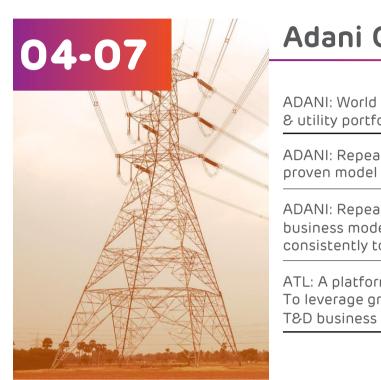


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Operational Highlights

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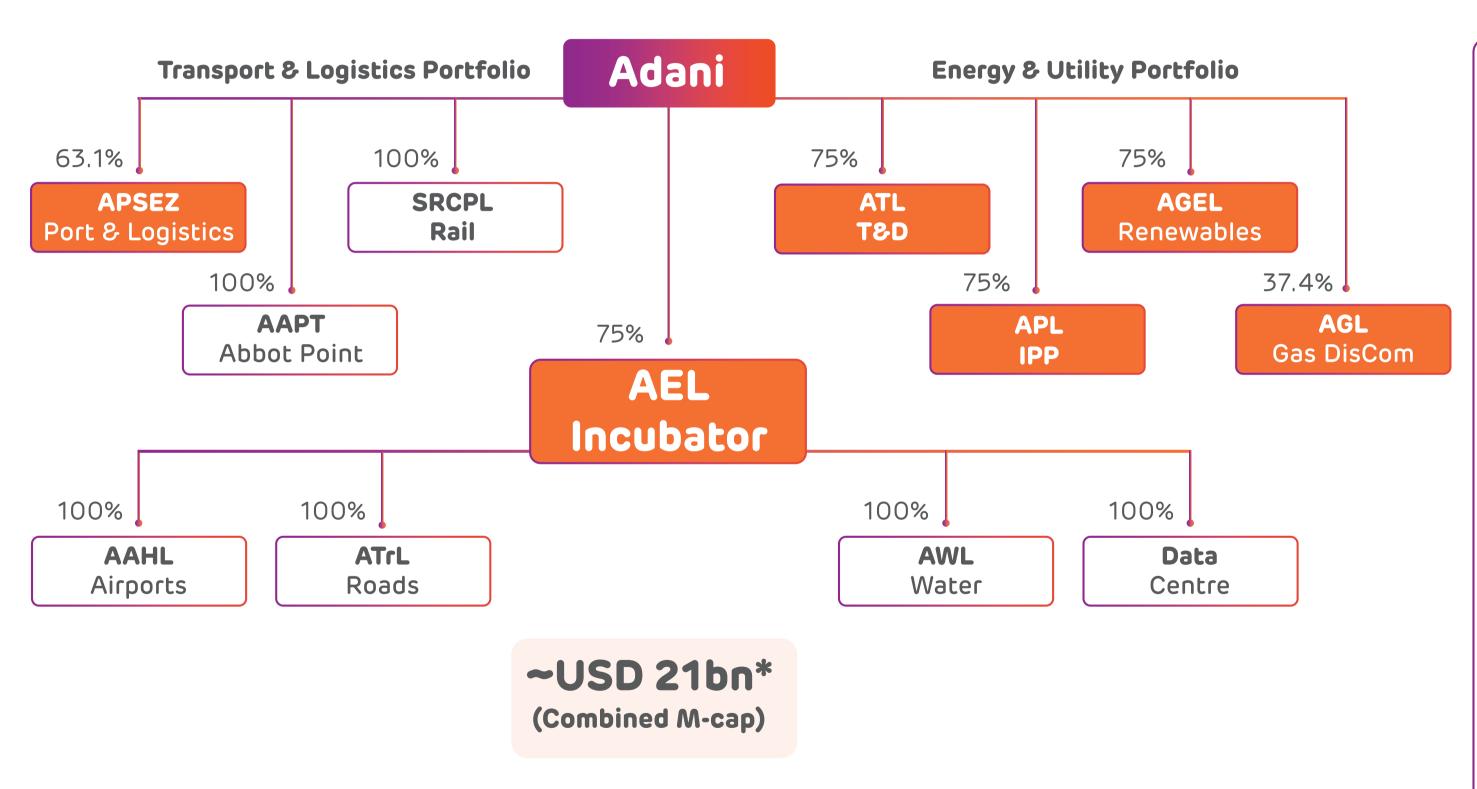
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Adani: World class infrastructure & utility portfolio



APSEZ, ATL, AGEL & AEML- only Private sector Infrastructure IG issuers in India

Adani

Philosophical shift from B2B to B2C businesses -

AGL — Gas distribution network to serve key geographies across India

AEML – Electricity distribution network that powers the financial capital of India

Adani Airports — To operate, manage and develop six airports in the country

Locked in Growth 2020 -

Transport & Logistics - Airports and Roads

Energy & Utility – Water and Data Centre

Orange colour represent public traded listed vertical | Percentages denote promoter holding

 ^{*} As on April 30, 2020, USD/INR = 75.1



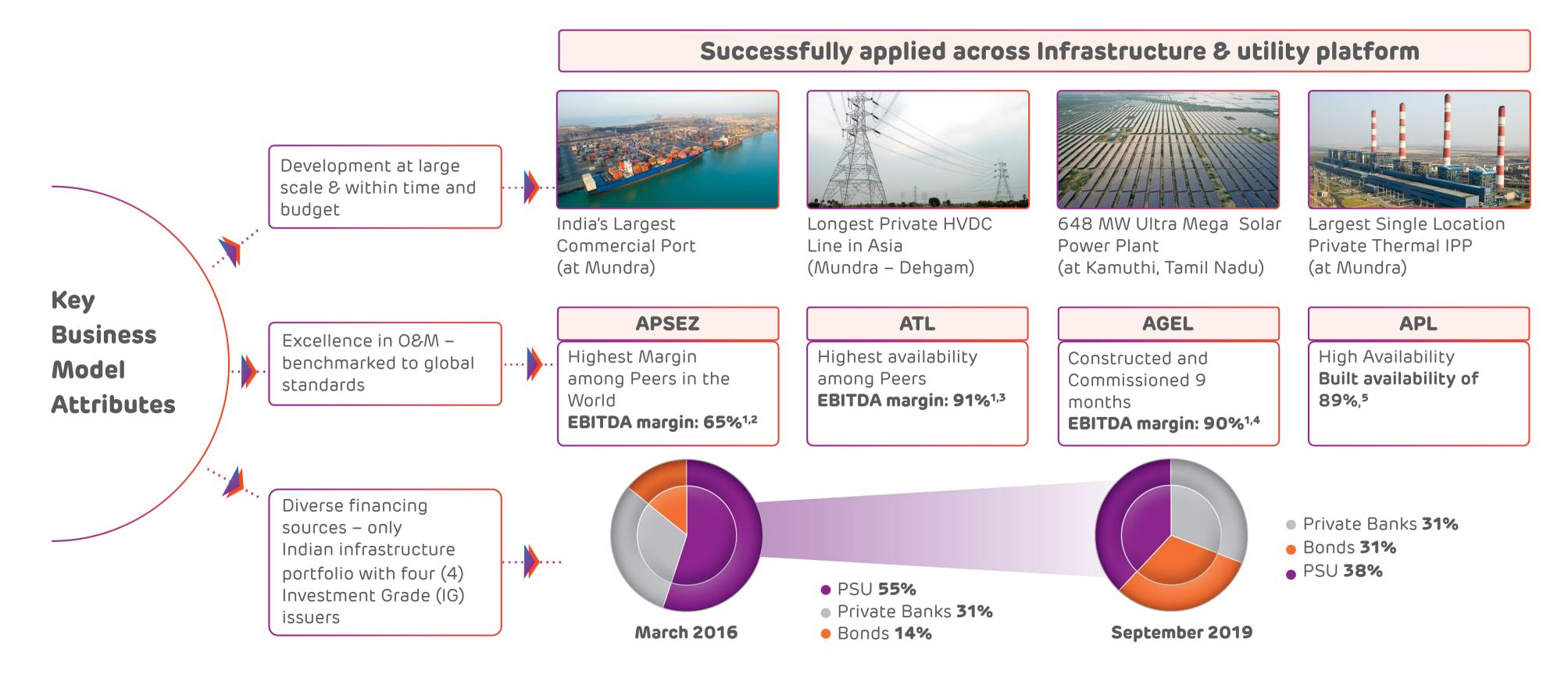
Adani: Repeatable, robust & proven model to deliver RoE

Phase		Development		Operations	Post Operations
	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	 Analysis & market intelligence Viability analysis Strategic value 	 Site acquisition Concessions and regulatory agreements Investment case development 	 Engineering & design Sourcing & quality levels Equity & debt funding at project 	 Life cycle O&M planning Asset Management plan 	 Redesigning the capital structure of the asset Operational phase funding consistent with asset life
	 Redefining the space e.g. Mundra Port 	 Envisaging evolution of sector e.g. Adani Transmission 	• Complex developments on time & budget e.g.	O&M optimisations e.g. Solar plants	Successfully placed seven issuances totalling ~USD 4Bn in FY20
Performance					All listed entities maintain liquidity cover of 1.2x- 1.8x for FY21
					Focus on liquidity planning ensures remaining stress from

Low capital cost, time bound & quality completion providing long term stable cashflow & enhanced RoE



Adani: Repeatable, robust business model applied to drive value





ATL: A platform well-positioned to leverage growth opportunities in T&D business

Development



Execution Prowess

Transmission Network of

14,739 ckms¹;

Longest Private HVDC Line in Asia

Strategic Presence

ATL - Present in 9 states with 21 transmission line

AEML - Integrated utility catering to gateway city of Mumbai

Healthy pool mix

Transmission (FY20): **52%** of EBITDA - Central pool **48%** of EBITDA - State pool

Operations



Operating Efficiency and Strong Margins

Robust network availability of ~99.8% and supply reliability of 99.99%

Transmission EBITDA Margin – **92%**Distribution EBITDA Margin – **24%**

Consumer-centricity

Integration of Customer and Technology enabling AEML as a supplier of choice

ESG

Embedded ESG Framework for enhanced value creation

Equity Value Creation



ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

Capital Management

Re-designing capital structure though low cost capital and elongated maturity

Self-funded growth model ensuring efficient capital churn

Every Rs. 1 bn of Equity Invested allows creation of Rs. 2.25 bn of Equity Employed

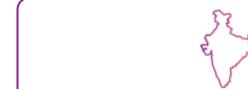




ATL: Manifesting Adani's Infrastructure Excellence in T&D business

Execution
Strength and Pan
India Presence





Pan-India network & only private sector co. to operate 500 KV HVDC in S-E Asia



AEML - One of the best-run 93-year old integrated utility catering to gateway city of Mumbai



3 million+Retail Electricity Households

Predictable and Annuity Returns





INR 300 Bn/ US\$ 4.3Bn

Total Regulated Asset base⁽¹⁾ (Fully built)



31 years/ 17 years

Avg. Residual Concession Life (Transmission/ Distribution)^(4,5)



54%/46%

ROA / TBCB⁽²⁾

Robust Financial performance and strong Balance Sheet





92% (Transmission) 24% (Distribution)

EBITDA Margin (FY20)



~99.76 %

Availability (FY20)



