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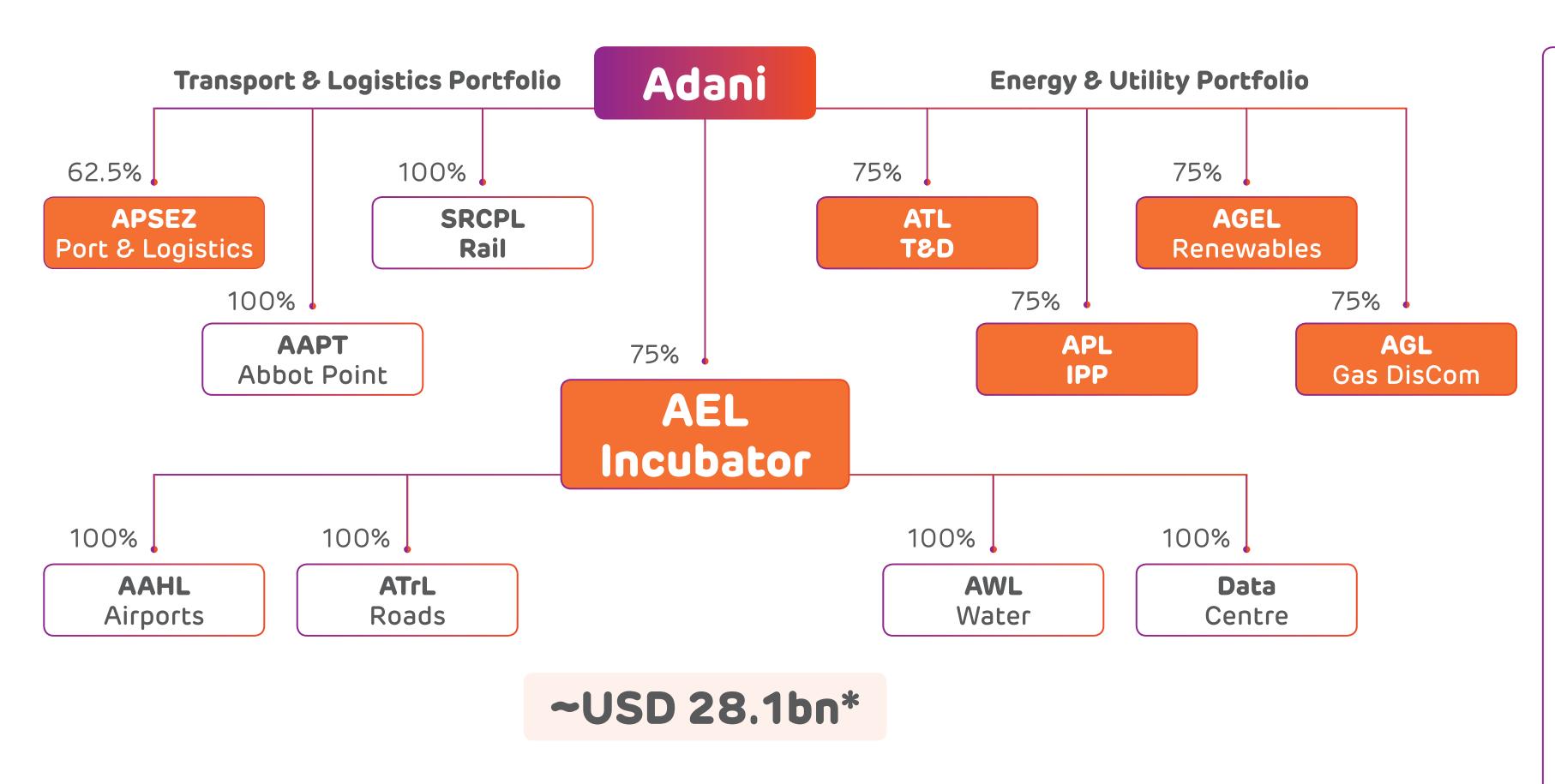
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Adani: World class infrastructure & utility portfolio



Adani

- Philosophical shift from B2B to B2C businesses –
 - AGL Gas distribution network to serve key geographies across India
 - AEML Electricity distribution network that powers the financial capital of India
 - Adani Airports To operate, manage and develop six airports in the country
- Locked in Growth 2020 -
 - Transport & Logistics -Airports and Roads
 - Energy & Utility Water and Data Centre

- Orange colour represent public traded listed vertical | Percentages denote promoter holding
- * As on Dec 31, 2019, USD/INR = 71.36



Adani: Repeatable, robust & proven model to deliver RoE

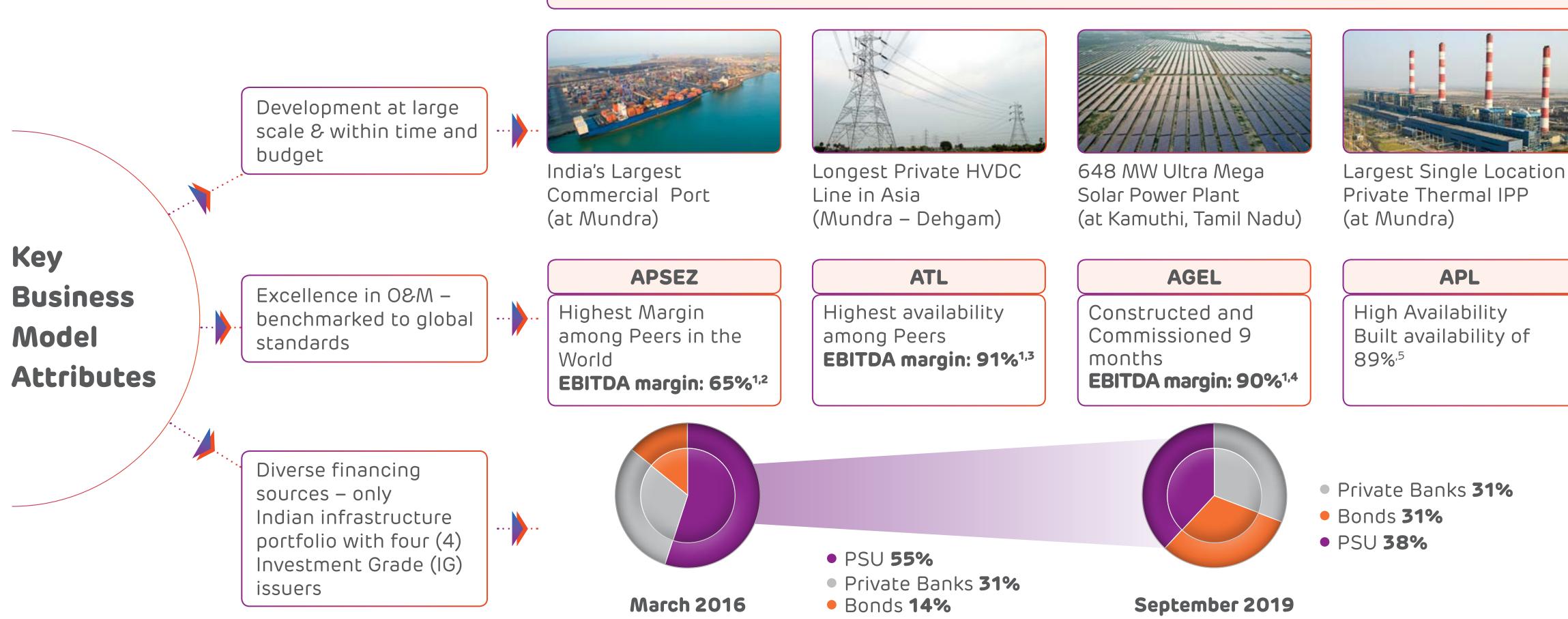
Phase		Development			Post Operations
Filose	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	 Analysis & market intelligence Viability analysis Strategic value 	 Site acquisition Concessions and regulatory agreements Investment case development 	 Engineering & design Sourcing & quality levels Equity & debt funding at project 	 Life cycle O&M planning Asset Management plan 	 Redesigning the capital structure of the asset Operational phase funding consistent with asset life
	• Redefining the space e.g. Mundra Port	 Envisaging evolution of sector e.g. Adani Transmission 	• Complex developments on time & budget e.g. APL	• O&M optimisations e.g. Solar plants	APSEZ, ATL, AGEL & AEML- only Private sector Infrastructure IG issuers in India
Performance					Successfully placed 7 issuances totalling ~USD 4Bn in FY20

