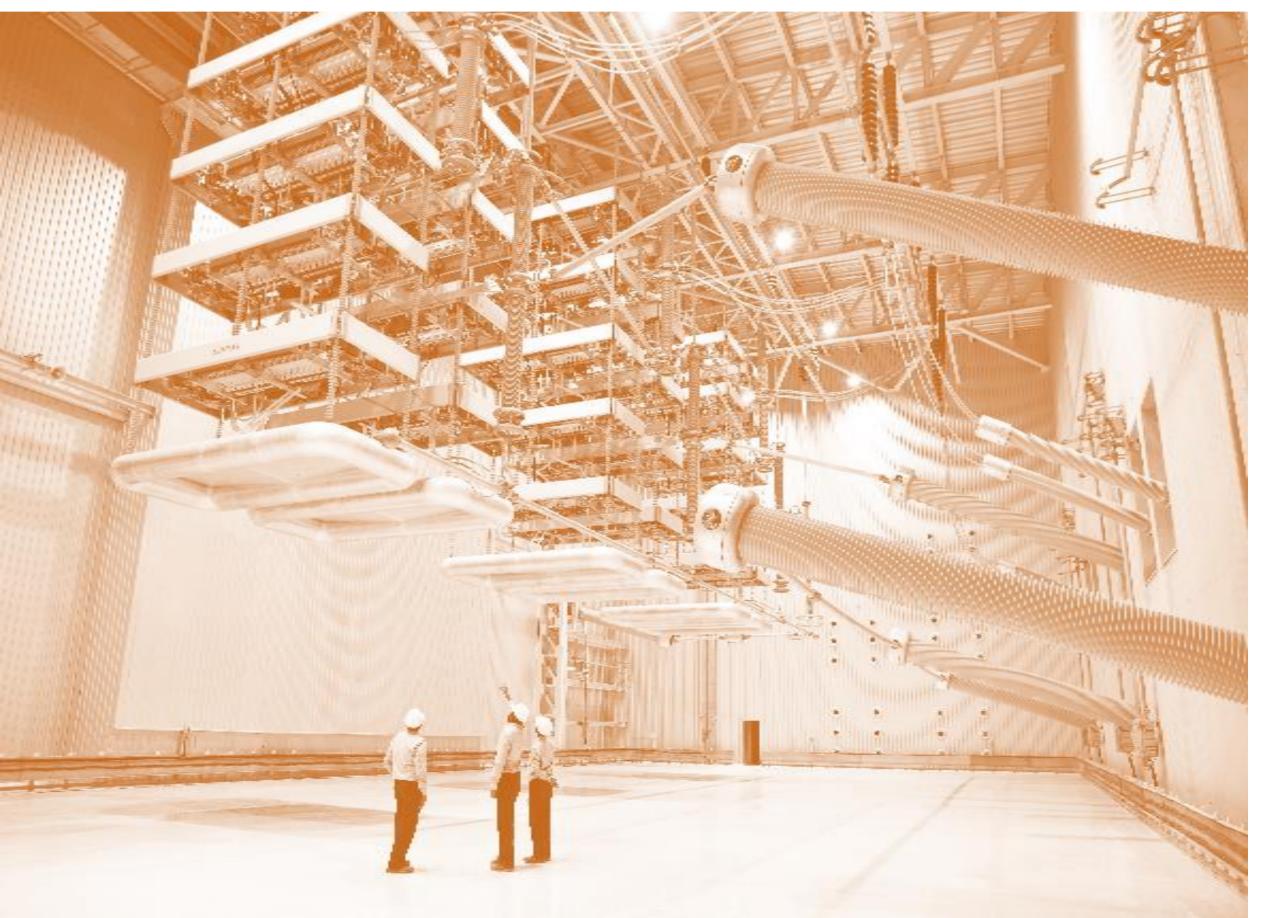


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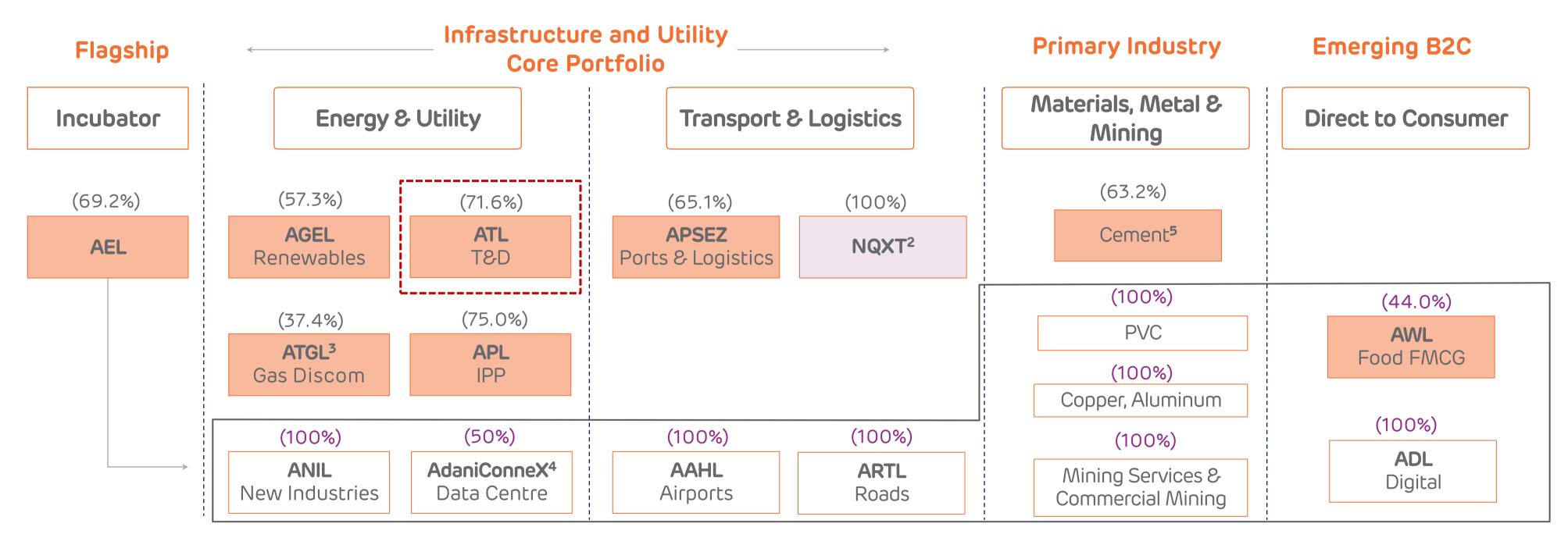


