

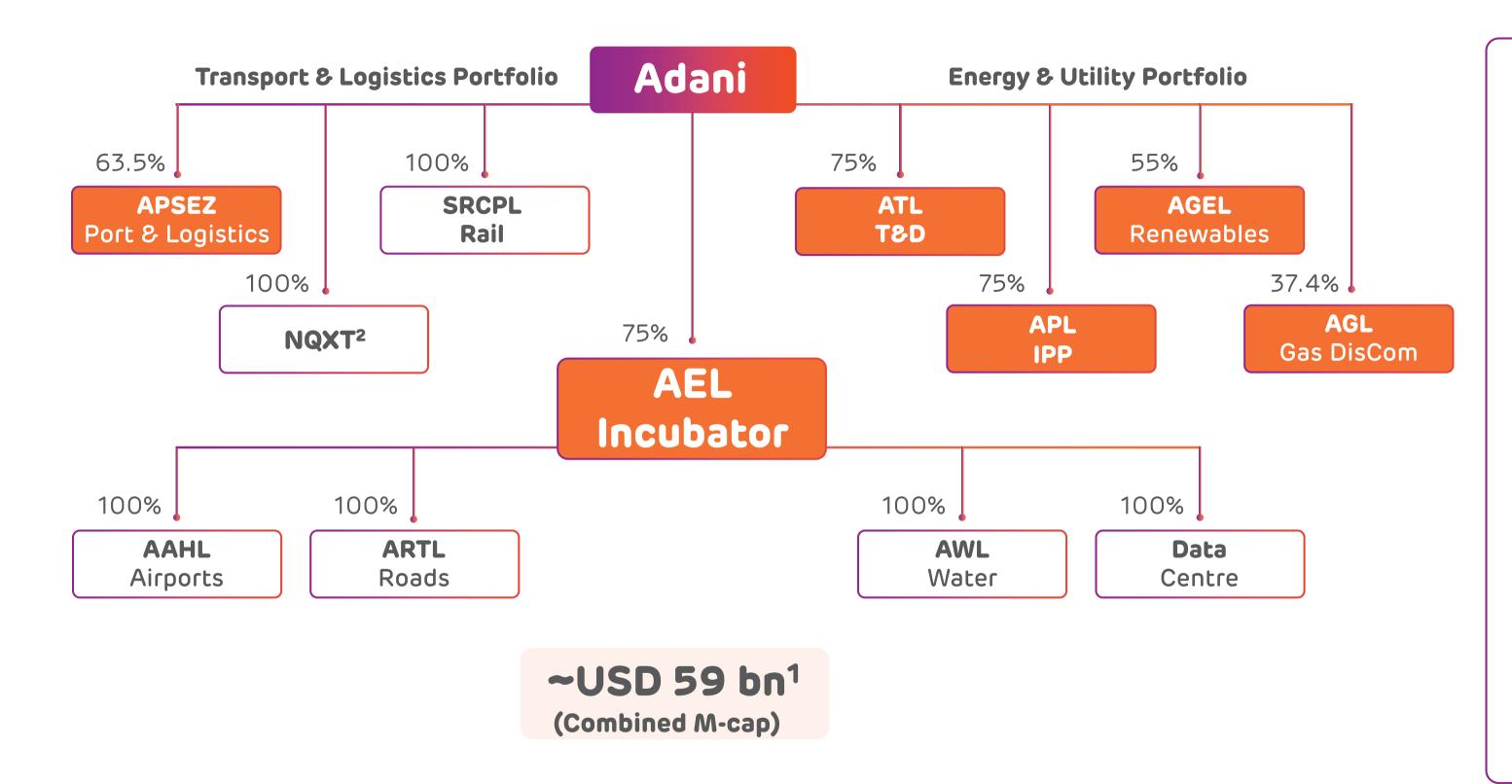
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# Adani: A world class infrastructure & utility portfolio





# **Adani**

# Marked shift from B2B to B2C businesses -

AGL – Gas distribution network to serve key geographies across India

**AEML** – Electricity distribution network that powers the financial capital of India

Adani Airports — To operate, manage and develop eight airports in the country

### Locked in Growth 2020 -

Transport & Logistics - Airports and Roads

Energy & Utility – Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group

### Notes:

Orange colour represent publicly traded listed vertical | Percentages denote promoter holding

<sup>1.</sup> As on Jan 29, 2021, USD/INR – 73 | Note - Percentages denote promoter holding

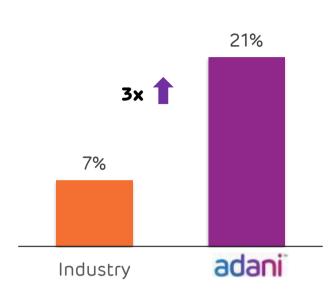
<sup>2.</sup> North Queensland Export Terminal | Light purple color represent public traded listed verticals

<sup>3.</sup> ATGL - Adani Total Gas Ltd.

# Adani: Decades long track record of industry best growth rates across sectors



### Transmission Network (ckm)



**2016** 320,000 ckm 6,950 ckm **2020** 423,000 ckm 14,837 ckm



### ATL

Highest availability among Peers

**Op. EBITDA margin: 92%**<sup>1,3,5</sup>
Next best peer margin: 89%

### Port Cargo Throughput (MT)



**2014** 972 MT 113 MT **2020** 1,339 MT 223 MT

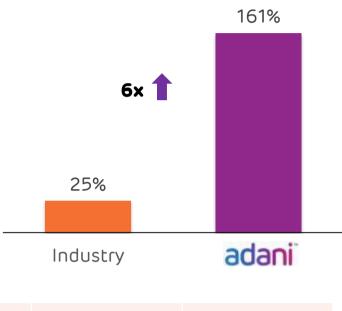


### **APSEZ**

Highest Margin among Peers globally

**EBITDA margin: 70%**<sup>1,2</sup>
Next best peer margin: 55%

### Renewable Capacity (GW)



**2016** 46 GW 0.3 GW **2020** 114 GW 14.2 GW<sup>6</sup>

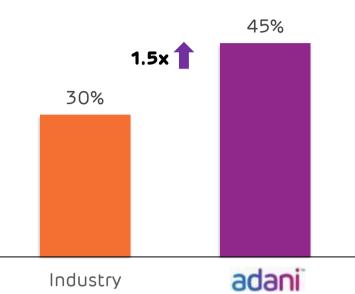


### **AGEL**

Worlds largest developer

EBITDA margin: 89%<sup>1,4</sup>
Next best peer margin: 53%

### CGD<sup>8</sup> (GAs<sup>9</sup> covered)



**2015** 62 GAs 6 GAs **2020** 228 GAs 38 GAs



### **ATGL**

India's Largest private CGD business

EBITDA margin: 31%<sup>1</sup>

Among the best in industry

Transformative model driving scale, growth and free cashflow

# Adani: Repeatable, robust & proven transformative model of investment



Phase		Development		Operations	Post Operations
	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	<ul> <li>Analysis &amp; market intelligence</li> <li>Viability analysis</li> <li>Strategic value</li> </ul>	<ul> <li>Site acquisition</li> <li>Concessions         <ul> <li>and regulatory</li> <li>agreements</li> </ul> </li> <li>Investment case         <ul> <li>development</li> </ul> </li> </ul>	<ul> <li>Engineering &amp; design</li> <li>Sourcing &amp; quality levels</li> <li>Equity &amp; debt funding at project</li> </ul>	<ul> <li>Life cycle O&amp;M         planning</li> <li>Asset Management         plan</li> </ul>	<ul> <li>Redesigning the capital structure of the asset</li> <li>Operational phase funding consistent with asset life</li> </ul>
Performance	<ul> <li>India's Largest         Commercial Port         (at Mundra)</li> <li>Highest Margin         among Peers</li> </ul>	<ul> <li>Longest Private         HVDC Line in Asia         (Mundra –</li></ul>	<ul> <li>Largest Single Location         Private Thermal IPP             (at Mundra)     </li> <li>High declared             capacity of 89%<sup>1</sup></li> </ul>	<ul> <li>648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu)</li> <li>Constructed and Commissioned in nine months</li> </ul>	In FY20 issued seven international bonds across the yield curve totalling~USD4Bn  All listed entities maintain liquidity cover of 1.2x- 2x as a matter of policy.
					14% 31% 55% 47% 20% March 2016 March 202

Private Banks

Bonds

# ATL: A platform well-positioned to leverage growth opportunities in T&D business



Development



### **Execution Prowess**

Transmission Network of

15,487 ckt km¹;

Longest Private HVDC Line in Asia

### **Strategic Presence**

**Transmission** - Present in 10 states with 22 transmission lines **Distribution** - Integrated utility catering to gateway city of Mumbai

### Healthy pool mix

Transmission (FY20): **52%** of EBITDA - Central pool **48%** of EBITDA - State pool

**Operations** 



Operating Efficiency and Strong Margins (9MFY21)

Robust network availability of ~99.87% and supply reliability of 99.99%

Transmission EBITDA Margin – **92%**Distribution EBITDA Margin – **28%** 

### **Consumer-centricity**

Integration of Customer and Technology enabling AEML as a supplier of choice **ESG** 

**Embedded ESG Framework** for enhanced value creation

Equity Value Creation



ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

### Capital Management

Re-designing capital structure though low cost capital and elongated maturity Self-funded growth model ensuring efficient capital churn

Every Rs. 1 bn of Equity Invested allows creation of Rs. 2.25 bn of Equity Employed



# ATL: Manifesting Adani's Infrastructure Excellence in T&D business



Execution
Strength and Pan
India Presence





Pan-India network & only private sector co. to operate 500 KV HVDC in S-E Asia



**AEML** - One of the best-run 93-year old integrated utility catering to gateway city of Mumbai



**3 million+**Retail Electricity Households

Predictable and Annuity Returns





INR 314 Bn/ US\$ 4.3Bn

Total Regulated Asset base<sup>(1)</sup> (Fully built)



31 years/ 17 years

Avg. Residual Concession Life (Transmission/ Distribution) $^{(4,5)}$ 



52%/48%

ROA / TBCB Asset Base<sup>(2)</sup>

Robust Financial performance and strong Balance Sheet





92% (Transmission) 28% (Distribution)

EBITDA Margin (9M FY21)



99.87%

Availability (9MFY21)



