

CONTENTS



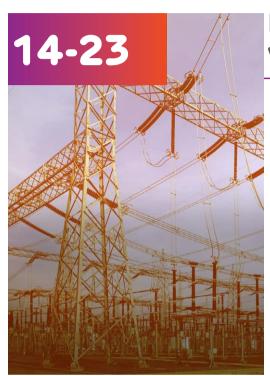
Adani Group

ADANI: World class infrastructure & utility portfolio	04
ADANI: Repeatable, robust & proven model to deliver RoE	05
ADANI: Repeatable, robust business model applied consistently to drive value	06
ATL: A platform well-positioned To leverage growth opportunities in T&D business	07



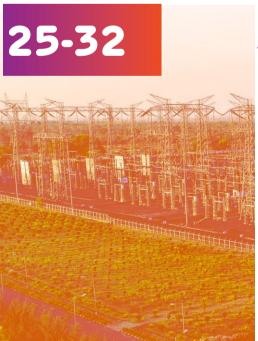
ATL - Company Profile

ATL: Manifesting Adani's Infrastructure Excellence in T&D business	09
ATL at a Glance	10
Contracted Assets at a Glance	11
Integrated Utility at a Glance	12



Investment Strategy, Value creation and Outlook

ATL: Key Highlights and Objectives of Capital Management Program	14
ATL: Reduced Dev. and Capex risk with High Credit Discipline and no Equity Dilution	15
Case Study: Dev., O&M Effic. and Capital Management to create shareholder value	16
AEML (Integrated Utility): Significant De risking through Capital Management	17
ATL: Strategic Objectives	18
Transmission and Distribution businesses growth opportunities	19-2
ATL: Business Update and Key Initiatives	21
ATL: Outlook and Key Focus Areas	22-2



Regulatory Landscape And ESG

ATL: Regulatory Framework	25
ATL: ESG Performance	27
ATL: Integrated ESG Framework for enhanced value creation	28
ATL: Key ESG Metrics and Initiatives	29
ATL: Environment awareness and Initiatives	30
AEML: Initiatives towards reduction of carbon footprint	31
ATL: Governance Journey so far and future glide path	32

Global Benchmarking and Investment Case

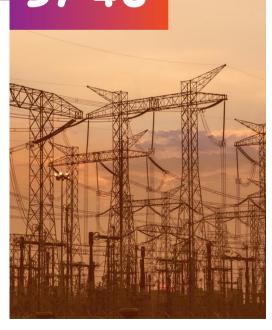
Global Benchmarking: Adani Utility Portfolio vs. Global Utility peers	3
Global Benchmarking: Regulatory Framework	
ATL: Compelling Investment Case	



Annexure

Credit Rating ATL's Evolution and Portfolio Sector Outlook: Indian Transmission Sector Poised for Significant Growth Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected	7
Demonstrating Global Excellence Credit Rating ATL's Evolution and Portfolio Sector Outlook: Indian Transmission Sector Poised for Significant Growth Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected	
ATL's Evolution and Portfolio Sector Outlook: Indian Transmission Sector Poised for Significant Growth Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected	8-39
Sector Outlook: Indian Transmission Sector Poised for Significant Growth Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected	0
Sector Poised for Significant Growth Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected	1-42
Rs. 8.2 tn/ USD 117 bn expected	3
ATL Laculation Cofety Culture	.4
ATL: Inculcating Safety Culture	15
ATL: Harnessing Innovation and Technology to Drive Excellence	16

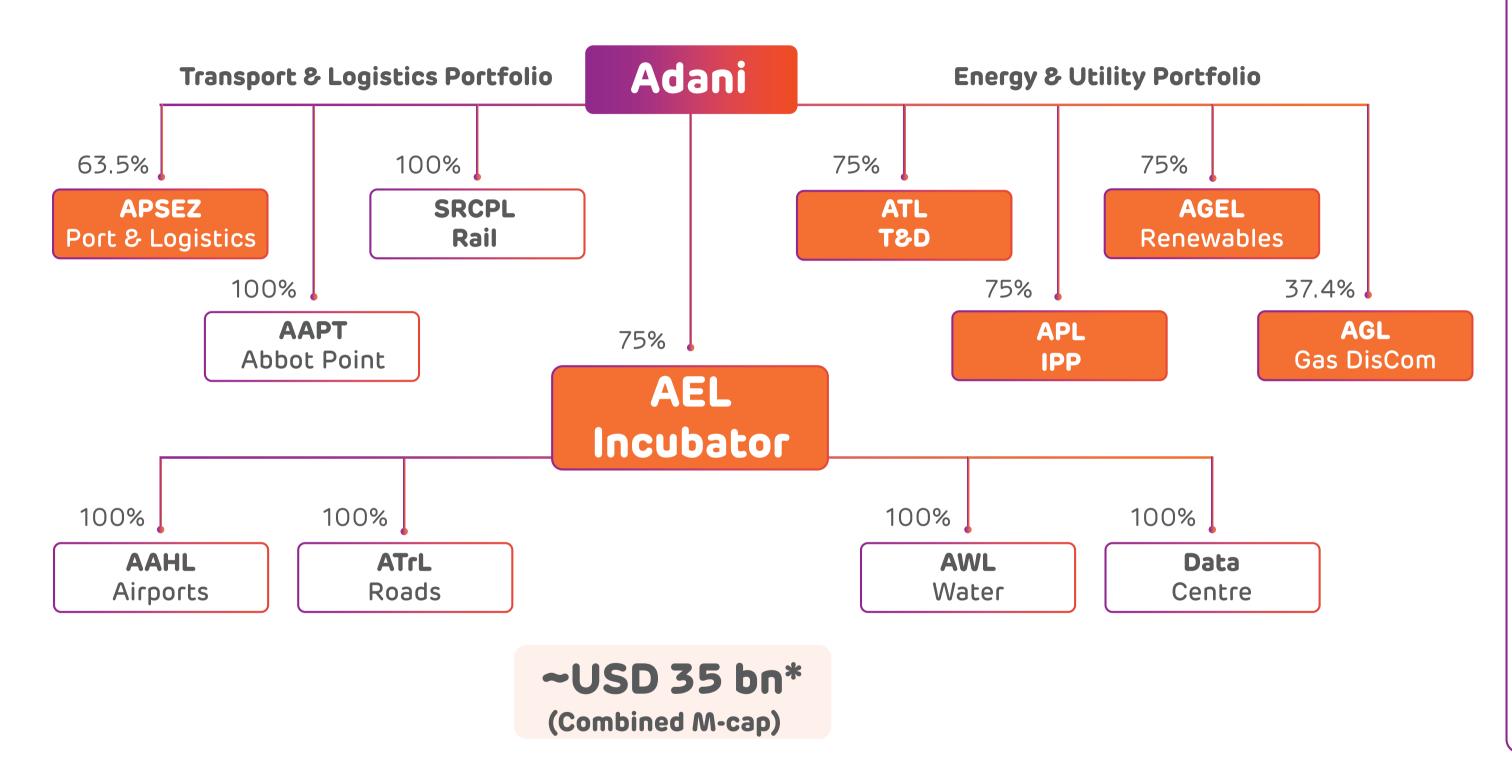








Adani Group: A world-class infrastructure and utility portfolio



Adani

Philosophical shift from B2B to B2C businesses -

AGL – Gas distribution network to serve key geographies across India

AEML – Electricity distribution network that powers the financial capital of India

Adani Airports — To operate, manage and develop six airports in the country

Locked in Growth 2020 -

Transport & Logistics - Airports and Roads

Energy & Utility – Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group

[•] Orange colour represent public traded listed vertical | Percentages denote promoter holding

^{*} As on September 09, 2020, USD/INR = 73.5



Adani: Repeatable, robust & proven model to deliver RoE

Phase		Development		Operations	Post Operations
	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	 Analysis & market intelligence Viability analysis Strategic value 	 Site acquisition Concessions and regulatory agreements Investment case development 	 Engineering & design Sourcing & quality levels Equity & debt funding at project 	 Life cycle O&M planning Asset Management plan 	 Redesigning the capital structure of the asset Operational phase funding consistent with asset life
	 Redefining the space e.g. Mundra Port 	 Envisaging evolution of sector e.g. Adani Transmission 	• Complex developments on time & budget e.g.	O&M optimisations e.g. Solar plants	Successfully placed seven issuances totalling ~USD 4Bn in FY20
Performance					All listed entities maintain liquidity cover of 1.2x - 2x for FY21
					Focus on liquidity planning ensures remaining stress free

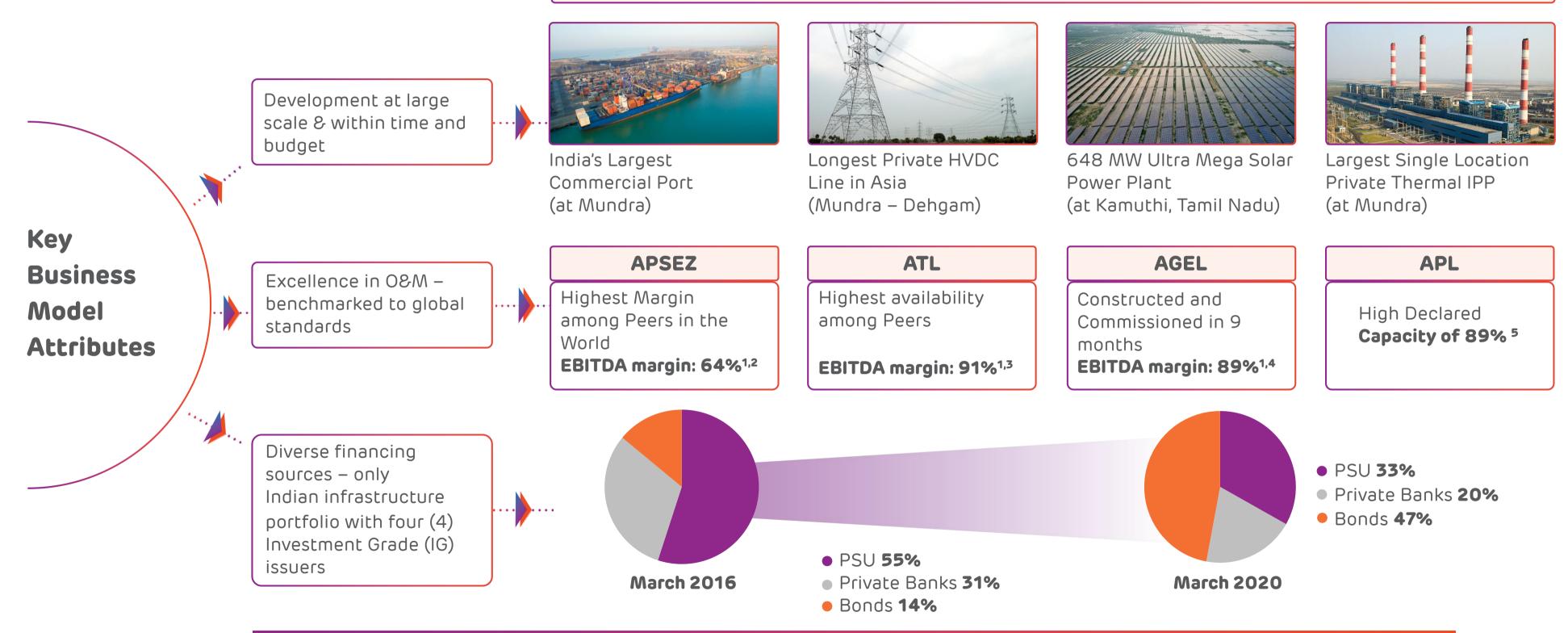
Low capital cost, time bound & quality completion providing long term stable cashflow & enhanced RoE



Adani: Repeatable, robust business model applied

consistently to drive value

Successfully applied across Infrastructure & utility platform



The dominant Infrastructure platform that re-defines respective industry landscape



ATL: A platform well-positioned to leverage growth opportunities in T&D business

Development



Execution Prowess

Transmission Network of

14,814 ckms¹;

Longest Private HVDC Line in Asia

Strategic Presence

Transmission - Present in 9 states with 21 transmission lines **Distribution** - Integrated utility catering to gateway city of Mumbai

Healthy pool mix

Transmission (FY20): **52%** of EBITDA - Central pool **48%** of EBITDA - State pool

Operations



Operating Efficiency and Strong Margins (FY20)

Robust network availability of ~99.8% and supply reliability of 99.99%

Transmission EBITDA Margin – **92%**Distribution EBITDA Margin – **24%**

Consumer-centricity

Integration of Customer and Technology enabling AEML as a supplier of choice

ESG

Embedded ESG Framework for enhanced value creation

Equity Value Creation



ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

Capital Management

Re-designing capital structure though low cost capital and elongated maturity

Self-funded growth model ensuring efficient capital churn

Every Rs. 1 bn of Equity Invested allows creation of Rs. 2.25 bn of Equity Employed