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## Adani: A World Class Infrastructure & Utility Portfolio

## adani



(%): Promoter equity stake in Adani Portfolio companies

(%): AEL equity stake in its subsidiaries

#### osidiaries

#### A multi-decade story of high growth centered around infrastructure & utility core

Data as of March 31, 2023. 1.US\$/INR - 81.55 | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex | 5) Cement business includes 63.15% stake in Ambuja Cement which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited |

Represents public traded listed verticals

## Adani Portfolio: Decades long track record of industry best growth with national footprint

#### Secular growth with world leading efficiency

## National footprint with deep coverage



Ports and Logistics

Growth 3x

**EBITDA 70%** 1,2



Growth 5x

EBITDA 92% 1,4



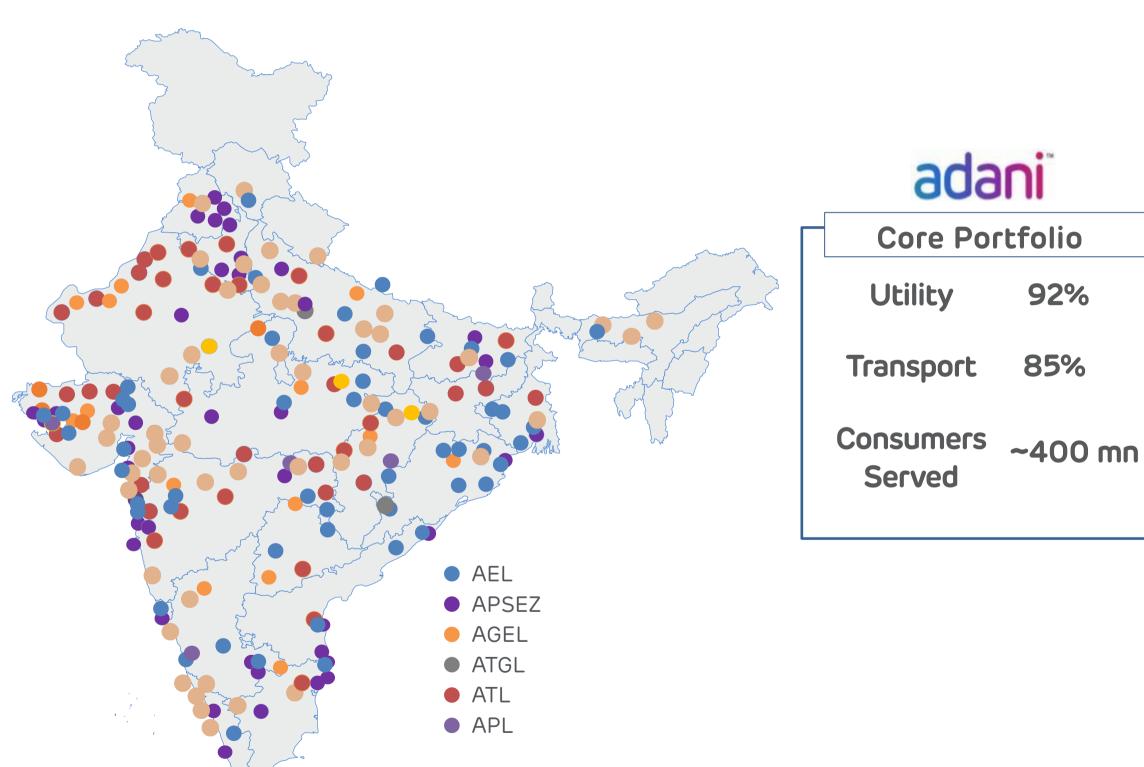
Growth 3x

EBITDA 92% 1,3,5



Growth 1.4x

EBITDA 25% 1,3



## Adani: Repeatable, robust & proven transformative model of investment

#### **Development Post Operations Operations Phase** Origination Operation Site Development Construction Capital Mgmt Engineering & design Redesigning the capital Analysis & market Site acquisition • Life cycle O&M intelligence planning **structure** of the asset Sourcing & quality Concessions and Activity Viability analysis levels Asset Management Operational phase regulatory agreements funding consistent with plan Strategic value Equity & debt Investment case asset life funding at project development • First ever GMTN of US\$ 2bn by AEML - an Energy Network • 648 MW Ultra Mega SLB in line with India's COP26 goals Longest Private India's Largest Commercial Port Solar Power Plant Operation Center HVDC Line in Asia ATL tied up revolving facility of US\$ 1.1bn (ENOC) (at Kamuthi, Tamil (at Mundra) (Mundra – to fund its green infrastructure thrust. Mohindergarh) Nadu) • Issuance of 20 & 10 year dual tranche bond of US\$ 750 mn - APSEZ the only Centralized continuous infrastructure company to do so Constructed and Highest line Highest Margin monitoring of plants Commissioned in Performance availability among peers nine months







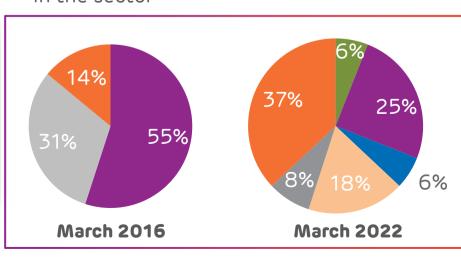




across India on a single cloud-based platform



Green bond issuance of US\$ 750 mn establishes AGEL as India's leading credit in the sector



Debt profile moving from PSU's banks to Bonds

## ATL: A platform well-positioned to leverage growth opportunities in T&D business

Development



#### **Execution Prowess**

Transmission Network of 19,779 ckm<sup>(1)</sup>

Built Longest Private HVDC Line in Asia<sup>(4)</sup>

#### Strategic Presence

**Transmission** - Presence in 14 states with 33 transmission projects

**Distribution** - Integrated utilities catering to gateway city of Mumbai (AEML) and Mundra SEZ area (MUL)

#### Balanced pool mix

Transmission<sup>(3)</sup>: **52%** of EBITDA - Central pool **48%** of EBITDA - State pool