INR 119 bn / US\$ 1.6 bn

Approved Tariff Order (Fully Built)<sup>(1)</sup>

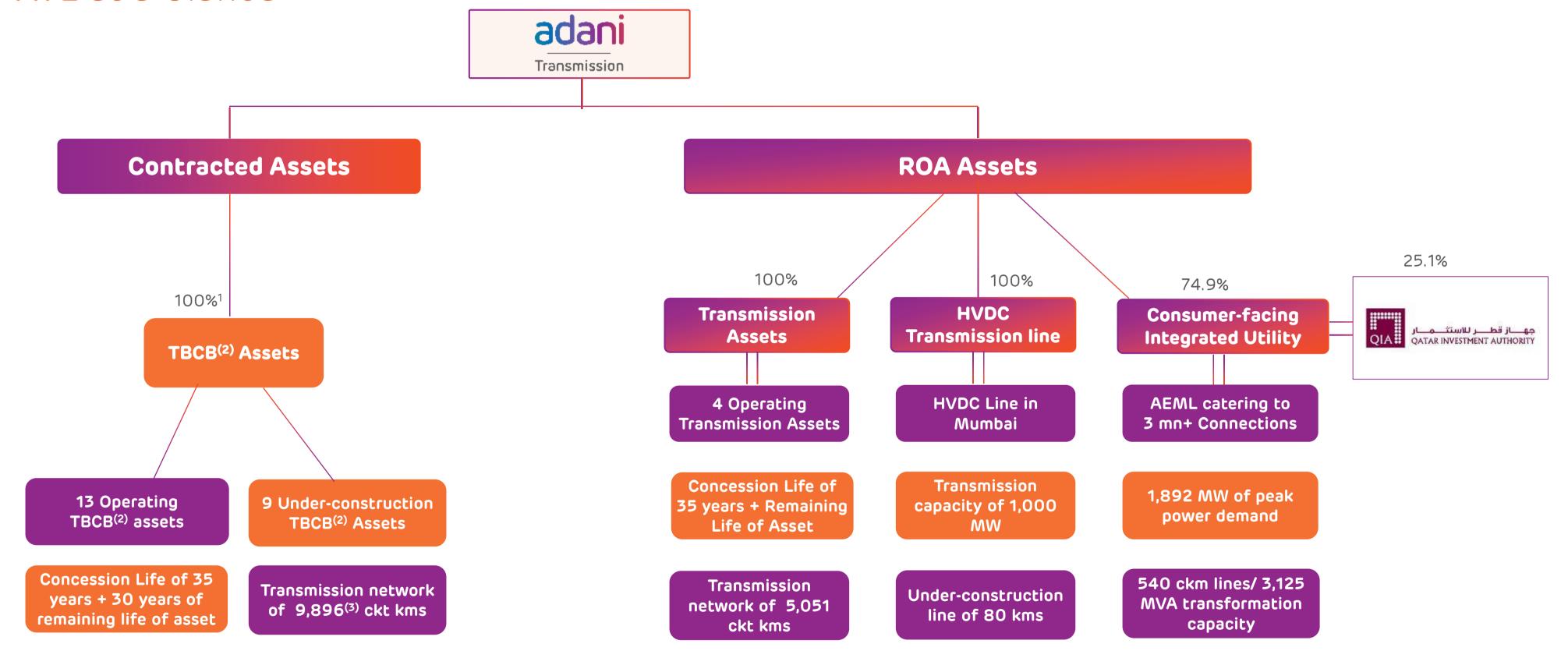


BBB-/Baa3

International Investment Grade Rating<sup>(5)</sup>

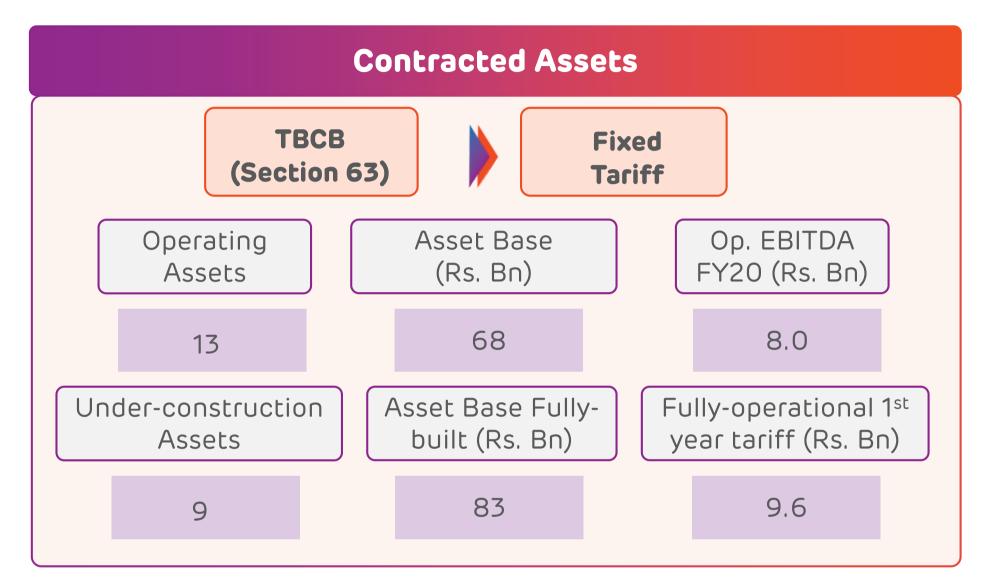


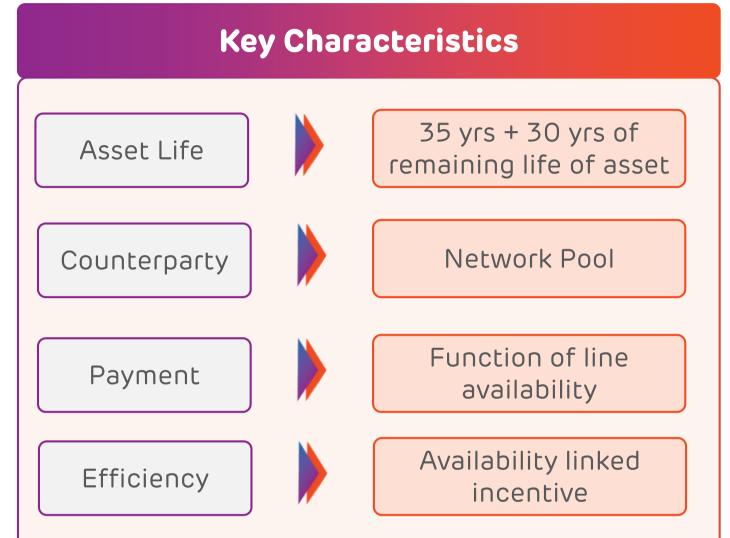
# ATL at a Glance





## Contracted Assets at a Glance





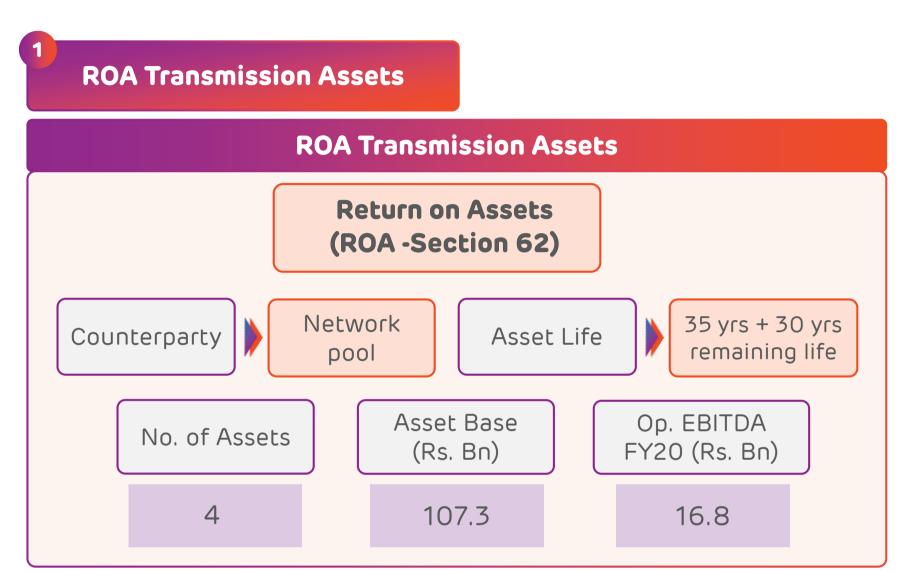
### Stable Business Parameters

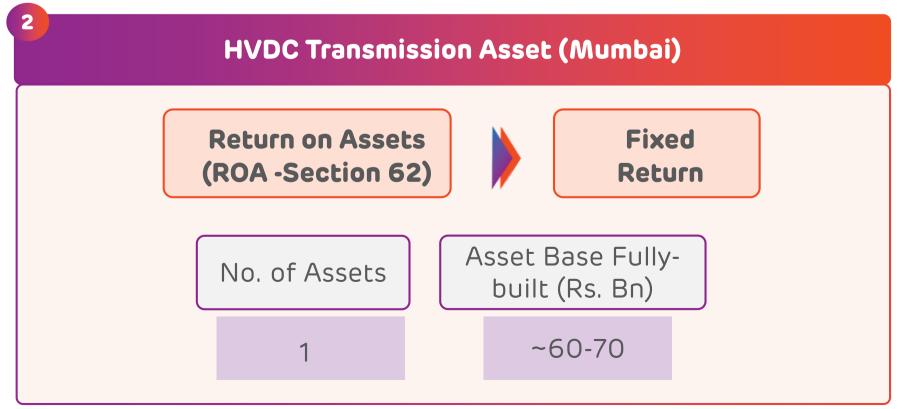
- Steady stream of cash flows
- No throughput risk in Transmission sector
- Payment pooling mechanism thus no counterparty risk
- Mature Regulatory bodies (EA 2003)

### **Growth levers**

- 100% organic growth with robust underconstruction pipeline
- Market-share of 37% in FY20<sup>(1)</sup> with IRR threshold offers high growth potential in TBCB allocations