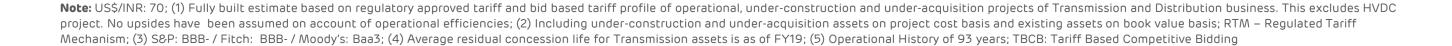
INR 117 bn / US\$ 1.7 bn

Approved Tariff Order (Fully Built)⁽¹⁾



BBB-/Baa3

International Investment Grade Rating⁽⁵⁾



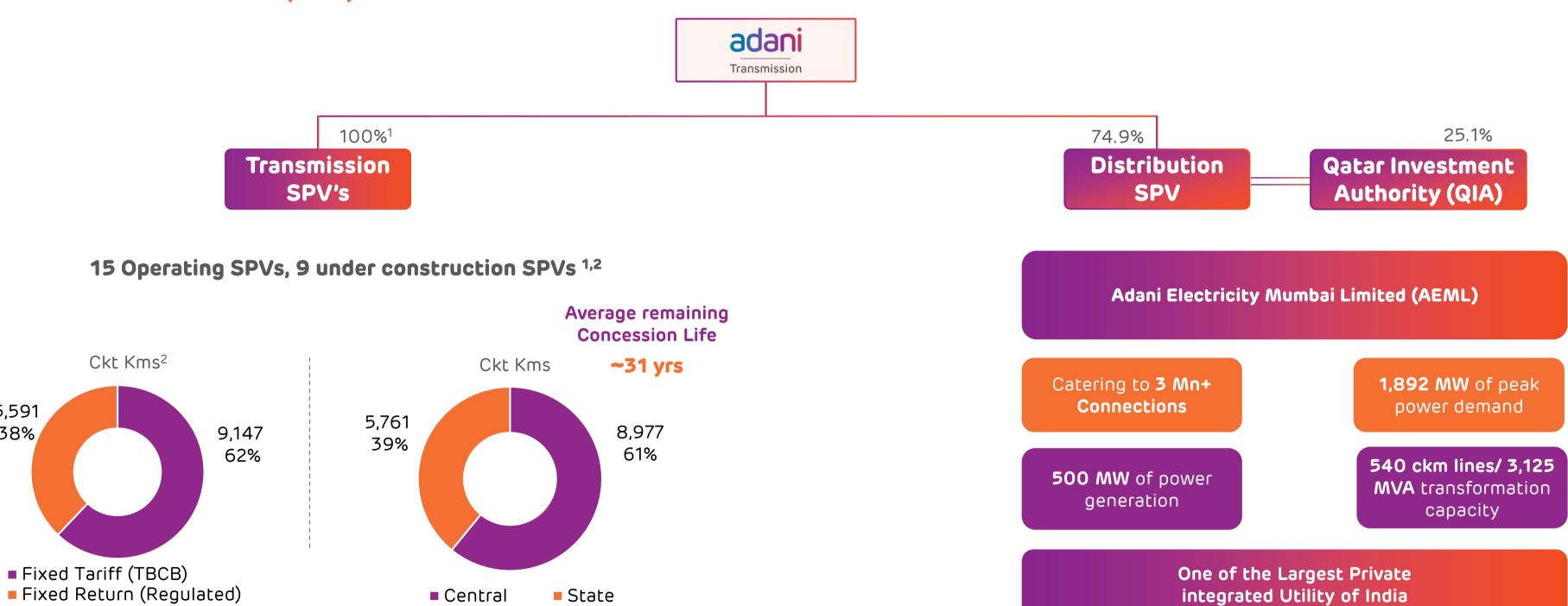


ATL at a Glance (1/3)

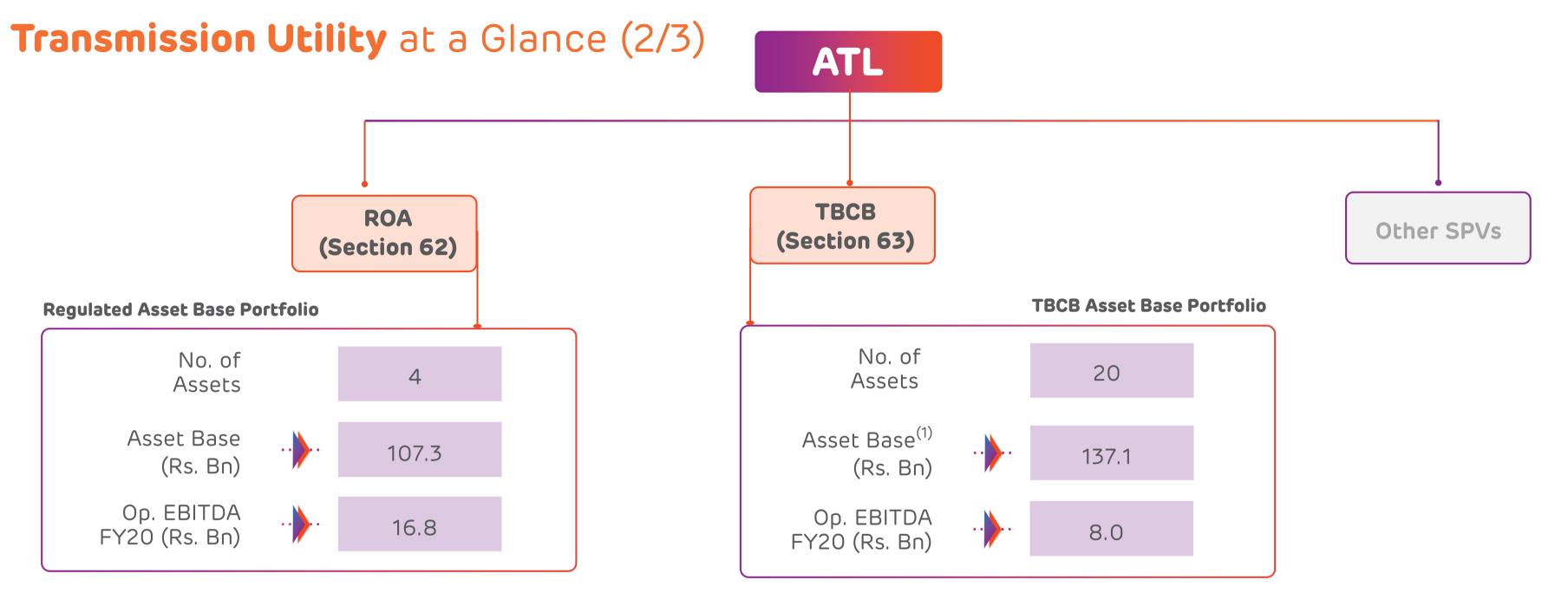
Ckt Kms²

5,591

38%







Operating in nine states of India

- Transmission network of 14,739 ckt kms
- Presence in 9 States, with 21 Transmission Lines, 28 EHV Sub-stations

Stable and Evolved Regulatory Regime

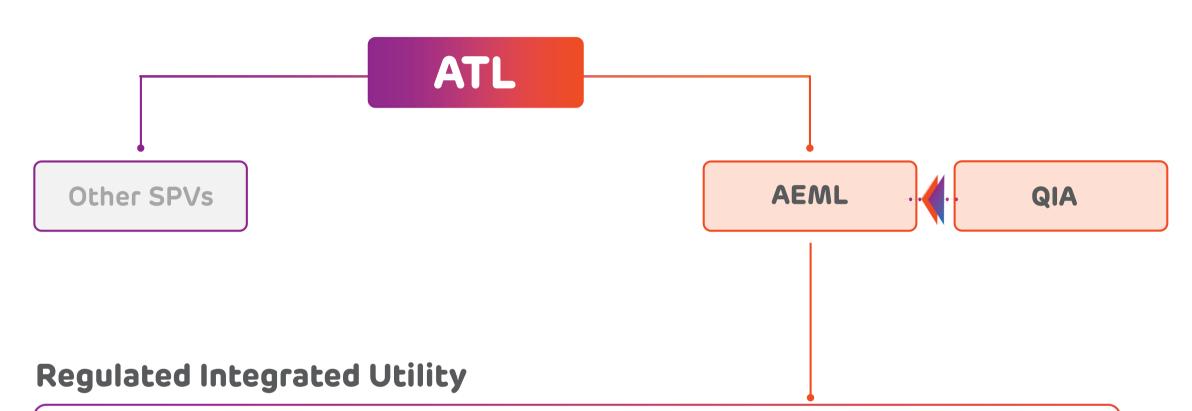
- Mature Regulatory bodies (EA 2003)
- No throughput risk in Transmission sector
- Payment pooling mechanism thus no counterparty risk

Focus on sustainability

- Solar power 1.83 MW Aux Consumption at all Sub-Stations. All Substation auxiliaries being met through Captive Solar Gradually
- Rainwater harvesting at substations
- Moving to Ester-filled Eco-friendly Transformer



AEML (Distribution Utility) at a Glance (3/3)



	Generation	Transmission	Wires	Retail
TV20				
FY20 RAB (Rs. Bn)	8.1	12.3	40.1	1.9
F\/20				
FY20 EBITDA (Rs. Bn)······	2.8	2.5	12.7	0.6

Operating in Gateway City of Mumbai

Top 10 Centers of commerce in world

6% of India's real GDP

4x Per capita income of India

Stable and Evolved Regulatory Regime

AEML witnessed regulations since 1956

17 yrs of regulatory orders under current Electricity Act 2003

MERC focus on high quality of supply (reliability and affordability)

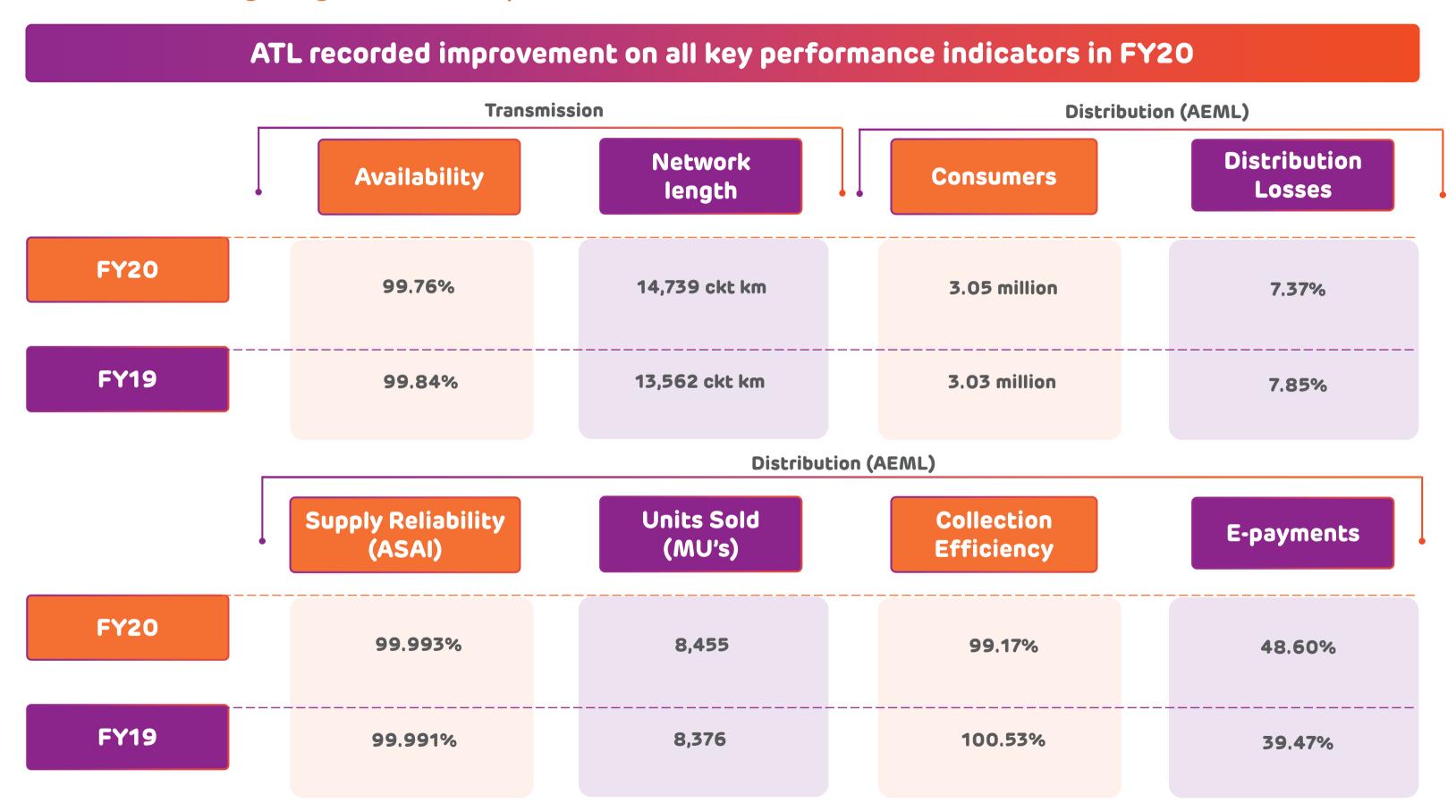
Focus on sustainability

- ~30% Targeted renewable procurement by FY23
- ~50% Targeted renewable procurement by FY25