**Operations** 



#### **Operating Efficiency**

Robust network availability of 99.7% and 99.99% supply/distribution reliability

One of the **lowest O&M** cost per ckm<sup>(2)</sup>

#### Consumer-centricity

Supplier of choice for 12 million+ consumers

**CSAT surveys for 12 critical processes** for high consumer
satisfaction and **AMI Installation** 

#### Embedded ESG Framework

Decarbonisation of Grid (Achieved 30% and on track to reach 60% RE power by FY27)

Installed **3.36 MWp** solar capacity for auxiliary consumption at substations

Board Diversity and Strengthening

Returns and Equity Value Creation



#### Equity Partnerships(5,6)

Secured primary and secondary equity investments from marquee investors –

QIA in AEML (US\$ 452 mn), IHC (US\$ 500 mn - Primary) and GQG Partners (US\$ 230 mn - Secondary) in ATL

## Construction Framework Agreement

Fully funded plan, ATL has raised
US\$ 700 mn (US\$ 1.1 bn fully
drawn) revolving facility, additional
US\$ 2 bn GMTN program in place
for AEML Capex program

#### Significant Growth Potential

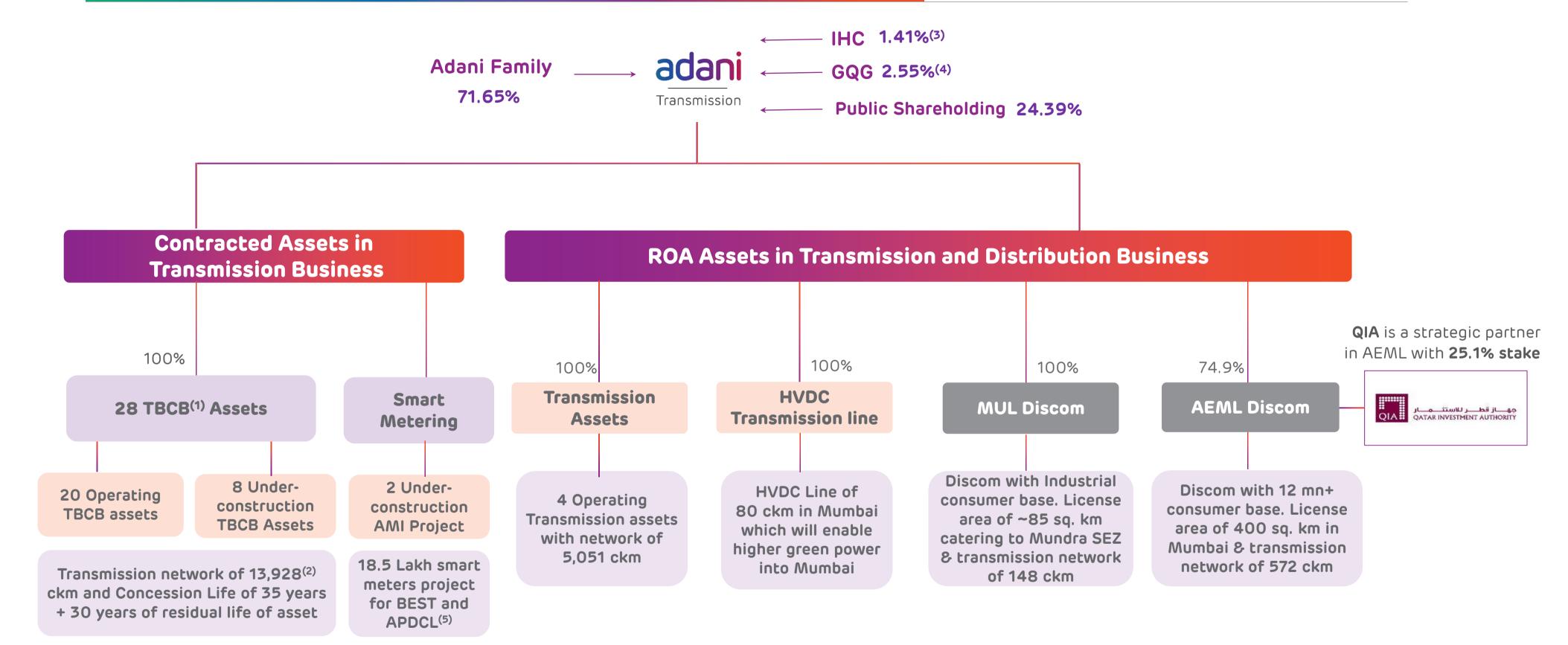
## Parallel Licensing and Smart Metering

Increasing participation in **renewable grid** (e.g.: HVDC Mumbai, Khavda)

Green industrial cluster in Mundra

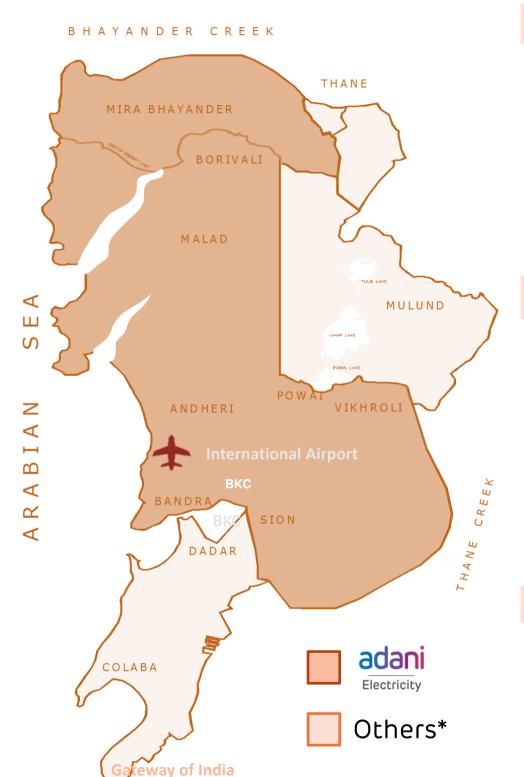


## **ATL:** Business Snapshot



## AEML: Century old utility serving the "Gateway" city of India

#### Largest Integrated utility in India's Commercial Capital - Mumbai



# About Mumbai ~11.0% Real GDP CAGR (FY12 – 18) ~6.0% of India's real GDP 4<sup>th</sup> Most Populous City in World 24<sup>th</sup> Richest City in world based on GDP (US\$)

Mumbai Consumers		
2.2x	Per capita income of India	
\$ 4,630	Per capita income of Mumbai	
~ \$ 31	Average Electricity Bill of AEML Consumer for FY21	
~1%	Average electricity bill as % of per capita income	