ATL: Manifesting Adani's Infrastructure Excellence in T&D business

Execution
Strength and Pan
India Presence





Pan-India network & only private sector co. to operate 500 KV HVDC in S-E Asia



AEML - One of the best-run 93-year old integrated utility catering to gateway city of Mumbai



3 million+Retail Electricity Households

Predictable and Annuity Returns





INR 300 Bn/ US\$ 4.3Bn

Total Regulated Asset base⁽¹⁾ (Fully built)



31 years/ 17 years

Avg. Residual Concession Life (Transmission/ Distribution)^(4,5)



54%/46%

ROA / TBCB Asset Base⁽²⁾

Robust Financial performance and strong Balance Sheet





92% (Transmission) 31% (Distribution)

EBITDA Margin (Q1FY21)



~99.90 %

Availability (Q1FY21)



INR 117 bn / US\$ 1.7 bn

Approved Tariff Order (Fully Built)⁽¹⁾

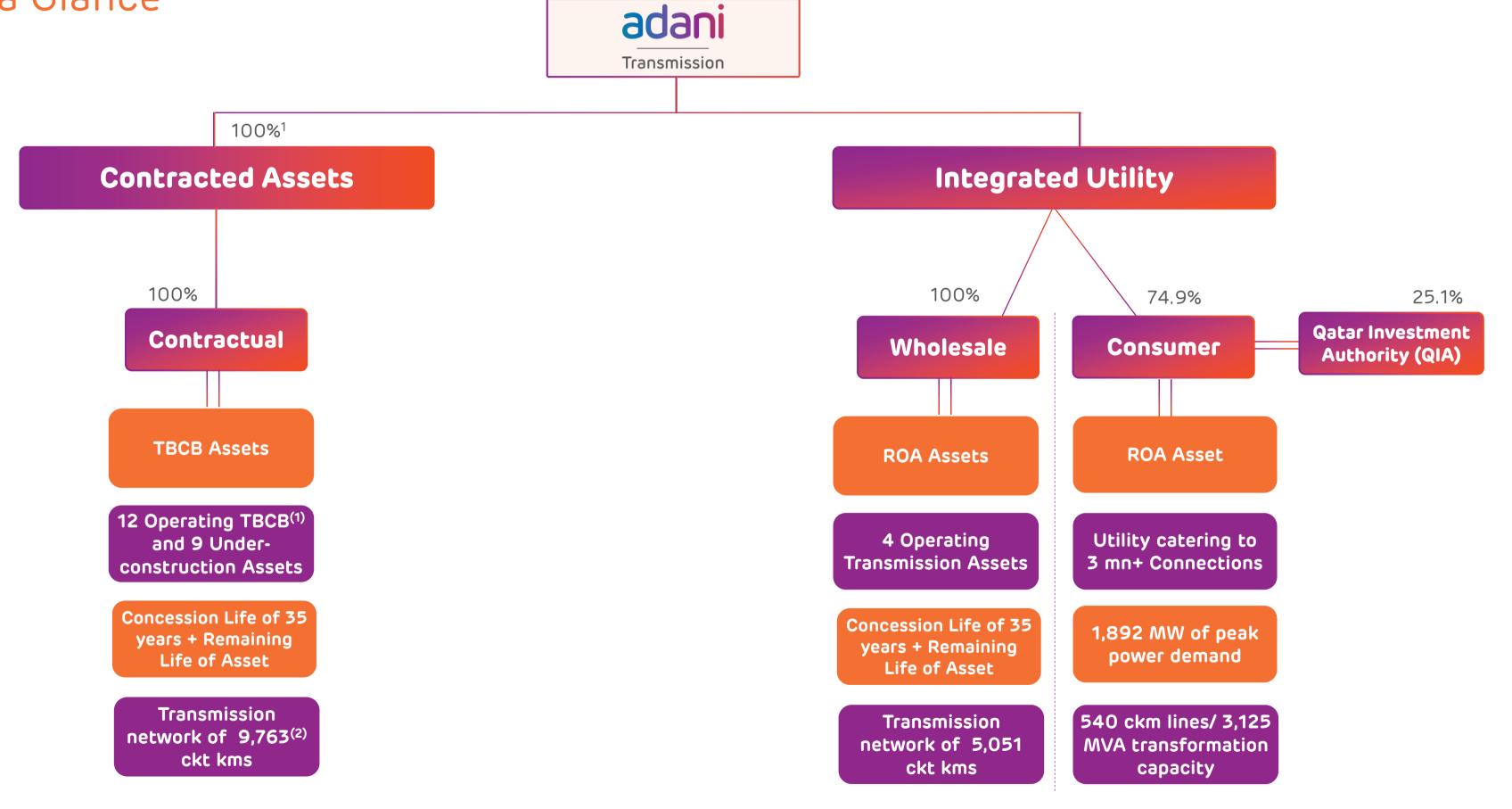


BBB-/Baa3

International Investment Grade Rating⁽³⁾

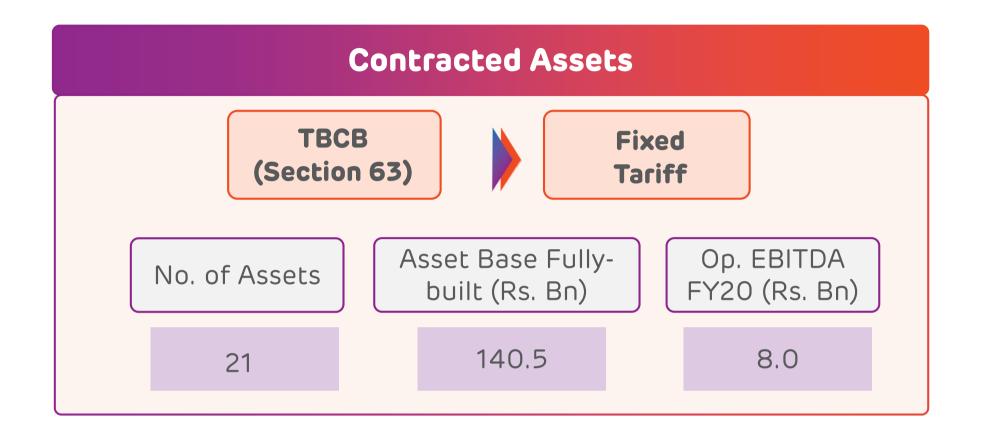


ATL at a Glance



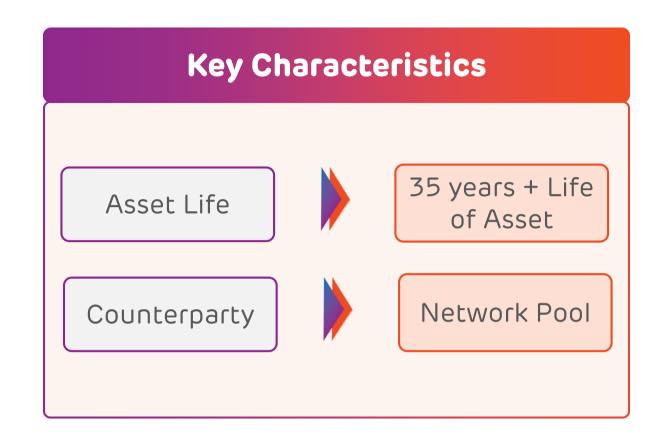


Contracted Assets at a Glance



Stable Business Parameters

- Steady stream of cash flows
- No throughput risk in Transmission sector
- Payment pooling mechanism thus no counterparty risk
- Mature Regulatory bodies (EA 2003)

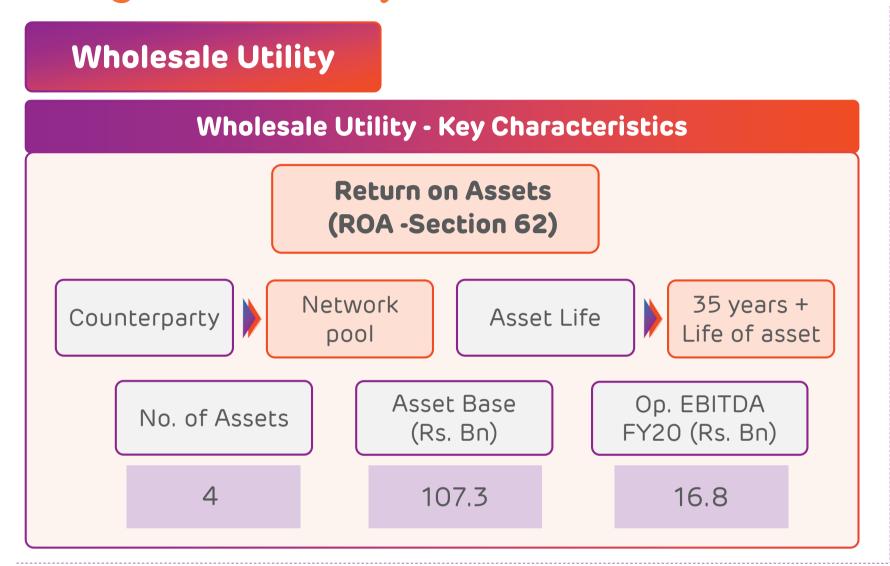


Growth levers

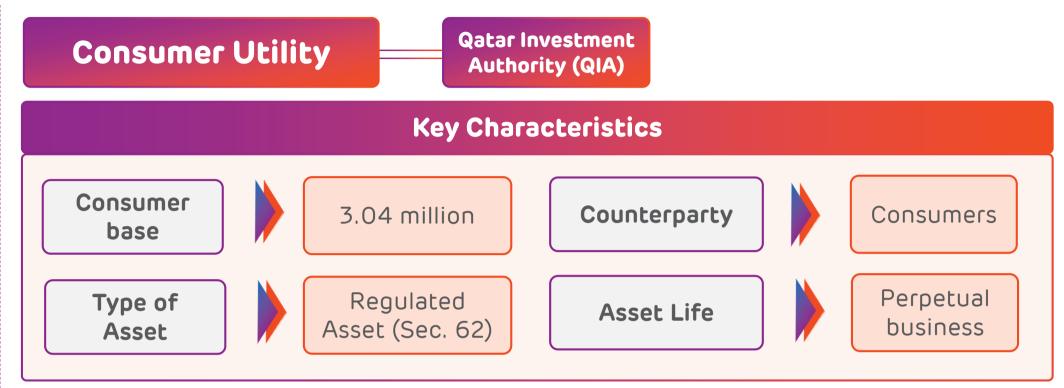
- 100% organic growth with robust under-construction pipeline
- Project hit-rate of 37% in FY20 with IRR threshold offers high growth potential in TBCB allocations



Integrated Utility at a Glance



Consumer Utility Asset (RAB and EBITDA) (Rs. Billion) Retail **Generation Transmission** Wires Total **RAB** 12.3 40.1 62.4 1.9 FY20 EBITDA... 2.5 2.8 12.7 0.6 18.6 FY20



Stable Business Parameters

- Rate of Return Asset (the asset being the RAB) with no-to-minimal throughput risk (only Retail)
- 93-year old business with predictable and mature regulatory framework serving 3 mn+ consumers in Gateway City of India
- Business with **inverse regulated capital structure** supported by revenue true-up and cost pass-through mechanisms
- Guided by three pillars of Reliability (Supply), Affordability (Power) and Sustainability (Aiming for 50% RE power by 2025)

Growth levers



Capex-led growth in Regulated Asset Base and growing customer-base to drive future growth





ATL: Key Highlights and Objectives of Capital Management Program

Development De-risking

- Significantly reduced green-field risk (mature asset operator)
- No throughput risk in transmission business
- Lower gestation period and development efficiencies ensures efficient capital churn thus higher returns

Strategic Goals

- On-boarded QIA as a strategic partner emboldening the governance and value creation path
- Deleveraging and Capital De-risking through equity dilution
- Stepping towards sustainable growth through RE power (from 3% to 30% by FY23)

Capital Conservation

- Refinancing risk significantly minimized with debt maturity (>5 year) shifting from 12% in FY16 to 88% in FY20
- Weighted avg. cost of debt has come down from 10.9% in FY16 to 9.3% in FY20
- Stitched fully-funded capex program

Credit Quality

- Consistently maintained investment grade rating since 2016
- Steady performance on various credit metrics like Net Debt/EBITDA, debt service coverage, etc.
- Earnings growth and free cash flow generation to secure coverages