Low capital cost, time bound & quality completion providing long term stable cashflow & enhanced RoE



Adani: Repeatable, robust business model applied consistently to drive value

Successfully applied across Infrastructure & utility platform





Adani: World-class Credit Portfolio Attracting Global Investors

Energy & Utility Portfolio

Company	Issue date	Issue Size (USD Mn.)	Coupon	Price	Current Yield**	Average Maturity	DTD	Debt structure	Ratings
	Transmission & Distribution								
AEML	Jan,20	1000	3.95%	102.71	3.77%	10	10	Bullet	BBB- (Fitch) / Baa3 (Moody's)
ATL-USPP	Mar,20*	310	5.20%	-	-	16.35	30	Amortizing	BBB- (Fitch) / Baa2 (Moody's)
ATL – Obligor 1	Nov,19	500	4.25%	103.76	3.83%	10	16.5	Amortizing	BBB- (S&P, Fitch) / Baa3 (Moody's)
ATL – Obligor 2	Aug,16	500	4.00%	104.53	3.25%	10	10	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	Renewable								
AGEL	Oct,19	362.5	4.625	103.83	4.21%	13.5	20	Amortizing	BBB- (S&P, Fitch) / Baa3 (Moody's)
AGEL	June,19	500	6.25%	109.41	4.12%	5.5	5.5	Bullet	BB+ (S&P, Fitch)

Transport & Logistics Portfolio

Company	Issue date	Issue Size (USD Mn.)	Coupon	Price	Current Yield**	Average Maturity	DTD	Debt structure	Ratings
	Jul,19	650	3.38%	102.22	2.87%	5	5	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
ADCE7	June,19	750	4.38%	106.13	3.68%	10	10	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
APSEZ	June,17	500	4.00%	103.93	3.44%	10	10	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	Jan,17	500	3.95%	102.61	2.54%	5	5	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)

- Successfully raised ~USD 4 Bn in last one year and ~USD 6.2 bn in total
- The Group now offers bonds in entire yield curve (tenor ranging from 5 years to 30 years)
- All bonds are trading in the money





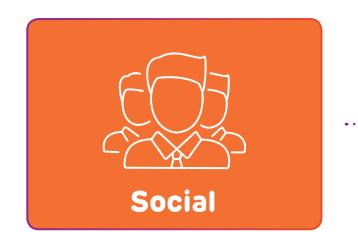
ATL: Integrated ESG Framework for enhanced value creation





Renewable Power Procurement at below APPC > tariff reduction for 12 mn Mumbai consumers

Reduction in pollution by fly ash utilization (~100% in FY19)



Better vendor management • development of local workforce to meet best industry practices



24 x 7 consumer care availability > better responsiveness > lesser consumer attrition > stable cash flows



- Bankruptcy Remote Structure
- Board Independence
- Related party transactions (RPT) as per covenanted structure

All the above factors led to the **highest international rating issuer in the transmission sector in India** leading to lower cost
and larger pool of capital

TARGET BY SEP 2021

12x growth in renewable power procurement (from 3% of total power mix to 30%)

Strong focus on social uplift and safety through various community programs and safety initiatives

Bankruptcy remote structure to be implemented for all SPVs

RPT policy applicable to all subsidiaries

Independent directors at all subsidiaries' board and committees

The integrated ESG framework has resulted in access to larger pool of capital at reduced cost >> value accretive returns



ATL: Key ESG Metrics and Initiatives



CO2 emissions

- Scope 1 (TCO2e): 34,46,189.13
- Scope 2 (TCO2e): 24,078.59

Water

- Fresh Water (KL): 19,37,800
- Water recycled (KL): 2,46,226

Waste

- ~80 KL Waste generated of used oil
- 100% fly ash utilization at Dahanu

Land use (AEML - Dahanu)

- ~148 hectares of green belt
- Planted 2 Cr mangroves
- Afforestation of ~283 hectares

Social

Workforce and diversity

- Employee diversity
- 1,06,893 man-hours of training

Safety management

- Over 16,000 man-hours training
- Zero Accident Vision
- SafeEye, SafeConnect, SafeAlert

Customer engagement (AEML)

- Concessional tariff during religious festivals / community prayers
- 25 Payment options available
- Multilingual (4) service offerings
- 99.99% supply reliability
- Adoption of advanced technologies like SCADA, DMS, OMS and GIS

Communities

- Skilling for needy women through Indian Institute of Women Skills
- Providing subsidized education

Governance

Structure and oversight

- Independent board
- Business Responsibility Policy

Code and values

- Code of conduct
- Whistle blower policy
- Anti-bribery and anti-slavery policy
- Remuneration policy

Transparency and reporting

- Material events policy
- Related Party Transactions
- Integrated Reporting framework

Cyber risks and systems

- Customer data protection
- Data privacy audit



ATL: Environment awareness and Initiatives

Climate Awareness

Climate

Readiness

ATL recognizes that below environment related factors matter to our business model

Carbon Emissions Resource Management Waste Management Reduction in Carbon Footprint Resource Management Waste Management **Technology Driven:** • Water – Rainwater harvesting at • Fly ash -100% fly ash utilization at Dahanu plant substations Increase in Renewable procurement for the distribution business • Land – Compact substations in "5S" at all locations distribution business (Elevated & Promotion of Roof Top Solar at Mumbai Underground substations) Rooftop Solar power of 1.83 MW for aux consumption at all ATL substations

Climate Alignment

- We are moving into the next stage of sustainability journey with more ambitious plans and targets related to Preserving environment and measuring GHG emissions
 - Evaluating & planning for climate change driven adversities
 - Efficient Energy Solutions for 12 mn Mumbai consuming population
- The company has aligned its business plan and is investing in below activities for sustainable growth
 - Research & Development for Design driven Efficiency
 - Biodiversity Management & Conservation
 - Optimization of water & energy consumption

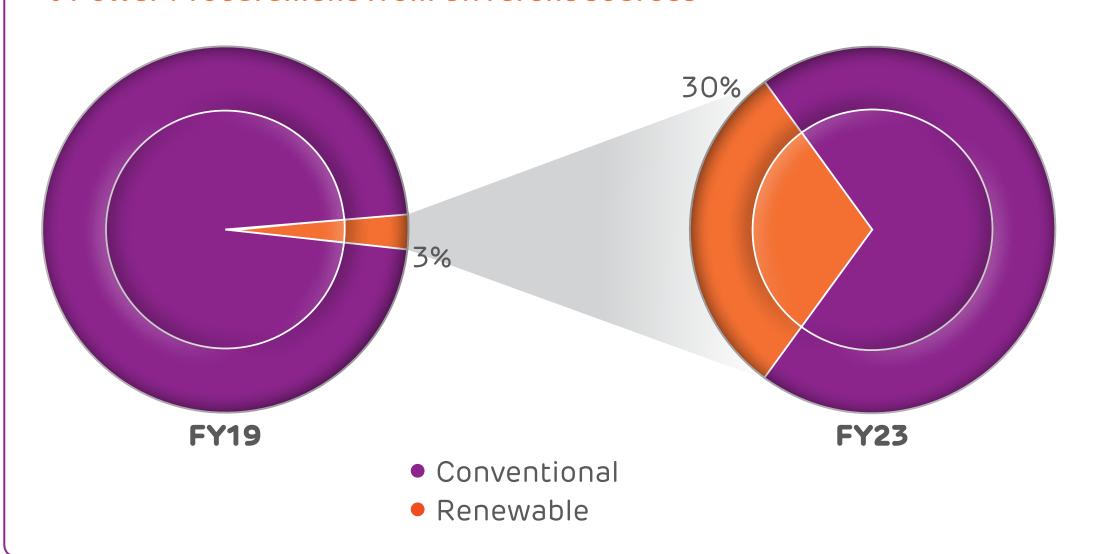


AEML: Initiatives towards reduction of carbon footprint

Renewable Power

- Targeted 30% of consumption from Renewable sources
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025
- AEML has tied up a hybrid (solar + wind) 700 MW PPA