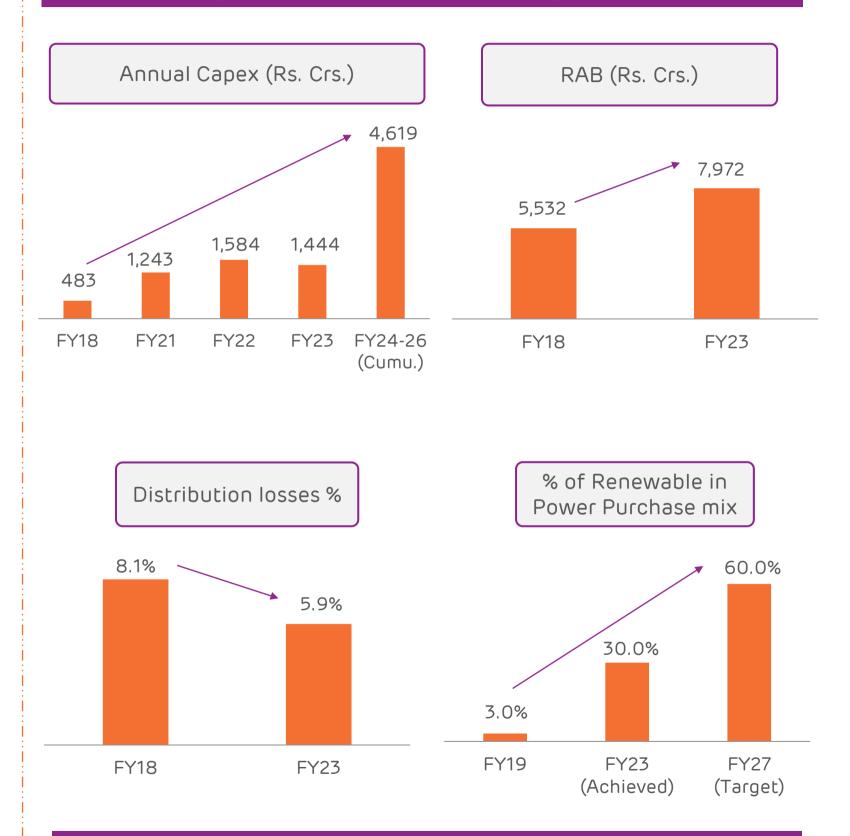
• CSAT survey for 12 critical processes (Supply restoration, Call Centre, Billing, etc.) to gauge & ensure high consumer satisfaction

**Consumer Centricity** 

Advanced Metering for 7 lakh consumers in phase 1

Servicing 12 million consumers in Mumbai with Consumer-centric Mindset

#### **AEML – Key Milestones Since Acquisition in 2018**



IG rated Platform with Fully Funded Growth



# ATL - ESG Framework

#### ATL: ESG Framework



#### **ESG Ranking**

- MSCI (2023): BBB
- S&P CSA (2022) **scored 59/100** vs. world electric utility average of 31
- FTSE (2022): **3.3/5** (industry avg. score 2.7/5)

**Guiding Principles and** 

**Disclosure Standards** 

.

United Nations Global Compact

GHG Protocol

SBTi

TCFD

IR framework reporting

CDP disclosure

UN Sustainable Development Goals

GRI Standards

#### **Policy Structure**

- Environment Policy
- Energy Management System
- Corporate Social Responsibility Policy
- Occupational Health & Safety Policy
  - Customer Grievance Redressal Mechanism
- Corporate Social Responsibility Committee
- Corporate Responsibility Committee
- Risk Management Committees
- Stakeholders Relationship Committee

#### Focus Areas

#### **UNSDG** aligned:

- Affordable & Clean Energy
- Sustainable Cities and Communities
- Climate Action
- Good Health & well being
- Quality Education
- Industry, Innovation & Infrastructure

#### Others:

• Consumer empowerment

#### **Our Commitment:**

- Increase renewable power procurement to 60% by FY27 (achieved 30% RE in FY23) (SDG 7)
- Reduce GHG Emission Intensity<sup>(1)</sup> to 40% by FY25, 50% by FY27 and 60% by FY29 (SDG 13)
- Zero Waste to Landfill<sup>(2)</sup> for all operational sites (achieved in FY23)
- Single Use Plastic Free<sup>(2)</sup> (achieved in FY23)

## ATL: Robust Vision and Strategic Alignment

#### Vision

To be a world class leader in businesses that enrich lives, create sustainable value and contribute to nation building



#### ATL ESG Goal

ESG is the way of doing our business, to be in Top-10 companies in world for ESG benchmarking of Electric Utility

Sector by FY 2024-25



#### **ESG Strategic pillars**

Commitment towards Global Climate Action



Corporate Citizenship and Enabling Social Transformation



## Responsible Business Practices



## ATL: ESG Stewardship through Three Key Pillars

#### **Commitment towards Global Climate Action**

## Climate change mitigation and adaptation

- GHG Intensity per unit of revenue
- % of renewable in distribution network.
- Opex spend on operations involving coal as raw material as % of total Opex of ATL

#### Water stewardship (neutrality)

Fresh Water consumption per unit of revenue

#### Zero waste to landfills

- % of waste diverted away from landfill
- Biodiversity conservation and natural resources optimization
  - Measuring changes on biodiversity in the business

#### Corporate Citizenship and Enabling Social Transformation

## Human Capital Development and Human Rights Protection in the business

Training hours per person year

#### Safety and Well-being

• LTI-FR and other safety indices as per GRI standards and applicable regulations in India

#### Inclusive Growth including communities

- % of CSR spending of total mandate under Companies Act in India.
- Impact assessment of social and development programs on job creation, society upliftment etc.
- Linking CSR programs with business strategy, impact and local needs

#### Innovation and Technology

 Spend on R&D, Innovative practices and Technology as % of total spend in Capex and Opex

#### **Responsible Business Practices**

#### Business Ethics and Values

- Evaluation of governance in the company as part of the ESG evaluations on well accepted criteria (CSA by DJSI S&P Global)
- Customer Orientation and Value creation for Stakeholders
  - Measuring Customer Satisfaction Indices

#### Enterprise Risk Management

- Revenue Growth, profit and value sharing
- Responsible business partnerships (engagement with suppliers and customers on ESG issues)
  - % of sustainable vendors out of total critical vendors of the company