### **Key Characteristics**

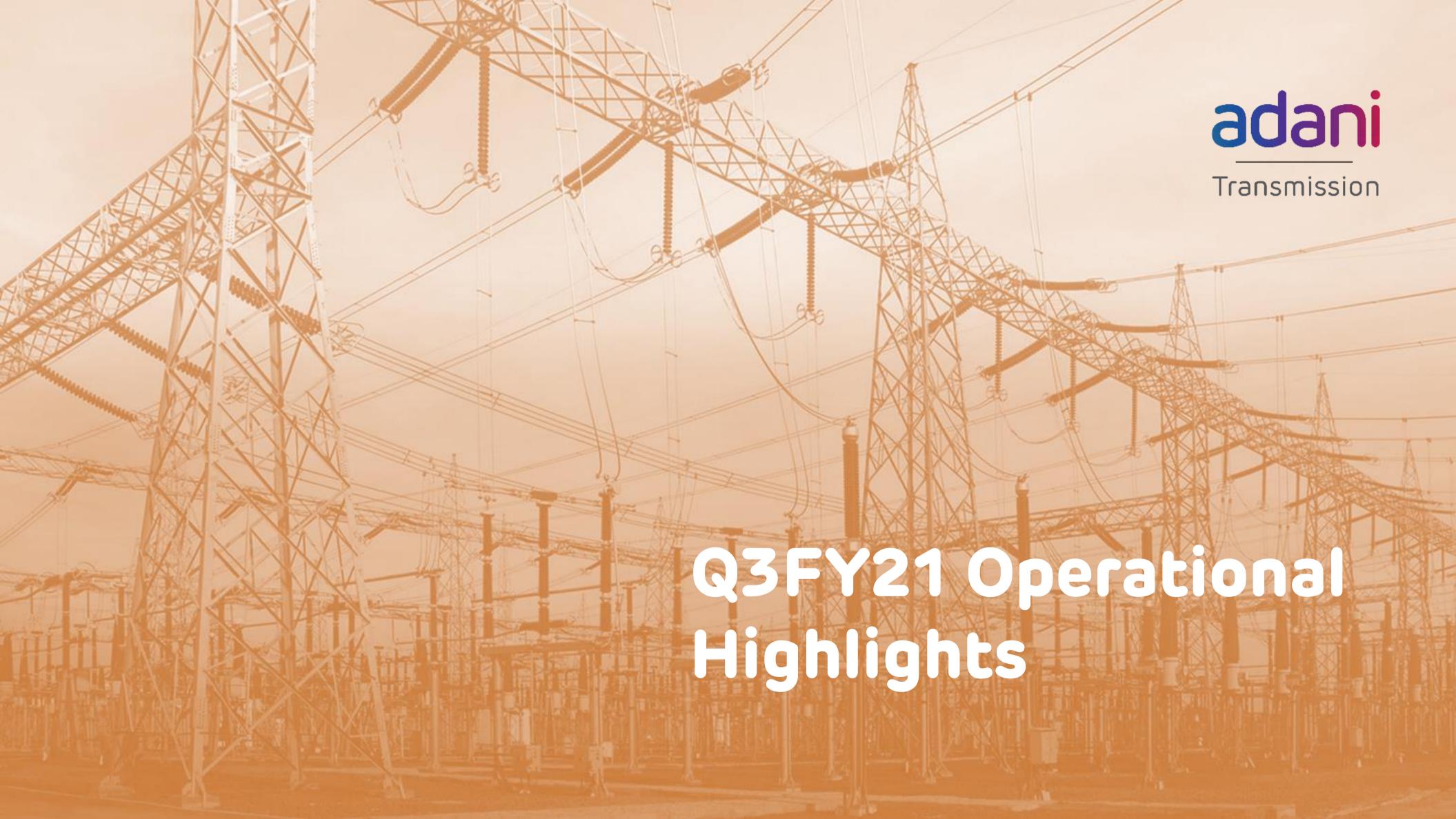


### Consumer Utility Asset Regulated Asset Base (RAB) and EBITDA

(Rs. Billion)	Generation	Transmission	Wires	Retail	Total
RAB FY20	8.1	12.3	40.1	1.9	62.4
EBITDA FY20	2.8	2.5	12.7	0.6	18.6

### **Stable Business Parameters**

- Rate of Return Asset (the asset being the RAB) with no-to-minimal throughput risk (only Retail)
- 93-year old business with predictable and mature regulatory framework serving 3
   mn+ consumers in Gateway City of India
- Business with **inverse regulated capital structure** supported by revenue true-up and cost pass-through mechanisms
- Guided by three pillars of Reliability (Supply), Affordability (Power) and Sustainability (Aiming for 50% RE power by 2025)



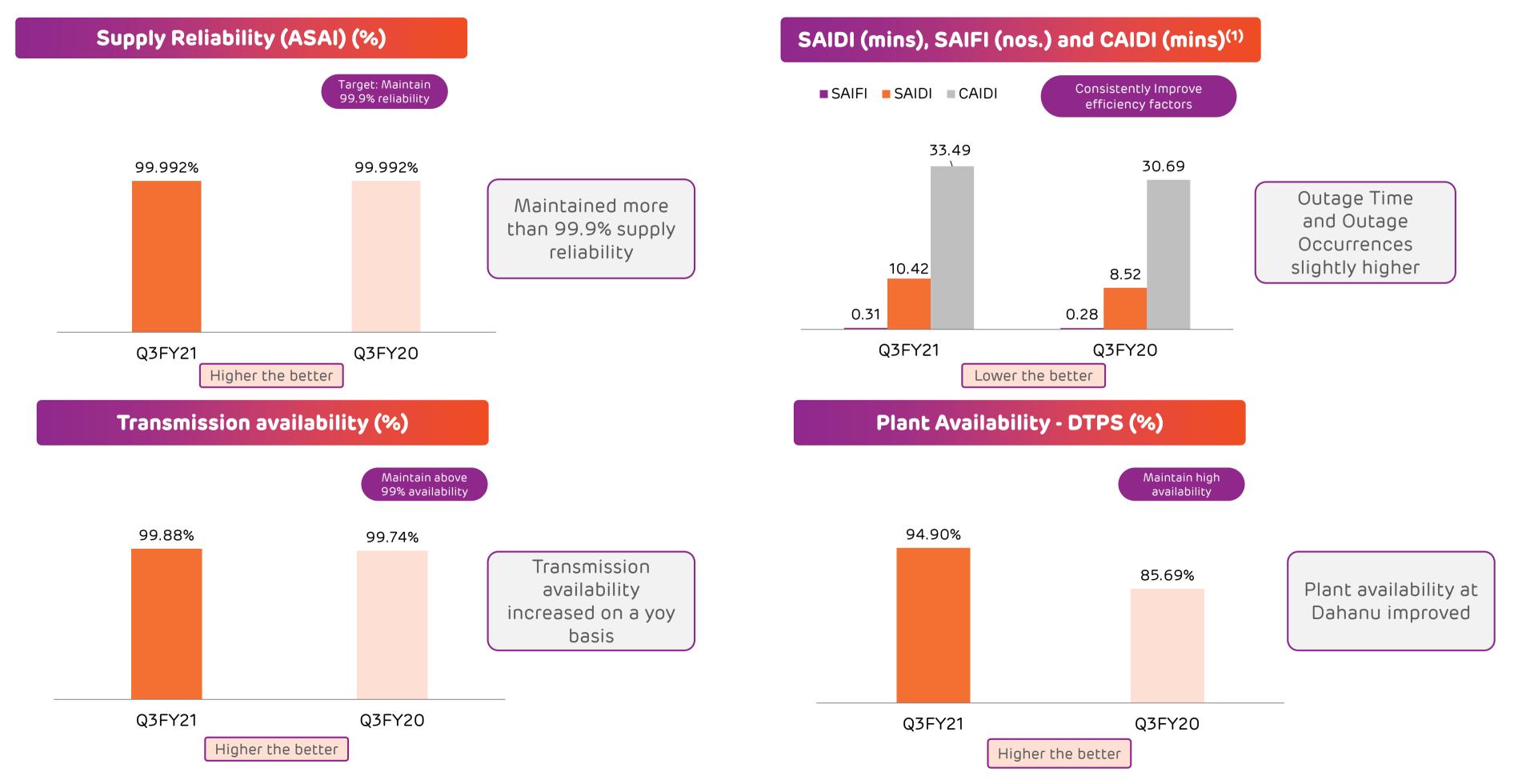
# ATL: Q3FY21 - Operational Highlights: Snapshot





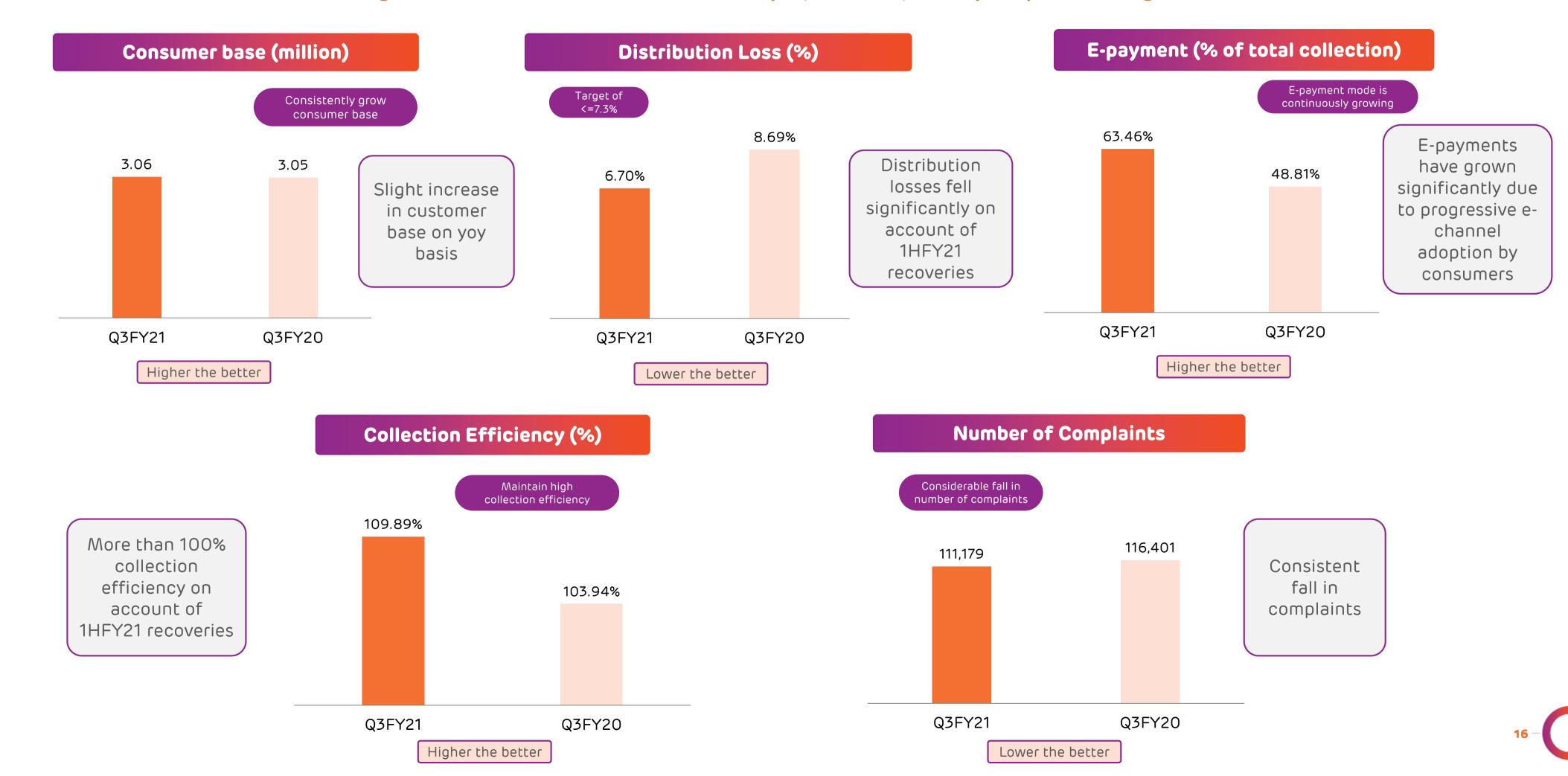
# ATL: Q3FY21 - Integrated Distribution Utility (AEML): Key Operating Metrics