% Power Procurement from different sources



Climate Awareness

Environmentally compliant generation at ADTPS

100% Fly ash utilization

275m Tallest subcritical chimney in India

FGD 1st FGD installed in India

Washed Coal 100% mix of higher quality and cleaner washed coal

Transmission and Distribution

Ester

LED

Environment friendly Ester filled transformers

Switch gears

Oil Type Switch gears replaced by dry type
maintenance free switch gears

LED lamps for street lights reducing carbon footprint



ATL: Governance – Journey so far and future glide path

We have charted a glide path to internalise global best practices of governance by September 2021

Journey so Far

Structure for 8 SPVs including AEML, with no cross securities nor cross guarantees

Internal Audit Framework

• Quarterly Audit conducted on 15 parameters across all subsidiaries, Key Issues highlighted, resolution timelines fixed

Compliance Framework

• IT enabled Compliance Management tool for automated monitoring and reporting to senior management

Policies

- RPT policy applicable at listed co.
- Anti Corruption for employees of all subsidiaries monitored by Vigilance officer

Board Constitution

- Listed Co. 3 independent directors
- Subsidiaries 5 SPVs incl. AEML have independent directors

Board Committees

- Audit committee with all 3 independent directors
- 4 out of 6 committees have independent directors

Senior Management Remuneration

 Industry benchmarked remuneration, optimal mix of fixed and performance linked pay for long term objectives

Target by SEP 2021

All transactions between ATL and its SPV's – with highest standards of Governance

Policies

RPT policy applicable to all subsidiaries

Board Constitution

• Independent directors at all subsidiaries' board

Board Committees

• All committees at listed co. and subsidiary level to have independent directors

To replicate ATL's governance model to the extent applicable to other group subsidiaries











ATL: Largest Private T&D Company in India

Execution Strength and Pan India Presence





3 million+ Retail Electricity Households



AEML - One of the best-run 93-year old integrated utility catering to gateway city of Mumbai



765 KV, 400 KV, 220 KV EHT AC Pan-India network & only private sector co. to operate 500 KV HVDC in S-E Asia

Predictable and **Annuity Returns**





54%/46% ROA / TBCB (2)



31 years/ 17 years

Avg. Residual Concession Life (Transmission/ Distribution)(4,5)



INR 300 Bn/ US\$ 4.3Bn

Total Regulated Asset base(1) (Fully built)

Robust Financial performance and strong Balance Sheet







EBITDA Margin



~99.84%

Availability



INR 117 bn / US\$ 1.7 bn

Approved Tariff Order (Fully Built)(1)



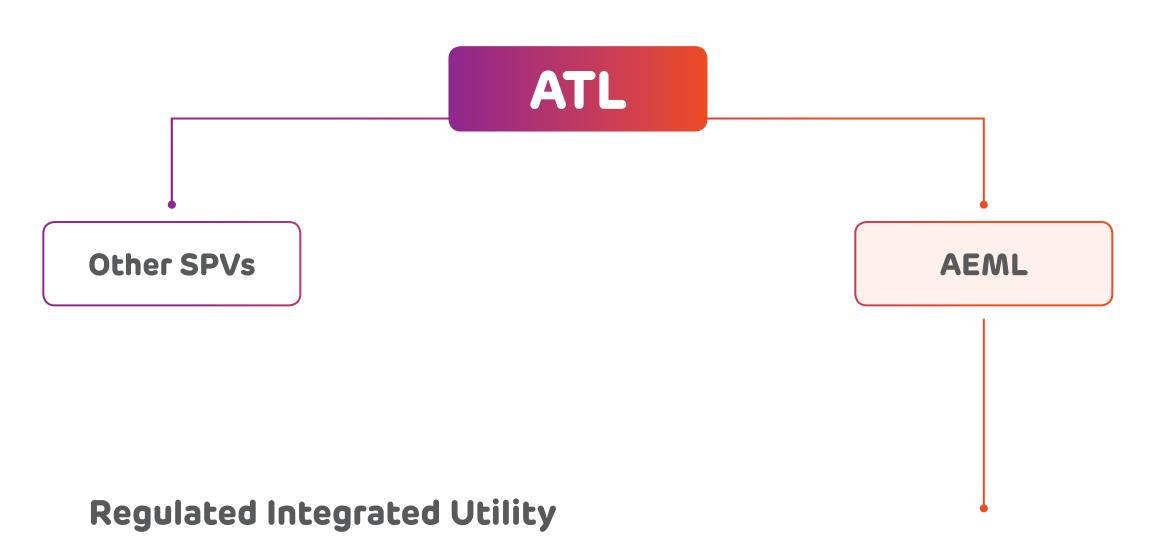
BBB-/Baa3

International Investment Grade Rating(5)

Note: US\$/INR: 70; (1) Fully built estimate based on regulatory approved tariff and bid based tariff profile of operational, under-construction and under-acquisition projects of Transmission and Distribution business. No upsides have been assumed on account of operational efficiencies; (2) Including under-construction and under-acquisition assets on project cost basis and existing assets on book value basis; RTM – Regulated Tariff Mechanism; (3) S&P: BBB- / Fitch: BBB- / Moody's: Baa3; (4) Average residual concession life for Transmission assets is as of FY19; (5) Operational History of 93 years; TBCB: Tariff Based Competitive Bidding



AEML at a Glance



	Generation	Transmission	Wires	Retail
Mar '19 RAB \$mn	 111	140	509	32
Mar '19 EBITDA \$mn	 14	37	171	12