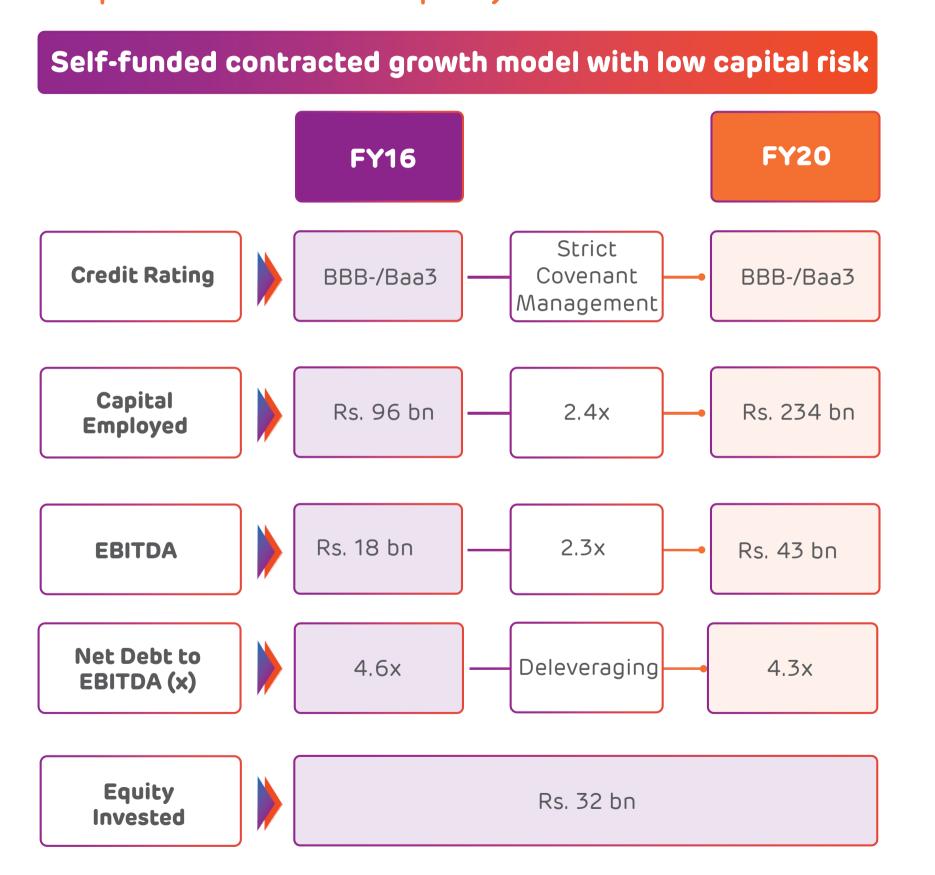
De-risking to drive lower risk premia and cost of capital

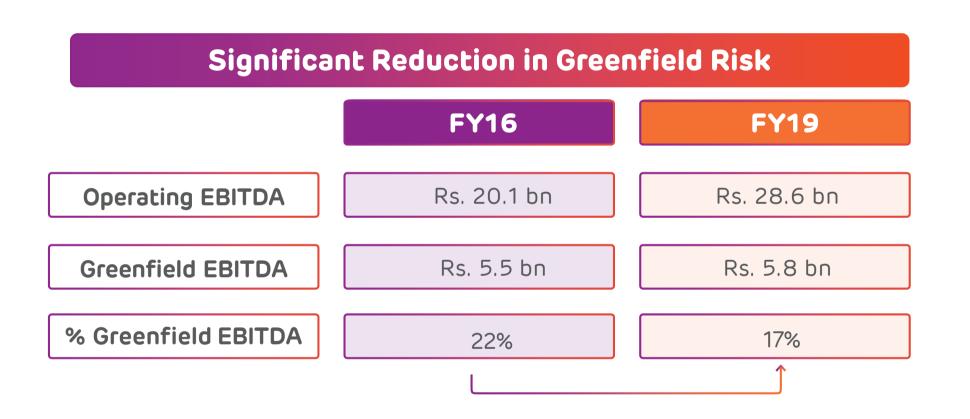
Significantly lowered its risk profile:

- High visibility of cash flows
- Robust growth pipeline through organic and in-organic route
- Commitment to maintain investmentgrade rating
- 2% of total debt profile with short-term maturity (<1 year)
- Fully tied-up capex program for longterm growth



ATL: Reduced Development and Capex risk with High Credit Discipline and no Equity Dilution

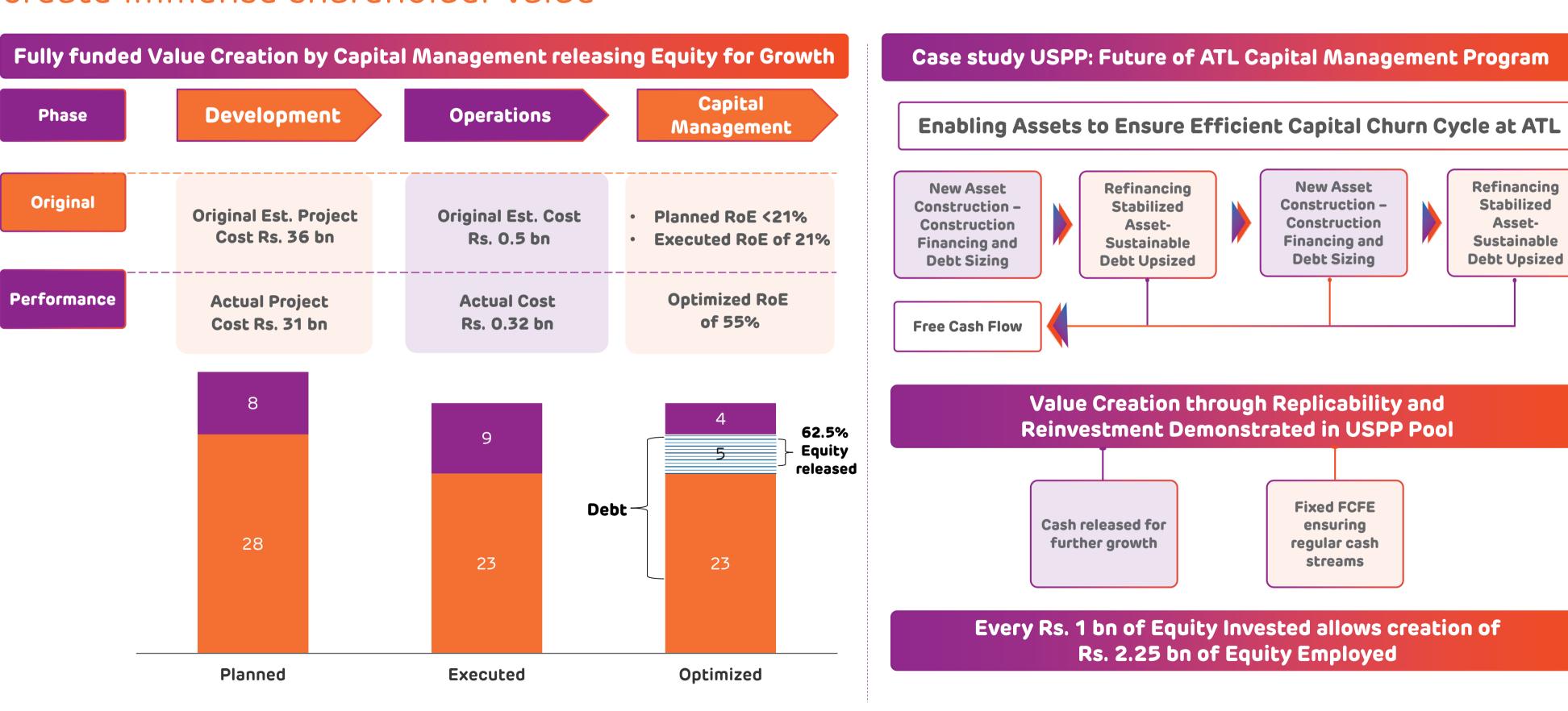






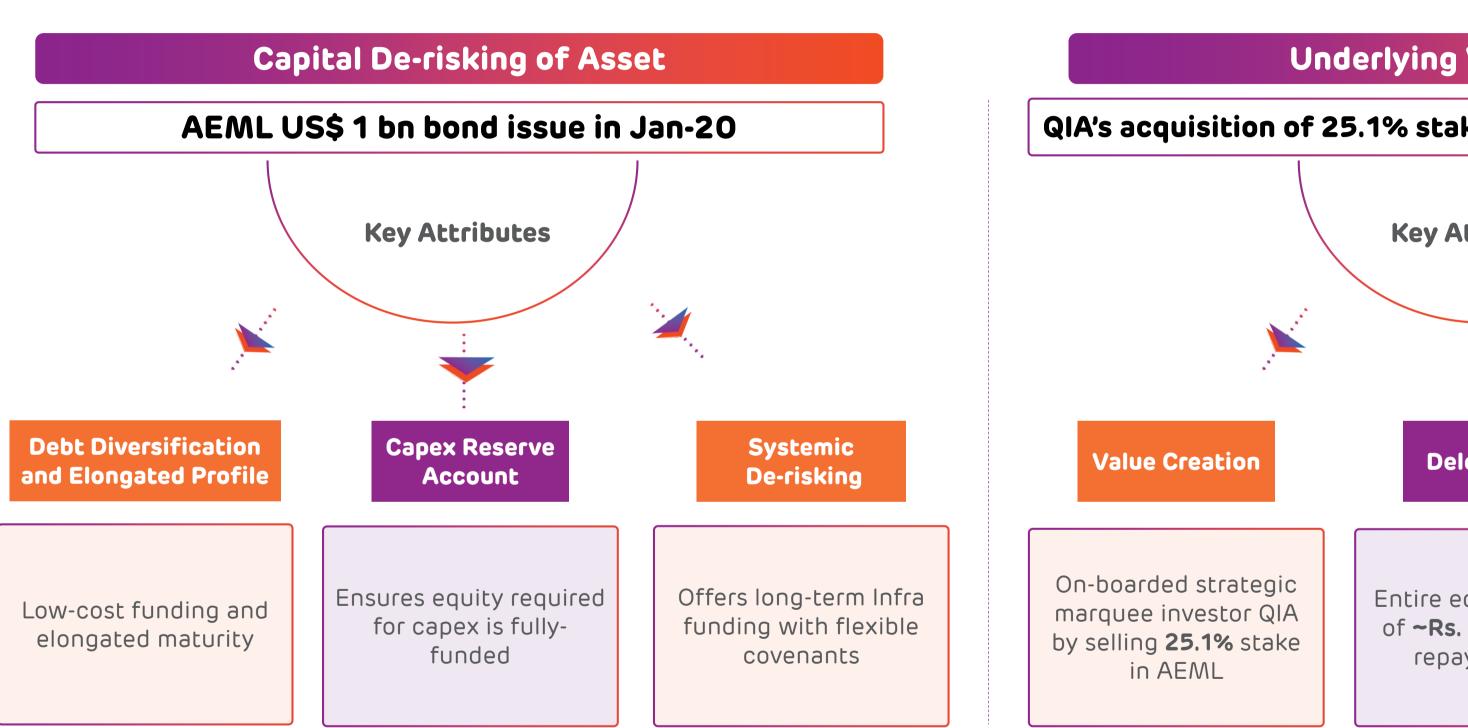
Case Study: Development, O&M Efficiencies and Capital Management to create immense shareholder value

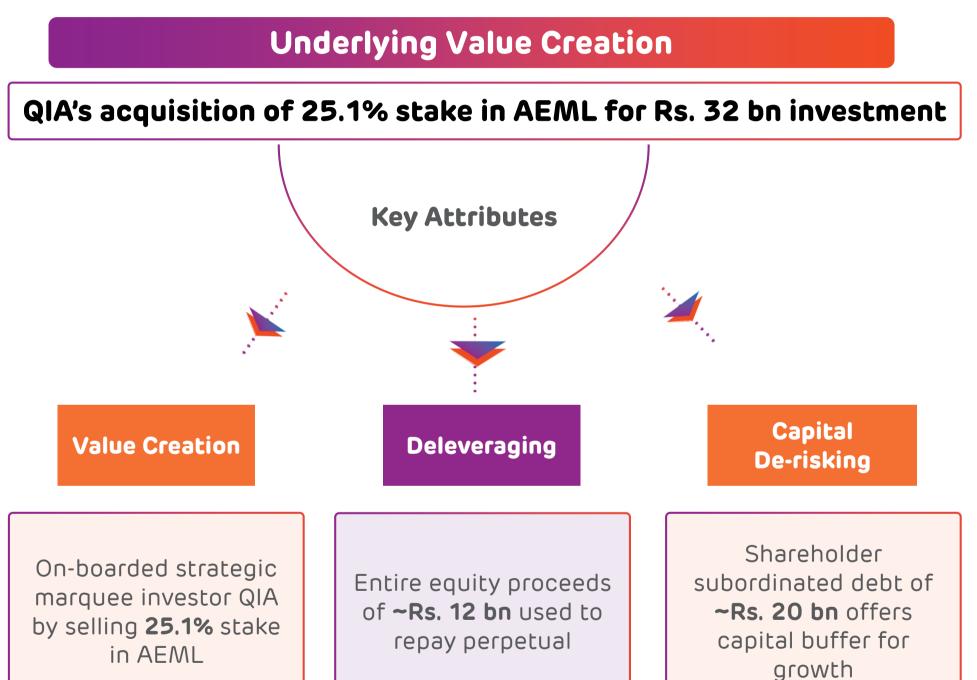
(Rs. Bn) ■ Debt ≡ One-Off Dividend (Debt) ■ Equity