# ATL: Q3FY21 - Integrated Distribution Utility (AEML): Key Operating Metrics







# ATL: Financial Highlights – Snapshot Q3FY21



	Conso	lidated	Transmission		Distri		oution	
	Q3FY21	Q3FY20		Q3FY21	Q3FY20		Q3FY21	Q3FY20
Operating Revenue	2,292	2,572		704	679		1,588	1,893
Operating EBITDA	1,125	1,060		650	627		475	433
PAT	464	204		193	155		271	48
Cash Profit	699	538		381	334		318	204

Transmission business performance is broadly insulated from current disruptions resulting into strong performance

Distribution business saw drop in revenue driven by lower power demand, however EBITDA increased by 10% yoy

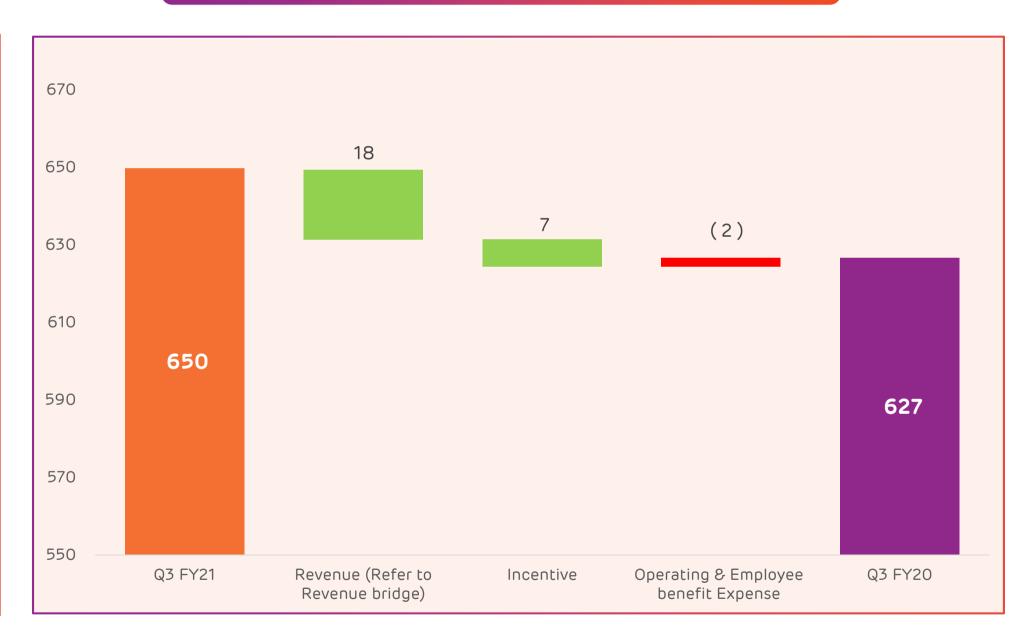
# ATL: Transmission Utility - Revenue and Operating EBITDA Bridge Q3FY21



# Q3FY21 - Revenue bridge (ex incentive) YoY

### 800 700 600 500 666 685 400 300 200 Q3 FY21 MEGPTCL Revenue from Others MEGPTCL & WTPL & WTGL Q3 FY20 GTL one element APTEL Order Alipurduar ATIL -Normal & ATBSPL became acquisition on Revenue revenue 26th Nov'20 Decrease YOY decrease as operational in May'20 per SCA model

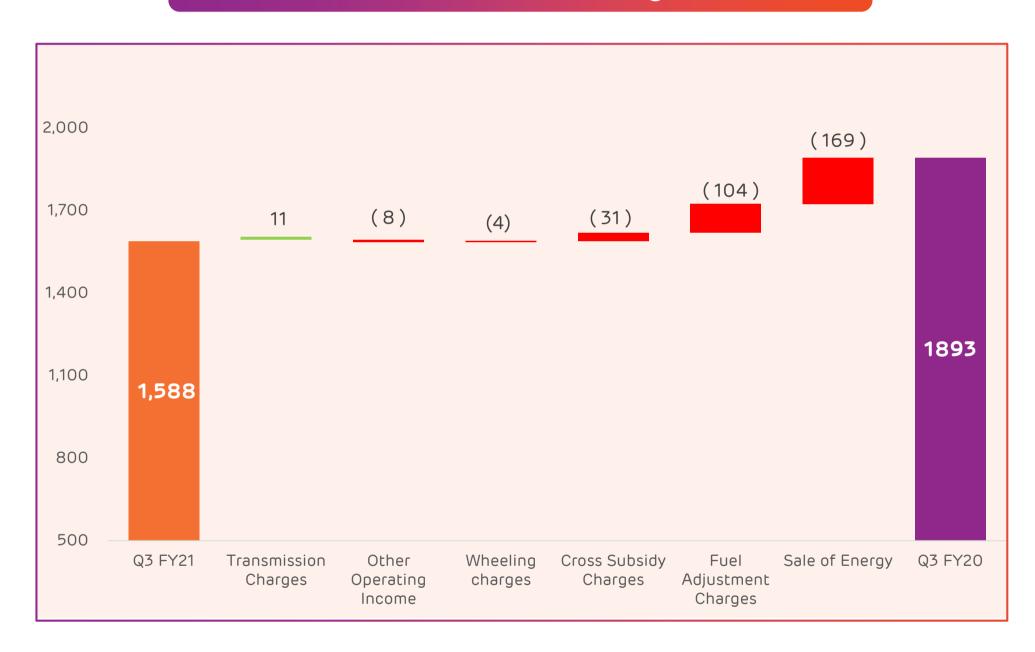
### Q3FY21 - Operating EBITDA bridge YoY



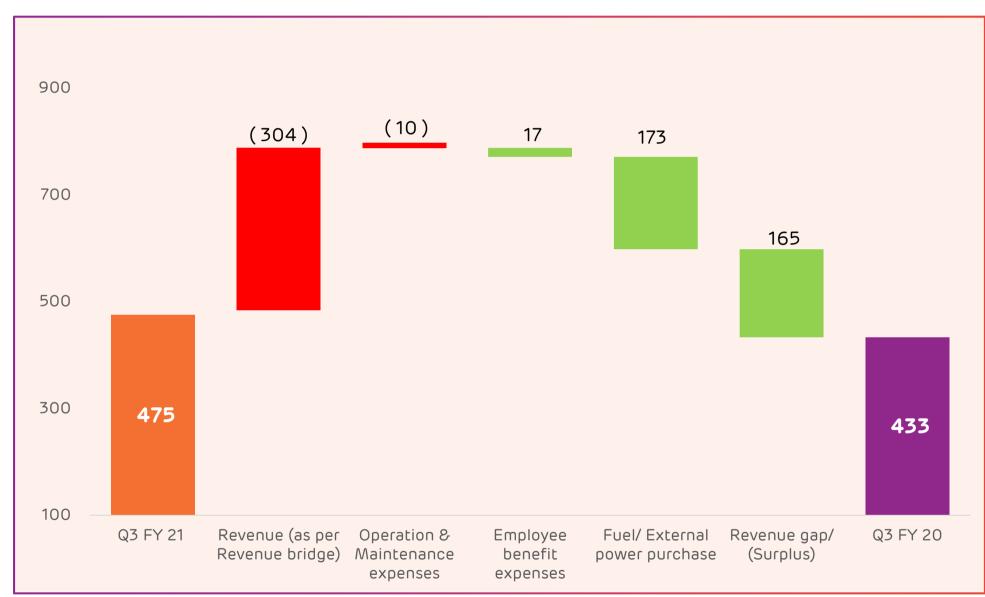
# ATL: Distribution Utility - Revenue and Operating EBITDA Bridge Q3FY21



### Q3FY21 – Revenue bridge YoY



## Q3FY21 – Operating EBITDA bridge YoY





# ATL: Integrated ESG Framework for enhanced value creation





Technological advancement for **minimal downtime during maintenance** better availability increased EBITDA

Renewable Power Procurement at below APPC > tariff reduction for 12 mn Mumbai consumers

Reduction in pollution by fly ash utilization

**Better vendor management** be development of local workforce to meet best industry practices



Skill Development > Trained 50,000 people and Safety of employees and 12 mn consumers > Multiple programs

24 x 7 consumer care availability better responsiveness lesser consumer attrition stable cash flows



Social

- Bankruptcy Remote Structure
- Board Independence
- Related party transactions (RPT) as per covenanted structure

All the above factors led to the **highest international rating** issuer in the transmission sector in India leading to lower cost and larger pool of capital

### **TARGET BY SEP 2021**

12x growth in renewable power procurement (from 3% of total power mix to 30%)

Strong focus on social uplift and safety through various community programs and safety initiatives

Bankruptcy remote structure to be implemented for all SPVs

RPT policy applicable to all subsidiaries

Independent directors at all subsidiaries' board and committees

The integrated ESG framework has resulted in access to larger pool of capital at reduced cost >> value accretive returns



# ATL: ESG Quarterly Performance and Initiatives



### ESG Performance (Q3 FY21)<sup>1</sup>



71.70 % †
Auxiliary Power
Consumption



47.67 % 
Scope 1 Emission



37.28% Solar Power Generation



1.835 MW Solar Panel



9 % †
Fresh Water
Withdrawal

ESG Initiatives during the year

- Three substations namely Mundra, Mahendargarh, Koradi achieved 'Single Use Plastic Free' Certification from CII.
- ATL became signatory to India Business & Biodiversity Initiative (IBBI) for incorporation of Biodiversity management in business operations.
- ATL submitted first disclosure report on the action taken towards the 10-point declaration for integration of biodiversity into businesses.
- Completed rainwater harvesting at two substations Akola and Koradi

# **ESG Standing**

- Received MSCI Rating Score with 'BBB rating'
- Engaging with S&P on extensive ESG Evaluation at ATL for Global ESG rating

## **ESG Focus Area**

- Improve ESG ratings assigned by agencies such as FTSE, MSCI, DJSI
- Reduction of emission levels
- Zero tolerance for fatalities

# ATL: Inculcating Safety Culture



# Recent Safety Initiatives

- **48,110** man-hours of safety training and awareness during the quarter
- Training was conducted across the organization on effective usage of Gensuite mobile application
- Environment, Health & Safety (EHS) Annual Performance Report released for the year FY20 to raise safety awareness
- Distribution of safety awareness material at all sites

# Safety Performance in Q3FY21

Safety Parameters	Q3FY21	Q2FY21
LTI	2	2
Fatalities	0	0
LTIFR (LTI Frequency Rate)	0.36	0.413
LTI (LTI Severity Rate)	2.71	5.99
Safety training by Safety team (in Men-Hours)	48,110	36,806











# ATL: Key Focus Areas FY21 and Beyond

# Liquidity Management

- Focus on maintaining adequate liquidity cover to swiftly mitigate current uncertainties
- Fully covered in-terms of debt servicing for next 12 months by ensuring liquidity cover of >1.25x
- Sufficient cash balance and working capital lines
- With CTU/STU pooling mechanism don't anticipate major delay in receivables on Transmission side
- GOI has clarified in its recent order that Discoms continue to remain obligated to pay for power within 45 days of billing

