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Annexures

Executive Summary

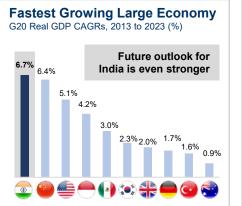
India | Colossal Growth Opportunity

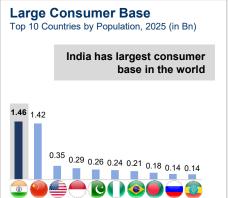


Key Highlights:

- India's real GDP grew at **6.5%** in FY25 & estimated to grow at **6.8%** in FY26.
- India's target to be a developed economy by 2047: ~\$35 Tn GDP with 10-11% nominal growth rate
- With rapid urbanization and rising consumption, Indian Infrastructure is at the cusp of multi-decade super cycle.

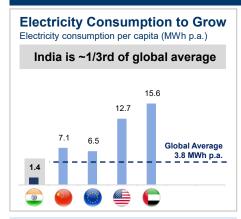
Fastest growing economy + large consumer base....





India Economic Growth + Large Consumer Base → Airports, Roads, Digital

Decarbonisation & Atmanirbhar bharat is the focus...



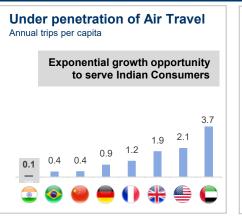
Explosive growth in power
generation, transmission and
distribution sectors

Decarbonisation Drive and Focus on reducing CAD

USD b	'22	'23	'24
Goods Bal	(189)	(265)	(242)
Petroleum Bal	(95)	(112)	(96)
Services Bal	108	143	163
Trade Balance	(82)	(122)	(78)
Net remittance	43	55	56
Cur a/c Deficit	(39)	(67)	(23)

Green Hydrogen, Primary industry (Cu, PVC, RE Mfg), driving indigenization of CAD

...needs critical infra in transport and logistics



As Indians shift to air travel. airports biggest beneficiary



Scaled Road network to drive lowering of logistics cost

Fully developed Indigenous digital stack

Digital Transactions under UPI Umbrella

Identification Layer

Transaction Laver

of transactions 186 bn in India in FY25

Global Market share of India in >48% real-time digital transactions (FY25)

Digital Stack → Primary Data Generation → Data Localisation

India Al Mission



\$1.2 bn

Govt. allocation to strengthen Al capabilities

#1

India ranks #1 in Global Al skill penetration according to Stanford Al Index 2024

14x

Al skilled workforce has seen a 14x increase from 2016 to 2023

+ AI → Datacenter Demand → Power Demand





India | Electricity Sector – Multi-decade Investment Opportunity



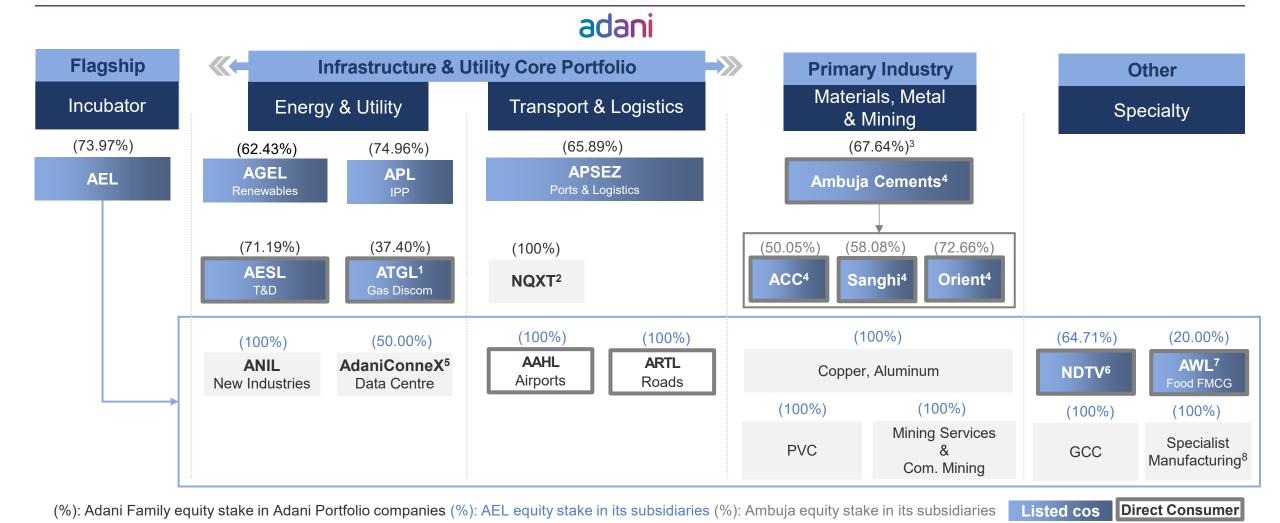


India's Energy Sector is the largest macro-Investment Opportunity, Adani Energy Businesses best positioned to play this theme



Adani Portfolio: A World Class Infrastructure & Utility Portfolio





A multi-decade story of high growth centered around infrastructure & utility core

Notes: 1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. NQXT: North Queensland Export Terminal. On 17th Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 3. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 4. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30th Sep'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 7. AWL Agri Business Ltd. : AEL to exit Wilmar JV, agreement signed for residual 20% stake dilution. | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Energies Limited | AFSE: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30th September. 2025.