AEML (Integrated Utility): Significant De-risking through Capital Management





Rolling capex facility of \$400mn fully-suffice capex plan for next 10 years ensuring smooth execution path



ATL: Strategic Objectives

Regulated growth opportunities

Opportunity Set in Transmission

- Achieve 20,000 Ckt kms by FY2022
- Strong pipeline of TBCB transmission projects in India, esp. as renewable power grows
- Evaluate any attractive acquisition opportunities

Opportunity Set in Distribution

- AEML:
- Leveraging on 3mn+ customer base
- Continuous customer addition
- Capex of over Rs. 95bn over 5 years (regulated returns)
- New license opportunities through Discoms privatisation in the form of PPP, Franchise, and Sub-licensing models



ATL geared to fully leverage opportunities for disciplined growth

Maintain IRR
Threshold

Retain IG Rating

Maintain Superior Margins Self-funded Growth (FCF)

Unregulated growth opportunities (AEML)

Efficient Appliances and Demand side Management (DSM)

Smart Home Products

E-security and Entertainment ondemand

Fiber-to-Home

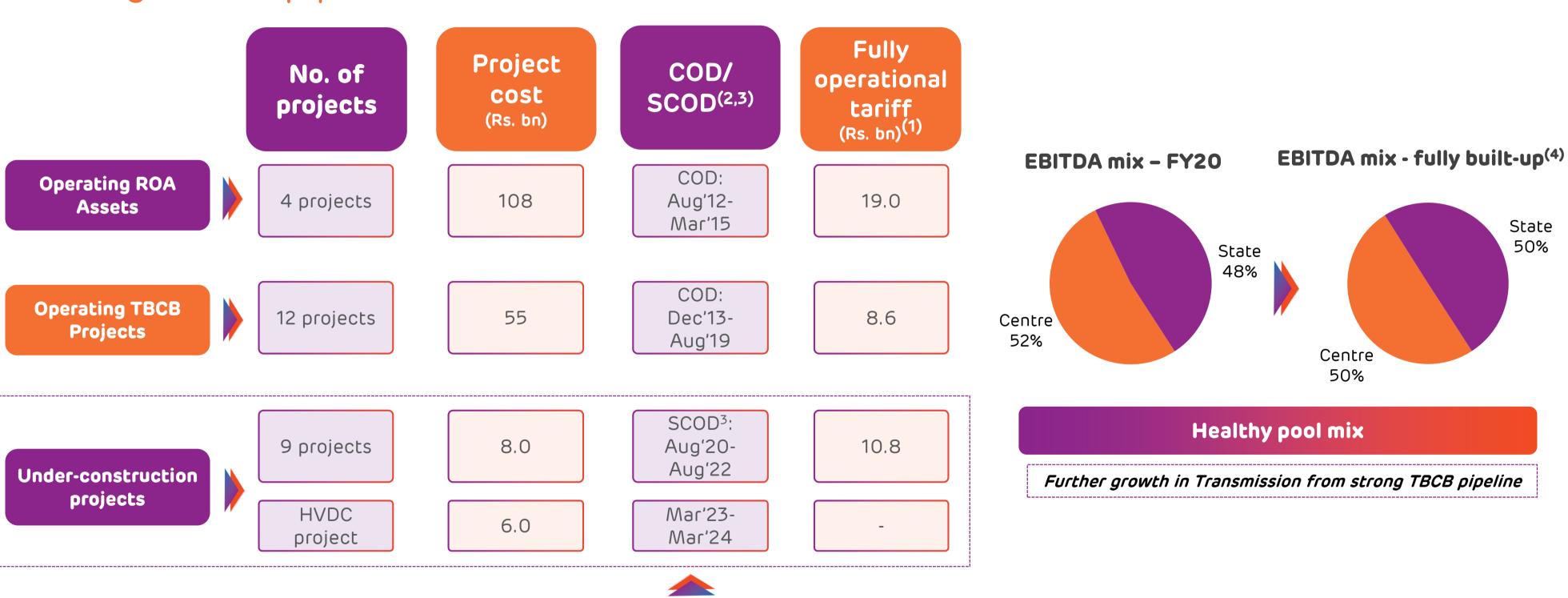
Safety and Energy Audit at places of congregation and consumers

One Adani-One Service



Transmission business: Growth

through TBCB pipeline



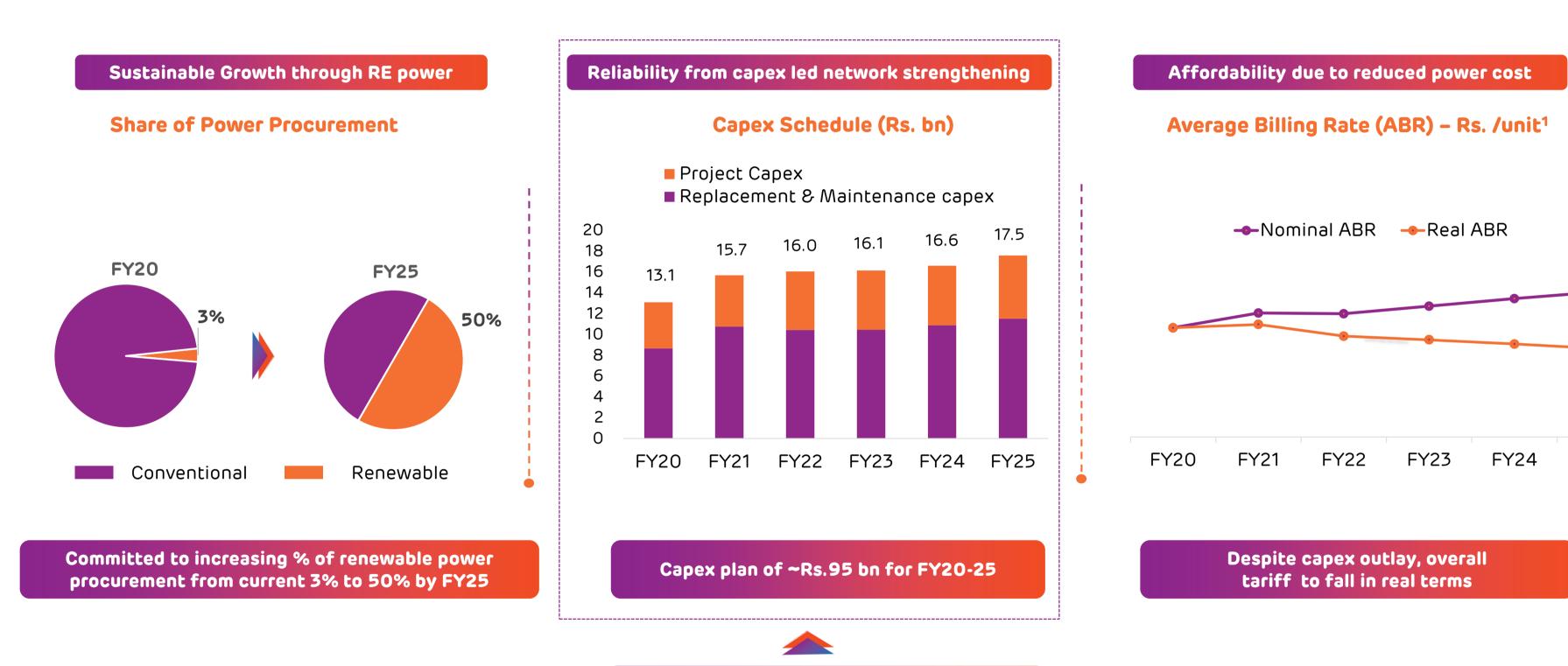


Locked-in Cashflow + **O&M Efficiencies to** drive EBITDA growth



FY25

AEML (Integrated Utility): Regulated Growth Opportunities



Sustainable growth in AEML by maintaining affordable tariffs through optimum power purchase, consumer growth and best O&M practices ensuring alignment with Regulator's Charter

Capex-led growth in RAB to drive EBITDA growth



ATL: Business Update and Key initiatives

Operational

- Transmission business: Lines operating at greater than 99.5% availabilities and no adverse impact on billing.
- **Distribution business**: Due to lockdown, power demand was down by around 25% driven by lower consumption from Commercial and Industrial consumers partly offset by Retail consumers. Being a regulated asset **no significant impact on EBIDTA margin.**

Regulatory

- Under-construction projects: As per recent circular by the Ministry of Power dated 27th July'20, central projects which were under construction phase as on 25th March'20 shall get an extension of five months in SCOD thus no cost and time overruns risk.
- ATL has taken requisite steps to complete the projects as scheduled. However, to mitigate the loss from time and cost overrun, company has issued Force Majeure and Change in Law notices under the provisions of Transmission Service Agreement.

Liquidity

• Liquidity position: The Company has sufficient cash and liquid investments and working capital lines to meet with any exigency. The Company is also entitled to late payment surcharge for delayed payment by customers. All debt and other finance obligations were being met in full and on time.



ATL: Outlook

Economic Outlook

- Situation is progressively improving with relaxation in lockdown
- Indian annual GDP growth rate for FY21 to remain very weak with negative print in Q1FY21
- Power being an essential commodity continue to see recovery in demand
- GOI announcing several measures to reduce the stress in power sector
- RBI will continue to focus on ensuring ample liquidity and flow of credit to industries

Operations Outlook

- No major deviation in relation to guidance given by ATL and AEML with regards to financial and operational performance
- Consistent performance across assets with ~ 99.8% availability in FY20. Focus on incentive maximization.
- Maintaining Reliability of Power Supply in Mumbai Distribution business to ensure "No Supply complaints"
- Continue to maintain Operational EBITDA margin of more than 91% in Transmission business and 22% in Distribution Business
- No Capex deferment and curtailment in expansion plan
- No major overdue on the receivable from the counterparty and expecting significant improvement in receivables ahead



ATL: Key Focus Areas FY21 and Beyond

Liquidity Management

- Focus on maintaining adequate liquidity cover to swiftly mitigate current uncertainties and any unpredictable scenario
- Fully covered in-terms of debt servicing for next 12 months by ensuring liquidity cover of >1.25x
- Sufficient cash balance and working capital lines tied-up
- CTU/STU Pooling mechanism is in place so don't see major delay in receivables on Transmission side.
- GOI has clarified in its recent order that Discoms continue to remain obligated to pay for power within 45 days of billing

Capital Management

- ATL continues to focus on freeing up its equity, reducing cost of debt and bringing in marquee partners to set global corporate practices.
- Continue to add diversity and elongated maturity to firm's debt profile
- Strong thrust on maintenance of IG rating by constantly improving liquidity ratios ensuring credit quality

Growth

- ATL well placed to capture future growth through multiple avenues:
 - Robust under-construction pipeline worth Rs. 150 bn (including Mumbai-HVDC project)
 - Strong growth potential through TBCB transmission projects
 - Acquisition, New License, Franchise and PPP Opportunities in T&D space
 - Capex plan of Rs. 95 bn to grow RAB at AEML by FY25