# Capital Management

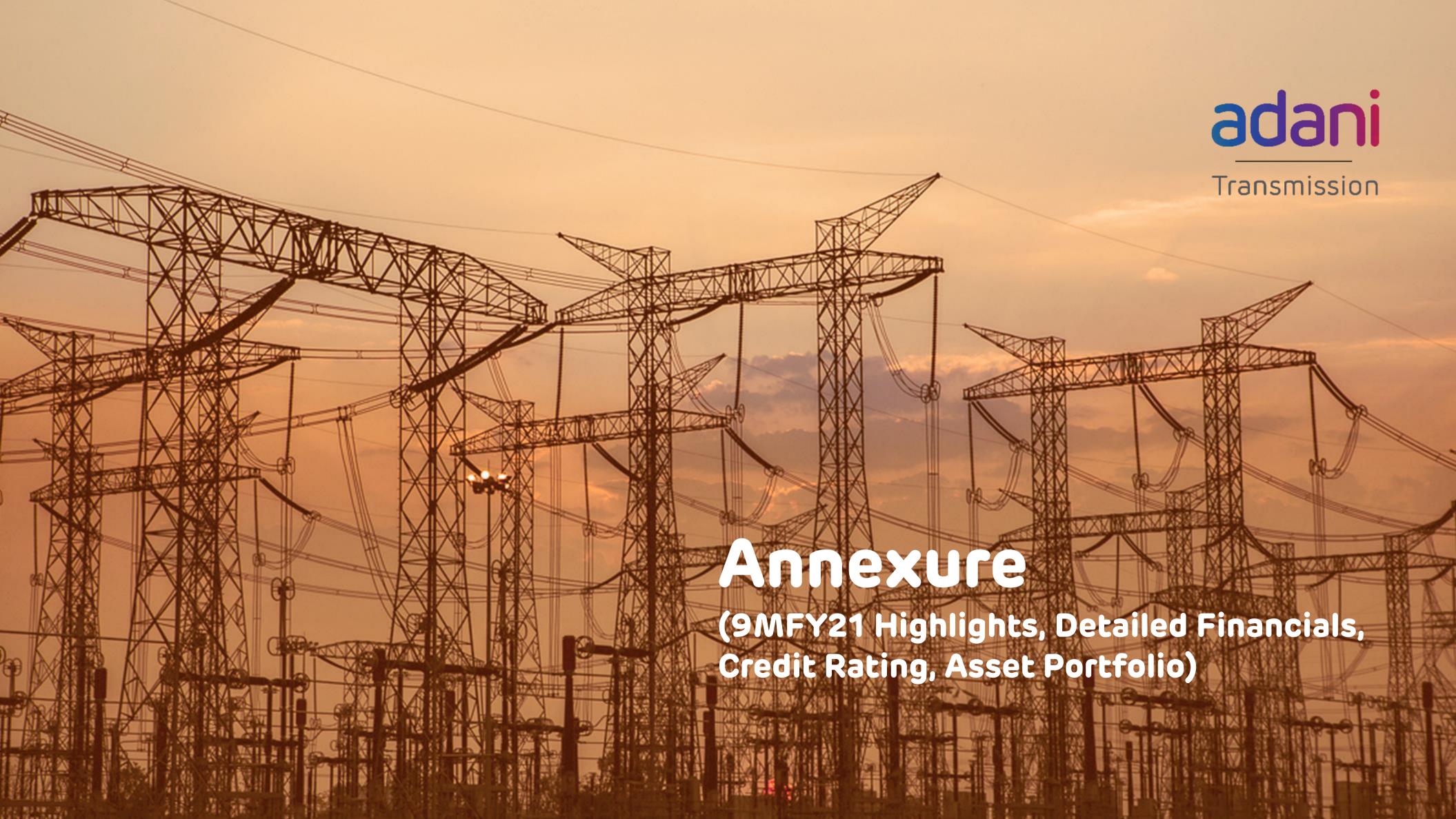
- ATL continues to focus on freeing up its equity, reducing cost of debt and bringing in marquee partners to set global corporate practices
- Continue to add diversity and elongated maturity to firm's debt profile
- Strong thrust on maintenance of IG rating by constantly improving liquidity ratios ensuring credit quality

### Growth

- ATL well placed to capture future growth through multiple avenues:
  - Robust under-construction pipeline worth Rs. 150 bn (including Mumbai-HVDC project)
  - Strong growth potential through TBCB transmission projects
  - Acquisition, New License, Franchise and PPP Opportunities in T&D space
  - Capex plan of Rs. 95 bn to grow RAB at AEML by FY25

### **ESG Focus**

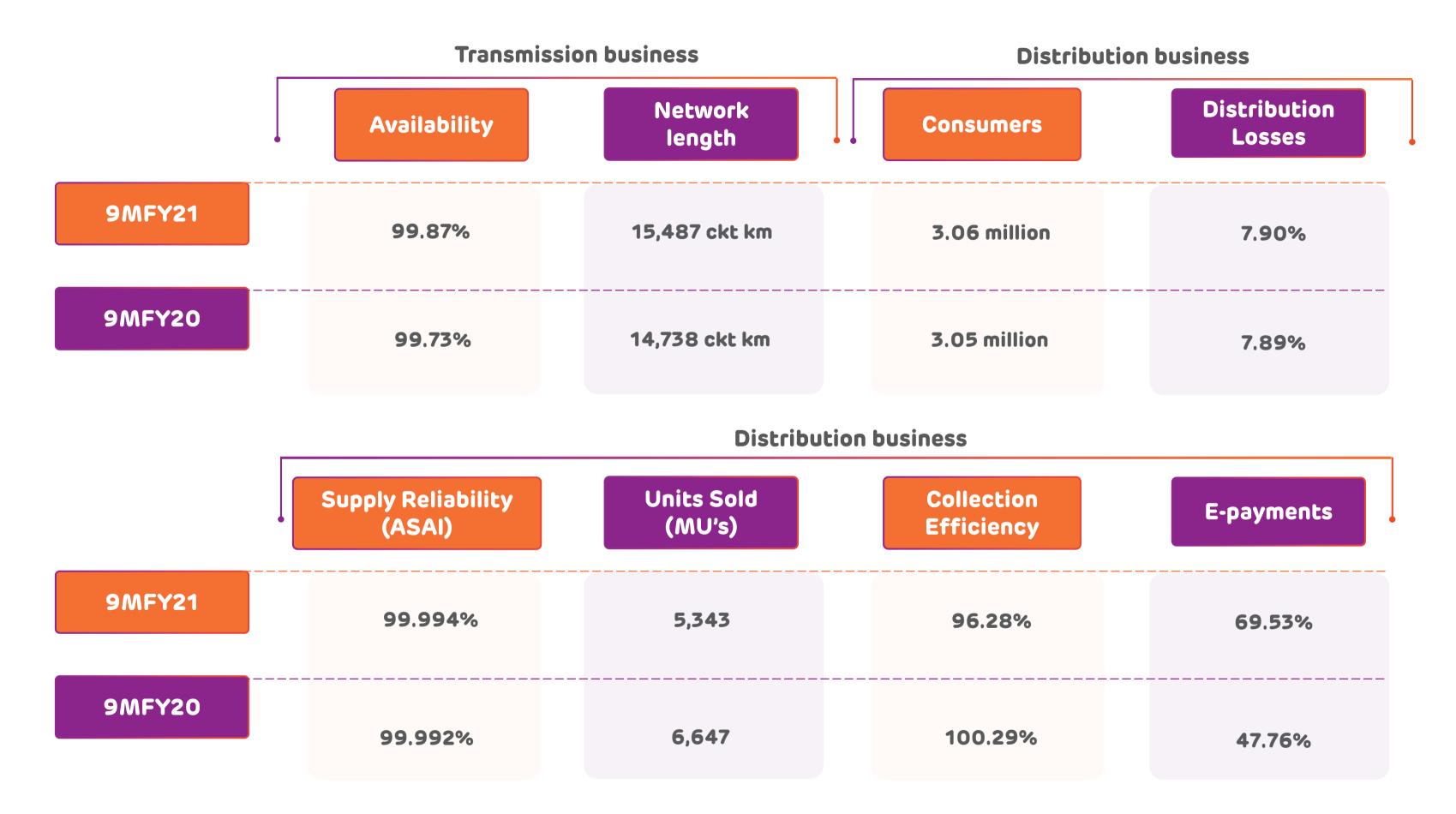
- Continue to maintain ESG focus and follow defined glide path
- Ensure Climate Awareness, Climate Readiness & Climate Alignment
- AEML has signed a hybrid (solar + wind) 700 MW PPA which has been approved by MERC
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025 at AEML





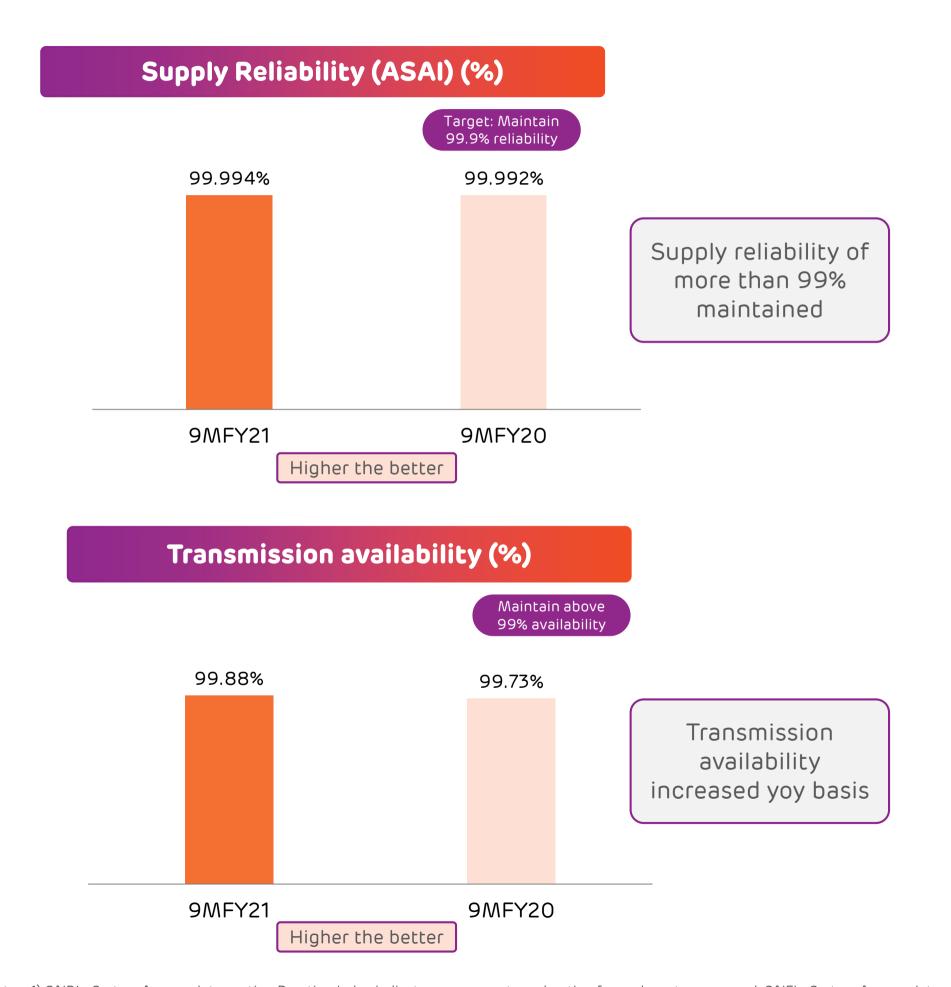
# ATL: 9MFY21 - Operational Highlights: Snapshot