## ATL: Environmental Philosophy and Focus Areas

#### Climate Awareness

Climate Readiness

Climate Alignment

#### **Environment Related Factors**

#### **Optimizing Carbon Intensity**

- Carbon foot-printing and disclosure
- Improving Carbon Efficiency
- Approaching Carbon Neutrality
- Supporting low carbon economy

#### **Optimizing Carbon Intensity**

- Increase Renewable Energy share
- Promote low carbon technology
- Use of Solar rooftop and wind energy
- Afforestation and Conservation

#### **Resource and Bio-diversity**

- Energy Management
- Optimizing Input Consumption
- Approaching Water Neutrality
- Leaving +Ve Impact on Bio-diversity

#### **Resource and Bio-diversity**

- Reduce freshwater withdrawal
- Reuse, recycle and replenish water
- Water neutrality
- Land use management

#### Waste Management

- Waste Reduction (5R\*)
- Circular Economy
- Zero Waste to Landfill
- Optimizing Transmission Energy Loses

#### **Waste Management**

- Material Recovery Facility
- Biogas Plant (Waste to Energy)
- Organic Waste Converter
- Reduce waste outcome

## Business and future investment aligned to sustainable growth with focus on preserving environment (Disclosure in public domain)

- CDP Climate Change and Water Security disclosure in public domain
- ESG disclosures vide corporate sustainability assessment platform of DJSI-S&P Global
- Adhering to disclosure in CDP
- Becoming TCFD Supporter and signatory to SBTi
- Water Neutrality and alliance for water stewardship certification
- Research & Development and Innovation for low carbon technology
- Biodiversity Management & Conservation

## ATL: Key Environmental Indicators and Milestones

Key Performance Indicators	Current Status	Baseline	Medium to Long-term Targets	
Energy Mix & Emission Intensity				
- RE share in power procurement	AEML has <b>achieved 30% renewable</b> in power mix in March 2023	3%	30% by 2023 (achieved) 60% by FY27	
- GHG Emission Intensity Reduction	The target for GHG emissions reduction in AEML is in line with Nationally Determined Contribution (NDC) for climate change. Disclosed in terms of a reduction in GHG per unit of revenue.	-	40% by FY25 70% by FY30	
Waste Reduction and Biodiversity Management				
- Zero waste to landfill (ZWL)	<ul> <li>Secured ZWL status from Intertek</li> <li>Covered all operational sites (substations and TLs) of ATL</li> <li>Achieved landfill diversion rate exceeding 99%</li> </ul>	No certification in FY19-20	Achieved <b>ZWL for all O&amp;M</b> sites in May 2022	
- Single use plastic (SuP) free sites	<ul> <li>Attained SUP free status from CII-ITC CESD</li> <li>Covered 37 operational sites of ATL</li> <li>Strengthening alignment with UNSDG 12</li> </ul>	No certification in FY19-20	Achieved <b>SUP free status for 37 sites</b> in March 2023	
- India Business Biodiversity Initiative (IBBI) and ensure no net loss to biodiversity	<ul> <li>Signatory to IBBI and submitted first progress report in 2020</li> <li>Afforestation of 441 hectares area in FY21-22</li> </ul>	FY20-21 289 hectares	No net loss to biodiversity and 100% alignment with IBBI and IBBI principles based public disclosures by FY23-24	
- Water Neutrality (Water conservation)	<ul> <li>Achieved "Net Water Positive" status for 30 substations and 07 TL clusters under UNSDG 6</li> <li>Carried-out rainwater harvesting feasibility study</li> </ul>	No water neutrality in FY 19-20	Secured <b>Net Water Positive Certification</b> for all O&M sites in November 2022	
	and implemented water metering across all sites	2 20		
Energy Efficiency and Management				
- Reduction in auxiliary consumption through solar power	<b>3.362 MWp solar capacity</b> at Mahendragarh, Akola, Koradi, Sami, Morena, Rajnandgaon	Solar capacity of 1.7 MWp in FY19-20	Coverage across all transmission Sites	

## ATL: Social Philosophy and Focus Areas

#### **United Nations Sustainable Development Goals 2030**























For Sustainable Development





#### Our social Initiatives are mapped to UNSDG 2030

#### Access to Education



4. Quality Education





Tiroda, Dahanu and Sami village

- Physical infrastructure and e-learning platform in rural areas
- Educational Kits (2830 students benefited) & School Uniforms to Anganwadi children (5780 students benefited)
- Education & awareness in areas of Cleanliness and Safety (1900 Schools Covered)

#### Community Health

3. Good Health & Well Being



Multiple locations

- Distribution of Dura Oxygen Cylinders to various hospitals in Dahanu Taluka for medical treatment of COVID patients
- Infrastructure development of two vaccination centers enhance Covid vaccination drive : >17 K vaccination done at the two centers

#### Women's Empowerment

- 2. Zero Hunger
- 5. Gender Equality
- 8. Decent Work & Economic Growth







#### Dahanu and Mumbai

- Saksham: Skill development of women through social program through National Skill Training Institute (Women)
- Inducted first ever All Women Team of meter readers
- Sanginis: Identifying and nurture women as a change agent in rural hamlets; developed 123 Sanginis till date

#### Sustainable Livelihood

- 2. Zero Hunger
- 8. Decent Work & Economic Growth





Dahanu

 Provide support for livelihood for landless laborers In association with NABARD covering 11 villages of Dahanu and 1,000 land-owning families

#### **Ecology**

- 7. Affordable and Clean Energy
- 13. Climate Action
- 14. Life Below Water
- 15. Life on Land







Mumbai and Dahanu

- AEML has achieved 30% renewable in power mix in March 2023
- Plantation of mangroves (>20 Mn cumulative)
- >50% open area converted in green land

#### Water Secure Nation

6. Clean Water and Sanitation

- Multiple locations
- Drinking water filtration plant at Agwan village of capacity 5m3/hr, where around 5,500 people benefited
- Rain water harvesting and Borewell for increasing ground water table