ESG Focus

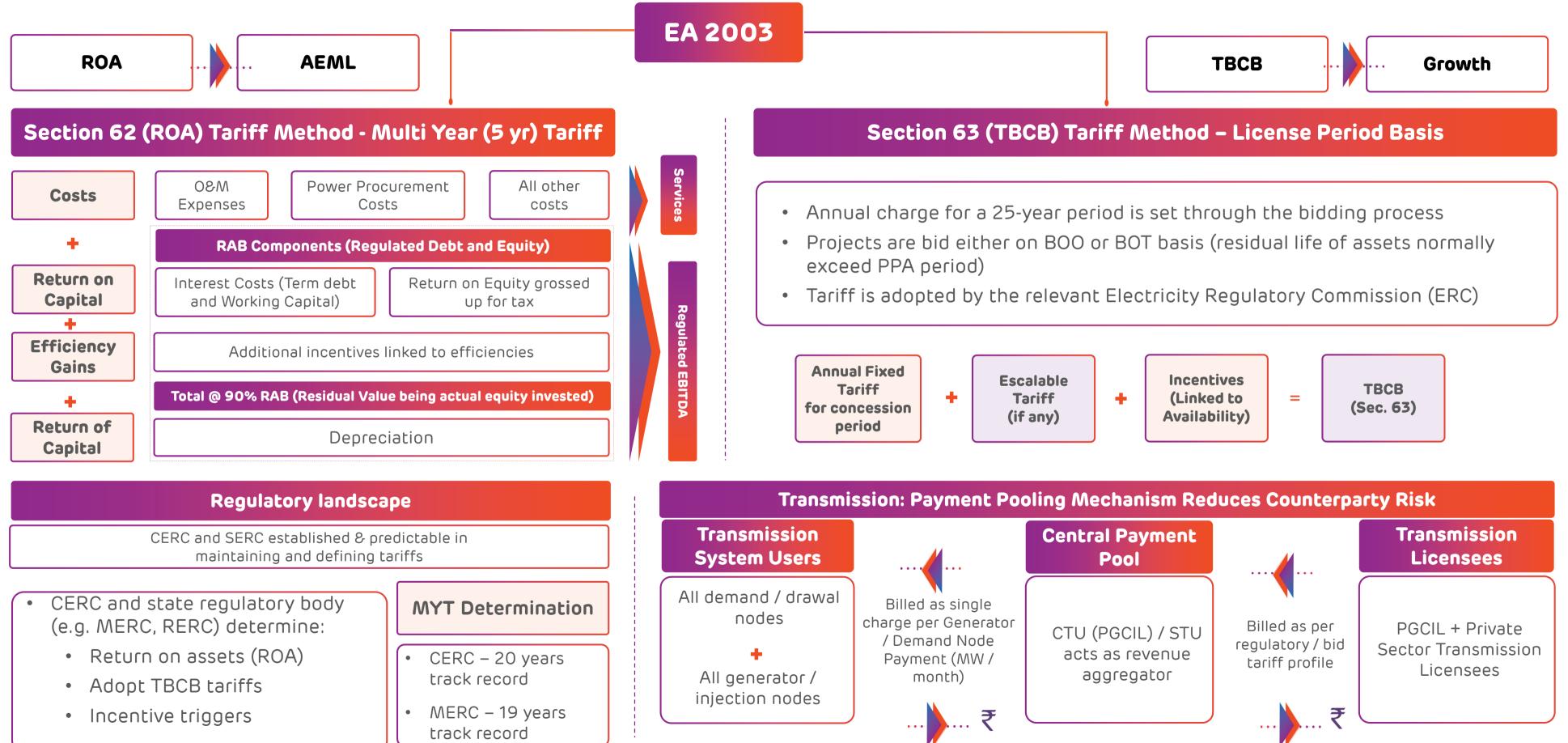
- Continue to maintain ESG focus and follow defined glide path
- Ensure Climate Awareness, Climate Readiness & Climate Alignment
- AEML has signed a hybrid (solar + wind) 700 MW PPA which has been approved by MERC
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025 at AEML



Reculatory Landscape



ATL: Regulatory Framework







ATL: ESG Performance - FY20



8% |*

Auxiliary Power Consumption 346.53MUs



7.5 % ↓*

Scope 1 Emission 3187008 TCo₂e



7.45 % *

Solar Power Generation 2.73 MUs



1.835 MW

Solar Panel



6.23 % ↓* Fresh Water Withdrawal

1816997 KL



31.62 % ↓*

Hazardous Waste Generation 93.10 MT



1.23 Million

Trees planted Cumulative Terrestrial Plantation



195.4 Ha - Afforestation

Mangrove



94.54 %

Local Procurement



4.4 %

Employee Turnover

ESG Standing

Engaging with S&P on extensive ESG Evaluation at ATL for Global ESG rating

ESG Focus Area

- Efficient use of water and energy from cleaner sources
- Reduction of emission levels
- Zero tolerance for fatalities

Note: *Compared to FY19; #Current Capacity; ^Excludes AIMSL



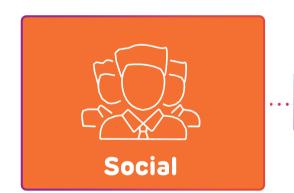
ATL: Integrated ESG Framework for enhanced value creation



Technological advancement for **minimal downtime during maintenance** better availability increased EBITDA

Renewable Power Procurement at below APPC > tariff reduction for 12 mn Mumbai consumers

Reduction in pollution by fly ash utilization (~100% in FY20)



Better vendor management be development of local workforce to meet best industry practices

100% supply reliability for 12 mn Mumbai consumers > consumers shifting to ATL's distribution business

24 x 7 consumer care availability better responsiveness lesser consumer attrition stable cash flows



- Bankruptcy Remote Structure
- Board Independence
- Related party transactions (RPT) as per covenanted structure

All the above factors led to the **highest international rating** issuer in the transmission sector in India leading to lower cost and larger pool of capital

TARGET BY SEP 2021

12x growth in renewable power procurement (from 3% of total power mix to 30%)

Strong focus on social uplift and safety through various community programs and safety initiatives

Bankruptcy remote structure to be implemented for all SPVs

RPT policy applicable to all subsidiaries

Independent directors at all subsidiaries' board and committees

The integrated ESG framework has resulted in access to larger pool of capital at reduced cost >> value accretive returns



ATL: Key ESG Metrics and Initiatives



CO2 emissions

- Scope 1 (TCO2e): 31,87,008
- Scope 2 (TCO2e): 24,509

Water

- Fresh Water (KL): 18,16,997
- Water recycled (KL): 2,04,494

Waste

- ~40 KL Waste generated of used oil
- 100% fly ash utilization at Dahanu

Land use (AEML - Dahanu)

- ~148 hectares of green belt
- Planted 2 Cr mangroves
- Afforestation of ~283 hectares

Social

Workforce and diversity

- Employee diversity
- 98,001 man-hours of training

Safety management

- Over 57,236 man-hours safety training
- Zero Accident Vision
- SafeEye, SafeConnect, SafeAlert

Customer engagement (AEML)

- Concessional tariff during religious festivals / community prayers
- 25 Payment options available
- Multilingual (4) service offerings
- 99.99% supply reliability
- Adoption of advanced technologies like SCADA, DMS, OMS and GIS

Communities

- Skilling for needy women through National Skill Training Institute (Women)
- Providing subsidized education
- Nurture women leaders from the community, who then become change makers

Governance

Structure and oversight

- Independent board
- Business Responsibility Policy

Code and values

- Code of conduct
- Whistle blower policy
- Anti-bribery and anti-slavery policy
- Remuneration policy

Transparency and reporting

- Material events policy
- Related Party Transactions
- Integrated Reporting framework

Cyber risks and systems

- Customer data protection
- Data privacy audit

Notes: TCO2e: Ton CO2 Equivalent



ATL: Environment awareness and Initiatives

Climate Awareness

Climate

Readiness

ATL recognizes that below environment related factors matter to our business model

Carbon Emissions Resource Management Waste Management **Reduction in Carbon Footprint Resource Management Waste Management Technology Driven:** • Water – Rainwater harvesting at • Fly ash – 100% fly ash utilization at Dahanu plant substations • Increase in Renewable procurement for • Land – Compact substations in "5S" at all locations the distribution business distribution business (Elevated & Promotion of Roof Top Solar at Mumbai Underground substations) Rooftop Solar power of 1.83 MW for aux consumption at all ATL substations

Climate Alignment

- We are moving into the next stage of sustainability journey with more ambitious plans and targets related to **Preserving** environment and measuring GHG emissions
 - Evaluating & planning for climate change driven adversities
 - Efficient Energy Solutions for 12 mn Mumbai consuming population
- The company has aligned its business plan and is investing in below activities for sustainable growth
 - Research & Development for Design driven Efficiency
 - Biodiversity Management & Conservation
 - Optimization of water & energy consumption

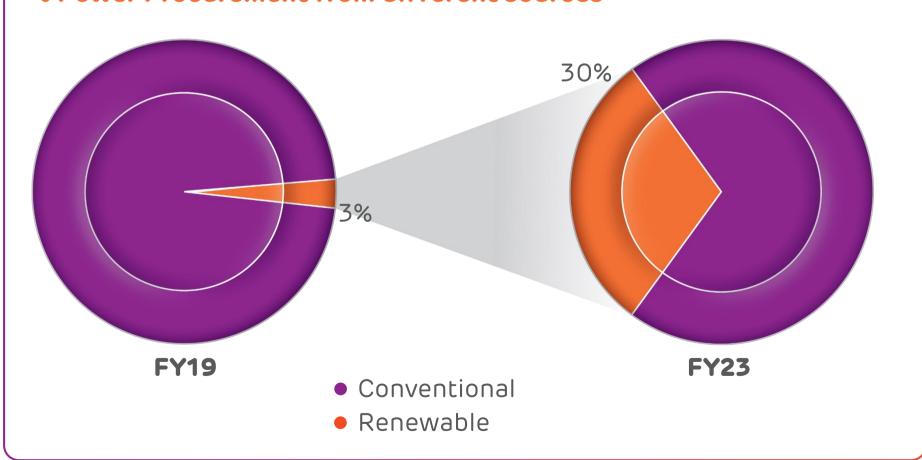


AEML: Initiatives towards reduction of carbon footprint

Renewable Power

- Targeted 30% of consumption from Renewable sources
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025
- AEML has signed a hybrid (solar + wind) 700 MW PPA (approved by MERC)

% Power Procurement from different sources



Climate Awareness

Environmentally compliant generation at ADTPS

100% Fly ash utilization

95% Decarbonisation Capex at AEML in FY20

FGD 1st FGD installed in India

Washed Coal 100% mix of higher quality and cleaner washed coal

Oil Type RMU's AEML-D's Oil Type RMU Replacement approved by MERC

Transmission and Distribution

Ester Environment friendly Ester filled transformers

Switch gears
Oil Type Switch gears replaced by dry type
maintenance free switch gears

LED lamps for street lights reducing carbon footprint

Note: FGD - Flue Gas Desulphurization, MU - Million Units. DTPS - Dahanu Thermal Power Station; Source - Hybrid PPA



ATL: Governance – Journey so far and future glide path

We have charted a glide path to internalise global best practices of governance by September 2021

rporate





Structure for 8 SPVs including AEML, with no cross securities nor cross guarantees

Internal Audit Framework

• Quarterly Audit conducted on 15 parameters across all subsidiaries, Key Issues highlighted, resolution timelines fixed

Compliance Framework

• IT enabled Compliance Management tool for automated monitoring and reporting to senior management

Policies

- RPT policy applicable at listed co.
- Anti Corruption for employees of all subsidiaries monitored by Vigilance officer

Board Constitution

- Listed Co. 3 independent directors
- Subsidiaries **5 SPVs incl. AEML have independent directors**

Board Committees

- Audit committee with all 3 independent directors
- 4 out of 6 committees have independent directors

Senior Management Remuneration

• Industry benchmarked remuneration, optimal mix of fixed and performance linked pay for long term objectives

Target by SEP 2021

All transactions between ATL and its SPV's – with highest standards of Governance

Policies

RPT policy applicable to all subsidiaries



Board Constitution

• Independent directors at all subsidiaries' board

Board Committees

 All committees at listed co. and subsidiary level to have independent directors

To replicate ATL's governance model to the extent applicable to other group subsidiaries



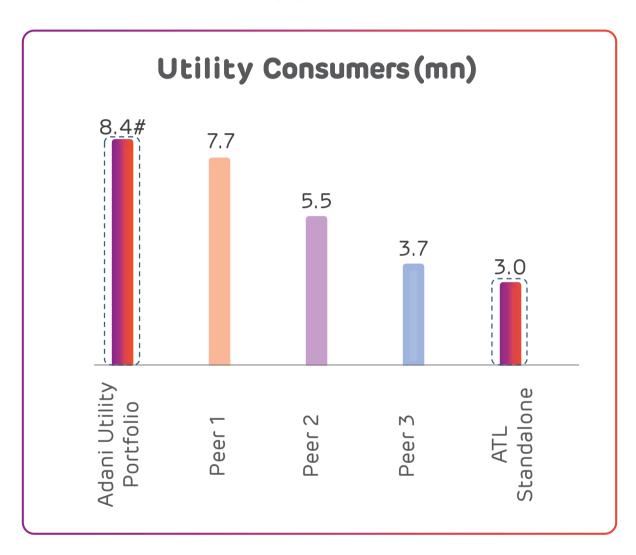


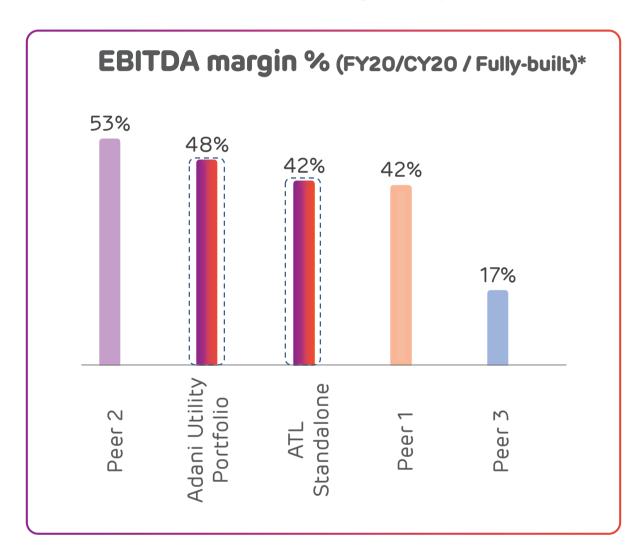


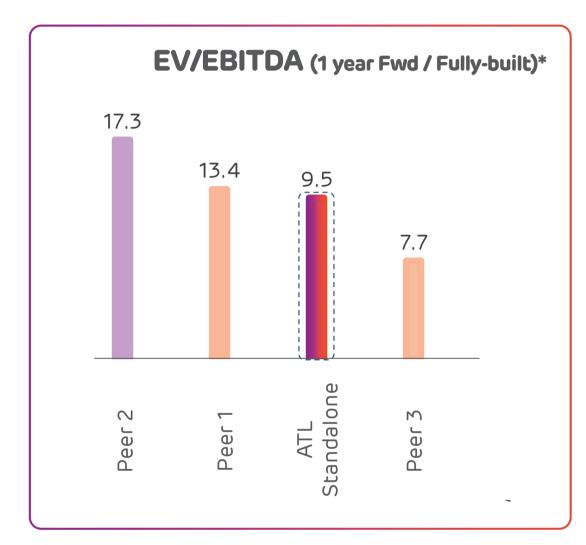


Global Benchmarking: Adani Utility Portfolio vs. Global Utility peers

ATL and Adani Utility portfolio fares in line or better on various metrics with global peers