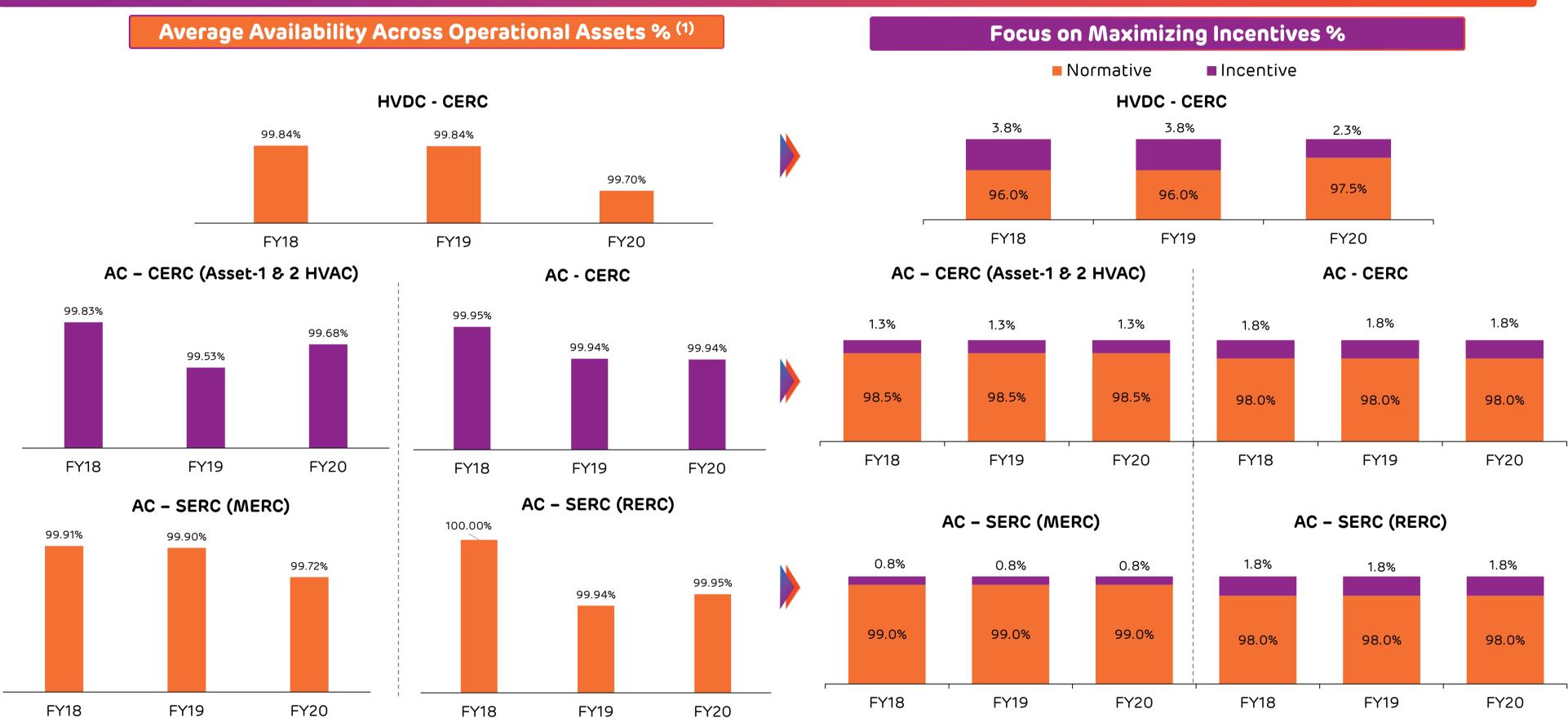
ATL: Operational Highlights - Snapshot





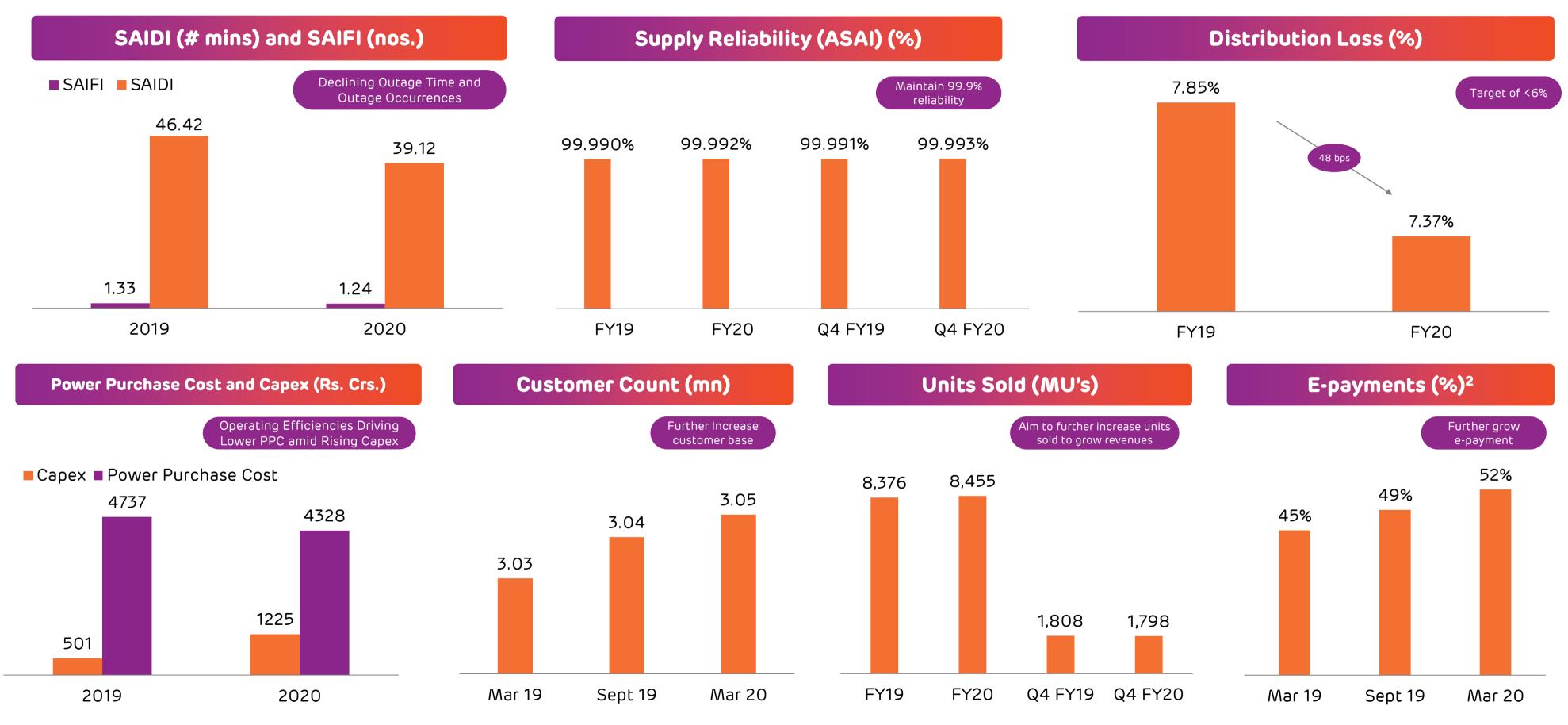
ATL: Operational Highlights - Transmission Utility

Consistent availability above normative levels ensures periodic incentive maximization





ATL: Operational Highlights - Distribution Utility (AEML)





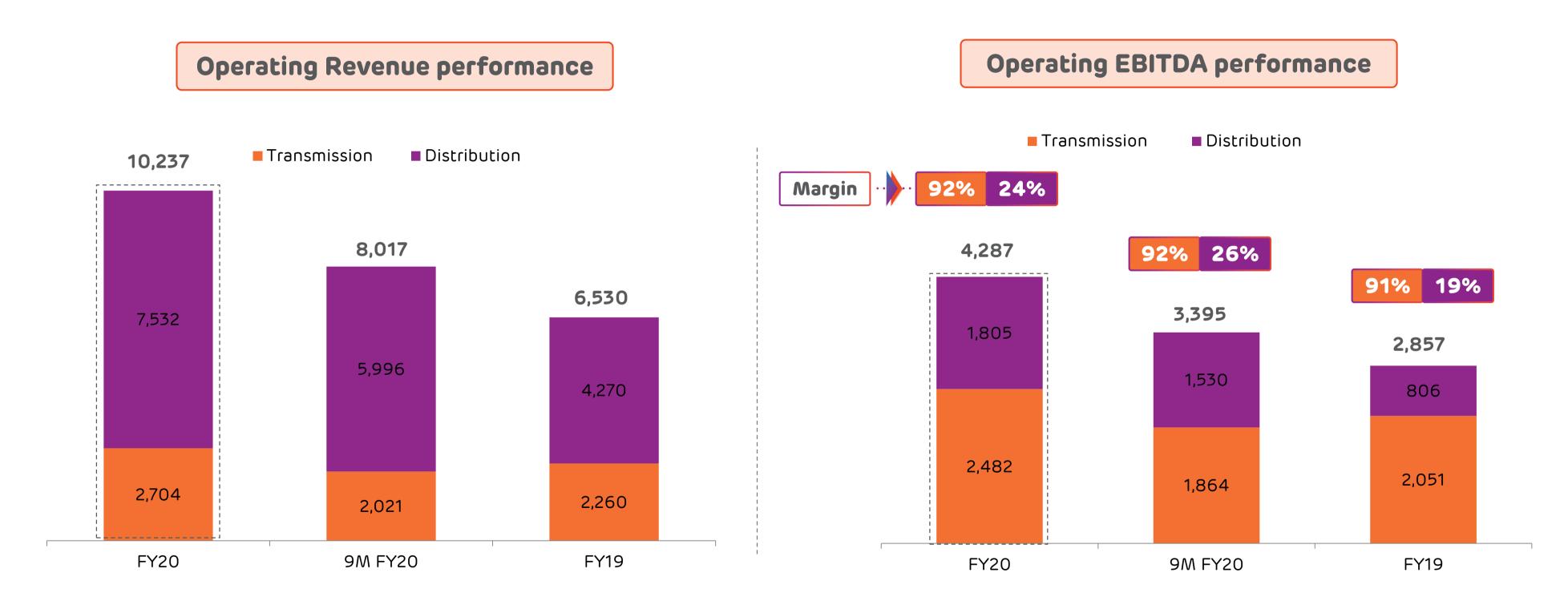


ATL: Financial Highlights - Snapshot

ATL recorded improvement on all key financial indicators in FY20 **Transmission** Distribution Consolidated FY20 FY19 FY19 FY20 FY20 FY19 **Operating** 10,237 6,530 2,704 2,260 7,532 4,270 Revenue **Operating EBITDA** 4,287 2,857 2,482 2,051 1805 806 Op. EBITDA margin % 41.9% 24.0% 43.8% 91.8% 18.9% 90.8% **PAT** 707 657 50 71 559 488