Operating in Gateway City of Mumbai

Top 10 Centers of commerce in world

6% of India's real GDP

4x Per capita income of India

Stable and Evolved Regulatory Regime

AEML witnessed regulations since 1956

17 yrs of regulatory orders under current Electricity Act 2003

MERC focus on high quality of supply

Focus on sustainability

~30% Targeted renewable procurement by FY23

~50% Targeted renewable procurement by FY25

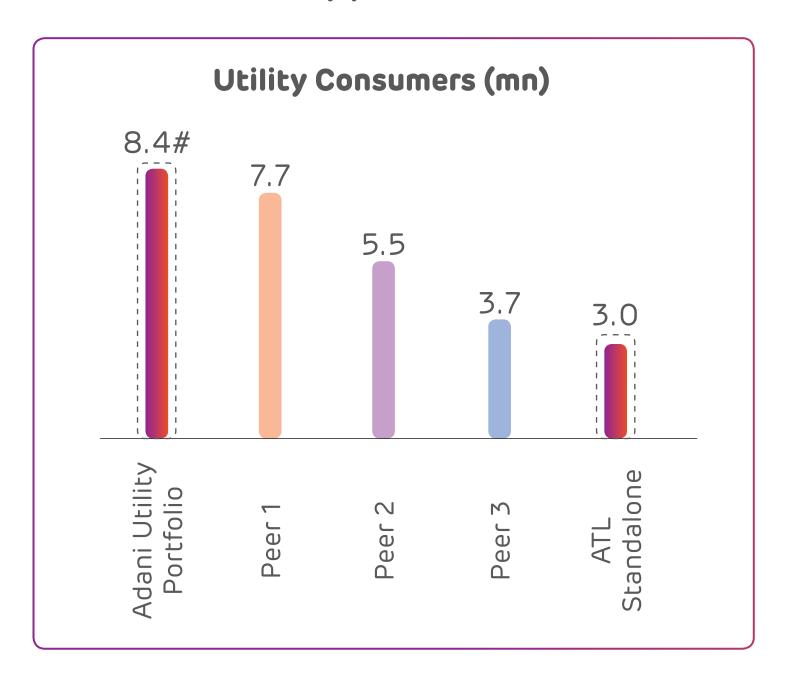
Power plant in India to install FGD

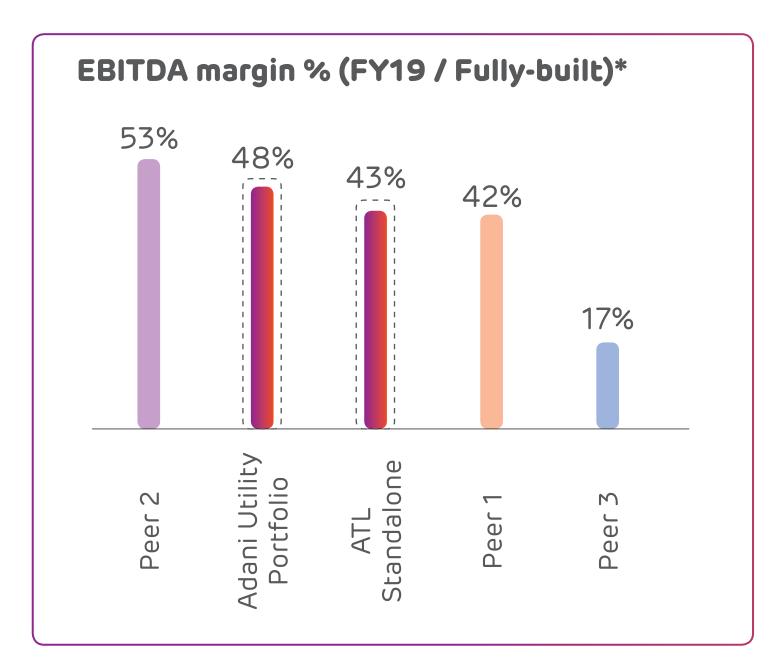
Note: RAB: Regulated Asset Base

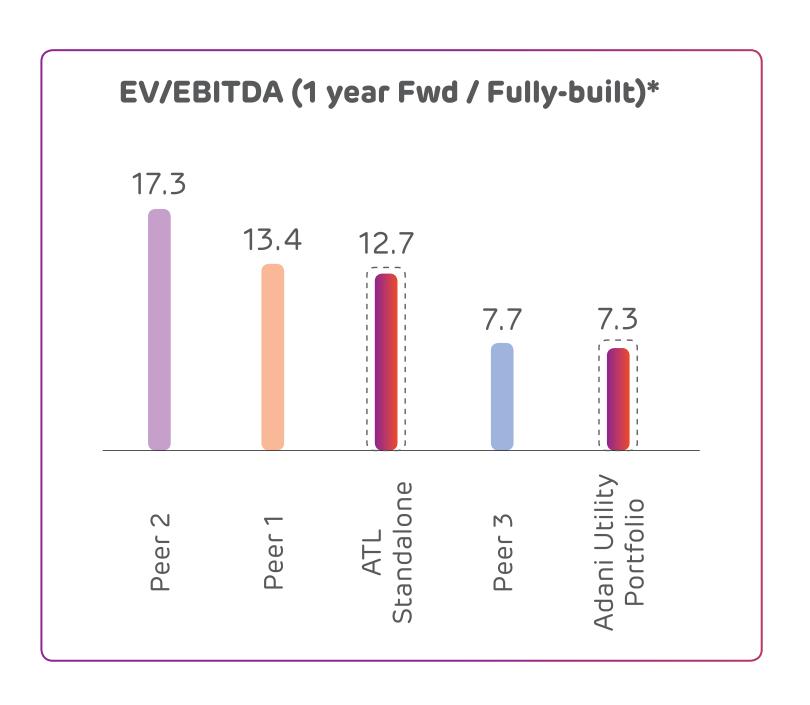


Global Benchmarking: Adani Utility Portfolio vs. Global Utility peers

ATL and Adani Utility portfolio fares in line or better on various metrics with global peers







Company	Credit Rating	ESG Rating (MSCI)	Investors (Equity and Debts)
Peer 2	Baa2/BBB/BBB	AAA	Vanguard, Blackrock, T Rowe, State Street, JPM, JPM, Principal, Wellington
Peer 1	Baa1/BBB+/BBB+	BBB	Vanguard, Blackrock, State Street, TIAA, Wellington, Manulife
Peer 3	Baa2	BBB	Vanguard, State Street, Legg Mason, Blackrock, Principal, AMP, American Int.
ATL	Baa2/BBB-/BBB-	Α	Vanguard, State Street, Blackrock, PIMCO, Payden & Rygel, Blackrock, Metlife

Notes: 1) We have taken NextEra, Duke Energy, AGL Energy as peers for benchmarking analysis, : 2) Benchmarking as per internal analysis : 3) Above comparison includes Adani Transmission, Adani Green, Adani Gas and Adani Power as a Integrated Utility; 4) Credit Ratings: NextEra: NEE 5.65 05/01/2079; Duke: DUK 3.4 06/14/2029; AGL Energy: AGLAU 5.28 09/08/2025; ATL: USPP Issue

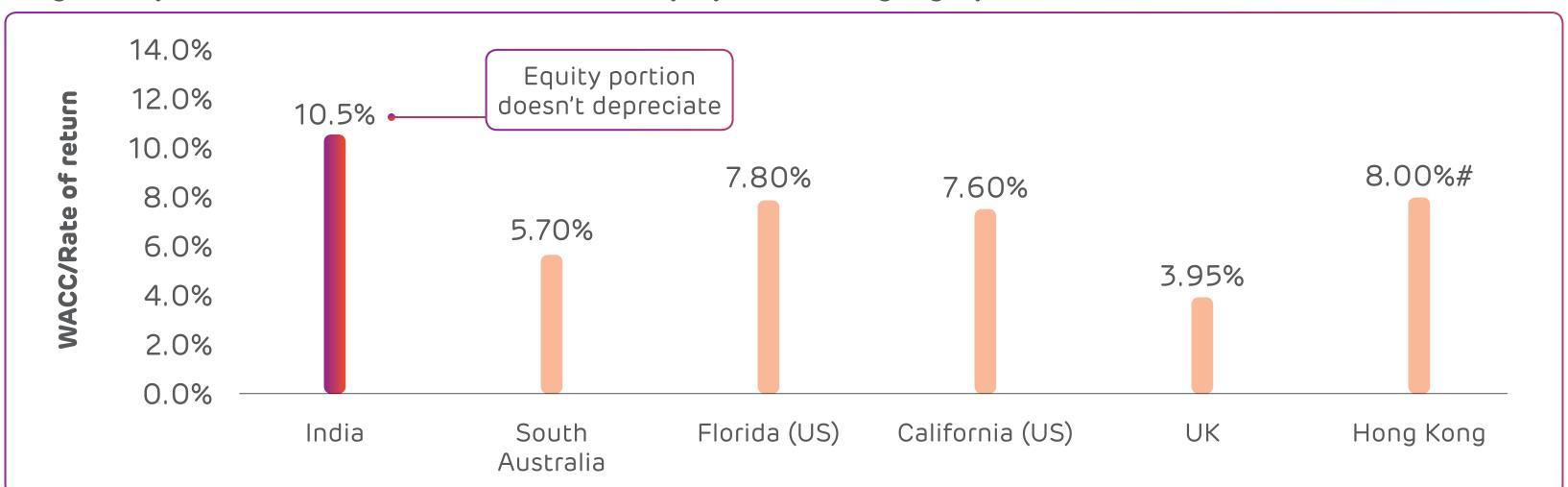
#Assuming 50% of addressable market (10mn consumers) of Adani Gas will be tapped;