## ATL: Key Social Indicators and Milestones

Material Categories	Material Themes	Key Performance Indicators	Baseline	Target (FY23-24)
	Work related injury	Rate of fatalities per million hours worked	Zero (FY 20-21)	Zero
Health & Safety		Rate of recordable work-related injuries per million man-hours worked	0.33 (FY 20-21)	Zero
	Safety awareness and training	Average hours of training provided per person on health and safety	15.6 (FY 20-21)	Further improve from baseline
Diversity and Inclusion	Measurement of Diversity and Inclusion Metrics and Enforcement of policies	Women as a percentage of new hires and total workforce (%)	New Hire: 5 % Total Workforce: 5%	New Hire: 10% Total Workforce: 6%
Human Rights	Training on human rights	Employees trained in human rights policies or procedures (%)	-	100%
Skills for the future	Skill development trainings	Training and development expenditure for employees (INR)	Rs 3.81 Cr (FY 20-21)	Rs 4.69 Cr
Responsible Procurement	Proportion of spending on local suppliers (%)	Spend on local suppliers against the total procurement budget (%)	99.4 % (FY 20-21)	Maintain FY21 Performance
	Supplier screening on ESG metrics	Suppliers screened on ESG criteria (%)	100% (Critical Suppliers)	100% (Critical Suppliers)

## ATL: Governance Philosophy and Focus Areas

#### **Policies**

#### Committees

#### Assurance

Environment Policy covered in BR Policy



- Corporate Responsibility Committee
- Risk Management Committee

- Corporate Social Responsibility Policy
- Occupational Health and Safety Policy
- Human Rights covered in BR policy



- Corporate Social Responsibility Committee
- Stakeholder Relationship Committee

- Related Party Transaction Policy
- Dividend Distribution and Shareholder Return
- Nomination and Remuneration
- Code for Fair Disclosure of UPSI



- Audit Committee (100% independent directors)
- Nomination and Remuneration Committee (100% independent directors)
- Risk Management committee
- Info tech and data security committee

# Corporate Responsibility Committee

Established "CRC" to provide assurance for all ESG commitments comprising of 100% Independent directors

Enabling board backed assurance leading to lower risk to stakeholders

## Governance: Materiality Assessment for Prioritizing Issues that Impacts Value Creation

ATL as a part of robust business and reporting framework performs materiality assessment to identify key levers of value creation which can have reasonable financial impact

#### **Factors Affecting Materiality**

- Risks and Opportunities
- Key Stakeholder Input
- Megatrends
- Externalities
- ESG Rating Agencies



- Manufactured Capital (Asset Utilization, Right of Way, and Land Availability)
- Human Capital (Occupational Health and Safety, Human Rights, Incident Risk)
- Intellectual Capital (Digitalisation and Innovation and Technology)
- Social and Relationship Capital (Business Ethics and Values, Community Relationships)
- Natural Capital (Climate Change)

#### Identified Strategic Focus Areas to Mitigate the Impact

Safety Culture

**ESG** Integration

Efficient Capital Allocation

Efficient Operating
Assets Portfolio

Robust Financial Profile

Business Excellence

## ATL: Key Governance Indicators and Milestones

Material Categories	Material Themes	Key Performance Indicators	Baseline	Actions Taken and Goals
Board Gender Diversity	Board Gender Diversity	Balance the board composition in terms of men and women directors	16.6% - women directors in board as of FY21	<ul> <li>% of women directors in board improved to 28.5%</li> </ul>
Board Independence	Great Board Independence and Improved Disclosures	<ul> <li>Improve board strength and independence</li> <li>Incorporate non-statutory committees</li> <li>Enhance disclosures in board &amp; committee meetings</li> </ul>	<ul> <li>6 directors as of FY21</li> <li>Only statutory committees as of FY21</li> </ul>	<ul> <li>Board now comprises of total 7 directors with 4 independent directors</li> <li>Enhanced disclosures through formation of new committees with min. 50% IDs (CRC, RMC, PCC, IT &amp; Data Security)</li> <li>Committees chaired by Independent Directors (Audit, NRC, STC)</li> </ul>
Code of Conduct	Corruption and Bribery Cases	<ul> <li>Number of Corruption cases and Bribery and Associated Risks</li> <li>Adoption of Anti Corruption and Bribery Policy</li> <li>% of Governance body members and employees trained on anti-corruption</li> </ul>	• Zero corruption cases	<ul> <li>Zero Case on Corruption and Bribery</li> <li>Board Adopted Anti Corruption and Bribery Policy</li> <li>Identification and Assessment of risks</li> </ul>
Anti-competitive Practices	Fines and Settlements	<ul> <li>Fines or settlements paid related to anti- competitive business practices (INR)</li> </ul>	Zero as of FY21	Zero in FY23 and beyond
Customer orientation and satisfaction	Consumer Satisfaction	<ul><li>Affordable tariffs</li><li>Service reliability</li><li>Sustainable power</li></ul>	Distribution loss reduction, CSAT surveys, Reliability metrics	<ul> <li>Competitive tariff through RE power</li> <li>Option to switch to Green power tariff</li> <li>Advanced metering implementation for 12 million consumers</li> </ul>
Corporate Governance Standing	ESG Ratings	Improvement in ratings through improved disclosures and adoption of best practices	CSA (2022): 59/100; FTSE (2022): 3.3/5	Target 2023-24: CSA - 67/100 and FTSE: 3.6/5

#### Notes:

A) List of non-statutory committees – CRC: Corporate Social Responsibility & Sustainability Committee; PRC: Public Consumer Committee; Information Technology & Data Security Committee; RMC: Risk Management Committee; B) List of statutory committees: SRC: Stakeholders' Relationship Committee NRC: Nomination and Remuneration Committee; STC: Securities and Transfer Committee;

C) Sub-committees under Risk Management Committee: Mergers & Acquisitions Committee; Legal, Regulatory & Tax Committee; Reputation Risk Committee

## ATL: Safety governance



**Group Safety Steering Council** 

**Business Safety Council** 

Project/ Geographic Area Safety
Council

Quality Circle at Shop-floor, Colonies and Construction Sites



#### Safety Task Force for 5 Key Areas



Safety Standards, Rules and Procedures



Contractor Safety Management



Training and Capability Building



Logistics Safety (Road, Rail and Warehouse)



Safety Interaction (Observation), Incident Reporting & Investigation Audit

## ATL: Enhanced Safety Culture

## Safety Initiatives During FY23

- Safety training: 51,525 man-hours of safety training and awareness during Q4FY23
- Positive Safety Culture:
  - Enhanced safety awareness through Monthly Safety Quiz Series (MSQS)
  - o Conducted 'Electrical Safety at Home' & "Electrical, Fire Safety & Cracker Safety' Webinar for Consumers, Employees & General Public
  - Campaign on 'UCHAAI: Knowing Heights Better' conducted at multiple sites on 5C model (Climb, Control, Competence, Capacity and Check)
- Safety Checks and Assurances(SCA): To strengthen safety and increase the effectiveness of safety management at sites, quarterly safety checks and assurance on 3 pre-declared topics are given by sites
- Safety Award: Received "Gold Award" Under "Apex India Occupational Health & Safety Award 2022"
- ATL has been awarded with **Greentech Intl. EHS Awards 2023** for the year 2021-22 performance and Received **OHSSAI Foundation's Safety Award** in Gold Category in AEML business
- Employees were surveyed regarding Safety Communication Awareness, Assurance, Governance and Leadership in ATL. Total participation was 96% in Safety Perception Survey.