ATL: Revenue and EBITDA trend

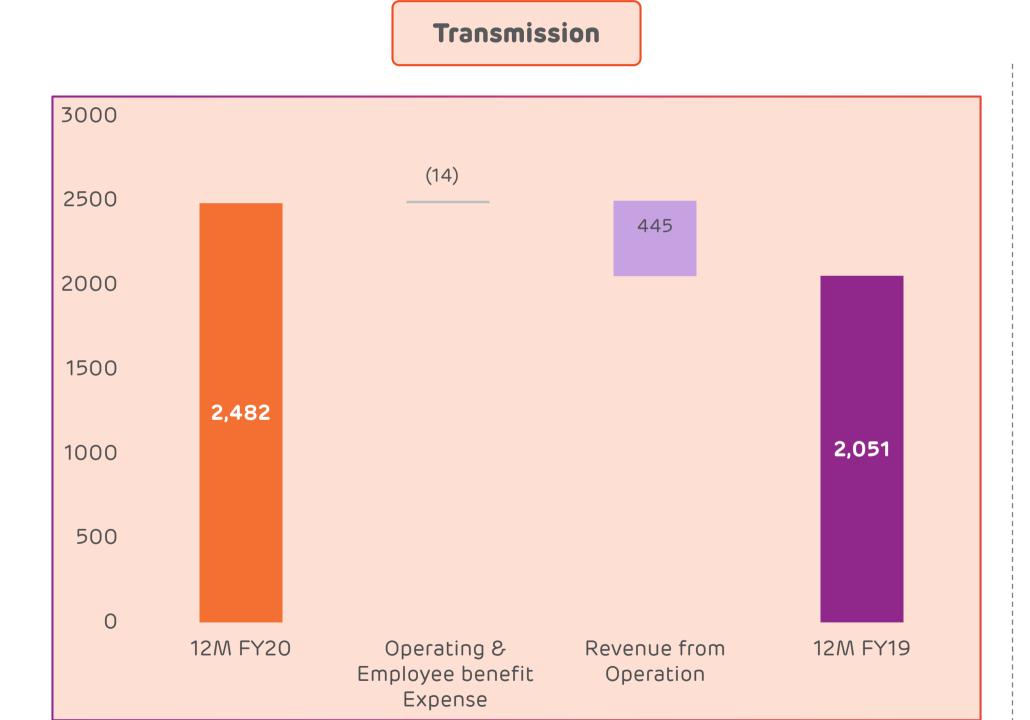


Continue to deliver strong EBITDA performance

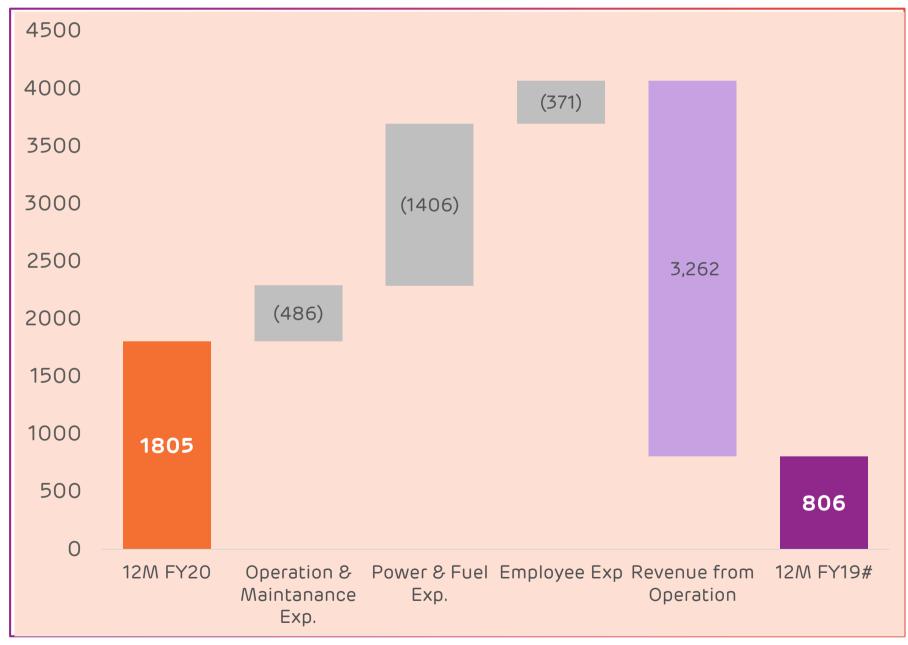


ATL: Operational EBITDA Evolution

Operational EBITDA performance supported by resilient and integrated business model



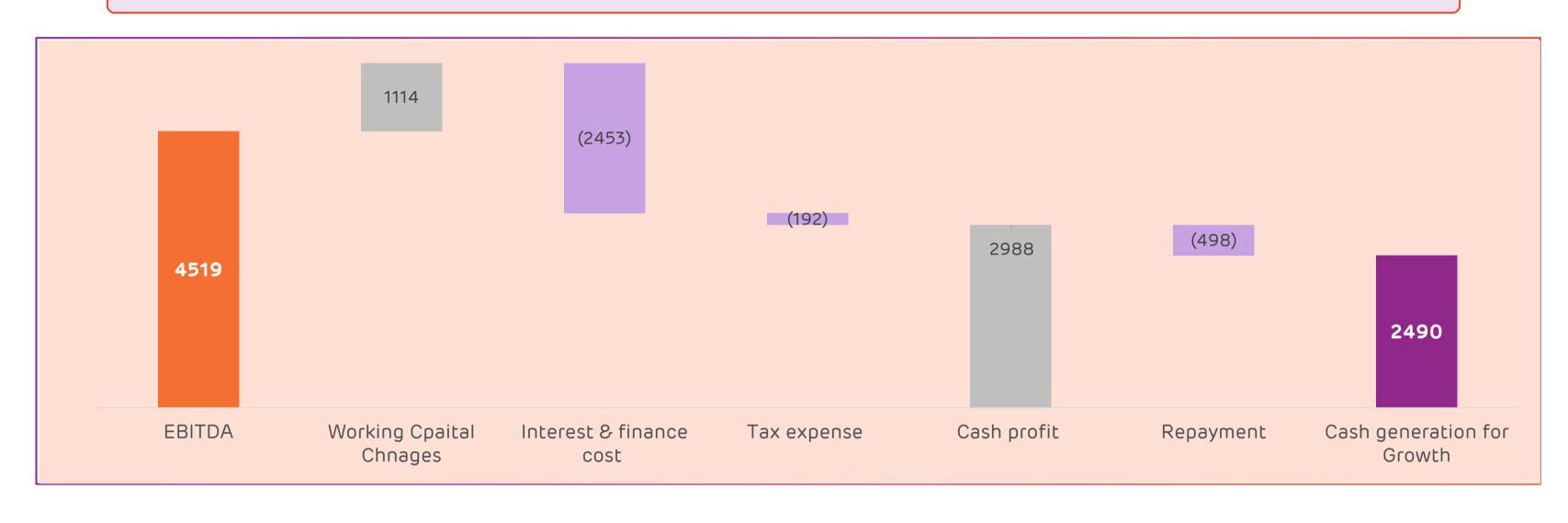
Distribution

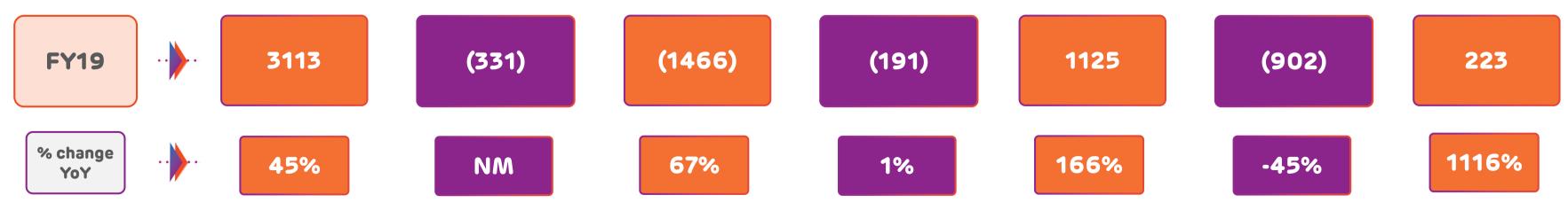




ATL: EBITDA to Free Cash Flow

Solid Free Cash Flow generation available for future growth

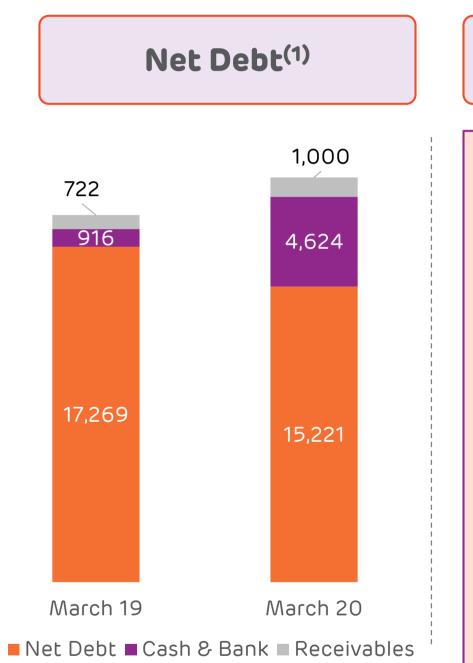




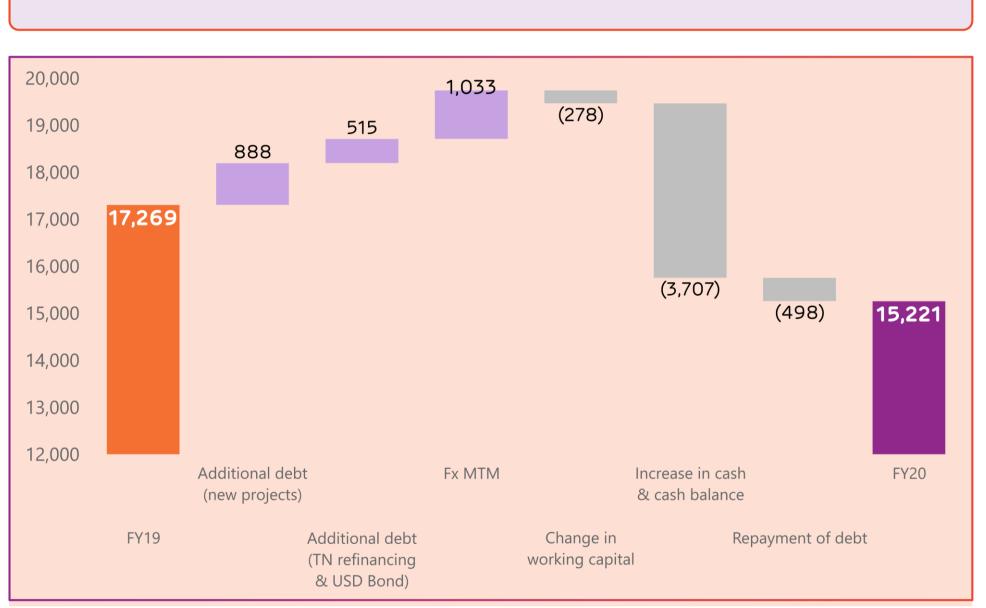


ATL: Debt Evolution and Key Ratios

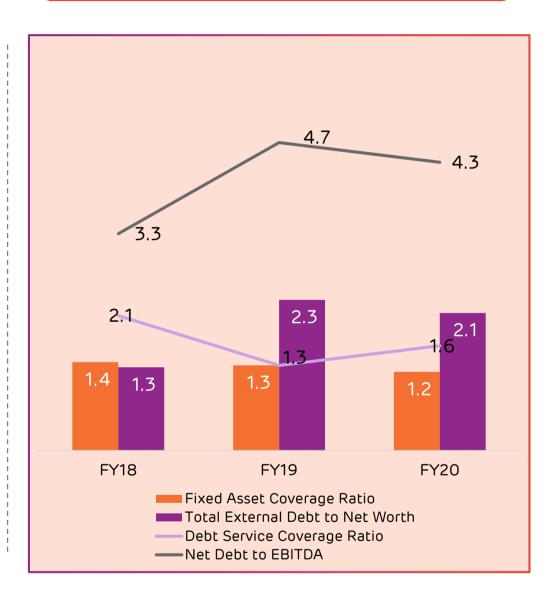
Cost of Gross Debt: reduced by 50 bps vs. FY19