Company	Credit Rating	ESG Rating (MSCI)
Peer 2	Baa2/BBB/BBB	AAA
Peer 1	Baa1/BBB+/BBB+	BBB
Peer 3	Baa2	BBB
ATL	Baa3/BBB-/BBB-	А

Notes: 1) We have taken NextEra, Duke Energy, AGL Energy as peers for benchmarking analysis, :
2) Benchmarking as per internal analysis: 3) Above comparison includes Adani Transmission, Adani Green, Adani Gas and Adani Power as a Integrated Utility; 4) Credit Ratings: NextEra: NEE 5.65 05/01/2079; Duke: DUK 3.4 06/14/2029; AGL Energy: AGLAU 5.28 09/08/2025; ATL: USPP Issue

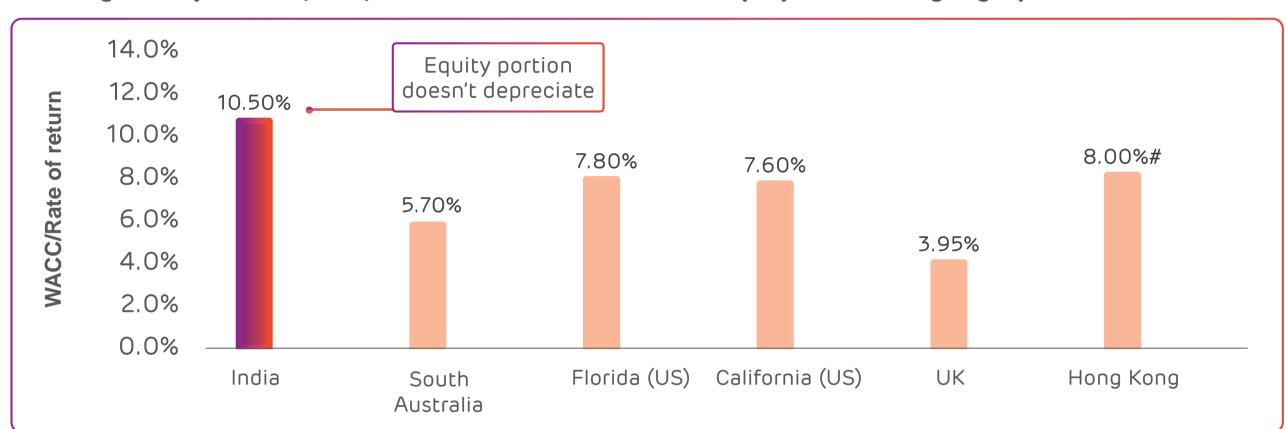
#Assuming 50% of addressable market (10mn consumers) of Adani Gas will be tapped;

*EV/EBITDA and EBITDA margin % for Adani Integrated Utility is on fully-built discounted basis; EBITDA margin for ATL is FY20 and Peer group is CY19.



Global Benchmarking: Regulatory Framework

Regulatory return (ROA) framework for transmission players across geographies





Key Highlights

- ATL's rate of return will normalize over the period as our assets mature
- Our financing plan/capital management structure neutralizes a fall in equity returns through covenant structure like backstop, PLCR etc.
- Incentive/penalty over and above regulated return to encourage network efficiency
- AEML: 1.5%
- ATL: ~1.2%

Note: ATL return has been taken to represent India; Notional gearing for UK; #Based on ROA – Return on Average Net Fixed Assets irrespective of how they are financed; PLCR: Project Life Cover Ratio

Source: Australian Energy Regulator, Florida Public Service Commission, California Public Utilities Commission, OFGEM (UK), Scheme of Control Agreement Hong Kong



ATL: Compelling Investment Case

Why Invest in Adani Transmission?

Stable & predictable cash-flows



- Predictable cash flow with contracted and regulated business
- Long term concession life (~35 years); ~52% sovereign-rated counterparties as of FY20

World-class O&M practice



- · High and predictable line availability and supply reliability
- Lower cost through predictive maintenance and usage of technology

Robust Growth Opportunity



- · ATL well positioned to capture significant portion of this growth opportunity
- Access to large opportunity pool in T&D space through greenfield, acquisitions, franchise opportunities etc.

Disciplined Capital Allocation



- Disciplined approach towards new project bidding
- Strong focus on returns
- Commitment to maintain strong credit profile

ESG Focus



- Strong focus on environment, safety, communities and creating value for all stakeholders
- Robust governance and disclosures

Infrastructure lineage



- Pedigree of Adani Group: leader in infrastructure -transport, logistics, energy and utility space
- Proven track record of excellence in development & construction





ATL: Emulating Group's Core Infra Philosophy at every phase

Phase	Develo	Development		ations	Post Operations
	Origination	Construction	O&M and Technology	Consumer Engagement	Capital Mgmt
Activity	 Return based disciplined bidding strategy Healthy off-taker mix Moving towards benign fuel mix 	 In-house tailor-made design capabilities Strong vendor engagement 	 Remote operation of pan- India assets in progress for enhanced efficiency and higher availability High focus on supply reliability demonstrated by SAIDI, SAIFI and distribution losses 	 Time-bound Consumer Redressal Mechanism Consumer Data Analytics to improve process efficiency by integrating Consumer Service through Web, Chat- bot, Mobile App and Social Media 	 No Liquidity Risk: Tenor in line with concession period No Interest Rate Risk: Fixed Interest Rate for the full tenor Forex Risk: Foreign currency debt servicing to be fully hedged
Performance	~52% of total Transmission portfolio EBITDA with high quality sovereign equivalent off-takers	• Longest Private HVDC Line (± 500 DC) in Asia ~ 1,980 ckms from Mundra- Mohindergarh	 Availability higher than national avg. and AT&C losses well below national avg. Consistent improvement in AT&C losses, SAIDI and SAIFI metrics resulting into lower outage 	 AEML emerging as a 'supplier of choice' for consumers AEML a significant power off-taker under parallel licensing in Mumbai 	 Ops phase funding consister with asset life ATL only private sector transmission and distribution company in India with International IG Rating

Efficient project execution, high quality asset management, consumer-centricity translating to enhanced RoE & lower cost of capital

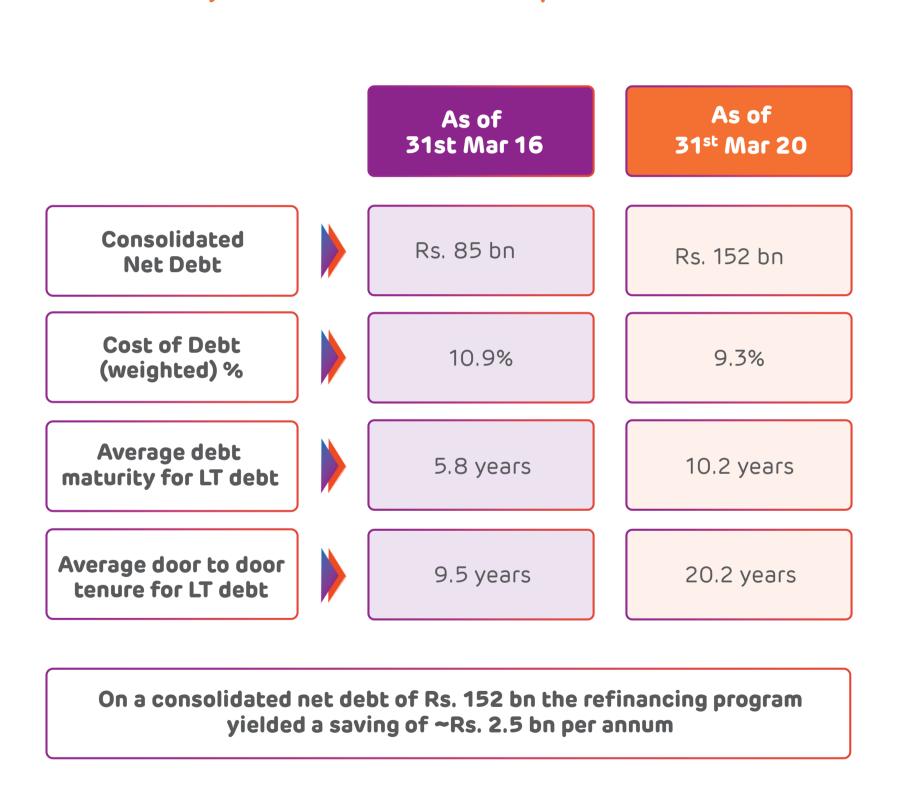


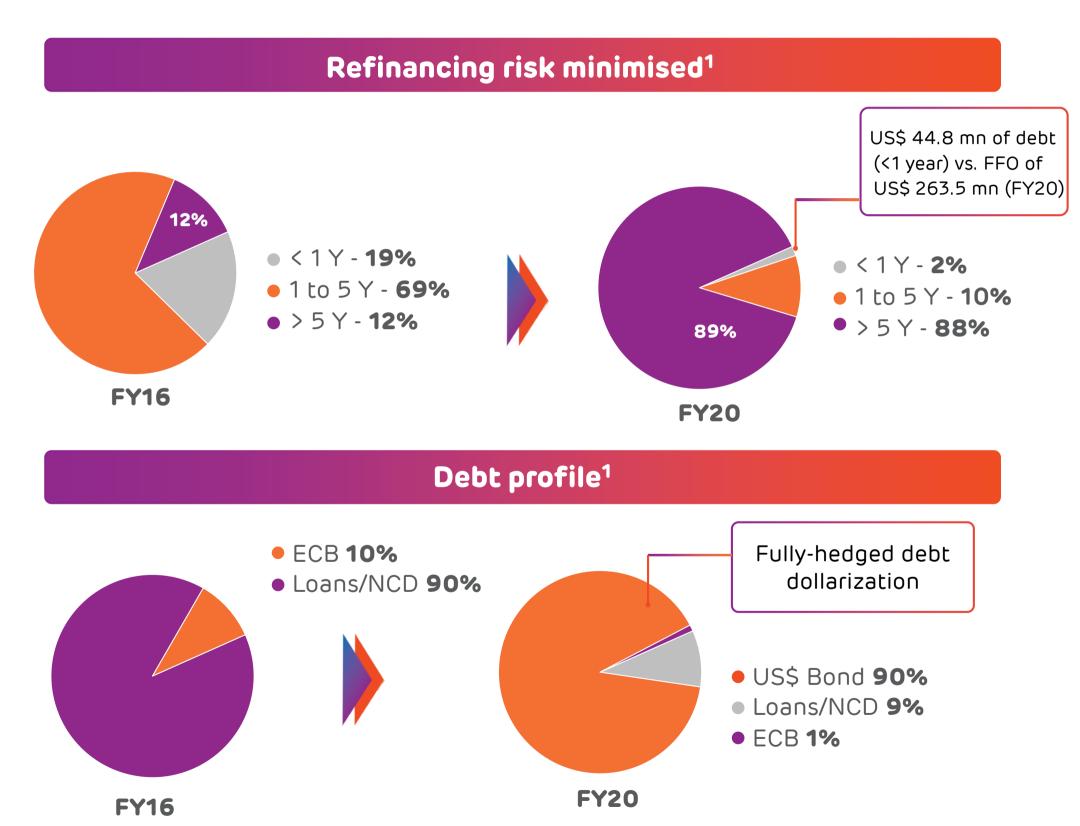
ATL: Capital Management Program Demonstrating Global Excellence