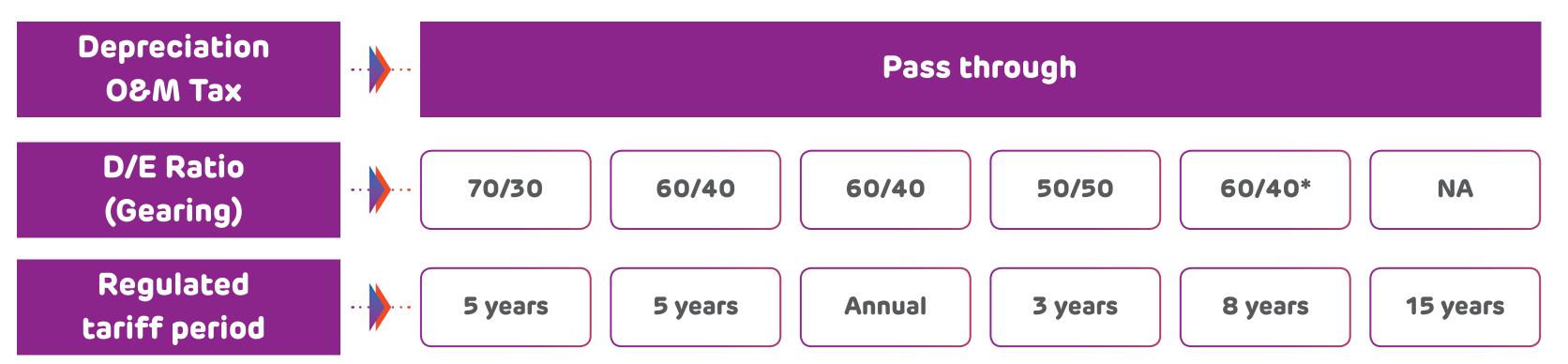
*EV/EBITDA and EBITDA margin % for Adani Integrated Utility is on fully-built discounted basis;



Global Benchmarking: Regulatory Framework

Regulatory return framework for transmission players across geographies





Key Highlights

- ATL's rate of return will normalize over the period as our assets mature
- Our financing plan/capital management structure neutralizes a fall in equity returns through covenant structure like backstop, PLCR etc.
- Incentive/penalty over and above regulated return to encourage network efficiency

• AEML: 1.5%

• ATL: ~1.2%

Note: ATL return has been taken to represent India; Notional gearing for UK; #Based on ROA – Return on Average Net Fixed Assets irrespective of how they are financed; PLCR: Project Life Cover Ratio

Source: Australian Energy Regulator, Florida Public Service Commission, California Public Utilities Commission, OFGEM (UK), Scheme of Control Agreement Hong Kong



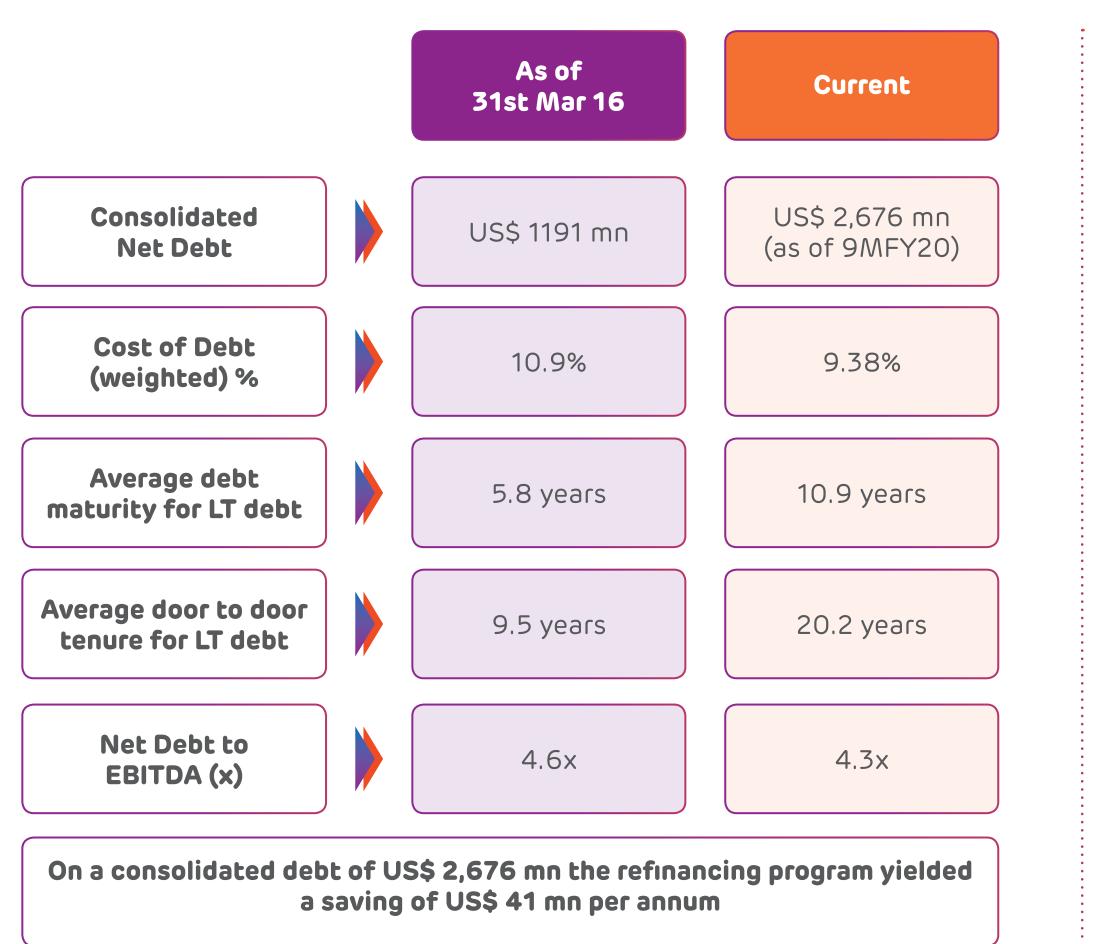
ATL: Emulating Group's Core Infra Philosophy