Key Ratios



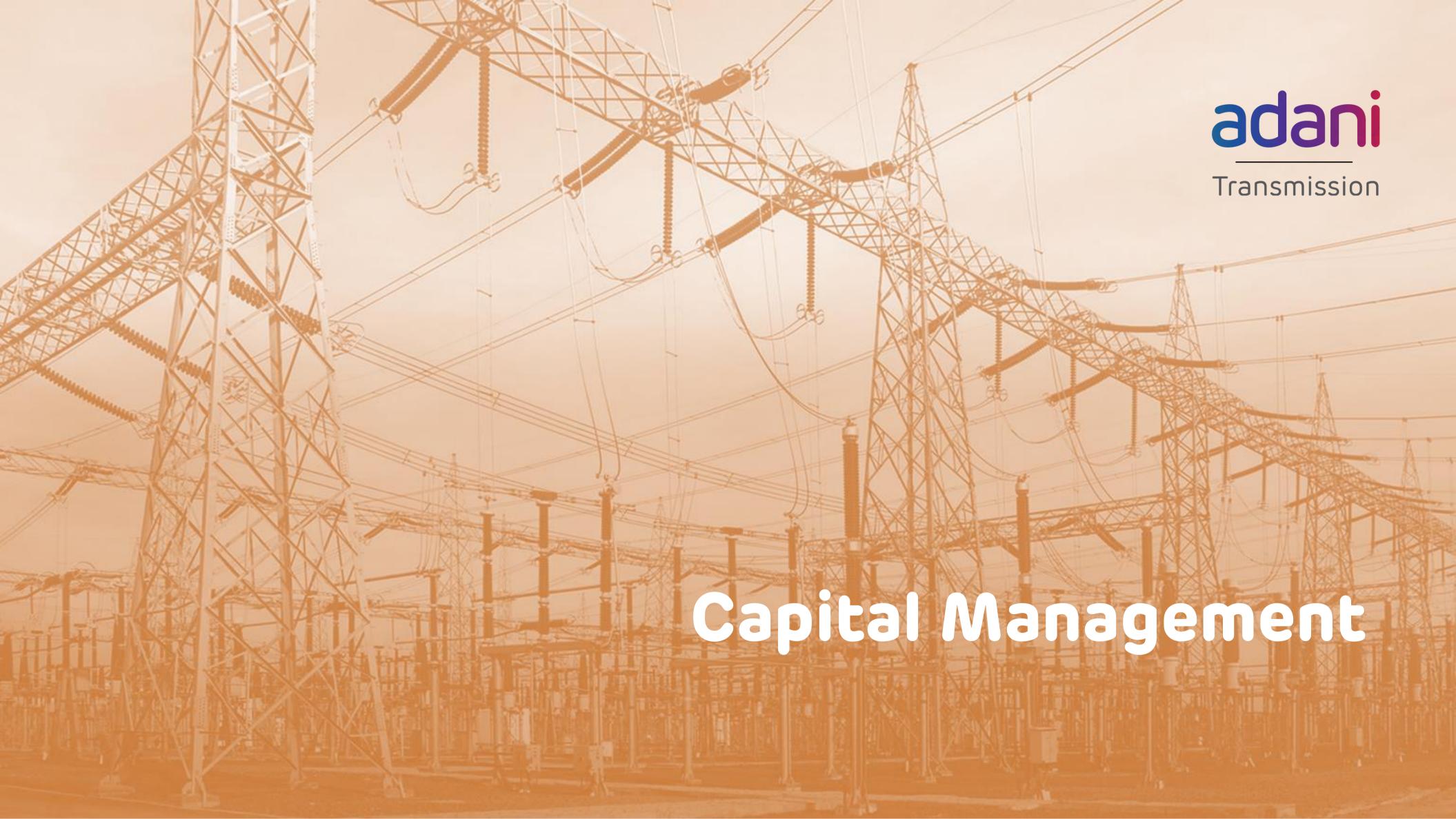
Declining Debt Cost on the back to Robust Capital Management Program

^{1.} Net debt does not includes unsecured sub-debt from shareholder Rs. 2,134 Crs. and working capital of Rs.1,181 Cr. in FY19. RAUA Loan is nil in FY20 and was Rs. 770 Cr. in FY19. NCD of Rs. 375 Cr. against 100% cash margin available.

^{2.} Cash & Bank includes Investment in liquid mutual fund and Balances held as Margin Money or security against borrowings and market investment. Excludes Rs. 375 Cr. cash against NCD.

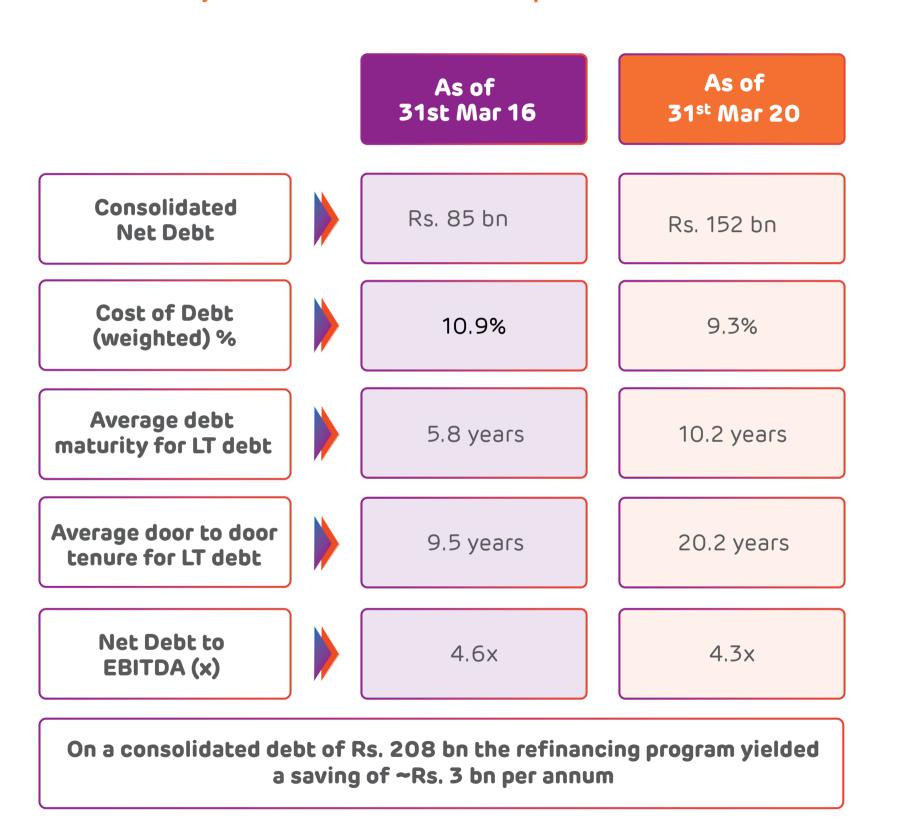
^{3.} Mark-to-market is an accounting entry; Forex exposure is fully hedged

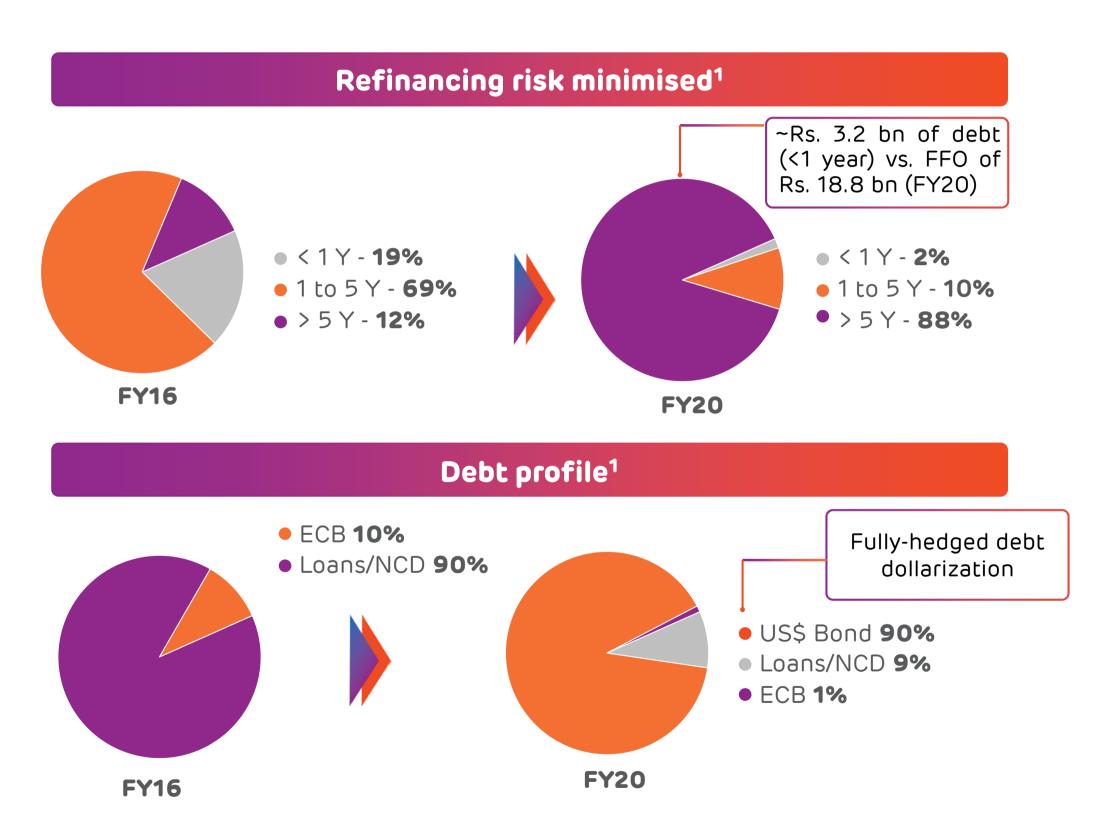
^{4.} Net Debt to EBITDA calculated basis entire debt on balance sheet Rs. 19,536 Crs. as on 31st March stands at 4.3x.





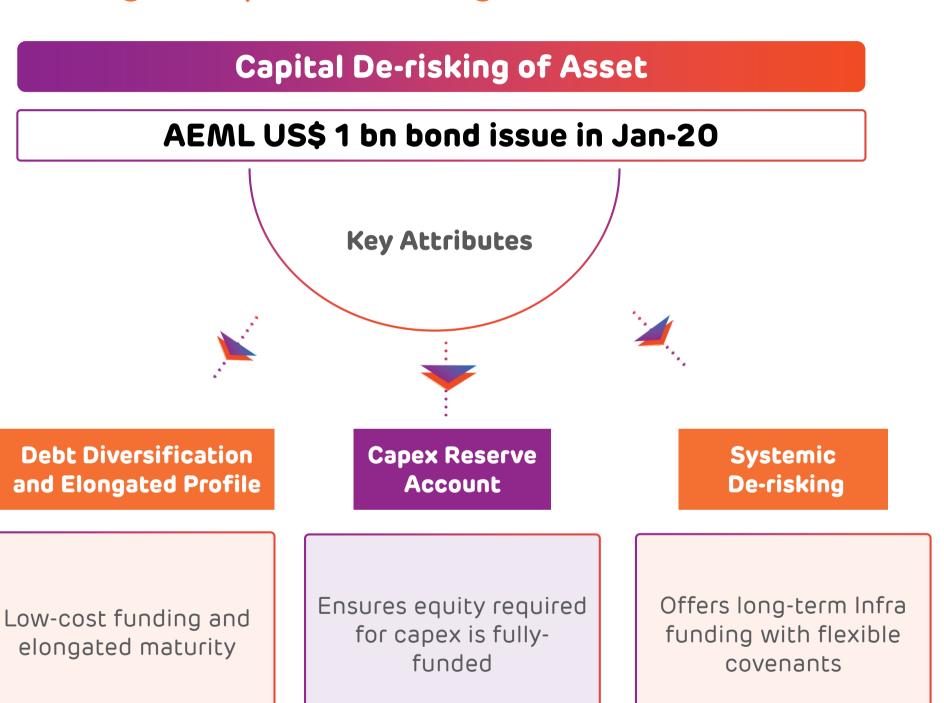
ATL's Capital Management Program brings diversity and elongated maturity to firm's debt profile

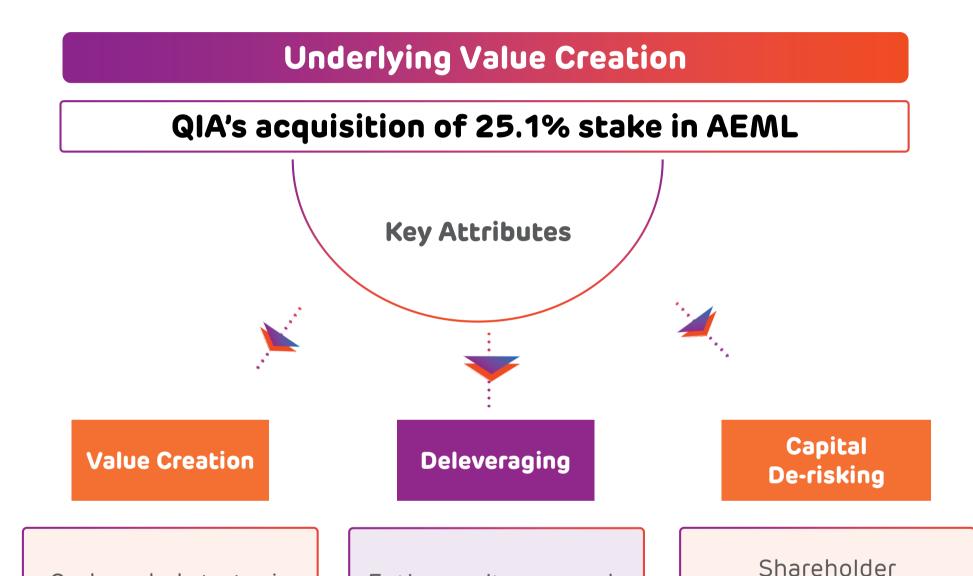




adani

AEML (Integrated Utility): Significant De-risking through Capital Management





Entire equity proceeds

used towards return of

the perpetual to the

tune of ~Rs. 12 bn

On-boarded strategic

marquee investor QIA

by selling 25.1% stake

in AFMI

subordinated debt of

~Rs. 20 bn offers

capital buffer for

growth



ATL: Value Creation through Capital Management Program

Fully Established Capital Churn Cycle at ATL Value Creation through **Refinancing Stabilized New Asset FCFE from Asset used** Replicability of Model Construction for Future Growth Asset-(Return boost through **Construction Financing** Sustainable Debt following same Capital construction and Debt Sizing **Upsized Churn Cycle** efficiencies) Free Cash Flow