## Safety Performance in FY23

	Transmission		Distribution (AEML)	
Safety Parameters	FY23	FY22	FY23	FY22
Near Miss Reporting (Awareness)	6,263	4,325	6,824	3,804
Suraksha Samwad (Safety Dialogue)	11,326	9,407	10,281	3,390
LTI	0	4	13	27
Fatalities	2	0	1	0
LTIFR (LTI Frequency Rate)	0.17	0.32	0.61	1.14
LTI (LTI Severity Rate)	990.67	5.48	314.6	202.8
Safety training by Safety team (in Man-Hours)	151,929	114,369	35,380	27,134







## **ATL**: Key ESG Priorities for FY24

Priority	ESG Target	Initiative Taken	Measurement Criteria
1	Enhance communication on ATL's Climate Change Mitigation Initiative	Disclosure on internal targets for GHG reduction as per SBTI 1.5 Degree C Scenario in FY22 Annual Report and Sustainability Report	<ul> <li>Absolute GHG emission and reduction targets by 2030</li> <li>SBTi Commitment and on-boarding including target submission</li> </ul>
2	Systematic Materiality Assessment (Sustainability Report covering ATL material issues and ESG strategy)	Report as per GRI Comprehensive and IR framework with independent Assurance	Third-party assurance for alignment of Sustainability report in accordance GRI comprehensive and IR framework
3	BRSR Reporting	Mapping of BRSR's essential and leadership indicators in Sustainability Report	Maximize the mapping of BRSR indicators
4	IT Enablement and mapping of ESG performance indicators	Identified the suitable cloud-based tool (SaaS)	Ensure holistic implementation of tool covering all key aspects
5	Enhance existing disclosure and reporting based on market feedback	CDP, TCFD, WEF ESG Metrics IFC, E&S Framework, SDGs	<ul> <li>Submission on CDP</li> <li>Mapping of indicators of these standards in Sustainability Report</li> </ul>
6	Alignment with India Business Biodiversity Initiative (IBBI) and Building Green Supply Chain by 2023-24	Conducted biodiversity assessment and mapped its operational sites through third-party experts to identify levels and impact	<ul> <li>No net loss to diversity and 100% alignment with IBBI and public disclosures by FY2023-24</li> <li>Identify and Integrate 100% critical supplies for building green supply chain by FY2023-24</li> </ul>

## ATL: Recent Awards & Achievements

ATL received the 'Emerging Company of the Year Award - 2022' at the ET Awards on Corporate Excellence in recognition of its growth, scale, and sustainable business practices

AEML secured Rank 1 out of 71 discoms evaluated and scored 99.6% out of 100 in the Integrated Discom Ranking released by the Ministry of Power. The evaluation is based on financial sustainability, performance excellence, and external environment

ATL's 37 operational sites are now certified as 'Single-use Plastic Free' strengthening our commitment to SDG 12

Enlightened Growth Leadership
Award 2022 for best-in-class
sustainable business practices from
Frost & Sullivan Institute

Received ICAI Awards for Excellence in Financial Reporting for the year 2021-22 (Bronze Plaque in Infrastructure and Construction Sector Category (turnover above Rs 500 Cr))

Water Positive certification from DNV which signifies water credit is higher than the water consumed

Certified as **Great Place to Work** reflecting the collaborative and creative culture, positive work environment and vibrant workplace practices

Announced commitment to become Net Zero by 2050; to keep global warming at 1.5 °C above pre-industrial levels through measurable actions

ATL achieved **Zero Waste to Landfill (ZWL)** certificate for all O&M sites from Intertek

## ATL: Board and Management Team

#### **Strong Sponsorship**

## Managing Director

#### **Independent Directors**



Mr. Gautam S. Adani (Chairman)



Mr. Rajesh S. Adani



Mr. Anil Sardana (MD, ATL)



Mr. K. Jairaj



Dr. Ravindra H. Dholakia



Mrs. Meera Shankar



Ms. Lisa MacCallum

#### Skilled and Experienced Management Team



Mr. Anil Sardana (MD, ATL)



Mr. Bimal Dayal (CEO, Transmission)



Mr. Kandarp Patel (CEO, Distribution)



Mr. Rohit Soni (CFO)

Strong governance framework with focus on transparency and independence



## ATL: Employee philosophy

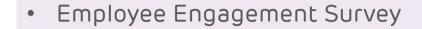
## HR policy framework being continuously enhanced based on stakeholders' engagement

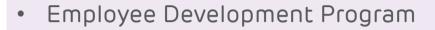
#### **Policies**

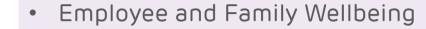


- Code of Conduct
- Prevention of Sexual Harassment
- Human Rights Policy
- Leave Policy
- Employee Volunteering

#### Initiatives







• Employee Safety

#### Employee Benefits



- Mediclaim Policy
- Employee Death Relief Policy
- Employee Development Programs
- Employee Benefit Schemes
- Rewards and Recognition Policy

#### Focus Area



- Improving Gender Diversity
- Employee Hiring and Retention
- Grievance Redressal
- Work Life Balance









Employee Life Cycle Management



Contractor Labour Management System



E-learning Platform

## **ATL:** Suppliers' framework

#### Techno-commercial practices being continuously enhanced factoring stakeholders' feedback

- SAP Ariba implemented to streamline transaction with suppliers
- The platform enables transparency and information availability to all key stakeholders across various transactions stages from Procurement to Payment

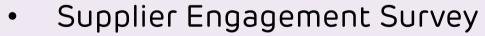




Enterprise Resource Planning and Finance Tool

Digitization of Procurement Processes

#### **Initiatives**



- Vendor Recognition
- Green Procurement Practices



#### Focus Area

- Fairness in Operation
- Timely clearance of bills
- Grievance redressal

ATL's Suppliers' Commitment: Building green supply chain by integration of Associates for 100% of critical supplies by 2023-24



