

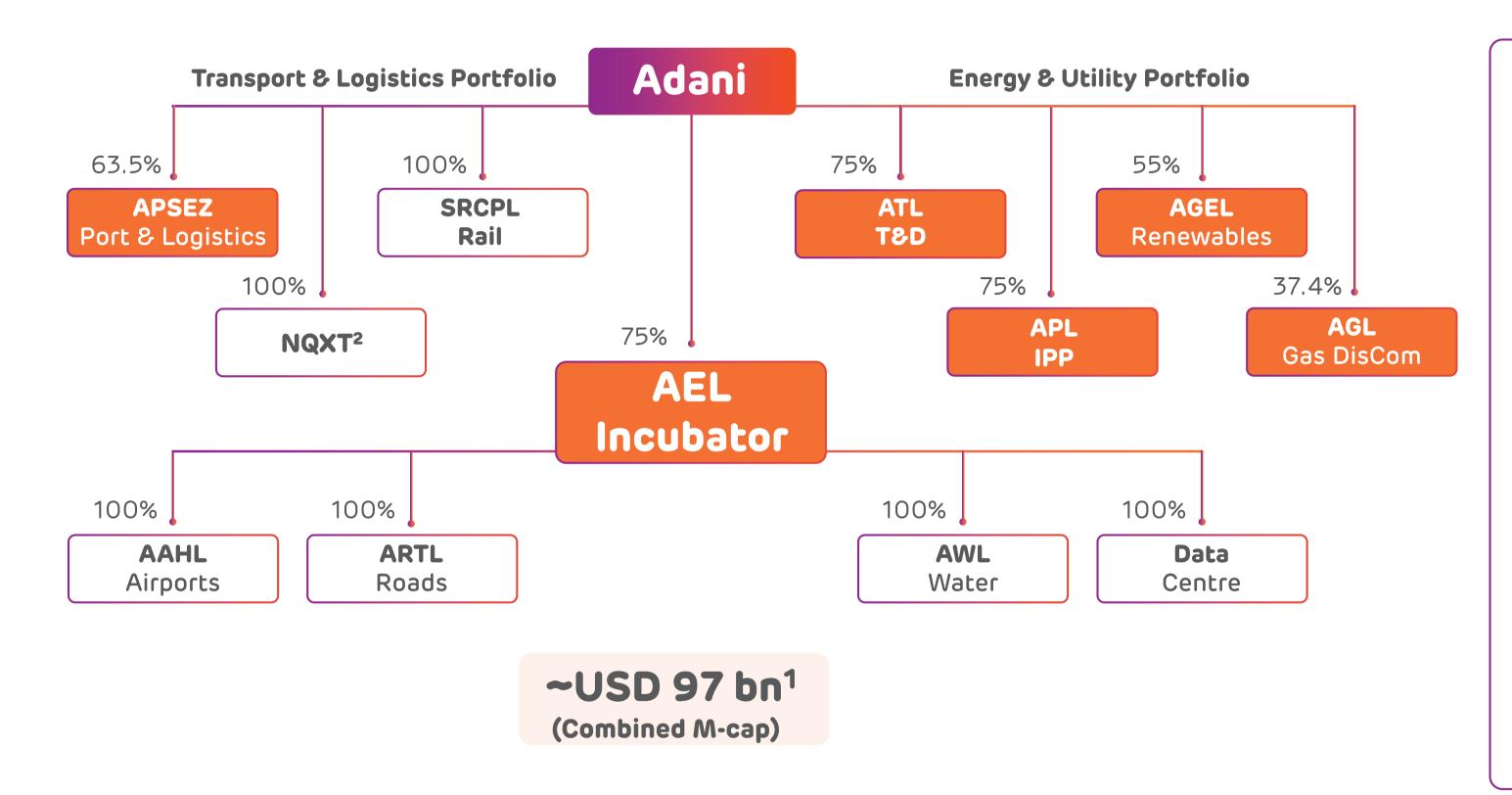
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Adani: A world class infrastructure & utility portfolio





Adani

Marked shift from B2B to B2C businesses -

AGL – Gas distribution network to serve key geographies across India

AEML – Electricity distribution network that powers the financial capital of India

Adani Airports — To operate, manage and develop eight airports in the country

Locked in Growth 2020 -

Transport & Logistics - Airports and Roads

Energy & Utility – Water and Data Centre (JV with EdgeConneX)

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group

Notes:

Orange colour represent publicly traded listed vertical \mid Percentages denote promoter holding 1. As of April 1st, 2021, USD/INR – 73

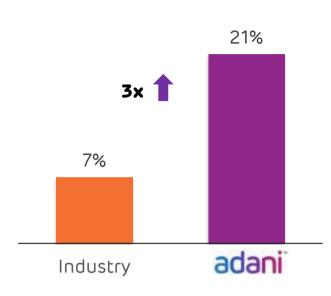
^{2.} North Queensland Export Terminal | Light purple color represent public traded listed verticals

^{3.} ATGL – Adani Total Gas Ltd.

Adani: Decades long track record of industry best growth rates across sectors



Transmission Network (ckm)



2016	320,000 ckm	6,950 ckm
2020	423.000 ckm	14.837 ckm

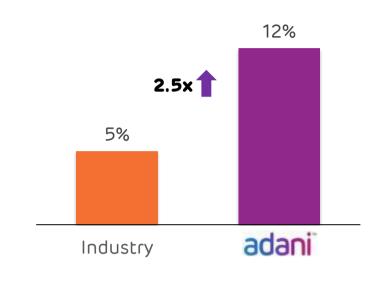


ATL

Highest availability among Peers

Op. EBITDA margin: 92%^{1,3,5} Next best peer margin: 89%

Port Cargo Throughput (MT)



2014	972 MT	113 MT
2020	1,339 MT	223 MT

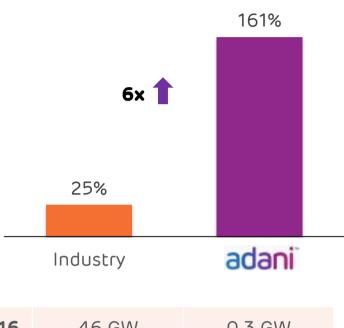


APSEZ

Highest Margin among Peers globally

EBITDA margin: 70%^{1,2}
Next best peer margin: 55%

Renewable Capacity (GW)



2016	46 GW	0.3 GW
2020	114 GW	14.2 GW ⁶



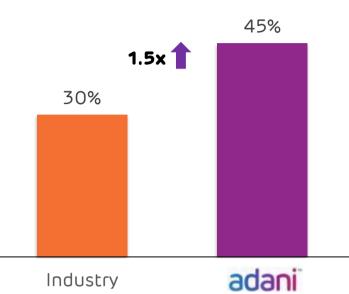
AGEL

developer **EBITDA margin: 89%**^{1,4}

Among the best in Industry

Worlds largest

CGD⁸ (GAs⁹ covered)



2015	62 GAs	6 GAs
2020	228 GAs	38 GAs



ATGL

India's Largest private CGD business

EBITDA margin: 31%¹

Among the best in industry

Transformative model driving scale, growth and free cashflow

Adani: Repeatable, robust & proven transformative model of investment



Phase		Development		Operations		Post Operations
	Origination	Site Development	Construction	Operation		Capital Mgmt
Activity	 Analysis & market intelligence Viability analysis Strategic value 	 Site acquisition Concessions and regulatory agreements Investment case development 	 Engineering & design Sourcing & quality levels Equity & debt funding at project 	Life cycle O&M planning Asset Management plan	•	Redesigning the capital structure of the asset Operational phase funding consistent with asset life
Performance	 India's Largest Commercial Port (at Mundra) Highest Margin among Peers 	 Longest Private HVDC Line in Asia (Mundra –	 648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu) Constructed and Commissioned in nine months 	 Energy Network Operation Center (ENOC enables centralized continuous monitoring of solar and wind plants across India on a single cloud based platform 		In FY20 issued seven international bonds across the yield curve totalling~USD4B All listed entities maintain liquidity cover of 1.2x- 2x as matter of policy.
						14% 1% 55% March 2016 March 20

Private Banks

Bonds

ATL: A platform well-positioned to leverage growth opportunities in T&D business



Development



Execution Prowess

Transmission Network of

17,276 ckt km¹;

Longest Private HVDC Line in Asia

Strategic Presence

Transmission - Presence in 12 states with 23 transmission lines **Distribution** - Integrated utility catering to gateway city of Mumbai

Healthy pool mix

Transmission (FY20): **52%** of EBITDA - Central pool **48%** of EBITDA - State pool

Operations



Operating Efficiency and Strong Margins (9MFY21)

Robust network availability of ~99.87% and supply reliability of 99.99%

Transmission EBITDA Margin – **92%**Distribution EBITDA Margin – **28%**

Consumer-centricity

Integration of Customer and Technology enabling AEML as a supplier of choice

ESG

Embedded ESG Framework for enhanced value creation

Equity Value Creation



ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

Capital Management

Re-designing capital structure though low cost capital and elongated maturity Self-funded growth model ensuring efficient capital churn

Every Rs. 1 bn of Equity Invested allows creation of Rs. 2.25 bn of Equity Employed



ATL: Executive Summary - Segment-wise Operational Performance in FY21



Transmission Business:

- System availability: Transmission Lines are operated at greater than 99.8% (average) availability
- Network addition: Added 2,536 ckt kms to its network in FY21 reaching to 17,276 ckt kms

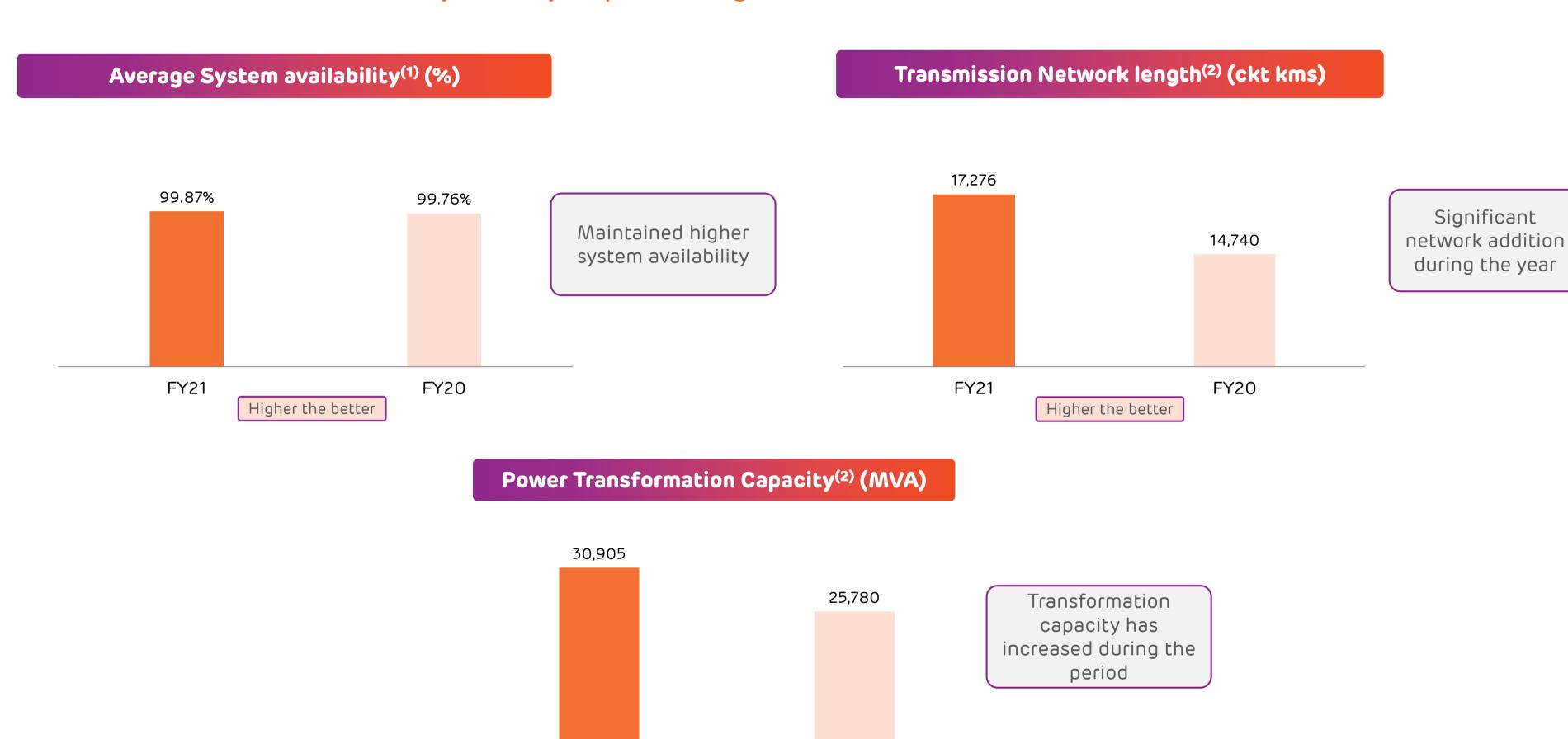
Distribution Business:

- Supply Reliability: Maintained supply reliability of 99.99% during the year
- Units sold: Sold 7,216 million units during the year vs. 8455 million units in FY20
- Distribution Loss: Distribution loss is improving consistently and came at 7.33% during the year
- Collection Efficiency: Collection efficiency in FY21 is back to normal levels at 100.5%
- E-payment: E-payment as a % of total collection has grown significantly at 67.1% in FY21 vs. 48.6% in FY20