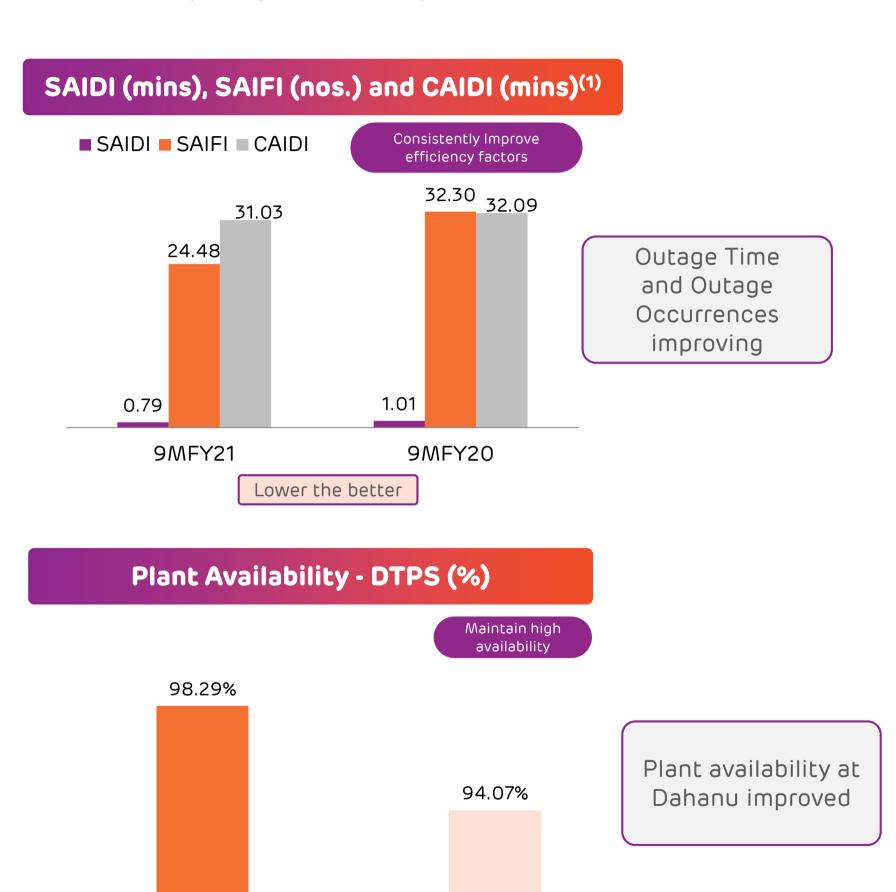




# ATL: 9MFY21 - Integrated Distribution Utility (AEML): Key Operating Metrics







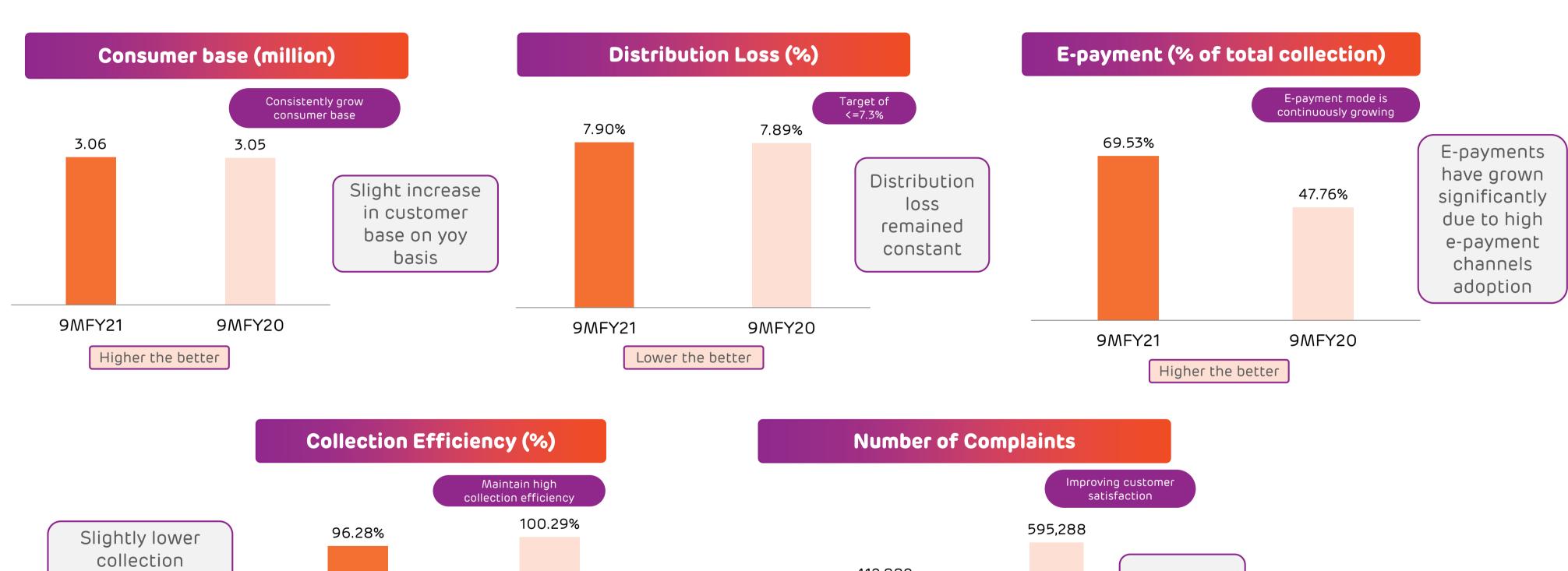
9MFY20

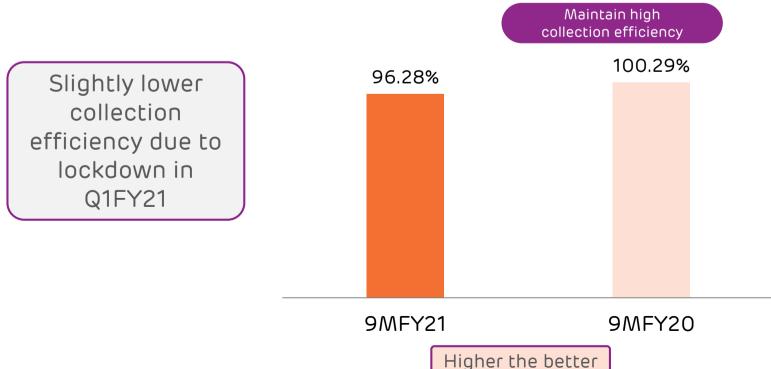
Higher the better

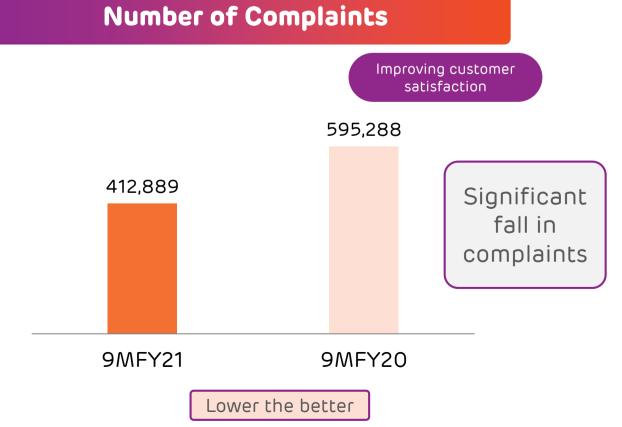
**9MFY21** 

# ATL: 9MFY21 - Integrated Distribution Utility (AEML): Key Operating Metrics



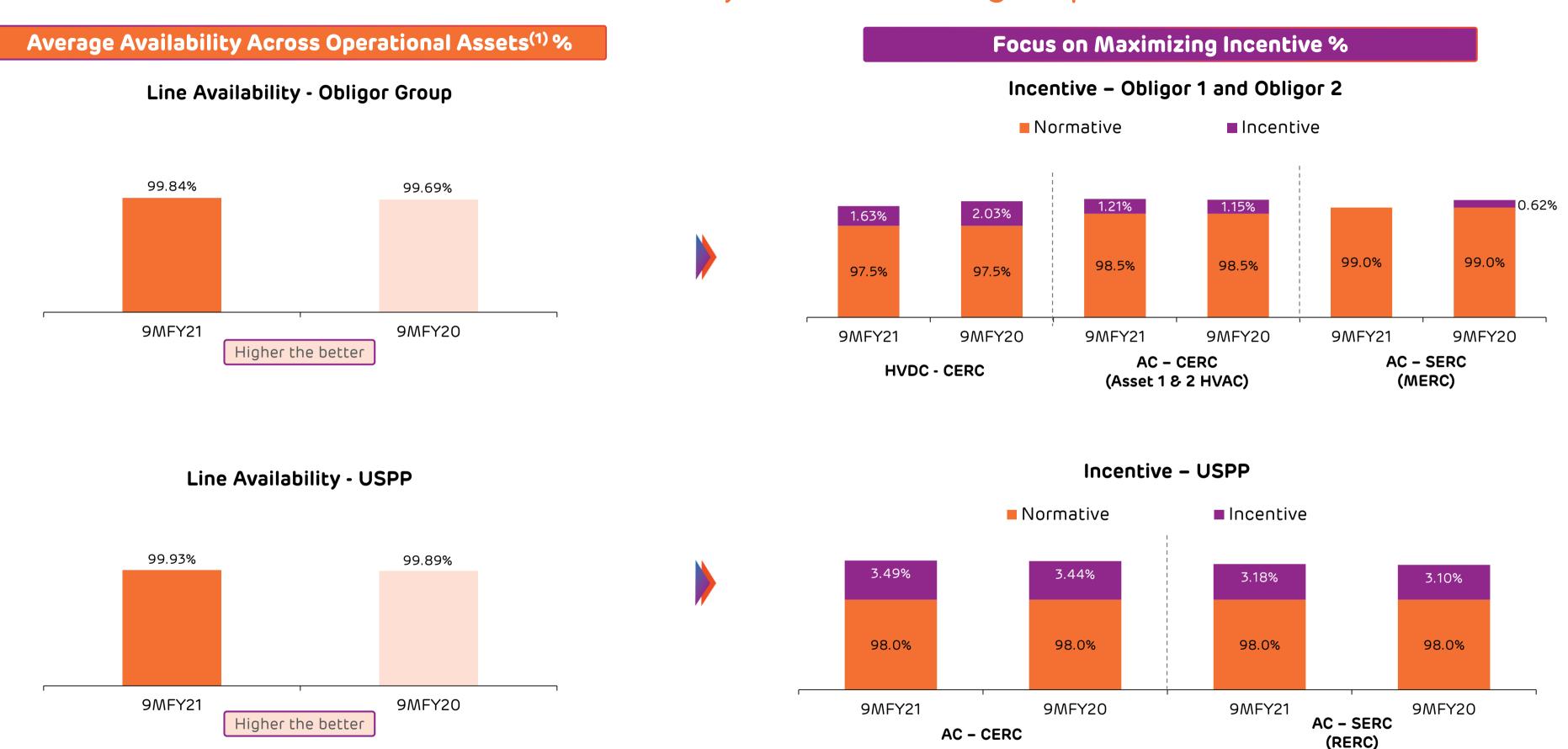






# ATL: 9MFY21 vs. 9MFY20 - Line availability across asset groups





Consistent availability above normative levels ensures periodic incentive maximization