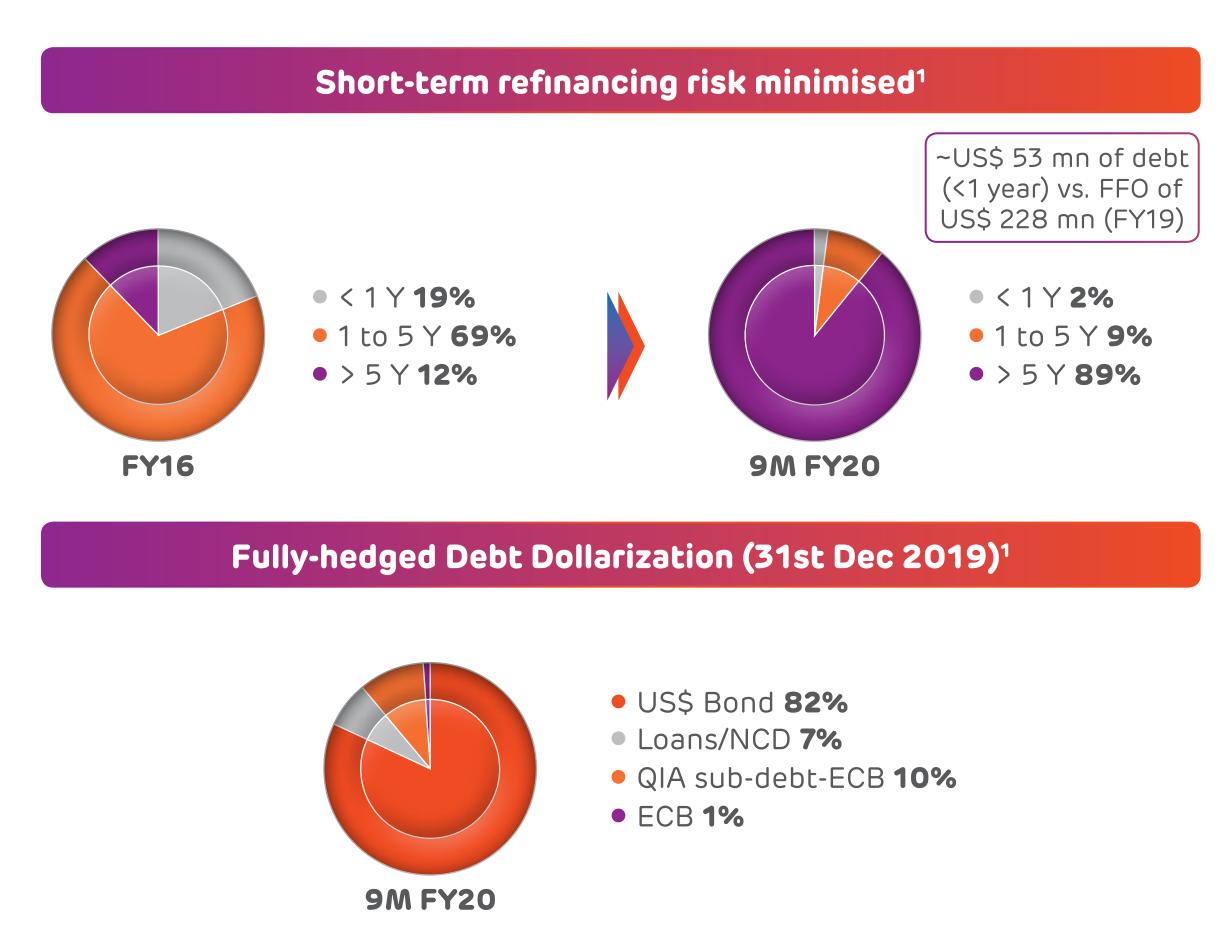
Dhaca	Devel	Development		Consumer-centric Operations			
Phase	Origination	Construction	O&M and Technology	Consumer Engagement	Capital Mgmt		
Activity	 Return based disciplined bidding strategy Healthy off-taker mix Moving towards benign fuel mix 	 In-house tailor-made design capabilities Strong project management skills Strong vendor engagement 	 Remote operation of pan- India assets being pursued for enhanced efficiency and higher availability High Focus on reliability of the supply demonstrated by SAIDI, SAIFI and distribution losses 	 Time-bound Consumer Redressal Mechanism Integrating Consumer Service through Web, Chat- bot, Mobile App and Social Media Consumer Data Analytics to improve process efficiency 	 Liquidity Risk: Tenor in line with concession period; No Liquidity Risk Interest Rate Risk: Fixed Interest Rate for the full tenor; No Interest Rate Risk Forex Risk: Foreign currency debt servicing to be fully hedged 		
Performance	54% of total Transmission portfolio EBITDA with high quality sovereign equivalent off-takers	 Longest Private HVDC Line (± 500 DC) in Asia ~ 1,980 ckms from Mundra- Mohindergarh 	 Availability higher than national avg. and AT&C losses well below national avg. AEML – Robust network with supply reliability of 99.99% Consistent improvement in AT&C losses, SAIDI and SAIFI metrics resulting into lower outage 	 AEML emerging as a 'supplier of choice' for consumers Enabled AEML as a significant power off-taker under parallel licensing in Mumbai 	 Ops phase funding consister with asset life ATL only private sector transmission and distribution company in India with International IG Rating 		

Efficient project execution, high quality asset management, consumer-centricity translating to enhanced RoE & lower cost of capital



ATL's Capital Management Program brings diversity and elongated maturity to firm's debt profile

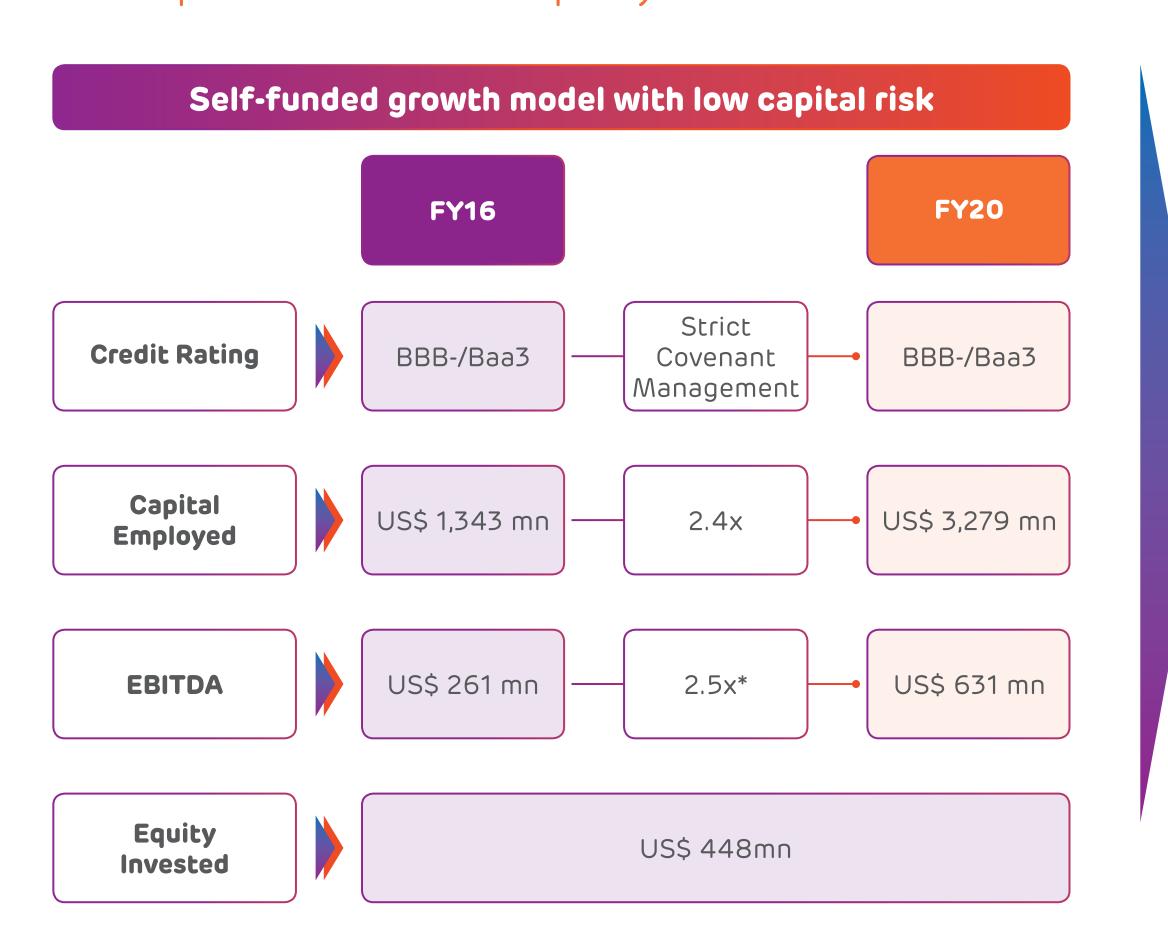




Notes: US\$/INR: 71.36 1) Performa debt profile after USPP and AEML bond 2) 9M FY20 debt excludes RAUA (receivables-backed funding) and working capital of US\$ 136mn; 3) Debt excludes perpetual equity.



ATL: Reduced Development and Capex risk with High Credit Discipline and no Equity Dilution



Key Highlights

- ATL adding EBITDA at a multiple of **5.2x** during life cycle
- Incremental capital employed is US\$ 1,936 mn and Incremental EBITDA is US\$ 370 mn
- For every \$1 of EBITDA addition, value of \$7.5 being created
- EBITDA has grown ~2.5x over the period
- ATL commands a market multiple of 12.7x (12m Fwd)

Significant Reduction in Greenfield Risk

	FY16	FY19
Operating EBITDA	US\$ 366 mn	US\$ 687 mn
% Operating EBITDA	78%	90%
% Greenfield EBITDA	22%	10%