ATL: Transmission Utility – Key Operating Metrics FY21 vs. FY20





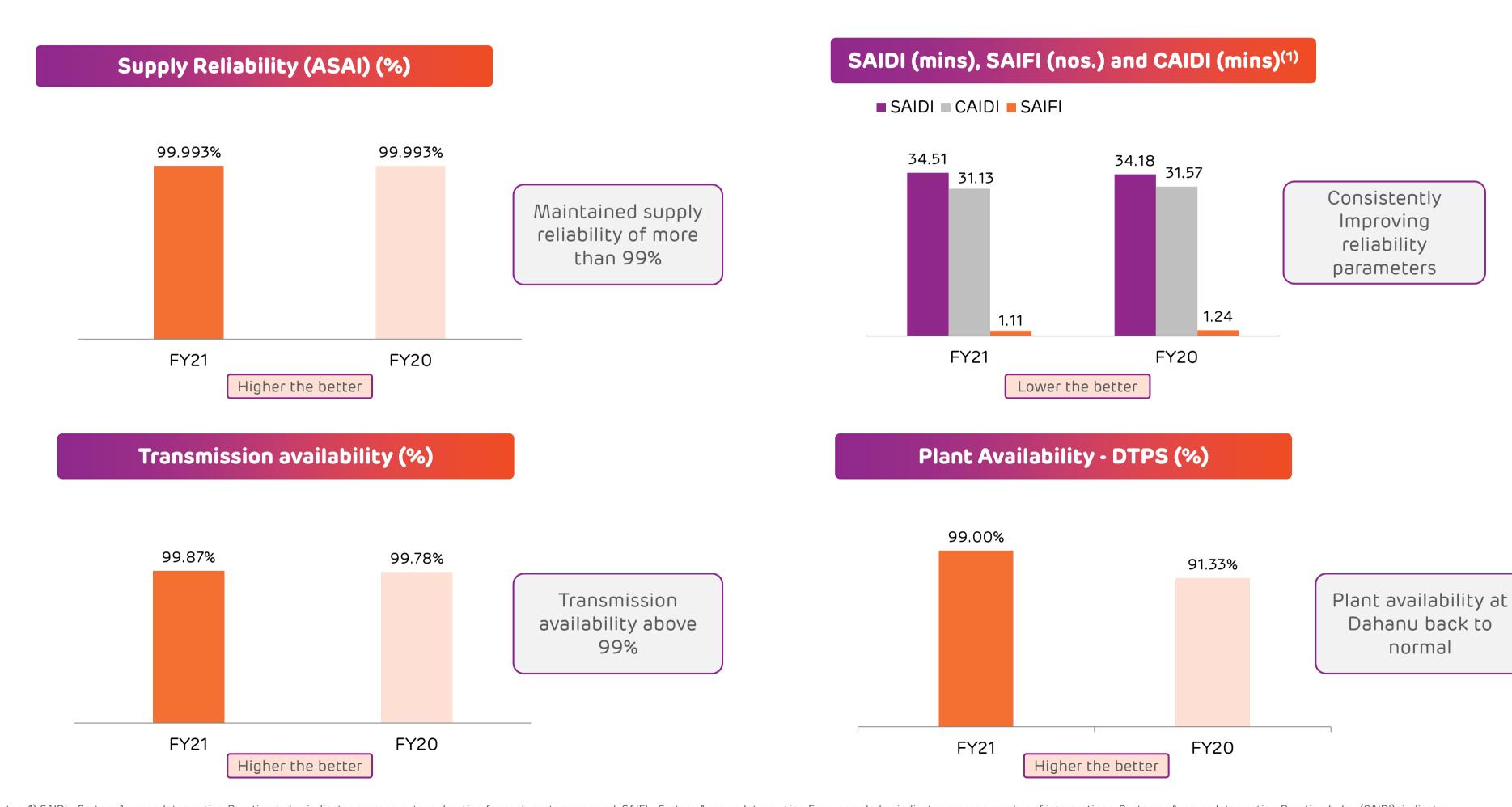
FY20

Higher the better

FY21

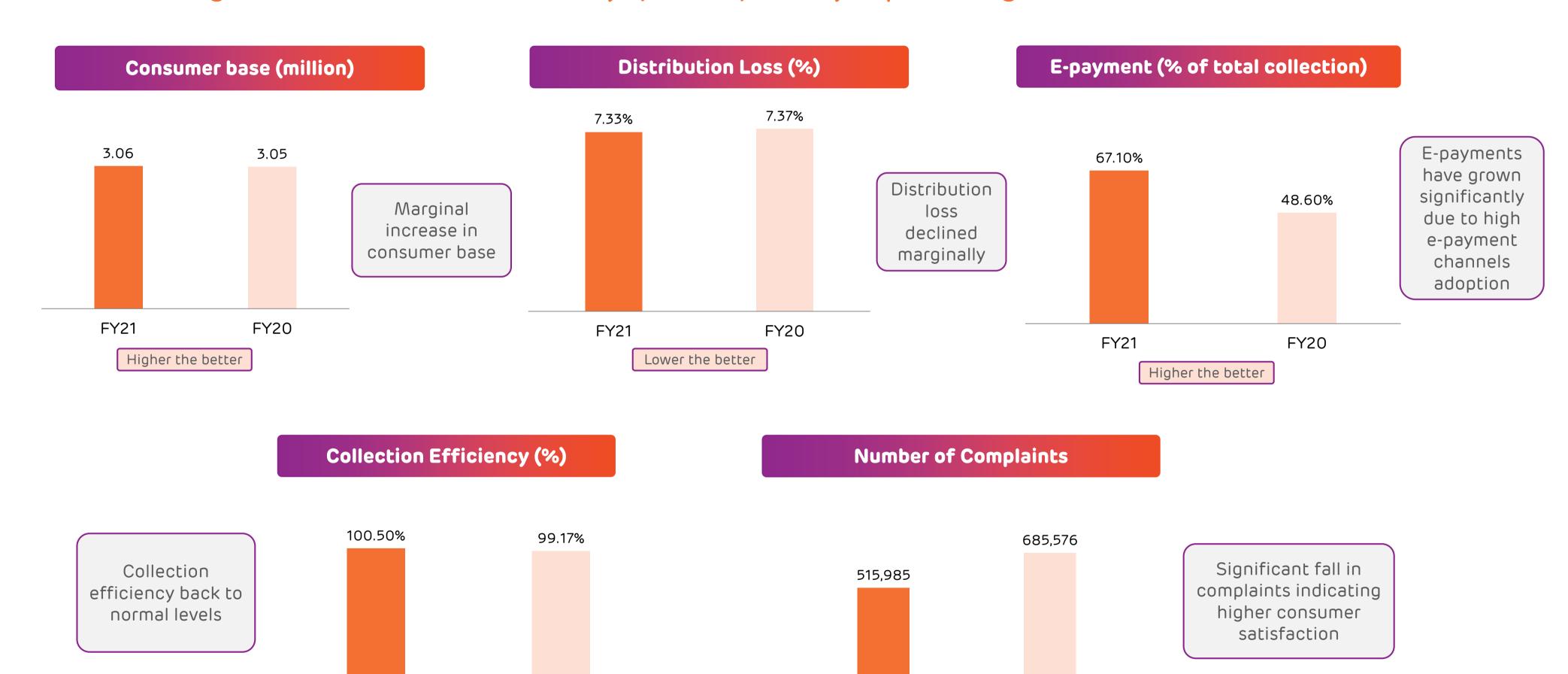
ATL: Integrated Distribution Utility (AEML) - Key Operating Metrics FY21 vs. FY20





ATL: Integrated Distribution Utility (AEML) - Key Operating Metrics FY21 vs. FY20





FY21

Higher the better

FY20

FY21

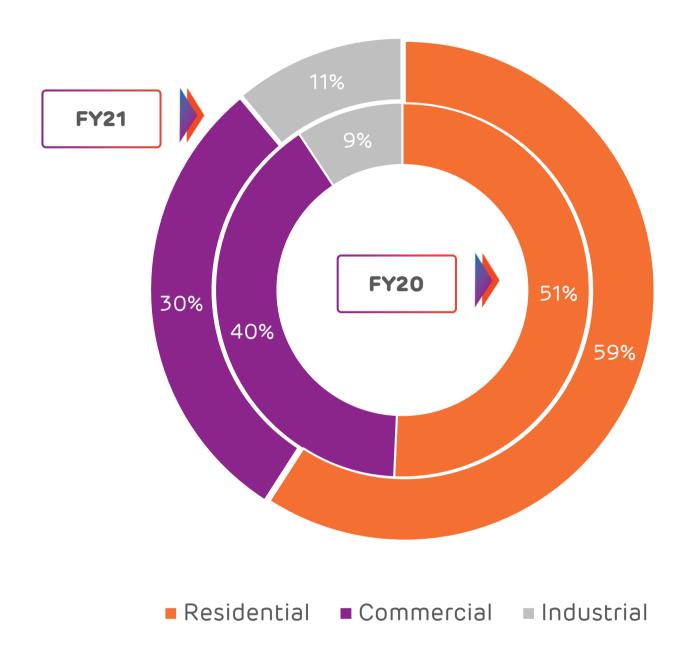
FY20

Lower the better

ATL: Integrated Distribution Utility (AEML) - Consumer Mix FY21 vs. FY20

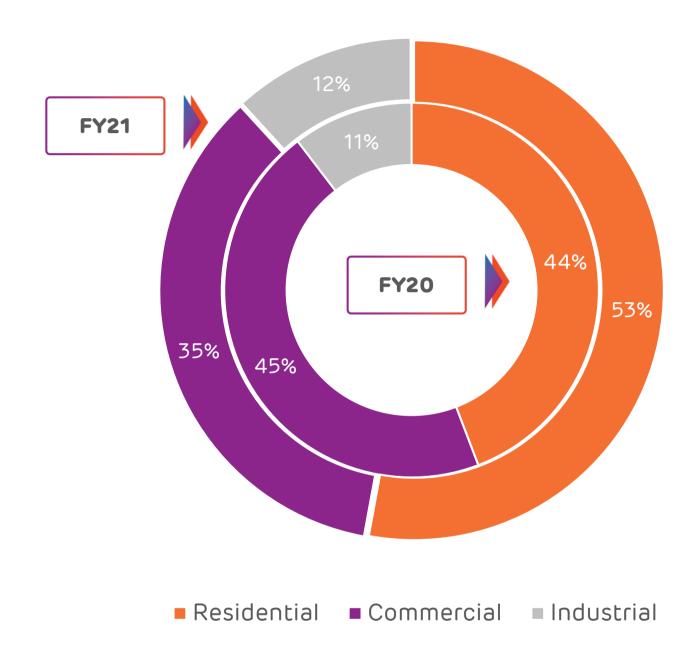


Consumer-wise volume mix



Higher residential mix due to shift in demand with an increase in industrial demand and revenue