Highlights	Obligor 1	Obligor 2	USPP	AEML
Asset	ATIL MEGPTCL		STL, ATRL, CWRTL, RRWTL, PPP-8,9,10	AEML
FY20 Operational EBITDA (Rs. Crs)	1,683		596	1,805
Tenor	10 year	16.5 year	30 year	10 year
Issue size (USD mn)	US\$ 500 mn	US\$ 500 mn	US\$ 400 mn	US\$ 1000 mn
Refinance Risk / Bond Structure	Bullet debt Structure	Amortizing debt structure	Amortizing debt structure	Bullet debt structure
Counterparty Risk / Quality of earnings Risk	EBITDA: 45% from Central projects 55% from State projects		EBITDA: 78% from Central projects; 22% from State projects	End users
International Credit Rating	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (Fitch)/ Baa3 (Moody's)	BBB- (S&P, Fitch)/Baa3 (Moody's)
Robust Structural Protections	Standard project finance features Clean first ranking security Unique covenants linked to EBITDA performance providing credit quality protection over project life Detailed reporting covenants			



ATL's Capital Management Program brings diversity and elongated maturity to firm's debt profile





Notes: 1) Performa debt profile after USPP and AEML bond; 2) Debt excludes perpetual equity;



ATL is rated Investment Grade from FY16 and beyond

International-Obligor Group

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Negative

International - USPP

Rating Agency	Facility	Rating/Outlook	Underlying Rating
Fitch	Dollar Bond	BBB-/Negative	BBB
Moody's	Dollar Bond	Baa3/Negative	-

International- AEML

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Negative

Domestic

Rating Agency	Facility	Rating/Outlook
India Ratings	NCD	IND AA+/stable

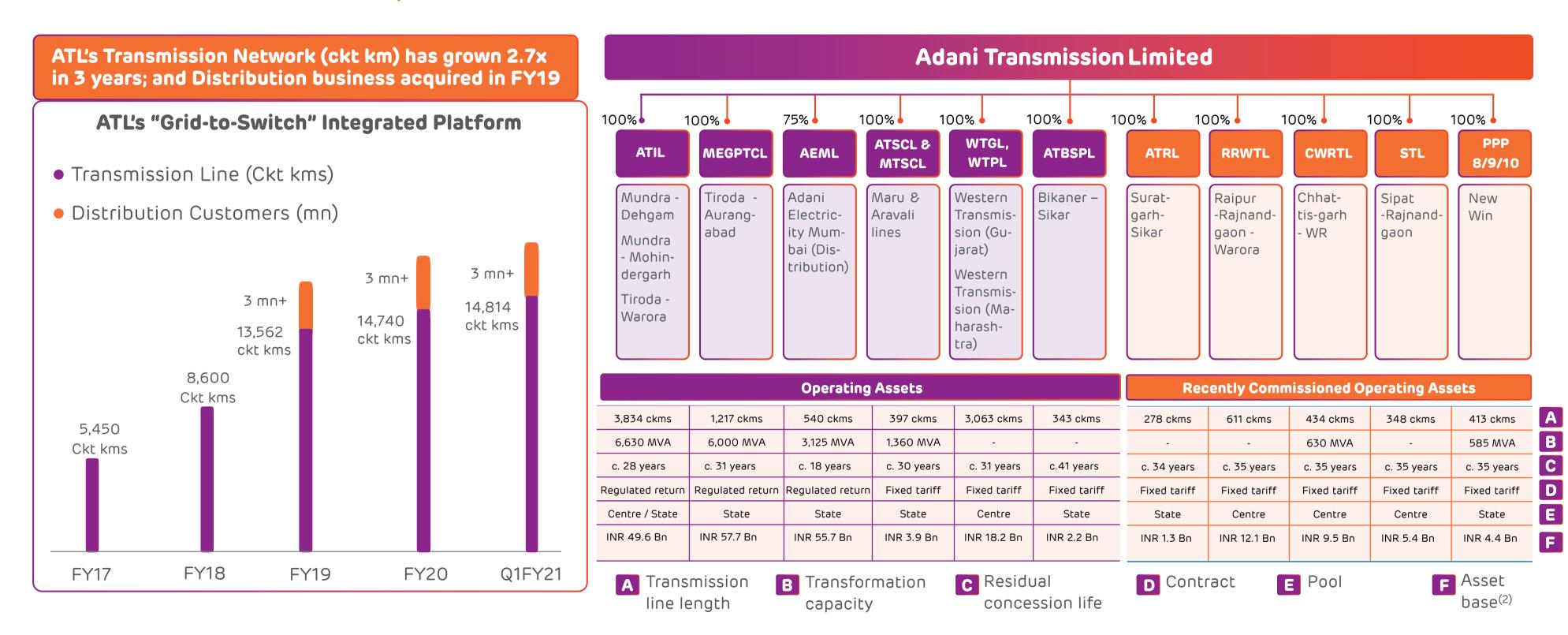
SPV Ratings - Domestic

Company	Rating Agency	Rating	Outlook
ATL	CARE, India Rating	AA+	Stable
WTGL	India Ratings	AA+	Stable
WTPL	India Ratings	AA+	Stable
MTSCL	CARE	Α	Stable
ATSCL	CARE	Α	Stable
ATBSPL*	India Ratings	AA-	Stable
FBTL	CARE	A-	Stable
NKTL*	Brickwork	A-	Stable

Notes: USPP: Unites States Private Placement; NKTL and ATBSPL rating is provisional



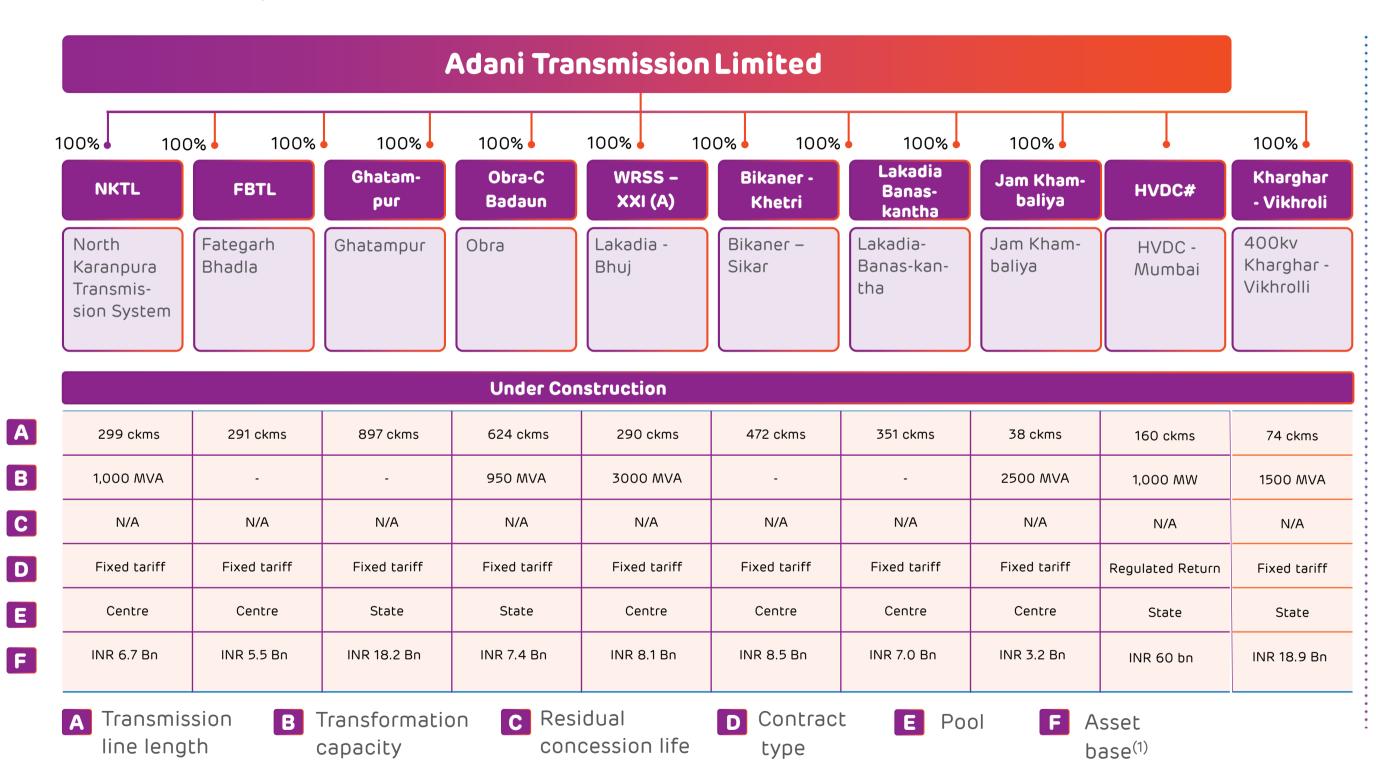
ATL's Evolution and Operational Portfolio



Notes: Route length (ckt-kms) as of 31st June 2020; ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Co. Limited; AEML: Adani Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission Limited; CWTL – Chhattisgarh WR Transmission Limited; ATSCL – Maru Transmission Service Company Limited; WRSS M – Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of March-2020; Mumbai GTD / BSES – as per proposed funding plan.



ATL: Locked-in Growth from Under-construction TBCB Projects





400 kV pooling station work at Fatehgarh 2 (FBTL Line)





Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



160 MVA ICT-2 foundation work at Badaun Sub-station (Obra line)

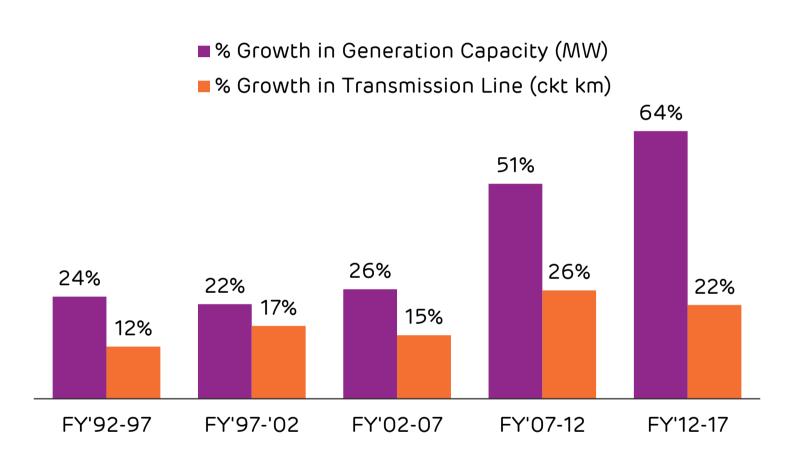
Notes: #HVDC project SPV will be 100% subsidiary of AEML (Adani Electricity)



Sector Outlook: Indian Transmission Sector Poised for Significant Growth

Robust growth outlook driven by strong policy support

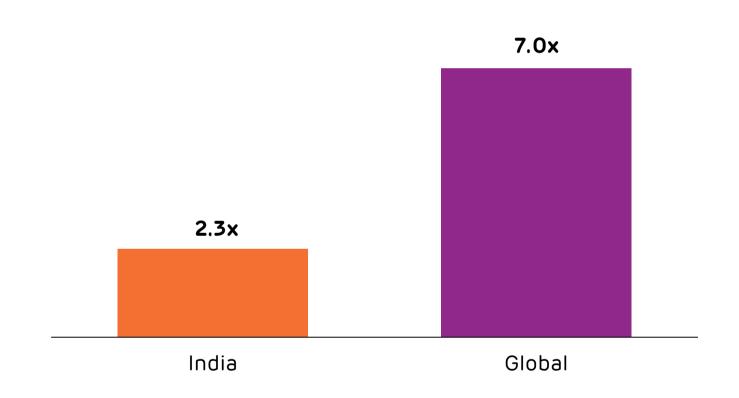
Significant under-investment in Transmission sector historically...⁽¹⁾



~Rs. 8.2 trillion market opportunity till FY 2029

Mandatory competitive bidding has created a level playing field for private players

...resulted into very low MVA/MW ratio in India⁽²⁾



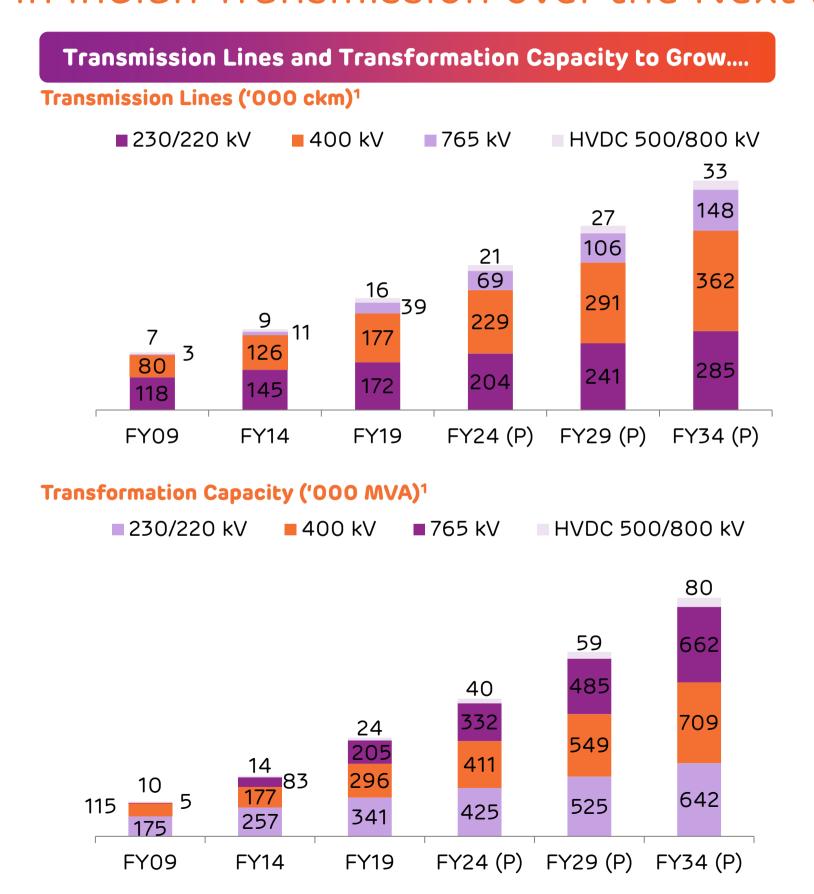
Schemes like UDAY, 24x7 Power for All, Village Electrification etc. strengthening the value chain