Notes: *2.5x growth based on EBITDA for 9MFY20 being annualized; US\$/INR: 71.36





ATL: Capital Management Program Demonstrating Global Excellence

Highlights	Obligor 1	Obligor 2	USPP	AEML		
Asset	ATIL ME	EGPTCL	STL, ATRL, CWRTL, RRWTL, PPP-8,9,10	AEML		
EBITDA (USD mn)	23	39	87	234		
Tenor	10 year	16.5 year	30 year	10 year		
Issue size (USD mn)	US\$ 500 mn	US\$ 500 mn	US\$ 310 mn	US\$ 1000 mn		
Refinance Risk / Bond Structure	Bullet debt Amortizing debt structure Structure		Amortizing debt structure	Bullet debt structure		
Counterparty Risk / Quality of earnings Risk	EBITDA: 45% from 55% from St	n Central projects ate projects	EBITDA: 78% from Central projects; 22% from State projects	End users		
International Credit Rating	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (Fitch)/ Baa2 (Moody's)	BBB- (Fitch)/ Baa3 (Moody's)		
Robust Structural Protections	Standard project finance features Clean first ranking security Unique covenants linked to EBITDA performance providing credit quality protection over project life Detailed reporting covenants					
Spread to Benchmark	188 bps	221 bps	-	216 bps		



ATL OG - Profit and Loss Summary

Particulars (US\$ mn)	H1FY20	FY19	FY18	FY17
Revenue from Operations	135	264	451	311
Revenue from sale of traded goods	Ο	119	127	113
Other Income	11	32	21	12
Finance Costs	53	106	126	139
Depreciation & Amortization	40	80	87	84
Purchase of stock-in-trade	0	118	127	113
Operating and Other Expenses	13	29	28	19
Profit (Loss) Before Tax	39	81	231	81
Tax Expense	7	18	50	17
Net Profit (Loss)	32	64	181	63
Operational EBITDA (1)	122	250	266	280
Operational EBITDA Margin(1)	90.9%	90.3%	91.6%	94.0%

Notes: Average Reference Rates of 67.067, 64.461, 69.916 and 69.958 used for FY17, FY18, FY19 and H1FY20 respectively; 1. Operational EBITDA is defined for any period as Total Revenue excluding trading revenue, one time income/reversal and other income, deducting Employee Benefit Expense, Operating and Other Expenses excluding CSR for such period.



ATL OG - Balance Sheet

Particulars (US\$ mn)	H1FY20	FY19	FY18	FY17
Tangible Assets	1,117	1,158	1,341	1,371
Long-Term Loans and Advances	21	23	19	17
Other Non-current Assets	942	884	699	87
Cash and Bank Balances	111	29	88	56
Other Current Assets	231	236	174	235
Total Assets	2,423	2,330	2,321	1,766
Shareholders' Funds	1,229	1,086	913	442
Long Term Borrowings	923	902	1,053	1,052
Other Long Term Liabilities	118	126	143	59
Short Term Borrowings	115	158	157	137
Trade Payables	4	8	5	4
Other Current Liabilities	32	50	50	72
Total Equity and Liabilities	2,423	2,330	2,321	1,766

Notes: Average Reference Rates of 67.067, 64.461, 69.916 used for FY17, FY18 and FY19 respectively



ATL 9M FY20 - Recent Operational and Financial Highlights

Operational

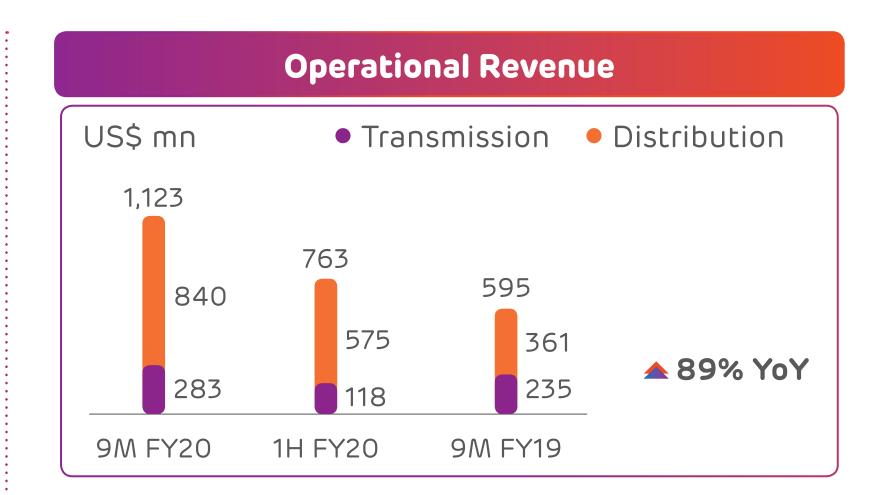
- Transmission: Avg. availability 99.7% in 9M
- **Distribution:** AT&C loss down 38 bps in 9MFY20 at 7.89% driven by ongoing technical loss and theft reduction initiatives and collection improvement.

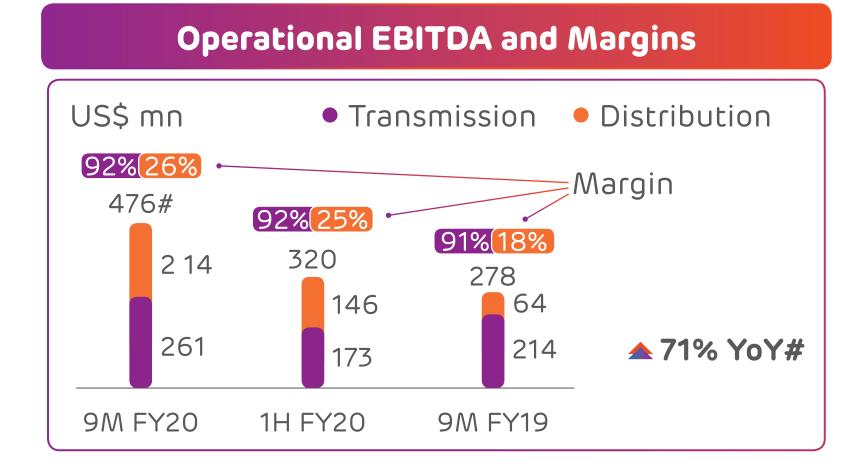
Financial

- **9M Revenue** up 89% yoy on the back of strong revenue contribution from 7 new Transmission Networks and Distribution business
- The 7 new Transmission Networks contributed US\$ 65 mn of Revenue and US\$ 62 mn of EBITDA; higher margin driven by greater revenue in initial years
- 9M Operational EBITDA# of US\$ 476, up 71% yoy.
- **9M Consolidated PAT** of US\$ 91 mn, up 57% yoy. Transmission PAT of US\$ 66 mn, up 35% yoy and Distribution PAT of US\$ 25 mn, up 180%.

Strategic

- **New Project:** Won 5 new Transmission bids in 9MFY20 through TBCB with total first full year tariff of US\$ 96 mn per annum
- Capex plans drawn up at AEML Mumbai Distribution business, and are being pursued with STU and MERC for consents







Credit Rating

International- Obligor Group

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond, Masala Bond	BBB-/Stable
S&P	Dollar Bond, Masala Bond	BBB-/Stable
Moody's	Dollar Bond, Masala Bond	Baa3/Stable

International - USPP (Proposed rating)

Rating Agency	Facility	Rating/Outlook	Rating/Outlook
Fitch	Dollar Bond	BBB- (EXP)	BBB
Moody's	Dollar Bond	(P) Baa2	Baa2

Domestic

Rating Agency	Facility	Rating/Outlook	
India Ratings	NCD	IND AA+/stable	
India Ratings	CP	IND A1+	
CARE Ratings	Non-Convertible Debenture (NCD) issue	CARE AA+; Stable	
CARE Ratings	Long term/ Short term	CARE AA+; Stable	