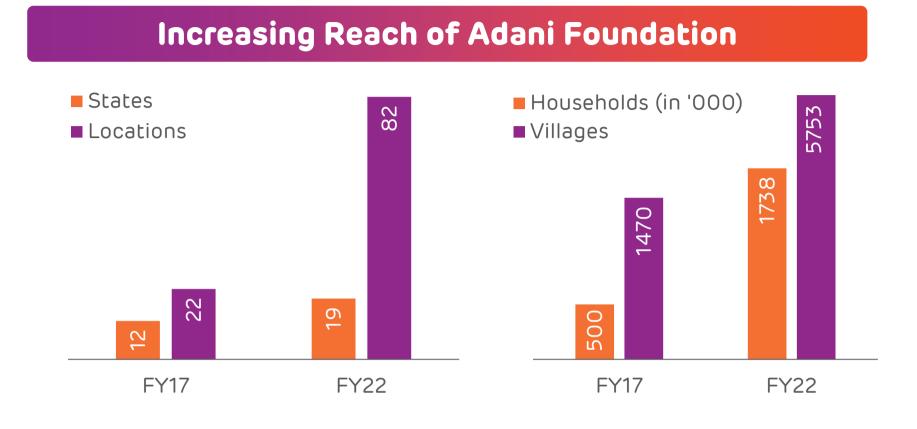
## Adani Foundation: Core Areas of Service Education Community Health Social Sustainable Livelihood (I) Community Infrastructure

## Adani Foundation touches:

19 States 5,753 Villages 7.3 Million Lives

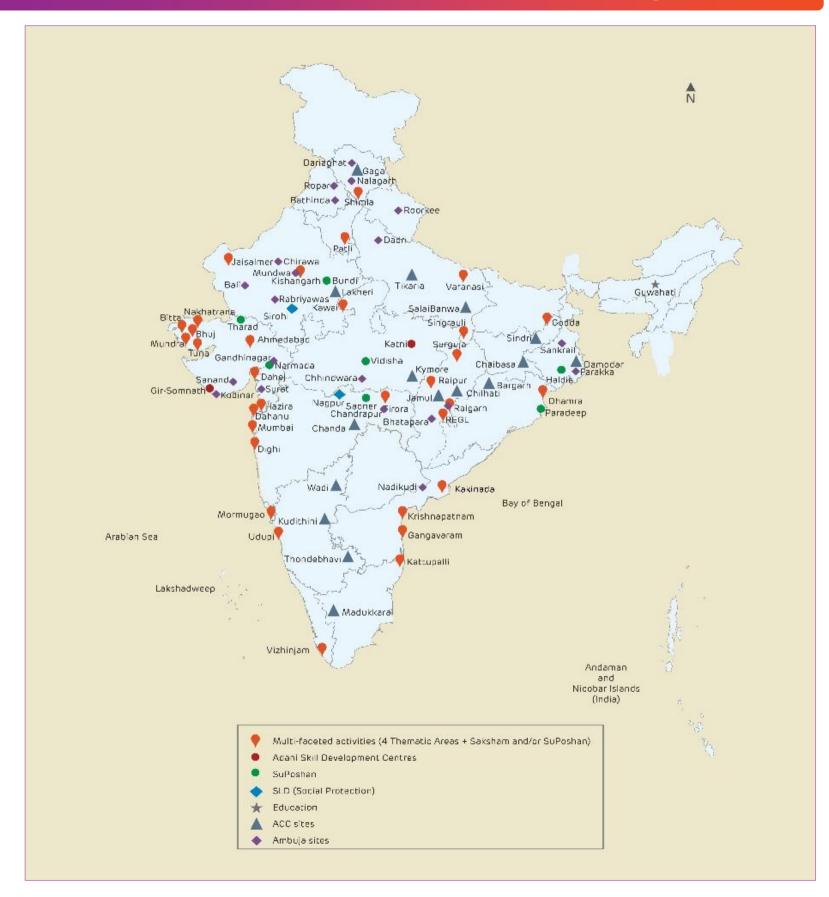
Eight Pillars of Adani Foundation				
Alignment with UNDP Sustainable Development Goals	Foundation's efforts completely aligned with UNDP Sustainable Development Goals			
Bottoms-up approach	Touchpoints at 5000+ villages			
Inclusiveness	Focuses on socially and economically marginalized sections of society			
Ecology and Environment	Programs that support rejuvenation of green cover and rectification of water stress			
Biodiversity	Biodiversity conservation around plant sites			
Empathy and Energy in special distress situations	Ameliorative activities to alleviate people in distress			
Collaboration and Partnership	Maintaining purposeful partnership with government agencies and civil society formations			
Centricity of Impact	Adani Foundation tries to design and implement transformative programs for all the communities in the affected areas			

## Adani Foundation: Growing Footprint



Beneficiaries <sup>1</sup>	FY17	FY22
Ben	eficiaries by thematic area	
Education	79,005	352,979
Community Health	391,166	678,043
Sustainable Livelihood	108,630	564,437
Community Infra	59,466	466,691
UDAAN	23,418	52,150
SuPoshan	117,072	439,679
ASDC	2,965	27,407

## Presence across 19 States, 5.7k villages



## Adani Foundation: Activity-based Community Engagement & Participation







Focused Group Discussions

Family Counselling's



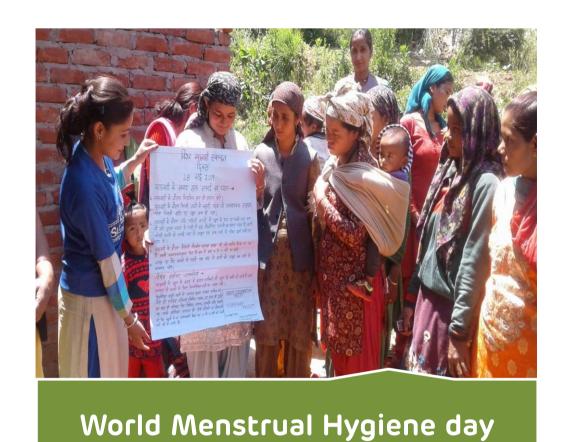




Sneh-Shivir for SAM children

**Community Mass Events** 

## Adani Foundation: Celebration of Special Days









Poshan Maah



World Breastfeeding week



Global Handwashing Day



**World Toilet Day** 

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# Thank You