Consumer-wise revenue mix



Total units sold (FY21): 7,216 million units

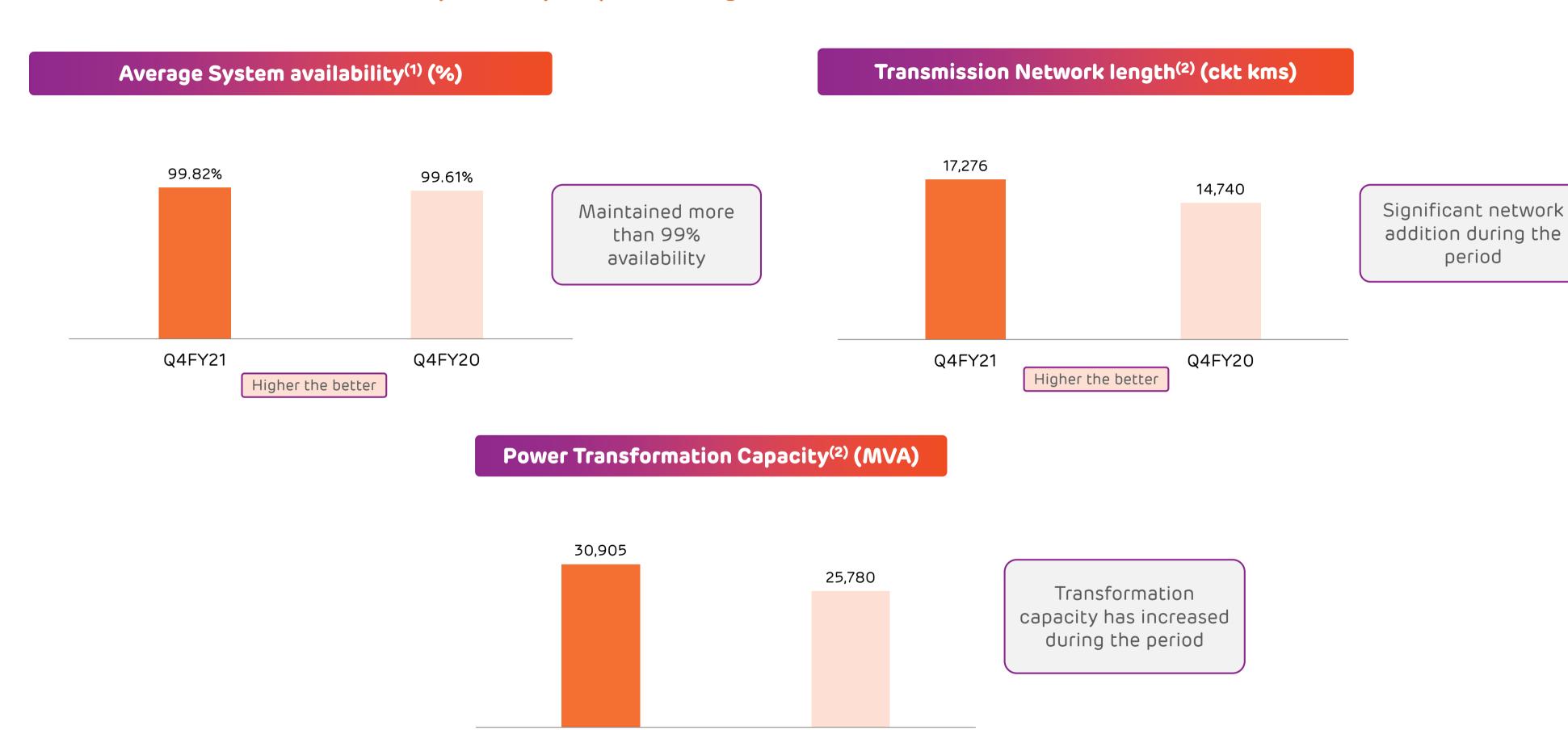


Total units sold (FY20): 8,455 million units



ATL: Transmission Utility - Key Operating Metrics Q4FY21 vs. Q4FY20





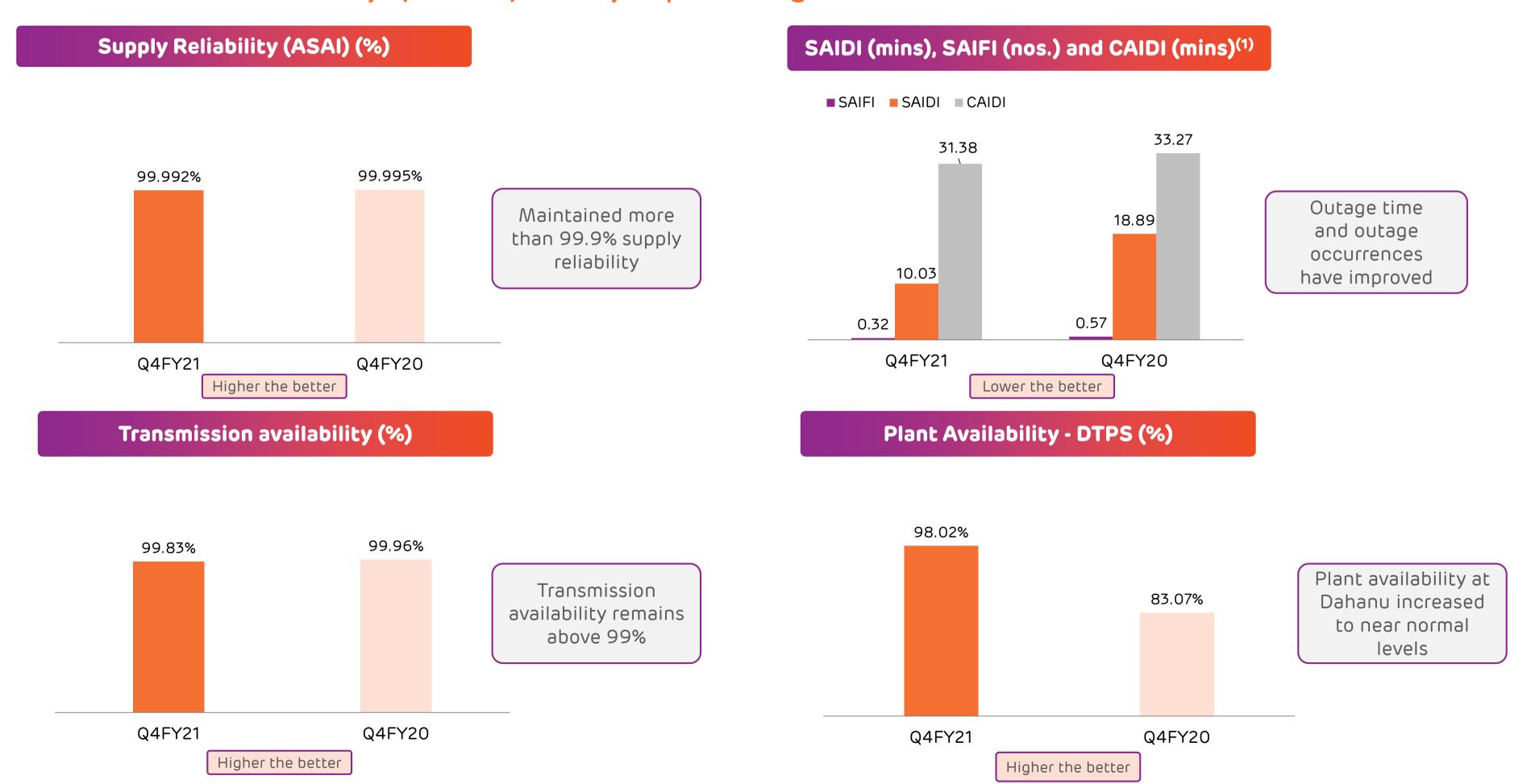
Higher the better

Q4FY20

Q4FY21

ATL: Distribution Utility (AEML) - Key Operating Metrics Q4FY21 vs. Q4FY20





ATL: Distribution Utility (AEML) - Key Operating Metrics Q4FY21 vs. Q4FY20

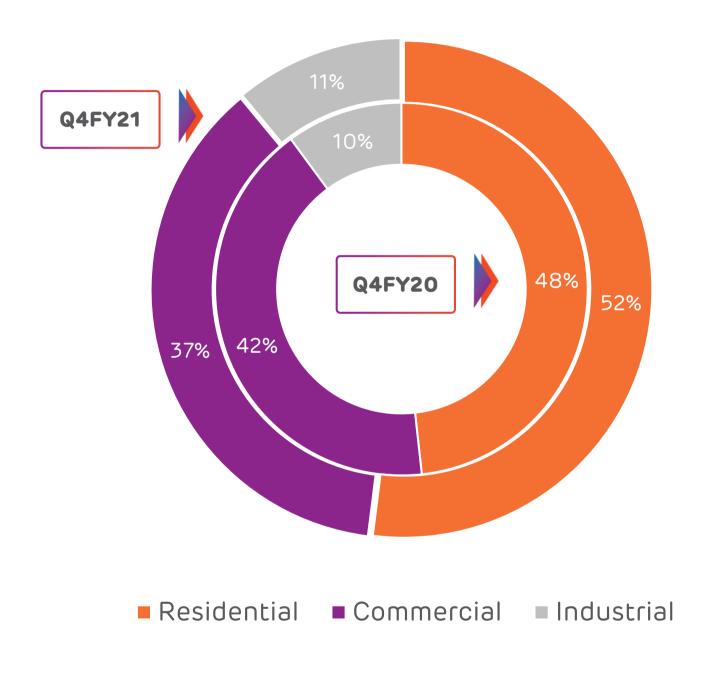




ATL: Distribution Utility (AEML) - Consumer Mix Q4FY21 vs. Q4FY20

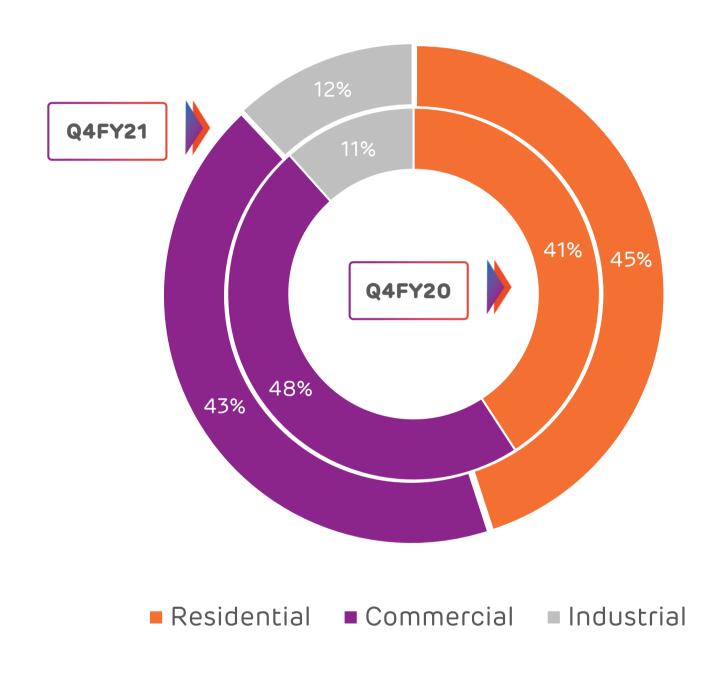


Consumer-wise volume mix



Higher residential mix due to shift in demand with an increase in industrial demand and revenue

Consumer-wise revenue mix



Total units sold (Q4 FY21): 1,873 million units



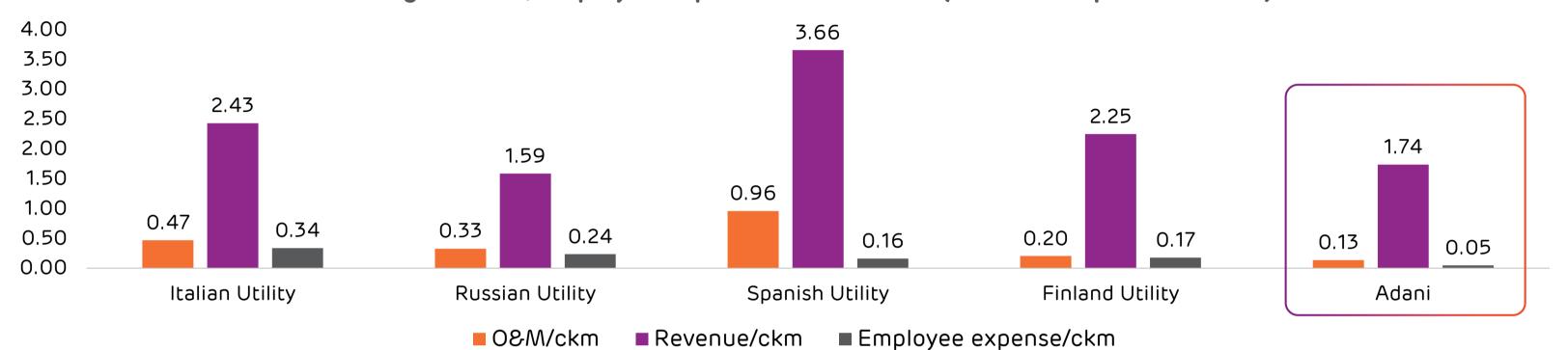
Total units sold (Q4 FY20): 1,808 million units