Value Creation through Replicability and Reinvestment Demonstrated in USPP Pool

Cash released for further growth

Fixed FCFE ensuring regular cash streams





ATL: Update on Covid-19, its impact on operations and key initiatives

- Power Transmission and Electricity Distribution is classified as an 'essential service' requiring all our operations to be fully-functional with minimum staff required.
- As a 'must-run business' ATL ensured high line availability and AEML ensured highest supply reliability in Mumbai despite huge challenges
- Announced Force Majeure to LTTC's in order to mitigate the risks of line construction
- Implementing Govt. of India specified operating procedures at all our business units, sub-stations and customer centers with safety of the workforce as a top priority
- Operational staff quarantined at sub-stations with all arrangements for safe work environment
- Hygiene, sanitization of workplaces & sites ensured, enabled 100% thermal scanning
- Majority of our employees are working from home
- Regularly issuing updated preventive measures, guidelines & communication to employees
- Working closely with our associates & service partners through digital means to ensure continuity of their services and necessary supply of equipment's for minimal business-level disruption
- Undertaken multiple CSR initiatives to lend a helping hand to needy



ATL: Outlook

Economic Outlook

- Situation expected to improve progressively from May onwards as lockdown will be lifted in phases
- Indian annual GDP growth rate for FY21 to be flattish and various agencies are predicting a zero growth
- Power being an essential commodity may likely to see sharp rebound in demand
- GOI announcing several measures to reduce the stress in power sector
- GOI expected to announce stimulus to revive MSME and industrial production
- RBI will continue to focus on ensuring ample liquidity and flow of credit to industries

Operations Outlook

- No major deviation in relation to guidance given by ATL and AEML with regards to financial and operational performance
- Consistent performance across assets with ~ 99.8% availability in FY20. Focus on incentive maximization.
- Distribution loss was as low as 7.4% for FY20 and we expect it to be even lower for future due to network upgradation
- Maintaining Reliability of Power Supply in Mumbai Distribution business to ensure "No Supply complaints"
- Continue to maintain Operational EBITDA margin of more than 91% in Transmission business and 22% in Distribution Business
- No Capex deferment and curtailment in expansion plan
- No overdue on the receivable from the counterparty and also not expecting any major delay in days ahead



ATL: Key Focus Areas FY21 and Beyond

Liquidity Management

- Focus on maintaining adequate liquidity cover to swiftly mitigate current uncertainties and any unpredictable scenario
- Fully covered in-terms of debt servicing for next 12 months by ensuring liquidity cover of >1.25x
- Sufficient cash balance and working capital lines tied-up
- CTU/STU Pooling mechanism is in place so don't see major delay in receivables on Transmission side.
- GOI has clarified in its recent order that Discoms continue to remain obligated to pay for power within 45 days of billing

Capital Management

- ATL continues to focus on freeing up its equity, reducing cost of debt and bringing in marquee partners to set global corporate practices.
- Continue to add diversity and elongated maturity to firm's debt profile
- Strong thrust on maintenance of IG rating by constantly improving liquidity ratios ensuring credit quality

Growth

- ATL well placed to capture future growth through multiple avenues:
 - Robust under-construction pipeline worth Rs. 15,000 Crs. (including Mumbai-HVDC project)
 - Strong growth potential through TBCB transmission projects
 - Acquisition, New License, Franchise and PPP Opportunities in T&D space
 - Capex plan of Rs. 9,523 Crs. to grow RAB at AEML by FY25

ESG Focus

- Continue to maintain ESG focus and follow defined glide path
- Ensure Climate Awareness, Climate Readiness & Climate Alignment
- AEML has signed a hybrid (solar + wind) 700 MW PPA which has been approved by MERC
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025 at AEML





ATL: ESG Performance



8%↓*

Auxiliary Power Consumption 346.53MUs



7.5 % ↓*

Scope 1 Emission 3187008 TCo₂e



7.45 % *

Solar Power Generation 2.73 MUs



1.835 MW

Solar Panel



6.23 % ↓*

Fresh Water Withdrawal 1816997 KL



31.62 % ↓*

Hazardous Waste Generation 93.10 MT



1.23 Million

Trees planted Cumulative Terrestrial Plantation



195.4 Ha - Afforestation

Mangrove



94.54 %

Local Procurement



4.4 %

Employee Turnover

ESG Standing

Engaging with S&P on extensive ESG Evaluation at ATL for Global ESG rating

ESG Focus Area

- Efficient use of water and energy from cleaner sources
- Reduction of emission levels
- Zero tolerance for fatalities



ATL: Inculcating Safety Culture

Safety - Always First

Safety Initiatives in FY20

- **Training:** Over 16,500 man-hours of safety awareness and training
- **Gensuite**: Dedicated app for safety incident reporting
- HT / LT Arc Flash suits to protect against flashover hazards
- Cable Avoidance Tool to detect the depth of live underground cable
- Safety Audit of all places of congregation
- #SafetyCulture Initiative to raise awareness



- 1 fatalities reported
- Reported Lost Time Injury (LTI) at 43
- 57,236 man-hours of safety awareness and training







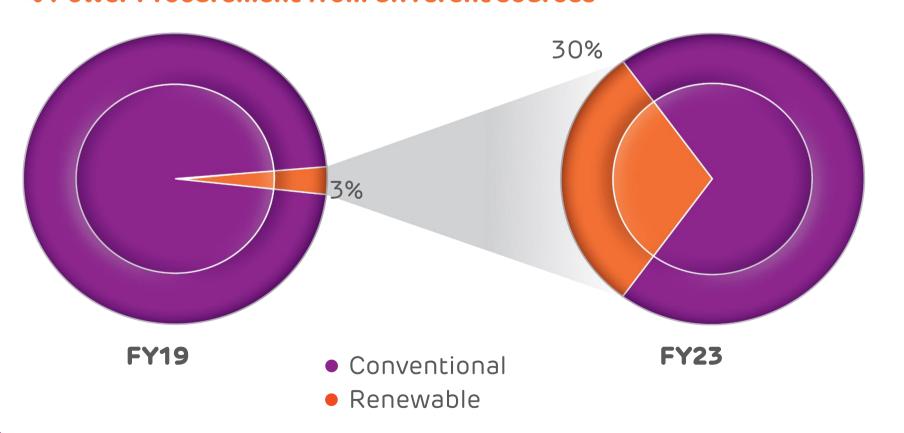


AEML: Initiatives towards reduction of carbon footprint

Renewable Power

- Targeted 30% of consumption from Renewable sources
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025
- AEML has signed a hybrid (solar + wind) 700 MW PPA (approved by MERC)

% Power Procurement from different sources



Climate Awareness

Environmentally compliant generation at ADTPS

100% Fly ash utilization

95% Decarbonisation Capex at AEML in FY20

FGD 1st FGD installed in India

Washed Coal 100% mix of higher quality and cleaner washed coal

Oil Type RMU's AEML-D's Oil Type RMU Replacement approved by MERC

Transmission and Distribution

Ester Environment friendly Ester filled transformers

Switch gears

Oil Type Switch gears replaced by dry type

maintenance free switch gears

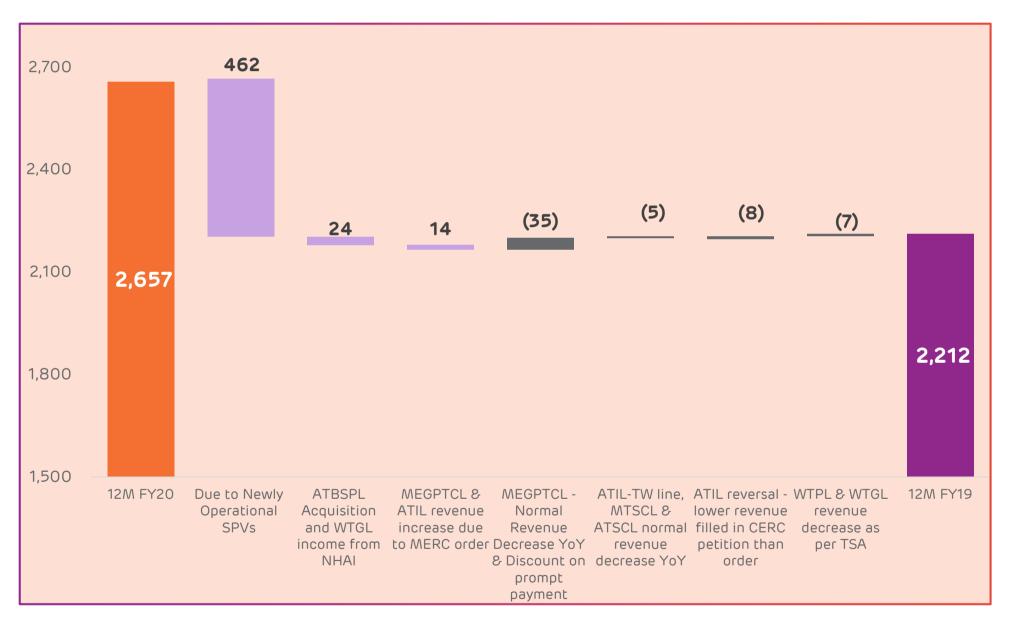
LED lamps for street lights reducing carbon footprint





ATL: Transmission Utility - Revenue and Operating EBITDA Bridge

FY20 - Revenue bridge YoY



FY20 - Operating EBITDA bridge YoY



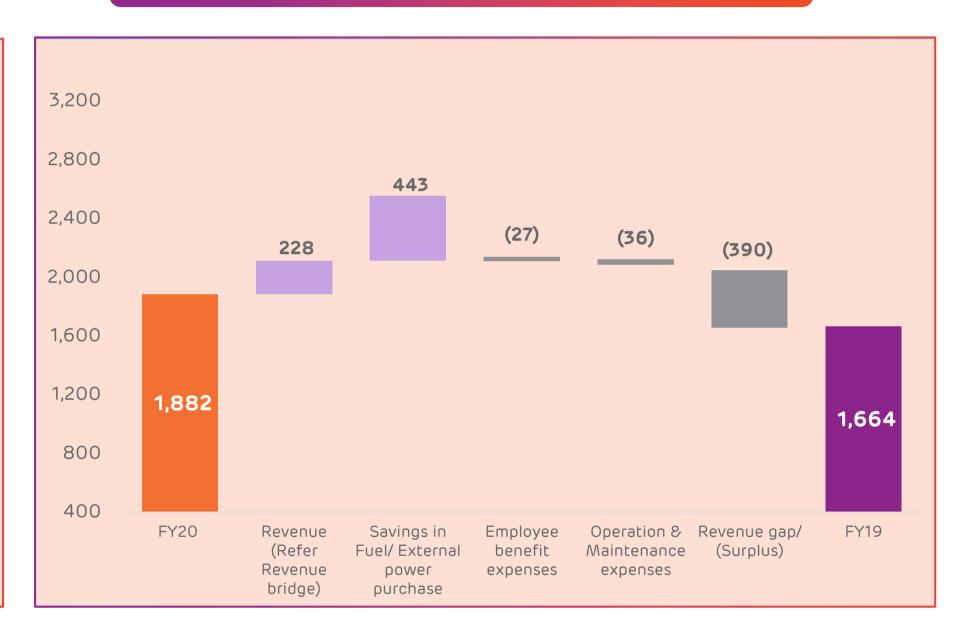


ATL: Distribution Utility (AEML) - Revenue and EBITDA Bridge

FY20 – Revenue bridge YoY

8,000 79 33 7,500 7,000 7,871 7,643 6,500 6,000 FY 20 FY 19 Sale of Fuel Transmission Wheeling CSS TPC & OA Other Energy (net of Adjustement Charges Operating Revenue Charges discount) Income (FAC)