# ATL: Financial Highlights – Snapshot 9MFY21



	Consolidated	Transmission	Distribution
	9MFY21 9MFY20	9MFY21 9MFY20	9MFY21 9MFY20
Operating Revenue	6,564 8,017	2,072 2,021	4,492 5,996
Operating EBITDA	3,196 3,180	1,917 1,864	1,279 1,315
PAT	1033 648	845 471	188 177
Cash Profit	2,290 1,593	1,453 996	837 597

Transmission business performance is broadly insulated from current disruptions resulting into strong performance

Distribution business saw drop in revenue driven by lower power demand, however, EBITDA remained largely unaffected

# ATL: Transmission Utility - Revenue and Operating EBITDA Bridge 9MFY21



### 9MFY21 - Revenue (ex incentive) bridge YoY

### 2,100 2,000 1,900 1,800 2,016 1,985 1,700 1,600 1.500 9M FY21 MEGPTCL MEGPTCL -WTPL & ATIL -Normal GTL one CWRTL Revenue APTEL Order WTGL Revenue Aurangabad Normal Revenue Decrease Alipurduar revenue acquisition Decrease decrease as YOY on 26th YOY per TSA in May'20 Operational in Aug'19 Nov'20

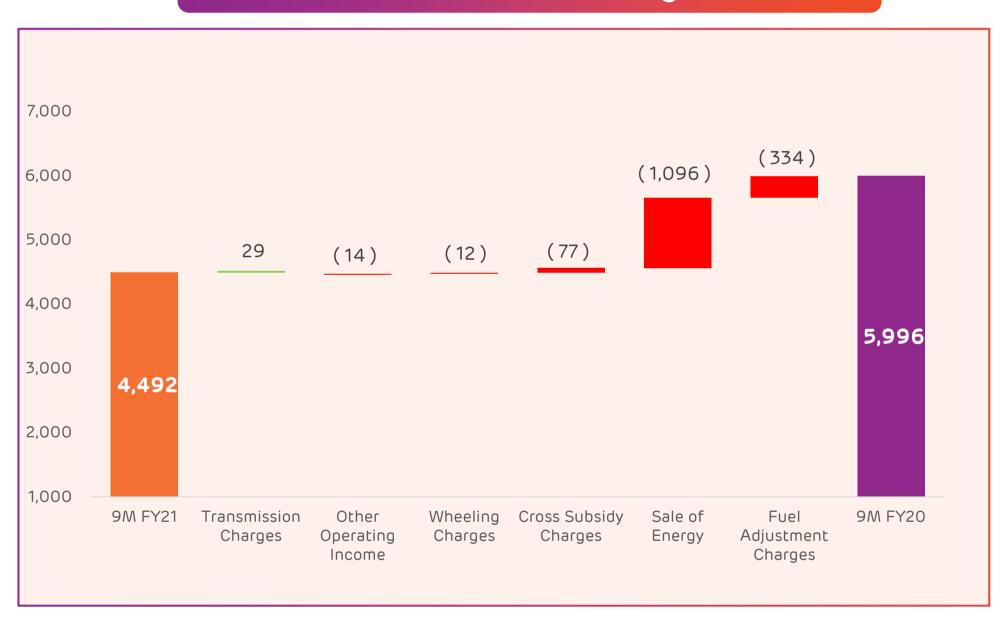
### 9MFY21 - Operating EBITDA bridge YoY



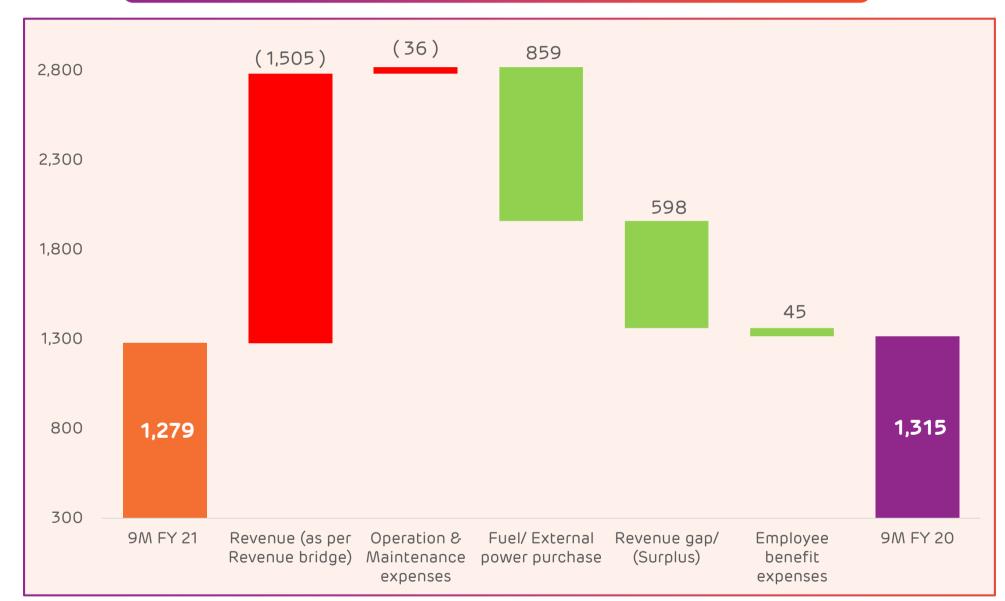
# ATL: Distribution Utility - Revenue and Operating EBITDA Bridge 9MFY21



### 9MFY21 – Revenue bridge YoY



# 9MFY21 - Operating EBITDA bridge YoY





# ATL: P&L Q3FY21 vs. Q3FY20



							(	Rs in Crore)
Sr No.	Particulars	Q3 FY21	Q3 FY21	Q3 FY21	Q3 FY20	Q3 FY20	Q3 FY20	% chance
31 140.	Particulars	Transmission	Distribution	(Consolidated)	Transmission	Distribution	(Consolidated)	% change
1	Revenue							
1.1	Net Transmission & Distribution Charges	685	1,588	2,273	666	1,893	2,559	
1.1.a	Transmission & Distribution Charges	686	1,588	2,274	671	1,893	2,564	-11%
1.1.b	Less: Rebate	-1	-	-1	-5	-	-5	
1.2	Incentive on availability	19	•	19	12	•	12	
2	Expenses:							
2.1	Operating Exp							
2.1.a	Operational & Maintanance Exp.	35	297	332	33	288	321	
2.1.b	Power & Fuel Exp.		728	728		901	901	
2.1.c	Employee Exp.	19	200	219	19	217	236	
2.1.d	Regulatory Income/ (Expense)	-	111	111	-	-53	-53	
3=(1-2)	EBITDA (From Operation)	650	475	1,125	627	433	1,060	6%
	Operational EBITDA Margin	92%	30%	49%	92%	23%	41%	
4	Add:							
4.1	Sale of Traded Goods	305	0	305	192	14	206	
5	Less:							
5.1	Purchase of Traded Goods	305	0	305	192	14	206	
5.2	CSR Exp	5	-	5	5	0	5	
5.3	Other one-time Provision/ Write off	5	-	5			-	
6=(3+4-5)	EBITDA	641	475	1,115	622	433	1,056	6%
7.1	Finance Cost	258	237	496	272	244	516	
7.2	Forex Loss/ (gain)-Mark to Market	-	-41	-41	-	-	-	
7.3	Other Income	-28	-109	-137	-23	-36	-58	
7	Net Finance Cost	230	88	318	249	208	458	
8	Depreciation	179	147	325	168	126	294	
9=(6-7-8)	PBT	232	240	472	205	99	305	55%
10.1	Current Tax	30	28	58	39	21	60	
10.2	Deferred Tax	9	-59	-49	11	29	41	
11=(9-10)	PAT	193	271	464	155	48	204	128%

# ATL: P&L 9MFY21 vs. 9MFY20



		•	•	•		•	(F	Rs in Crore)
Co No	Posti sula sa	9M FY21	9M FY21	9M FY21	9M FY20	9M FY20	9M FY20	04
Sr. No.	Particulars	Transmission	Distribution	(Consolidated)	Transmission	Distribution	(Consolidated)	% change
1	Revenue							
1.1	Net Transmission & Distribution Charges	2,016	4,492	6,508	1,985	5,996	7,980	
1.1.a	Transmission & Distribution Charges	2,019	4,492	6,511	1,986	5,996	7,982	-18%
1.1.b	Less: Rebate	-3	-	-3	-2	-	-2	
1.2	Incentive on availability	56	•	56	37	•	37	
2	Expenses:							
2.1	Operating Exp							
2.1.a	Operational & Maintanance Exp.	100	868	968	96	831	927	
2.1.b	Power & Fuel Exp.	-	2,088	2,088	-	2,948	2,948	
2.1.c	Employee Exp.	55	640	695	61	687	747	
2.1.d	Regulatory Income/ (Expense)	-	383	383	-	-215	-215	
3=(1-2)	EBITDA (From Operation)	1,917	1,279	3,196	1,864	1,315	3,180	1%
	Operational EBITDA Margin	92.3%	28.5%	48.7%	92.2%	21.9%	39.7%	
4	Add:							
4.1	Sale of Traded Goods	305	1	306	192	19	212	
5	Less:							
5.1	Purchase of Traded Goods	305	1	306	192	19	212	
5.2	CSR Exp.	15	-	15	14	0	14	
5.3	Other one-time Provision/ Write off	5	-	5	-	-	-	
5=(3+4-5)	EBITDA	1,898	1,279	3,176	1,851	1,315	3,166	0%
7.1	Finance Cost	756	704	1,459	783	758	1,541	
7.2	Forex Loss/ (gain) - Mark to Market	-	164	164	-	-	-	
7.3	Other Income	-87	-297	-384	-42	-93	-135	
7	Net Finance Cost	669	570	1,239	741	665	1,406	
8	Depreciation	515	502	1,017	498	373	870	
9=(6-7-8)	PBT(before one time income)	714	207	920	612	278	890	
10	Arrears/Exceptional Items:	330	•	330	•	•	•	
10.1	In MEGPTCL on account of APTEL Order	330	-	330	-	-	-	
9=(6-7-8)	PBT	1,043	207	1,250	612	278	890	40%
10.1	Current Tax	105	35	141	113	54	167	
10.2	Deferred Tax	92	-16	76	28	47	75	
11=(9-10)	PAT	845	188	1,033	471	177	648	60%