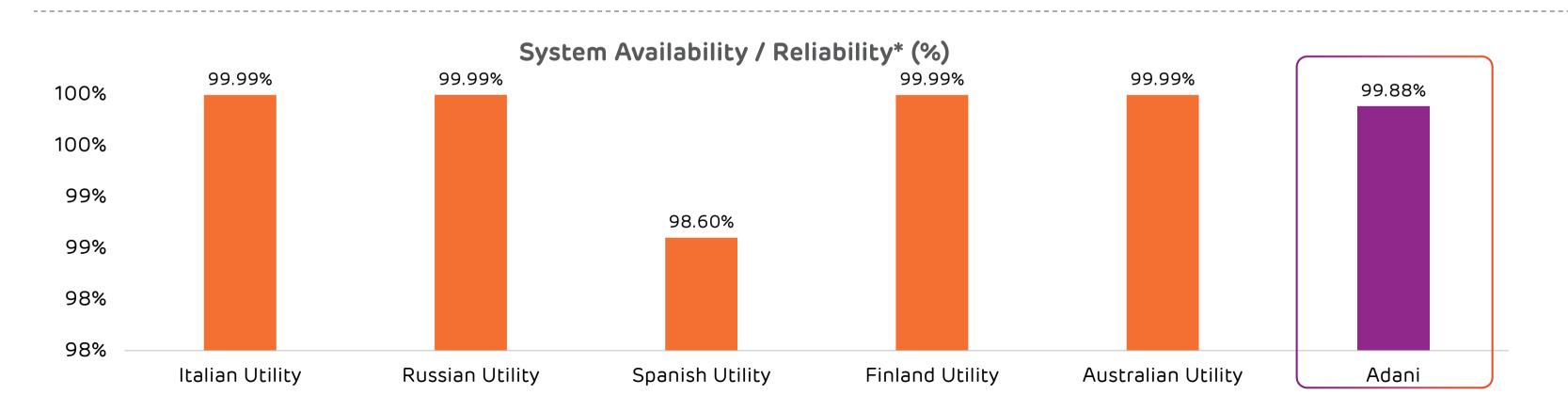
ATL: Transmission System Operational Parameters – Peer Benchmarking (Jan-Dec'20)







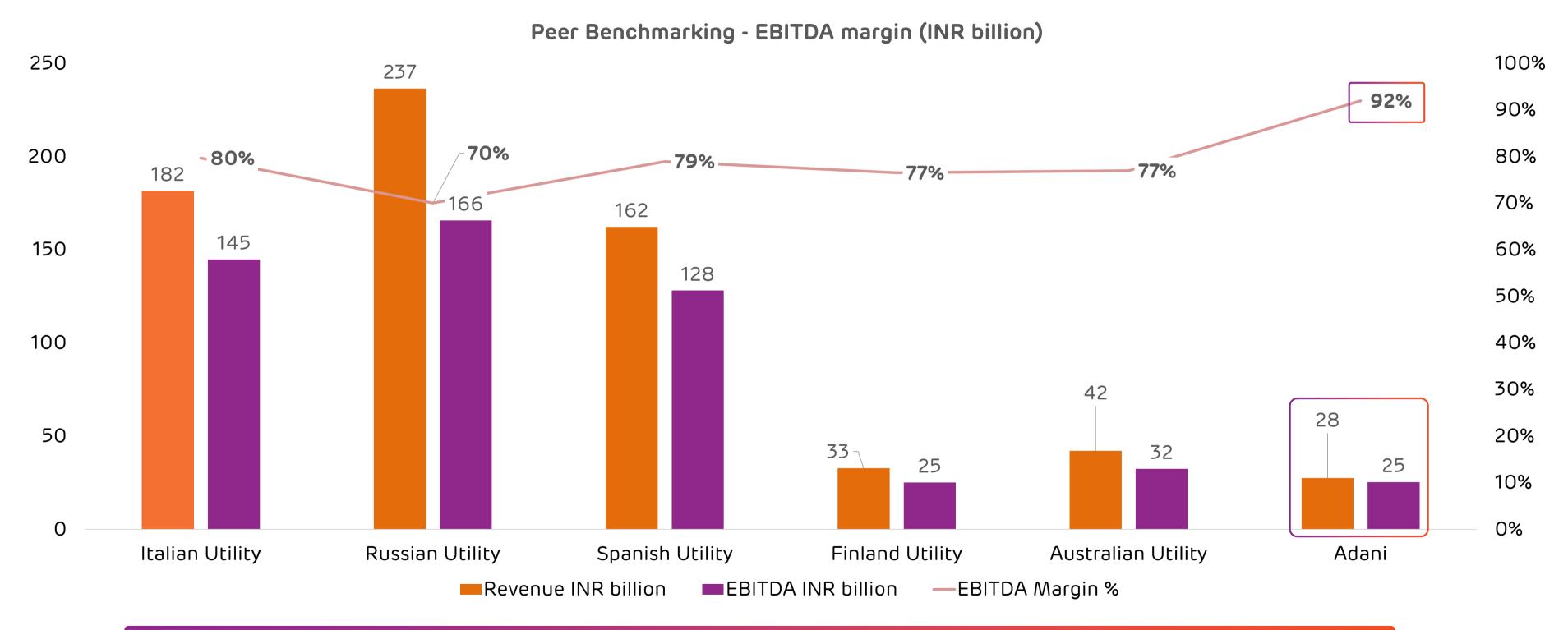
One of the lowest
O&M cost per ckm
and EBITDA/ckm in
line with global
average



System availability in line with global standards

ATL: Transmission System Financial Parameters – Peer Benchmarking (Jan-Dec'20)