FY20 – EBITDA bridge YoY



Note: EBITDA for AEML includes other income and other gap surplus



ATL: P&L FY20 vs. FY19

Ca Na	Posti suless	12M FY20	12M FY20	12M FY20	12M FY19	12M FY19	12M FY19#	04
Sr No.	Particulars	Transmission	Distribution	(Consolidated)	Transmission	Distribution	(Consolidated)	% change
1	Revenue							
1.1	Net Transmission & Distribution Charges	2,657	7,532	10,189	2,212	4,270	6,482	
1.1.a	Transmission & Distribution Charges	2,665	7,532	10,197	2,218	4,270	6,488	57%
1.1.b	Less: Rebate	-8	-	-8	-6	-	-6	
1.2	Incentive on availability	48	•	48	48	•	48	
2	Expenses:							
2.1	Operating Exp.							
2.1.a	Operational & Maintanance Exp.	121	1,135	1,256	129	650	778	
2.1.b	Power & Fuel Exp.	-	3,697	3,697	-	2,291	2,291	
2.1.c	Employee Exp.	79	894	973	65	523	588	
2.1.d	New SPV's Operating Exp. (STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	23	-	23	15	-	15	
3=(1-2)	EBITDA (From Operation)	2,482	1,805	4,287	2,051	806	2,857	50%
	Operational EBITDA Margin %	92%	24%	42%	91%	19%	44%	
4	Add:							
4.1	Sale of Traded Goods/EPC	896	29	925	833	10	842	
4.2	Construction income	-	-	-	19	-	19	
4.3	Carrying Cost	-	-	-	4	-	4	
4.4	Other Income - Treasury	100	165	265	32	117	148	
4.5	Interest inc. on advance given for GTD acq.	-	-	-	107	-	107	
5	Less:							
5.1	Purchase of Traded material	895	29	924	828	11	839	
5.2	CSR Exp.	18	-	18	17	-	17	
5.3	Construction cost	-	-	-	14	-	14	
5.4	Other one-time Provision/ Write off	38	-	38	-	-	-	
6=(3+4-5)	EBITDA	2,527	1,970	4,497	2,186	922	3,107	45%
7	Finance Cost	1,120	1,118	2,238	854	537	1,391	
8	Depreciation	664	510	1,174	598	284	882	
9=(6-7-8)	PBT(before one time income)	743	342	1,085	733	101	834	
10	Arrears/Exceptional Items:	110	-89	22	-90	96	6	
10.1	Regulatory Income/(Expense)	-	-233	-233	-	96	96	
10.2	Arrear Income/(Revenue Reversal as per True Up Order)	110	144	254	-90	-	-90	
11=(9-10)	PBT	854	253	1,107	643	197	840	32%
12.1	Tax	163	51	214	143	49	192	
12.2	Deferred Tax	34	152		13	76	89	
13=(11-12)		657	50	707	488	71	559	26%



ATL: P&L Q4FY20 vs. Q4FY19

Sr. No.	Particulars	Q4 FY20	Q4 FY20	Q4 FY20	Q4 FY19	Q4 FY19	Q4 FY19	% change
	8	Iransmission	Distribution	(Consolidated)	Transmission	Distribution	(Consolidated)	
1	Revenue	670	4 55 6			4 60 6	0.074	
1.1	Net Transmission & Distribution Charges	672	1,536	2,209	575	1,696	2,271	
1.1.a	Transmission & Distribution Charges	673	1,536	2,210	576	1,696	2,272	-3%
1.1.b	Less: Rebate	-1	-	-1	-1	-	-1	
1.2	Incentive on availability	11	•	11	11	•	11	
2	Expenses:							
2.1	Operating Exp.							
2.1.a	Operational & Maintanance Exp.	40	304	344	37	306	342	
2.1.b	Power & Fuel Exp.	-	749	749	-	815	815	
2.1.c	Employee Exp.	18	207	226	20	222	242	
2.1.d	New SPV's Operating Exp. (STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	7	-	7	6	-	6	
3=(1-2)	EBITDA (From Operation)	618	275	893	523	352	876	2%
•	Operational EBITDA Margin %	90%	18%	40%	89%	21%	38%	
4	Add:							
4.1	Sale of Traded Goods/EPC	703	10	713	260	4	264	
4.2	Construction income		-	-	0	-	0	
4.3	Other Income - Treasury	58	72	131	2	21	24	
5	Less:							
5.1	Purchase of Traded material	703	9	712	260	4	264	
5.2	CSR Exp.	5	-	5	4	-	4	
5.3	Construction cost	-	-	-	-	-	-	
5.4	Other one-time Provision/ Write off	38	-	38			-	
6=(3+4-5)		634	348	982	522	373	895	10%
7	Finance Cost	337	361	698	219	217	436	
8	Depreciation	166	138	304	150	126	276	
9=(6-7-8)	<u> </u>	131	-151	-20	153	30	183	
10	Arrears/Exceptional Items:	110	126	237		32	32	
10.1	Regulatory Income/(Expense)		-18	-18	-	32	32	
	In ATIL, MEGPTCL & AEML MERC order		10			32	52	
10.2	impact	110	144	254	-	-	-	
11=(9-10)	PBT	242	-25	217	153	62	215	1%
12.1	Tax	49	-3	46	34	15	49	
12.2	Deferred Tax	7	105	111	-5	24	19	
13=(11-12)	PAT	186	-126	59	123	23	147	-60%

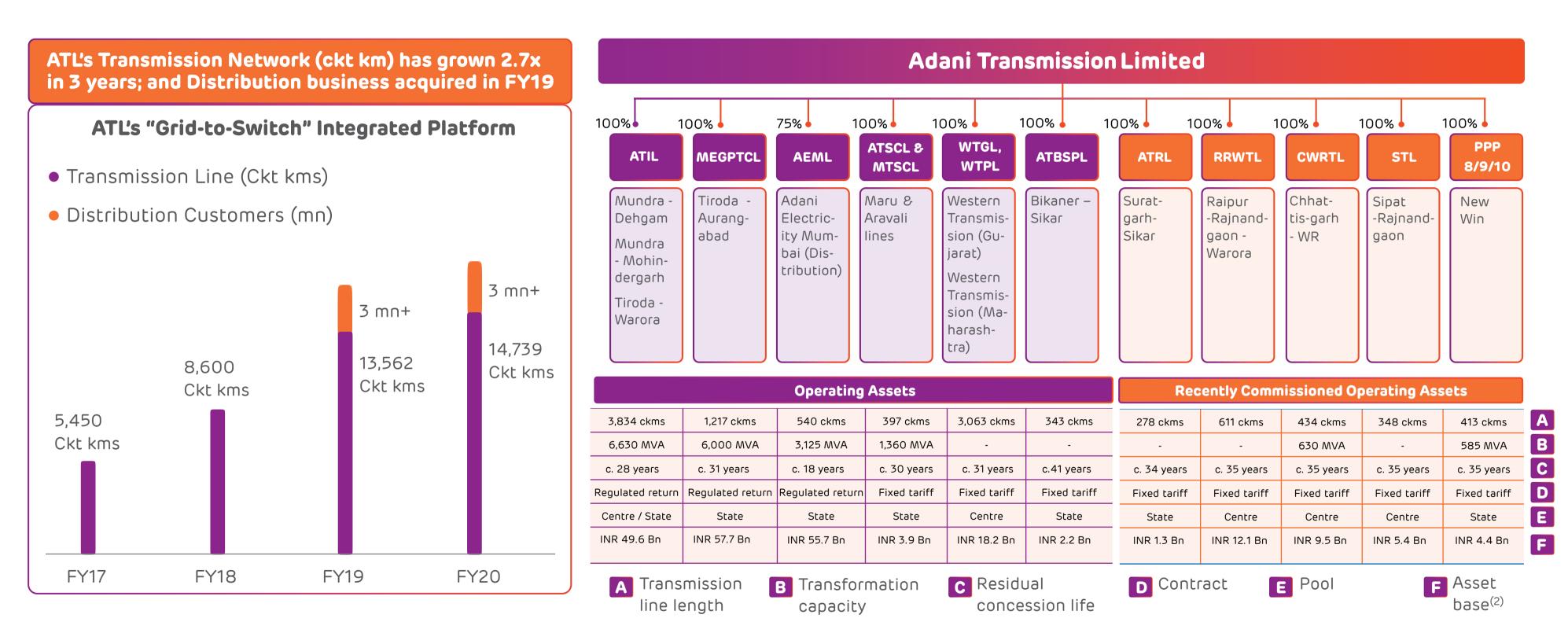


ATL: P&L Q4FY20 vs. Q3FY20

Sr No.	Particulars	Q4 FY20 Transmission	Q4 FY20 Distribution	Q4 FY20 (Consolidated)	Q3 FY20 Transmission	Q3 FY20 Distribution	Q3 FY20 (Consolidated)	% chang
1	Revenue							
1.1	Net Transmission & Distribution Charges	672	1,536	2,209	666	1,893	2,559	
1.1.a	Transmission & Distribution Charges	673	1,536	2,210	671	1,893	2,564	-149
1.1.b	Less: Rebate	-1	-	-1	-5	-	-5	
1.2	Incentive on availability	11	•	11	12	•	12	
2	Operating Expenses:							
2.a	Operational & Maintanance Exp.	40	304	344	30	288	318	
2.b	Power & Fuel Exp.	-	749	749	-	901	901	
2.c	Employee Exp.	18	207	226	19	217	236	
2.d	New SPV's Operating Exp. (STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	7	-	7	3	-	3	
3=(1-2)	EBITDA (From Operation)	618	275	893	627	487	1,114	-20
	Operational EBITDA Margin %	90%	18%	40%	92%	26%	43%	
4	Add:							
4.1	Sale of Traded Goods/EPC	703	10	713	192	14	206	
4.2	Other Income - Treasury	58	72	131	23	36	58	
5	Less:							
5.1	Purchase of Traded material	703	9	712	192	14	206	
5.2	CSR Exp.	5	-	5	5	0	5	
5.3	Other one-time Provision/ Write off	38	-	38	-	-	-	
6=(3+4-5)	EBITDA	634	348	982	645	523	1,167	
7	Finance Cost	337	361	698	272	244	516	
8	Depreciation	166	138	304	168	126	294	
9=(6-7-8)	PBT(before one time income)	131	-151	-20	205	153	358	-106
10	Arrears/Exceptional Items:	110	126	237		-53	-53	
10.1	Regulatory Income/(Expense)	-	-18	-18	-	-53	-53	
10.2	In ATIL, MEGPTCL & AEML MERC order impact	110	144	254	-	-	-	
11=(9-10)	PBT	242	-25	217	205	99	305	-29
12.1	Tax	49	-3	46	39	21	60	
12.2	Deferred Tax	7	105	111	11	29	41	
	PAT	186	-126	59	155	48	204	-71