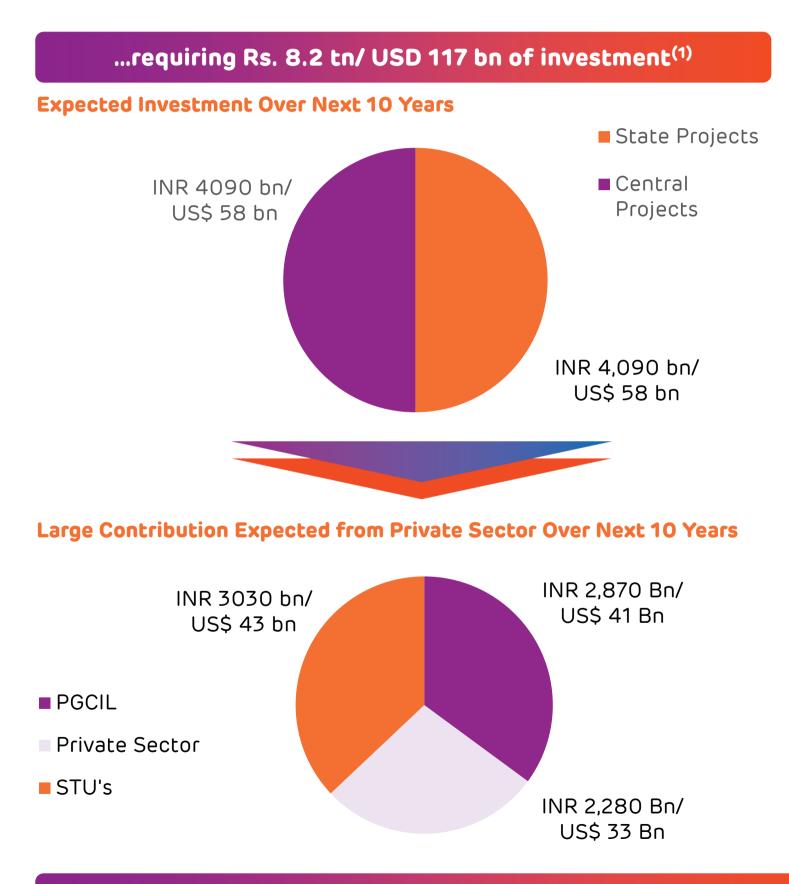
Private sector has won 42 projects out of total 62 awarded since Feb-15⁽³⁾

ATL had 37% market share in transmission bids in FY20



Size of Opportunity: Investment of Rs. 8.2 tn/ USD 117 bn expected in Indian Transmission over the Next Decade







ATL: Inculcating Safety Culture

Safety Initiatives in Q1FY21

- 16,669⁽¹⁾ man-hours of safety training and awareness
- Adani one-drive based 'Safe Library' launched. The library has training modules, learning from incidents, monthly HSE data and IMS documents etc. for ready reference.
- Environment, Health & Safety (EHS) Annual Performance Report released for the year FY20 to raise safety awareness.
- Learning Month Safety webinar was organized in May'20 with **757** participants.
- Started Safety related functional areas (SRFA) at all project sites

Safety Performance in Q1FY21

Safety Parameters	Q1FY21	Q1FY20
Reportable Incident	0	1(2)
Fatalities	0	0
LTIFR (LTI Frequency Rate)	0	3.54
LTIR (LTI Severity Rate)	4.62	39.02









ATL: Harnessing Innovation and Technology to Drive Excellence



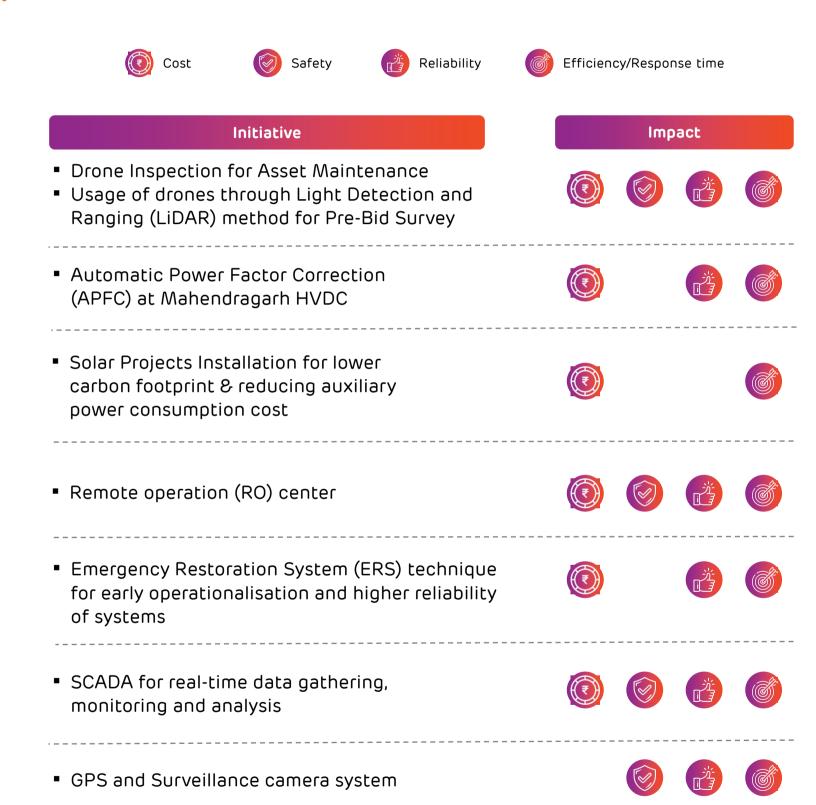






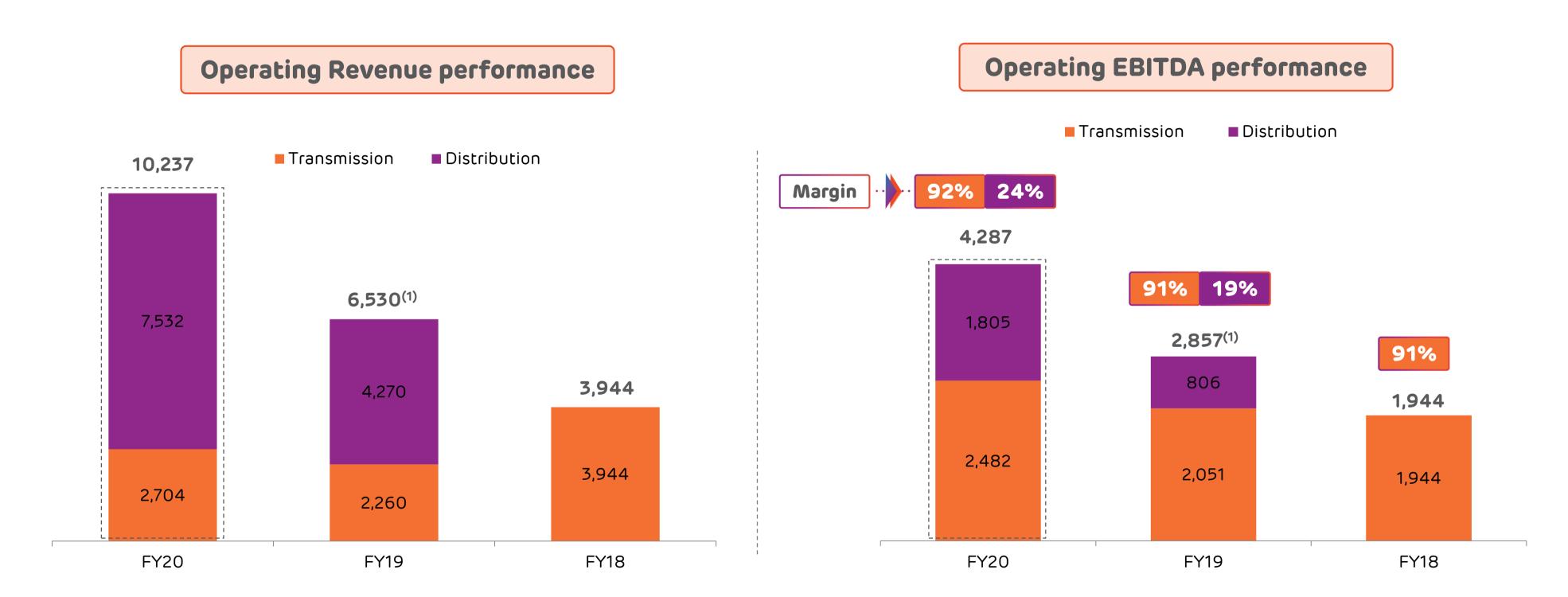








ATL: Revenue and EBITDA trend



Continue to deliver strong EBITDA performance







Thank You



Legal Disclaimer

The information contained in this presentation is provided by Adani Transmission Limited (together with its subsidiaries, the "Company" or "ATL") to you solely for your reference and for information purposes only. This presentation is highly confidential and is being given solely for your information and your use, and may not be retained by you or copied, reproduced or redistributed to any other person in any manner nor any part thereof may be (i) used or relied upon by any other party or for any other purpose; (ii) copied, photocopied, duplicated or otherwise reproduced in any form or by any means; or (iii) re-circulated, redistributed, passed on, published in any media, website or otherwise disseminated, to any other person, in any form or manner, in part or as a whole, without the prior written consent of the Company. Any unauthorized use, disclosure or public dissemination of information contained herein is prohibited. This presentation does not purport to be a complete description of the markets' conditions or developments referred to in the material. Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Transmission Limited ("ATL"), their future outlook and growth prospects, and future developments in their businesses and their competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation is for private circulation only and does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of ATL's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under, or in relation, to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of ATL. ATL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. This presentation is for general information purposes only, without regard to any specific objectives, financial situations or informational needs of any particular person. This presentation should not be used as a basis for any investment decision or be relied upon in connection with, any contract, commitment or investment decision whatsoever. This presentation does not constitute financial, legal, tax or other product advice. Potential investors must make their own assessment of the relevance, accuracy and adequacy of the information contained in this presentation and must make such independent investigation as they may consider necessary or appropriate for such purpose. The statements contained in this presentation speak only as at the date as of which they are made, and the Company expressly disclaims any obligation or undertaking to supplement, amend or disseminate any updates or revisions to any statements contained

herein to reflect any change in events, conditions or circumstances on which any such statements are based. Neither the Company nor any of its respective affiliates, its board of directors, its management, advisers or representatives, including any lead managers and their affiliates, or any other persons that may participate in any offering of securities of the Company, shall have any responsibility or liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. ATL assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. ATL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. Certain statements made in this presentation may be "forward looking statements" for purposes of laws and regulations of India and other than India. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition, general business plans and strategy, the industry in which the Company operates and the competitive and regulatory environment of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," "targets," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions, including future changes or developments in the Company's business, its competitive environment, information technology and political, economic, legal, regulatory and social conditions in India, which the Company believes to be reasonable in light of its operating experience in recent years. The Company does not undertake to revise any forward-looking statement that may be made from time to time by or on behalf of the Company. Please note that the past performance of the Company is not, and should not be considered as, indicative of future results. No person is authorized to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorized by or on behalf of ATL.. This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of its should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration, therefrom. This presentation is confidential and may not be copied or disseminated, in whole or in part, and in any manner. This presentation contains translations of certain Rupees amounts into U.S. dollar amounts at specified rates solely for the convenience of the reader.

Investor Relations:

MR. D. BALASUBRAMANYAM

Group Head - Investor Relations

d.balasubramanyam@adani.com

+91 79 2555 9332

MR. VIJIL JAIN

Investor Relations - ATL

Vijil.Jain@adani.com

+91 79 2555 7947

✓ Investor.atl@adani.com