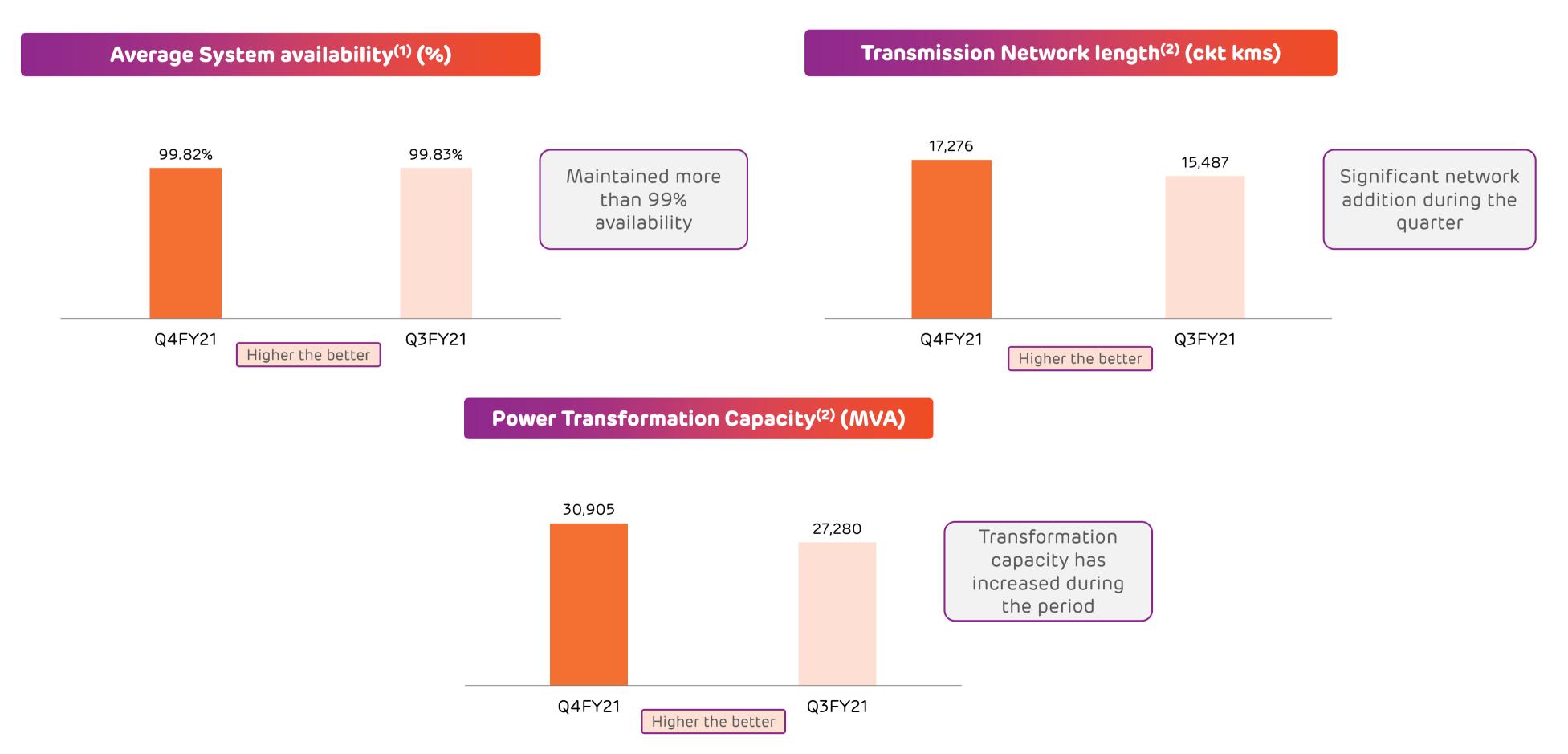


Highest EBITDA margin in transmission business across global utilities compared



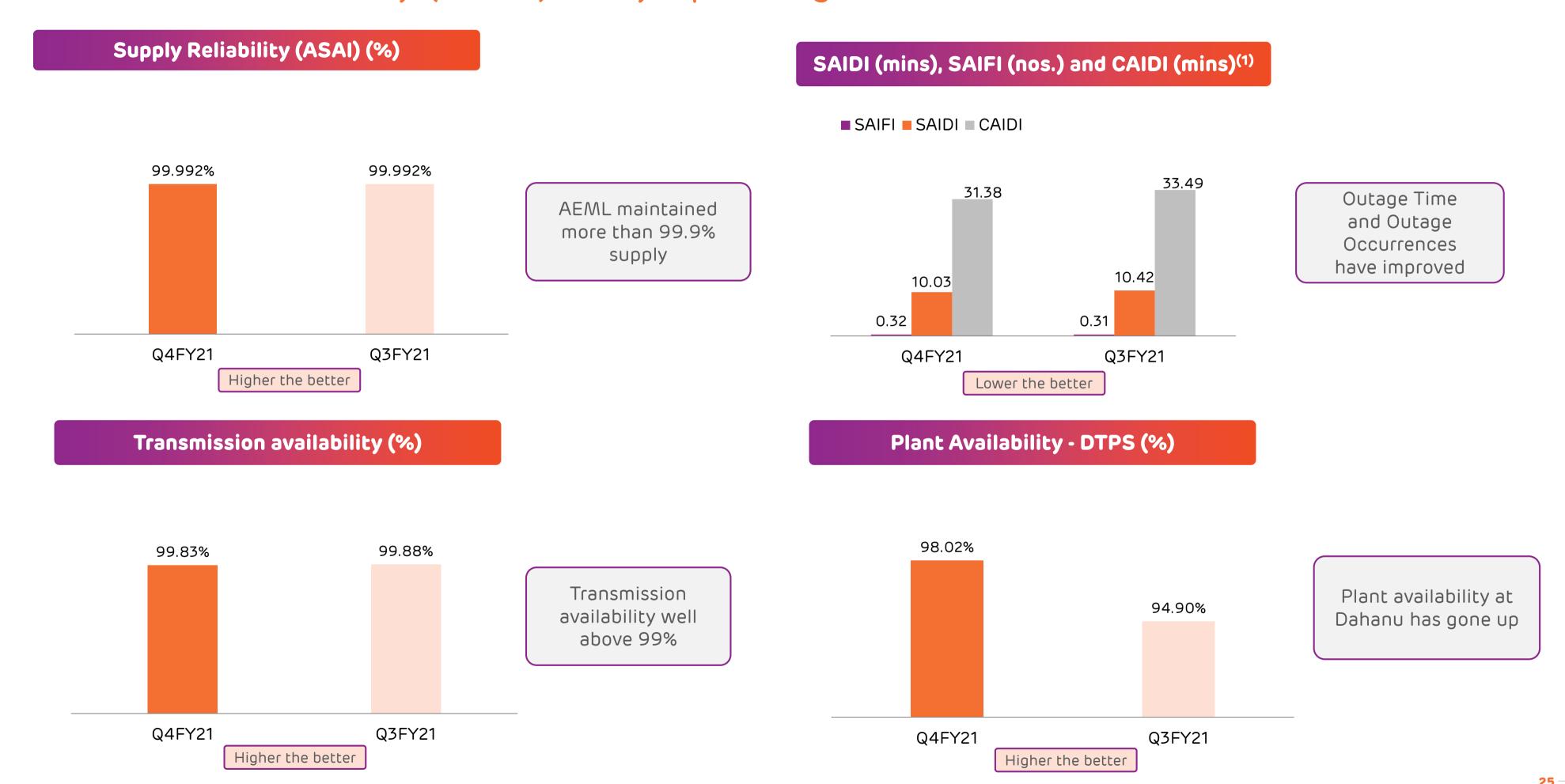
ATL: Transmission Utility - Key Operating Metrics Q4FY21 vs. Q3FY21





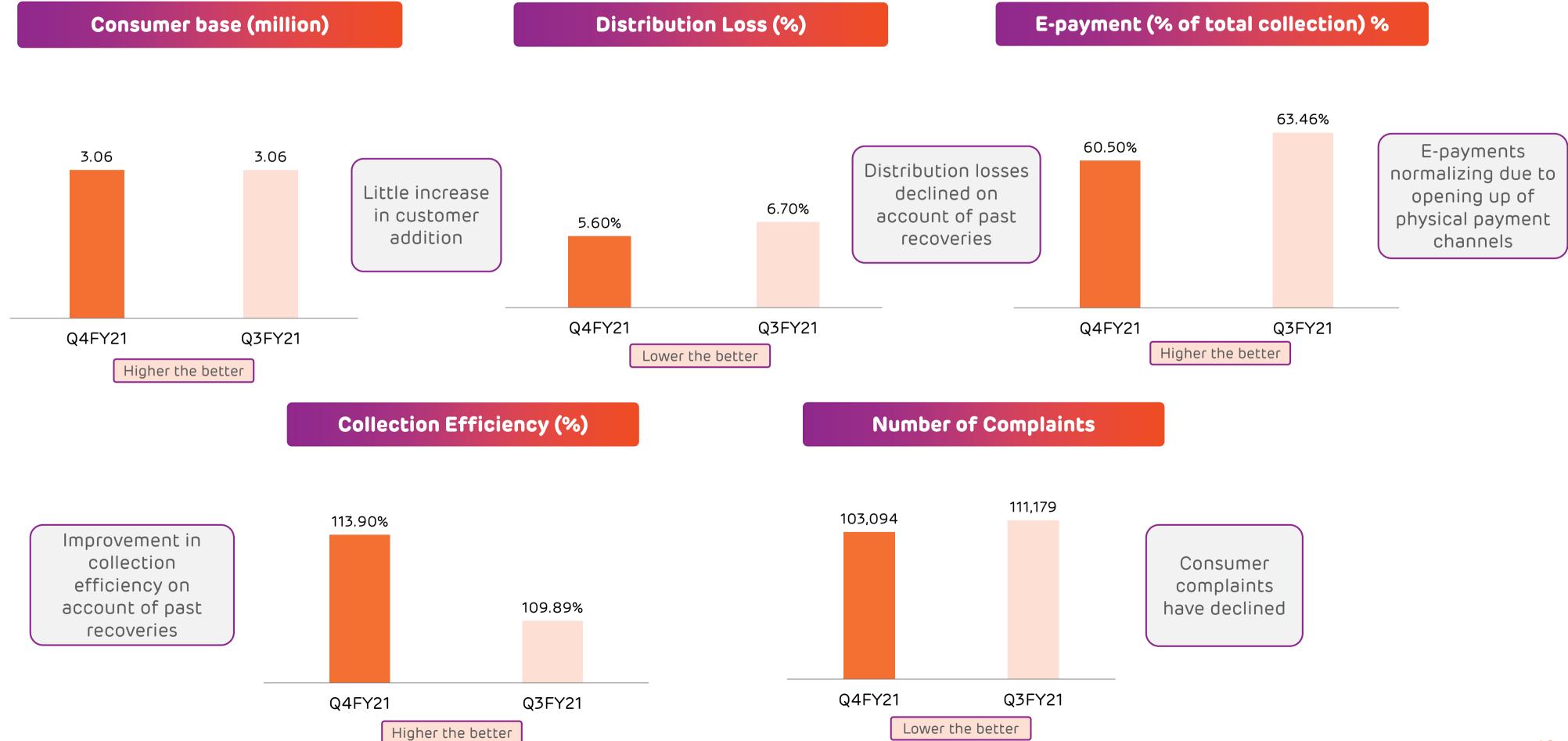
ATL: Distribution Utility (AEML) - Key Operating Metrics Q4FY21 vs. Q3FY21