ATL's Evolution and Operational Portfolio



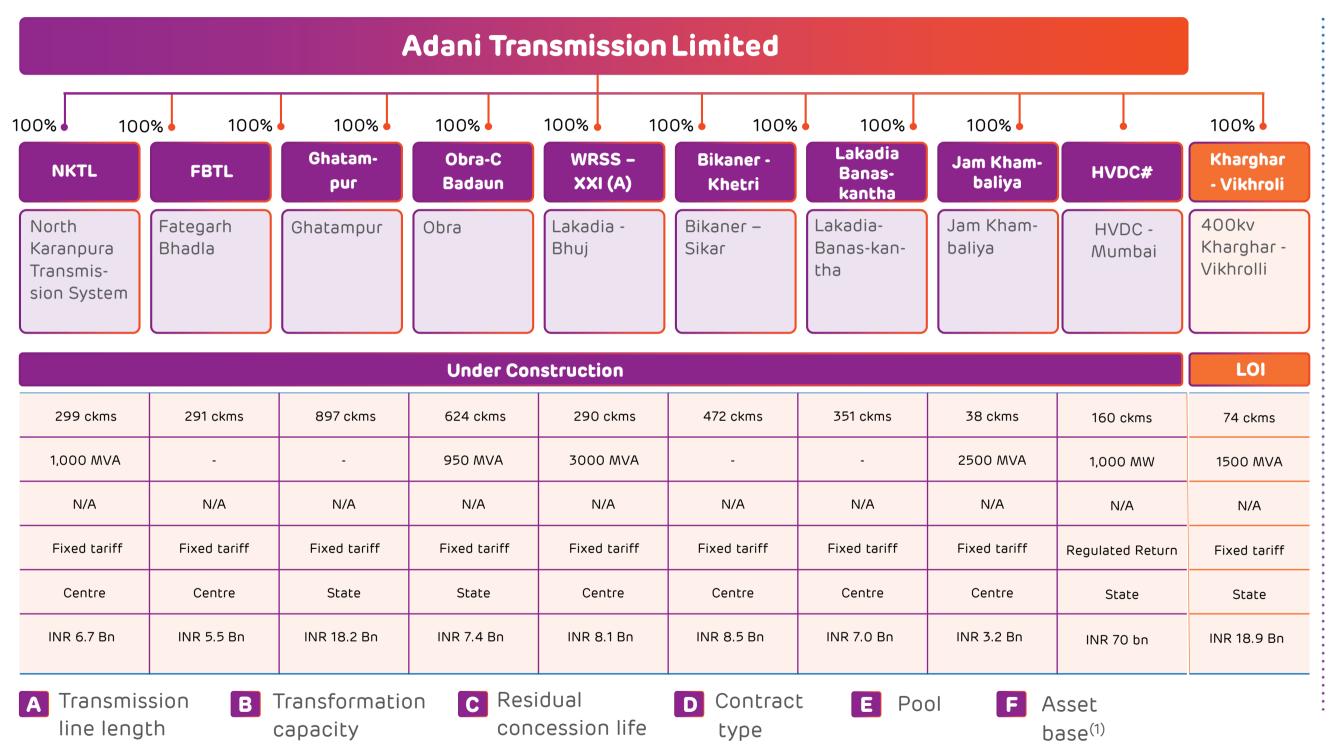
Notes: Route length (ckt-kms) as of 31st March 2020; ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Co. Limited; AEML: Adani Transmission Dimited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Co. Limited; ATRL - Adani Transmission Dimited; ATRL - Adani Transmission Dimited; ATRL - Adani Transmission Dimited; ATRL - Adani Transmission Service Company Limited; ATRL - Adani Transmission Service Company L

A

C



ATL: Locked-in Growth from Under-construction TBCB Projects





400 kV pooling station work at Fatehgarh 2 (FBTL Line)





Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



160 MVA ICT-2 foundation work at Badaun Sub-station (Obra line)

Notes: #HVDC project SPV will be 100% subsidiary of AEML (Adani Electricity)

NKTL – North Karanpura Transco Limited;, FBTL – Fategarh Bhadla Transmission Limited; 1) Asset base for under-construction assets – as per the estimated project cost; 2) SPV acquisition awaited for Kharghar-Vikroli project.



ATL: Capital Management Program Demonstrating Global Excellence

Highlights	Obligor 1	Obligor 2	USPP	AEML	
Asset	Sset ATIL MEGPTCL		STL, ATRL, CWRTL, RRWTL, PPP-8,9,10	AEML	
FY20 Operational EBITDA (Rs. Crs)	1,	683	596	1,805	
Tenor	10 year	10 year 16.5 year		10 year	
Issue size (USD mn)	US\$ 500 mn	US\$ 500 mn	US\$ 400 mn	US\$ 1000 mn	
Refinance Risk / Bond Structure	Bullet debt Structure	Amortizing debt structure	Amortizing debt structure	Bullet debt structure	
Counterparty Risk / Quality of earnings Risk	projects	EBITDA: 45% from Central projects 55% from State projects		End users	
International Credit Rating	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (Fitch)/ Baa2 (Moody's)	BBB- (Fitch)/ Baa3 (Moody's)	
Robust Structural Protections	Standard project finance features Clean first ranking security Unique covenants linked to EBITDA performance providing credit quality protection over project life Detailed reporting covenants				



ATL is rated Investment Grade from FY16 and beyond

International-Obligor Group

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Stable
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Stable

International - USPP

Rating Agency	Facility	Rating/Outlook	Rating/Outlook
Fitch	Dollar Bond	BBB-/Stable	BBB
Moody's	Dollar Bond	Baa2/Negative	Baa2

Domestic

Rating Agency	Facility	Rating/Outlook
India Ratings	NCD	IND AA+/stable

SPV Ratings - Domestic

Company	Rating Agency	Rating	Outlook
ATL	CARE, India Rating	AA+	Stable
AEML	CARE	AA	Stable
RRWTL	Brickwork	A-	Stable
STL	CARE	A+	Positive
CWRTL	CARE	A+	Positive
ATRL	Brickwork	A-	Stable
HPTSL	CARE	A-	Stable
BPTSL	CARE	A-	Stable
TPTSL	CARE	A-	Stable
WTGL	India Ratings	AA+	Stable
WTPL	India Ratings	AA+	Stable
MTSCL	CARE	Α	Stable
ATSCL	CARE	Α	Stable
ATBSPL*	ATBSPL* India Ratings		Stable
FBTL	FBTL CARE		Stable
NKTL*	NKTL* Brickwork		Stable

Notes: USPP: Unites States Private Placement; NKTL rating is provisional



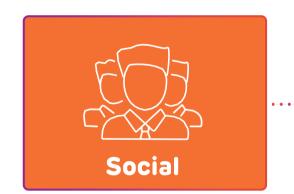
ATL: Integrated ESG Framework for enhanced value creation



Technological advancement for **minimal downtime during maintenance** better availability increased EBITDA

Renewable Power Procurement at below APPC > tariff reduction for 12 mn Mumbai consumers

Reduction in pollution by fly ash utilization (~100% in FY19)



Better vendor management be development of local workforce to meet best industry practices

100% supply reliability for 12 mn Mumbai consumers > consumers shifting to ATL's distribution business

24 x 7 consumer care availability better responsiveness lesser consumer attrition stable cash flows



- Bankruptcy Remote Structure
- Board Independence
- Related party transactions (RPT) as per covenanted structure

All the above factors led to the **highest international rating** issuer in the transmission sector in India leading to lower cost and larger pool of capital

TARGET BY SEP 2021

12x growth in renewable power procurement (from 3% of total power mix to 30%)

Strong focus on social uplift and safety through various community programs and safety initiatives

Bankruptcy remote structure to be implemented for all SPVs

RPT policy applicable to all subsidiaries

Independent directors at all subsidiaries' board and committees

The integrated ESG framework has resulted in access to larger pool of capital at reduced cost >> value accretive returns



ATL: Key ESG Metrics and Initiatives



CO2 emissions

- Scope 1 (TCO2e): 31,87,008
- Scope 2 (TCO2e): 24,509

Water

- Fresh Water (KL): 18,16,997
- Water recycled (KL): 2,04,494

Waste

- ~40 KL Waste generated of used oil
- 100% fly ash utilization at Dahanu

Land use (AEML - Dahanu)

- ~148 hectares of green belt
- Planted 2 Cr mangroves
- Afforestation of ~283 hectares

Social

Workforce and diversity

- Employee diversity
- 98,001 man-hours of training

Safety management

- Over 57,236 man-hours safety training
- Zero Accident Vision
- SafeEye, SafeConnect, SafeAlert

Customer engagement (AEML)

- Concessional tariff during religious festivals / community prayers
- 25 Payment options available
- Multilingual (4) service offerings
- 99.99% supply reliability
- Adoption of advanced technologies like SCADA, DMS, OMS and GIS

Communities

- Skilling for needy women through National Skill Training Institute (Women)
- Providing subsidized education
- Nurture women leaders from the community, who then become change makers

Governance

Structure and oversight

- Independent board
- Business Responsibility Policy

Code and values

- Code of conduct
- Whistle blower policy
- Anti-bribery and anti-slavery policy
- Remuneration policy

Transparency and reporting

- Material events policy
- Related Party Transactions
- Integrated Reporting framework

Cyber risks and systems

- Customer data protection
- Data privacy audit

Notes: TCO2e: Ton CO2 Equivalent



ATL: Environment awareness and Initiatives

Climate Awareness

Climate

Readiness

ATL recognizes that below environment related factors matter to our business model

Carbon Emissions Resource Management Waste Management **Reduction in Carbon Footprint Resource Management Waste Management Technology Driven:** • Water – Rainwater harvesting at • Fly ash – 100% fly ash utilization at Dahanu plant substations • Increase in Renewable procurement for • Land – Compact substations in "5S" at all locations the distribution business distribution business (Elevated & Promotion of Roof Top Solar at Mumbai Underground substations) Rooftop Solar power of 1.83 MW for aux consumption at all ATL substations

Climate Alignment

- We are moving into the next stage of sustainability journey with more ambitious plans and targets related to **Preserving** environment and measuring GHG emissions
 - Evaluating & planning for climate change driven adversities
 - Efficient Energy Solutions for 12 mn Mumbai consuming population
- The company has aligned its business plan and is investing in below activities for sustainable growth
 - Research & Development for Design driven Efficiency
 - Biodiversity Management & Conservation
 - Optimization of water & energy consumption



ATL: Governance – Journey so far and future glide path

We have charted a glide path to internalise global best practices of governance by September 2021

Journey so Far

Structure for 8 SPVs including AEML, with no cross securities nor cross guarantees

Internal Audit Framework

• Quarterly Audit conducted on 15 parameters across all subsidiaries, Key Issues highlighted, resolution timelines fixed

Compliance Framework

• IT enabled Compliance Management tool for automated monitoring and reporting to senior management

Policies

- RPT policy applicable at listed co.
- Anti Corruption for employees of all subsidiaries monitored by Vigilance officer

Board Constitution

- Listed Co. 3 independent directors
- Subsidiaries **5 SPVs incl. AEML have independent directors**

Board Committees

- Audit committee with all 3 independent directors
- 4 out of 6 committees have independent directors

Senior Management Remuneration

• Industry benchmarked remuneration, optimal mix of fixed and performance linked pay for long term objectives

Target by SEP 2021

All transactions between ATL and its SPV's – with highest standards of Governance

Policies

RPT policy applicable to all subsidiaries





Board Constitution

• Independent directors at all subsidiaries' board

Board Committees

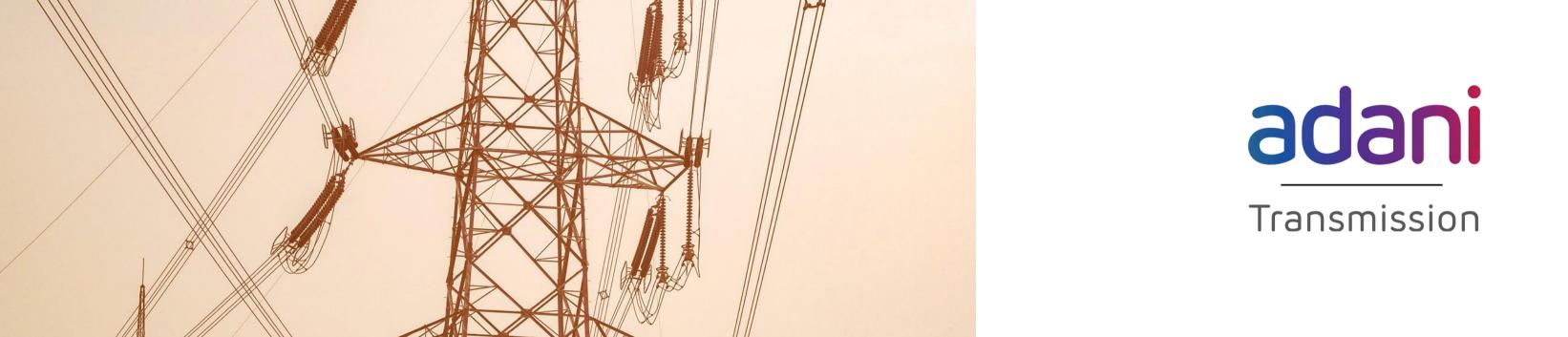
 All committees at listed co. and subsidiary level to have independent directors

To replicate ATL's governance model to the extent applicable to other group subsidiaries





Transmission



Thank You



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