# ATL: P&L Q3FY21 vs. Q2FY21



							(	Rs in Crore)
Sr No.	Particulars	Q3 FY21 Transmission	Q3 FY21 Distribution	Q3 FY21 (Consolidated)	Q2 FY21 Transmission	Q2 FY21 Distribution	Q2 FY21 (Consolidated)	% change
1	Revenue							
1.1	Net Transmission & Distribution Charges	685	1,588	2,273	669	1,467	2,137	
1.1.a	Transmission & Distribution Charges	686	1,588	2,274	670	1,467	2,137	6%
1.1.b	Less: Rebate	-1	-	-1	-1	-	-1	
1.2	Incentive on availability	19	•	19	19	•	19	
2	Operating Expenses:							
2.a	Operational & Maintanance Exp.	35	297	332	35	315	350	
2.b	Power & Fuel Exp.	-	728	728	-	585	585	
2.c	Employee Exp	19	200	219	16	238	254	
2.d	Regulatory Income/(Expense)	-	111	111	-	33	33	
3=(1-2)	EBITDA (From Operation)	650	475	1,125	637	363	1,001	12%
	Operational EBITDA Margin	92%	30%	49%	92%	25%	46%	
4	Add:							
4.1	Sale of Traded Goods	305	0	305	-	1	1	
5	Less:							
5.1	Purchase of Traded Goods	305	0	305	-	1	1	
5.2	CSR Exp	5	-	5	5	-	5	
5.3	Other one-time Provision/ Write off	5	-	5	-	-	-	
6=(3+4-5)	EBITDA	641	475	1,115	632	364	996	
7.1	Finance Cost	258	237	496	253	234	487	
7.2	Forex Loss/ (gain)-Mark to Market	-	-41	-41	-	50	50	
7.3	Other Income	-28	-109	-137	-25	-125	-150	
7	Net Finance Cost	230	88	318	228	159	386	
8	Depreciation	179	147	325	169	144	314	
9=(6-7-8)	PBT	232	240	472	235	60	296	60%
10.1	Current Tax	30	28	58	-24	7	-17	
10.2	Deferred Tax	9	-59	-49	75	24	99	
11=(9-10)	PAT	193	271	464	185	29	214	116%



# ATL is rated Investment Grade from FY16 and beyond



### International-Obligor Group

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Negative

### International - USPP

Rating Agency	Facility	Rating/Outlook	Underlying Rating
Fitch	Dollar Bond	BBB-/Negative	BBB
Moody's	Dollar Bond	Baa3/Negative	-

### International- AEML

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Negative

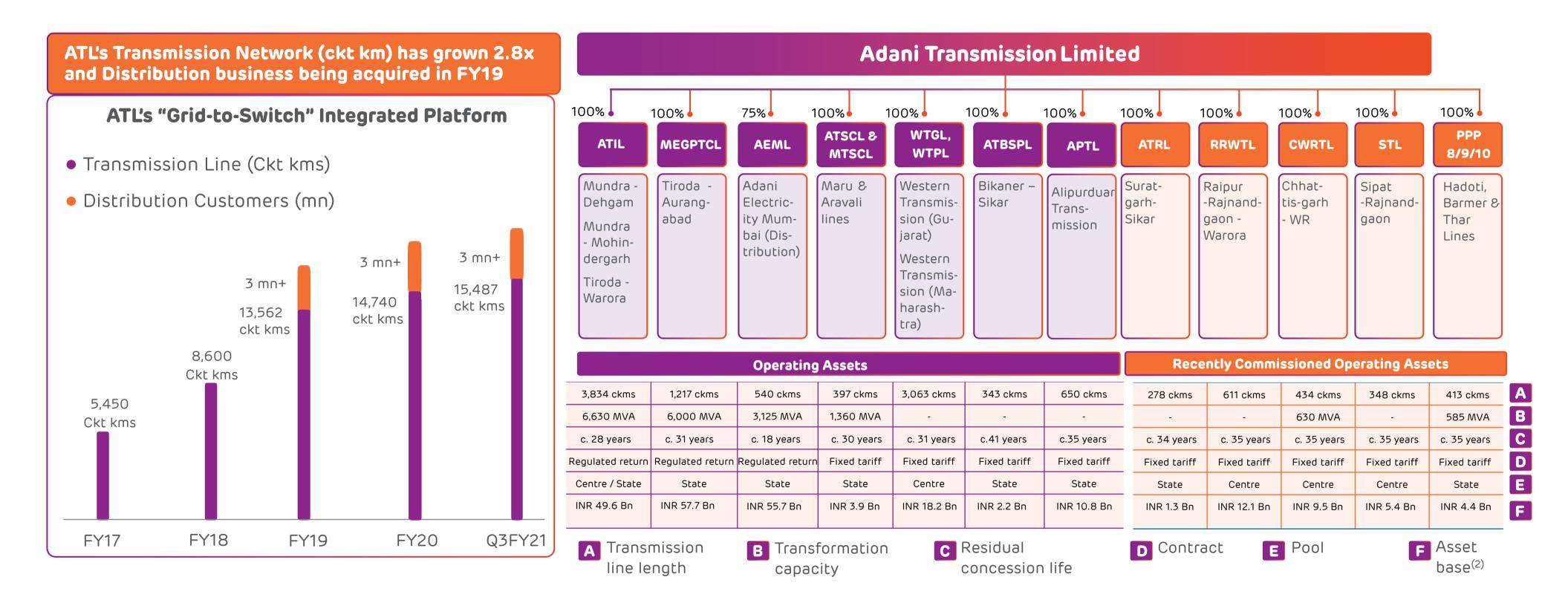
## **SPV Ratings - Domestic**

Company	Rating Agency	Rating	Outlook
ATL	ICRA, India Ratings	AA+	Stable
AEML	India Ratings	AA+	Stable
WTGL	India Ratings	AA+	Stable
WTPL	India Ratings	AA+	Stable
MTSCL	CARE	А	Stable
ATSCL	CARE	А	Stable
ATBSPL*	India Ratings	AA-	Stable
FBTL	CARE	A-	Stable
NKTL	Brickwork	A-	Stable
OBTL	Brickwork	A-	Stable
APTL#	India Ratings	AA+	Stable

Notes: \*ATBSPL rating is provisional; #APTL – Alipurduar Transmission Limited

# ATL's Evolution and Operational Asset Portfolio

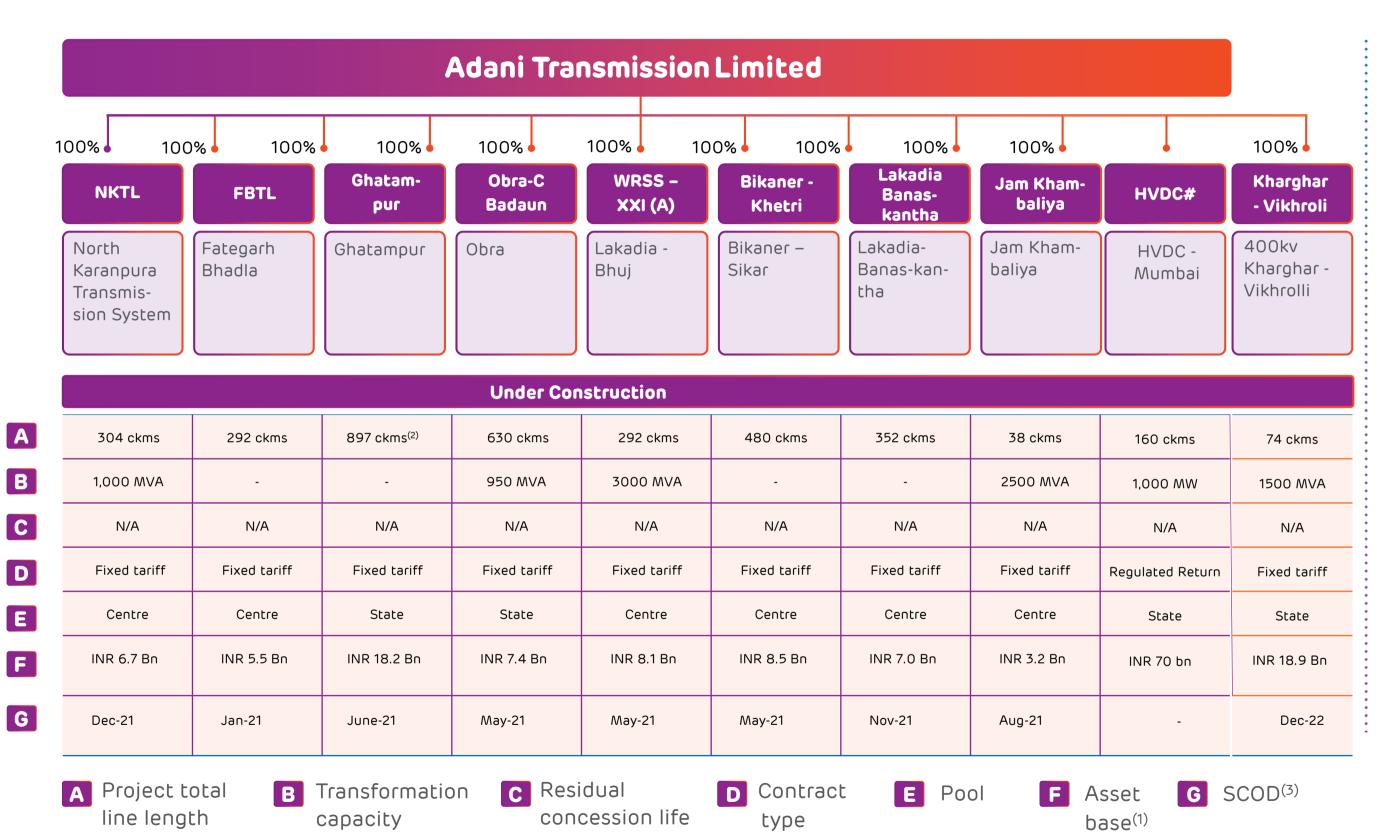




**Notes:** ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Dusiness); ATBSPL: Adani Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission United; CWTL - Chhattisgarh WR Transmission Limited; ATRL - Adani Transmission Service Company Limited; ATSCL - Aravali Transmission Service Company Limited; WRSS M - Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of Dec-2020; Mumbai GTD / BSES - as per proposed funding plan.

# ATL: Locked-in Growth from Under-construction Asset Portfolio







400 kV pooling station work at Fatehgarh 2 (FBTL Line)





Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



160 MVA ICT-2 foundation work at Badaun Sub-station (Obra line)



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# Thank You