ATL: Distribution Utility (AEML) - Key Operating Metrics Q4FY21 vs. Q3FY21

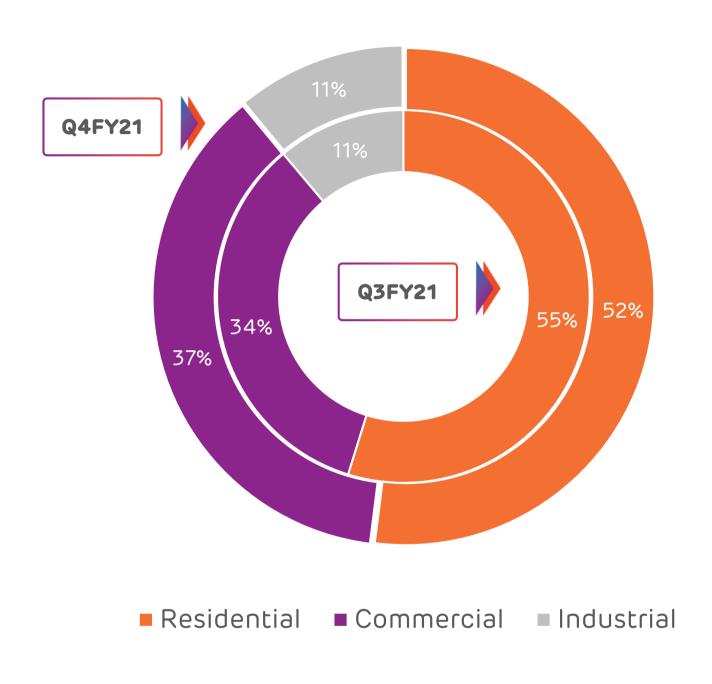




ATL: Distribution Utility (AEML) - Consumer Mix Q4FY21 vs. Q3FY21

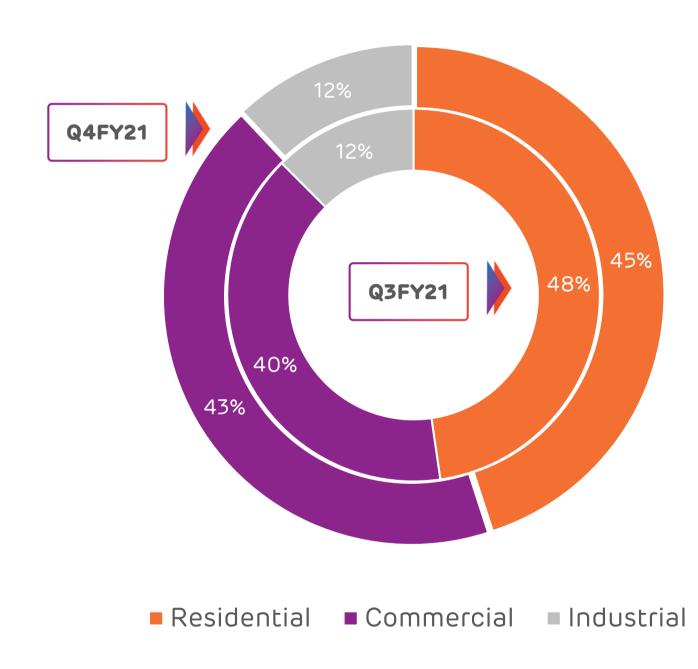


Consumer-wise volume mix



Sequential improvement in Commercial and Industrial volume and revenue mix

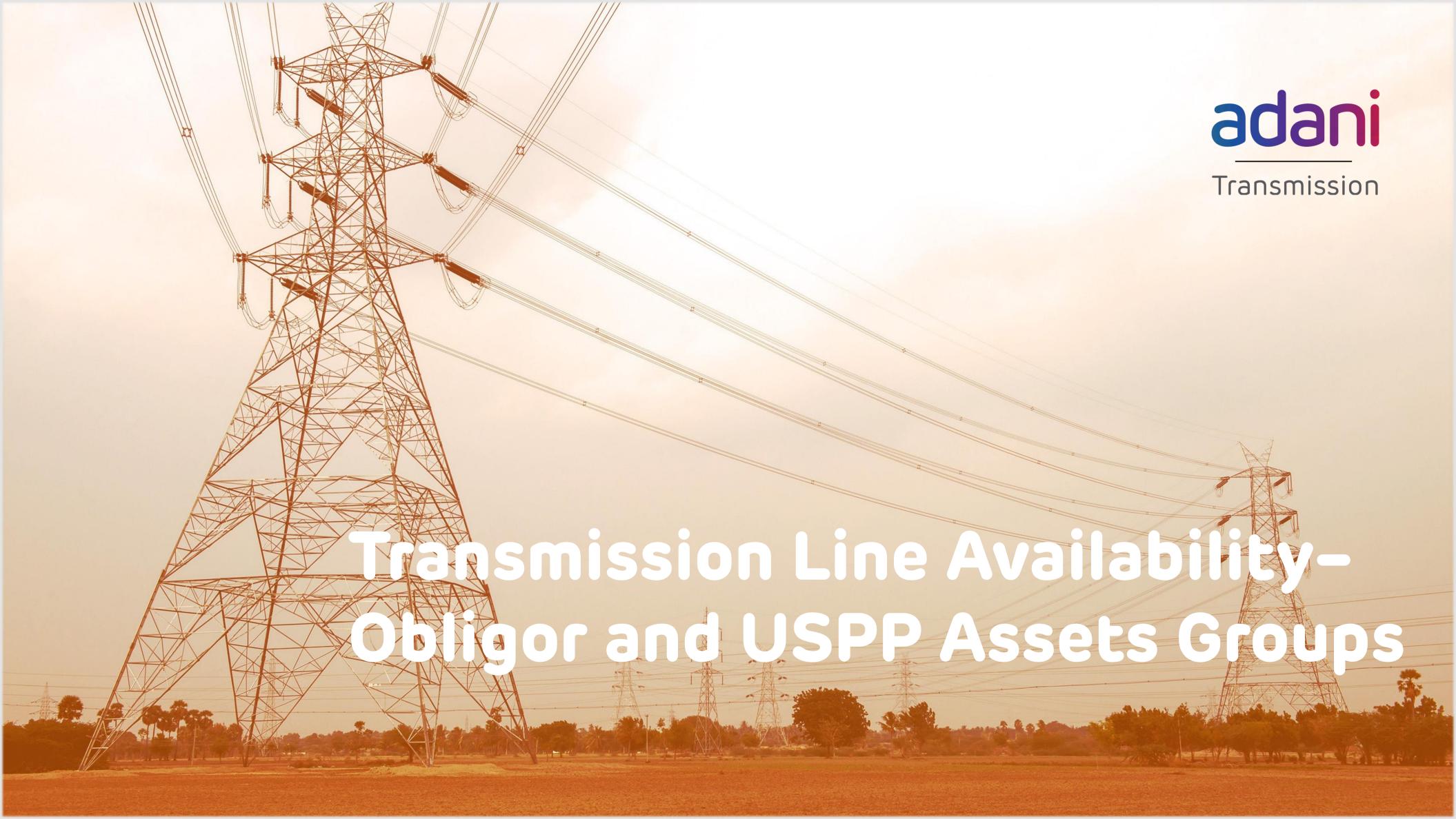
Consumer-wise revenue mix



Total units sold (Q4 FY21): 1,873 million units

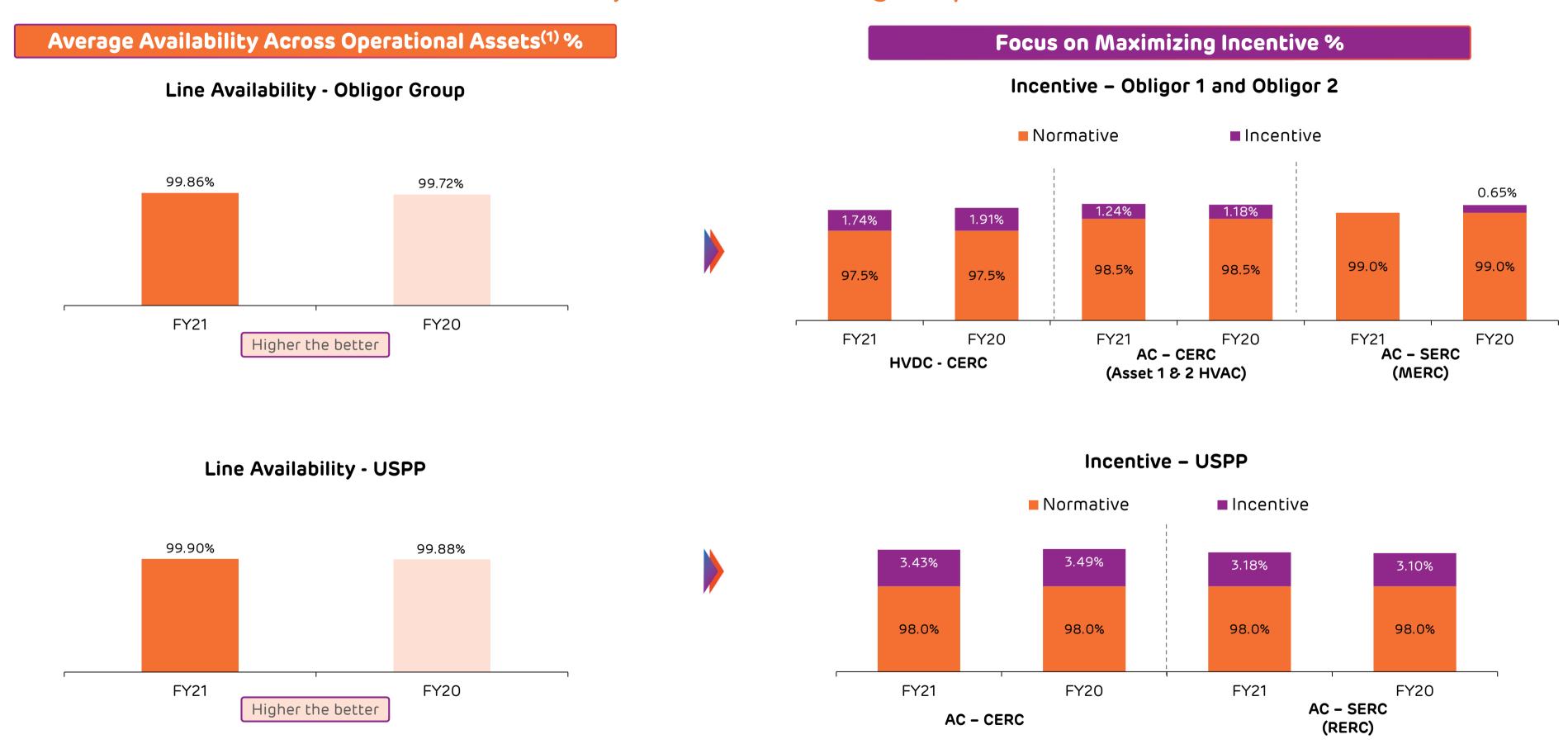


Total units sold (Q3 FY21): 1,874 million units



ATL: FY21 vs. FY20 - Line availability across asset groups

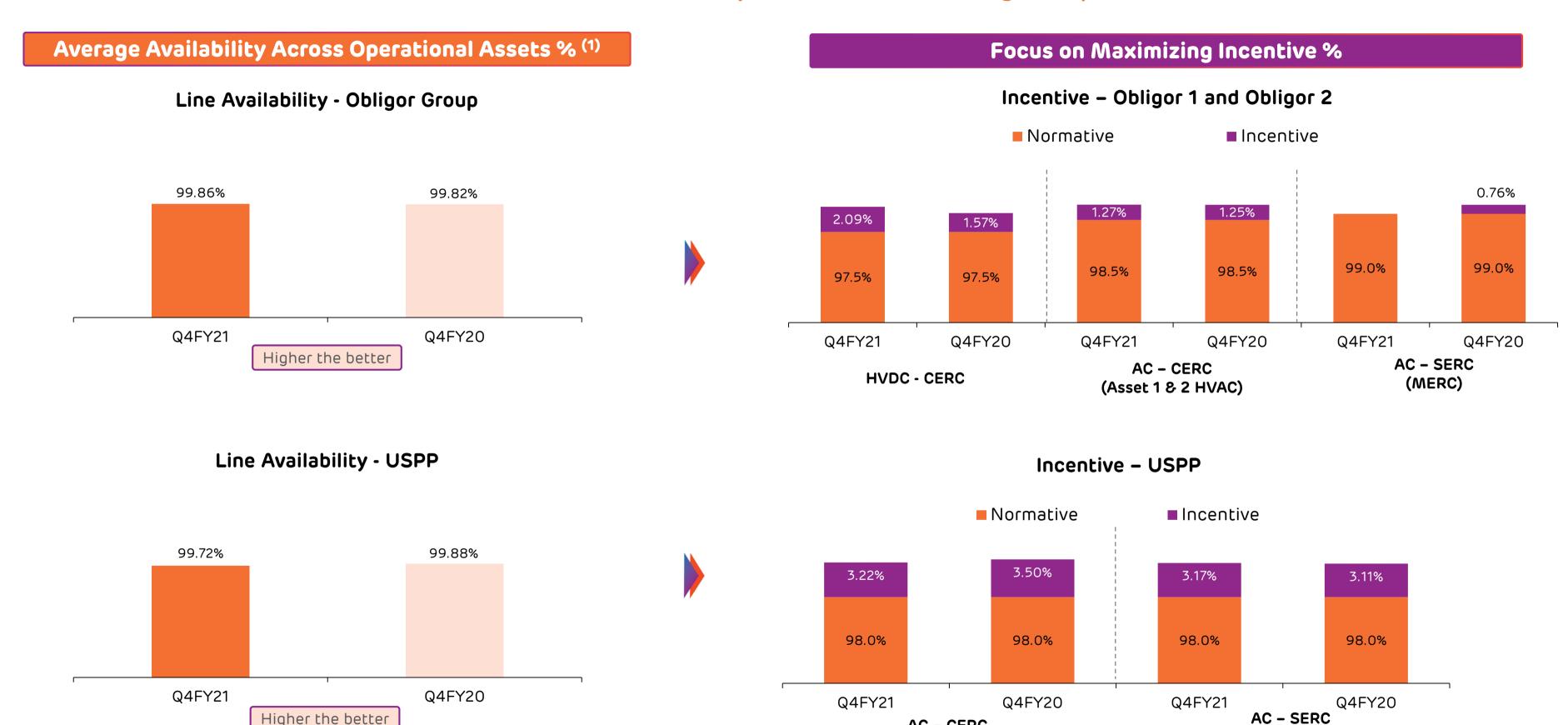




Consistent availability above normative levels ensures periodic incentive maximization

ATL: Q4FY21 vs. Q4FY20 - Line availability across asset groups