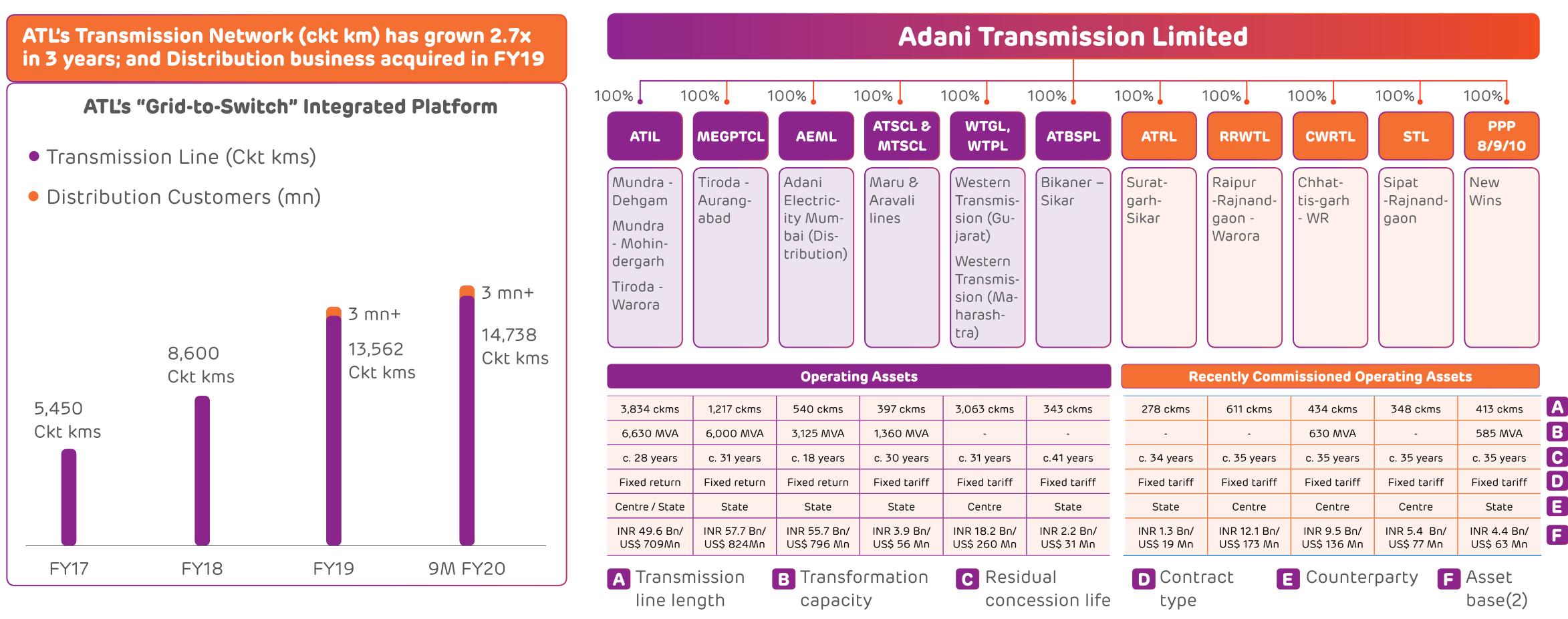
SPV Ratings - Domestic

Company	Rating Agency	Rating	Outlook
ATL	CARE, India Rating	AA+	Stable
AEML	CARE	AA	Stable
RRWTL	Brickwork	A-	Stable
STL	CARE	A-	Positive
CWRTL	CARE	A+	Positive
ATRL	Brickwork	A-	Stable
HPTSL	CARE	A-	Stable
BPTSL	CARE	A-	Stable
TPTSL	CARE	A-	Stable
WTGL	India Ratings	AA+ (SO)	Stable
WTPL	India Ratings	AA+ (SO)	Stable
MTSCL	CARE	Α	Stable
ATSCL	CARE	Α	Stable
ATBSPL	India Ratings	AA-	Stable
FBTL	CARE	A-	Stable
NKTL*	Brickwork	A-	Stable

Notes: USPP: Unites States Private Placement; NKTL rating is provisional



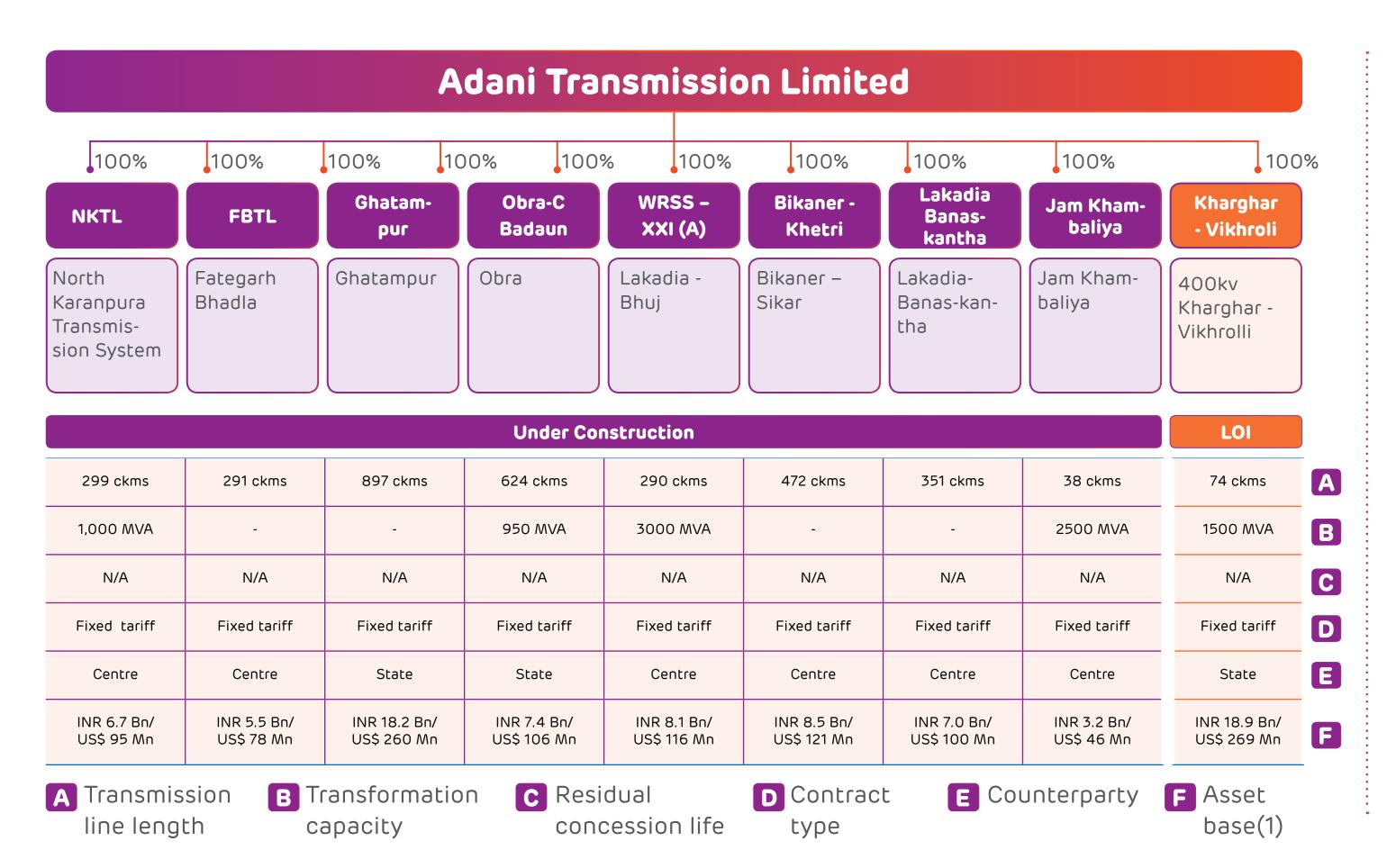
ATL's Evolution and Operational Portfolio



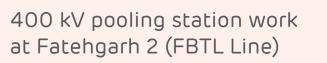
Notes: Route length (ckt-kms) as of 31st Jan 2020; USD/INR: 70; ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Co. Limited; ATBSPL: Adani Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission Limited; CWTL - Chhattisgarh WR Transmission Service Company Limited; ATSCL - Maru Transmission Service Company Limited; WRSS M - Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of July-2019; Mumbai GTD / BSES - as per proposed funding plan.



ATL: Locked-in Growth from Under-construction TBCB Projects











Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



160 MVA ICT-2 foundation work at Badaun Sub-station (Obra line)

Notes: USD/INR: 70; NKTL - North Karanpura Transco Limited;, FBTL - Fategarh Bhadla Transmission Limited.

1) Asset base for under-construction assets – as per the estimated project cost; 2) SPV acquisition awaited for Kharghar-Vikroli project.



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Thank You