Consistent availability above normative levels ensures periodic incentive maximization

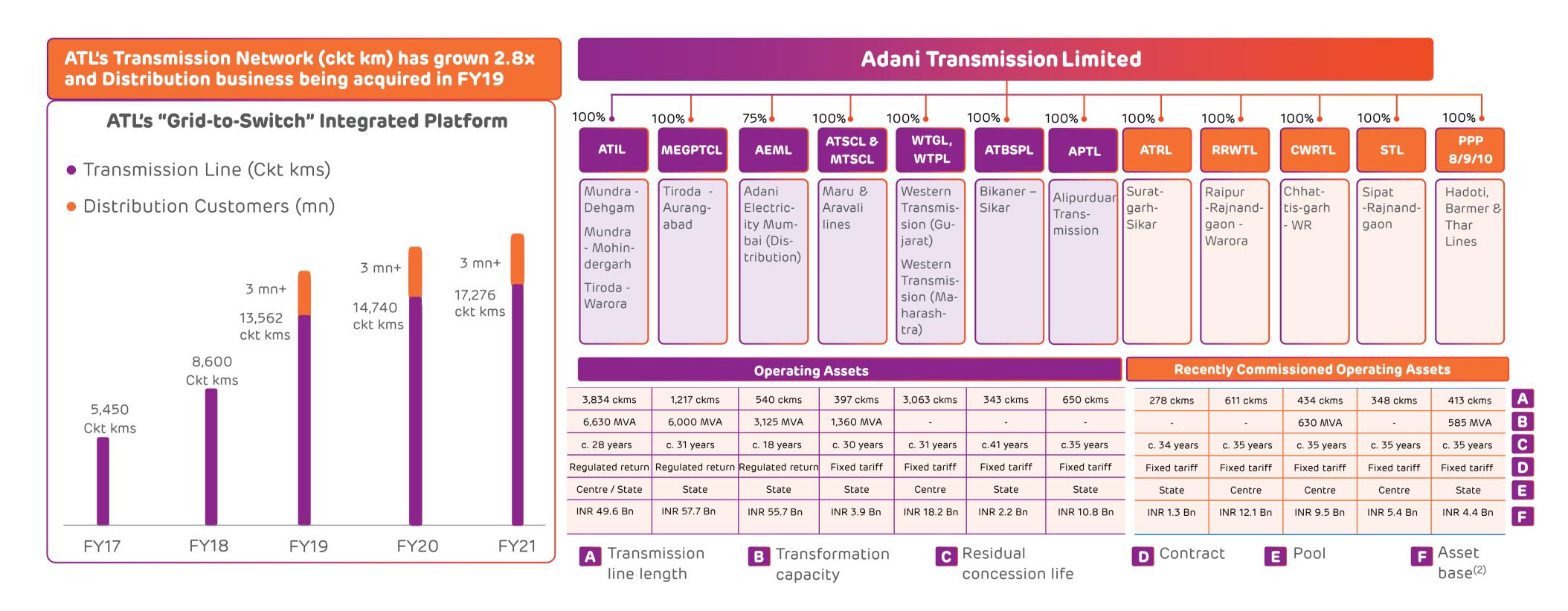
AC - CERC

(RERC)



ATL's Evolution and Operational Asset Portfolio as of FY21



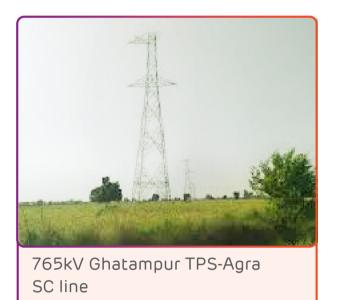


Notes: ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Dusiness); ATBSPL: Adani Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission United; CWTL - Chhattisgarh WR Transmission Limited; ATRL - Adani Transmission Service Company Limited; ATSCL - Aravali Transmission Service Company Limited; WRSS M - Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of Dec-2020; Mumbai GTD / BSES - as per proposed funding plan.

ATL's Under-construction Asset Portfolio as of FY21









Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



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