AESL: Business Update

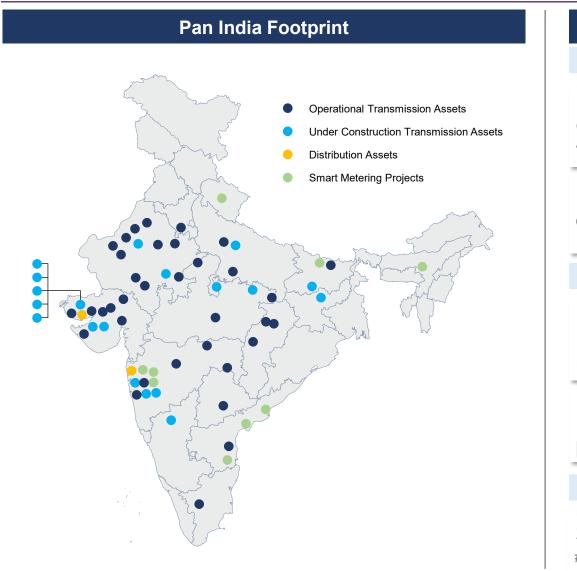


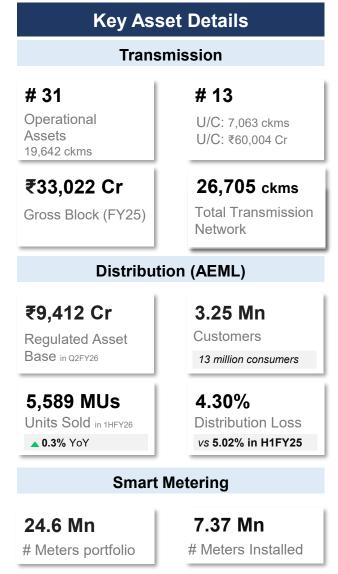
Segment	Our Current Capability And Reach	Key Contractual & Regulatory Strength	Growth Potential
Transmission	 26 Transmission assets under fixed tariff framework and 5 Transmission assets under cost-plus (RAB) framework Presence in 14 Indian states Current orderbook → Capex of ₹60,004 Cr & Annual Tariff of ₹8,381 Cr 	 Concession life → 35 Years Counterparty → Network Pool (Centre & State) Availability based Tariff → No Throughput Risk Efficiency Linked Incentives → Higher Returns 	 ₹ 96,447 Cr (\$ 10.9 Bn) near term tendering opportunity under RFP/RFQ stage ₹ 9.15 Tn (\$ 103 Bn) overall transmission opportunity by 2032 as per CEA
Distribution	 Adani Electricity Mumbai (400 sq. km license area) MUL Mundra (85 sq. km license area) Preferred #1 supplier in Mumbai and Mundra ~7% of Distribution market privatized in India 	 License → 25 Years; Perpetual Business Counterparty → Pool for 13 Mn Consumers RAB based Returns → No Throughput Risk O&M costs → Pass Through 	 Growth in RAB and Consumer base in current distribution regions DISCOM privatization is gaining traction in Uttar Pradesh (population – 241+ million) are already in advanced stages Parallel licensing in Navi Mumbai & Thane, Gautam Buddha Nagar and Mundra Subdistrict
Smart Metering	 24.6 Mn smart meter contracts covering 98+ Mn customers Presence in 5 Indian states Order book of ₹146 Bn with revenue potential of ~₹ 295 Bn over 7.5 years 	 DBFOOT Model (Capex + Opex) Assured Revenue to AMISP Revenue begins flowing instantly at Operational Go-Live Payment Security via Direct Debit Facility Agreement 	 Untapped public tendering of 104 million smart meters Perennial business opportunity with limited life and replacement demand of meters
District Cooling & C&I	 Pioneering concept of Cooling-as-a-Service (CaaS) in centralized cooling and disrupting conventional cooling practices & Orderbook of 88,944 TR (~₹8.89 Bn¹) Digitally enabled distribution platform providing customized energy solutions to C&L consumers. 	 Tailormade and end-to-end energy solutions Serving premium customers focused on reliability and sustainability Futuristic levers powering the next growth phase 	 District Cooling has Identified target market of 250k Ton Refrigeration (TR) with India's cooling demand set to rise 8x C&I, Captive and non-captive opportunities with an identified target market of 5-7 GW

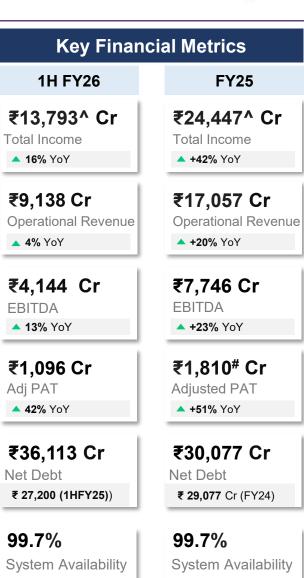
customized energy solutions to C&I consumers

AESL: India's Largest Utility Infrastructure Platform











AESL: Transmission Capex and Smart Meter Installation Turbocharged in FY25 and 1HFY26



Transmission

Capex delivery has doubled

FY24 Capex : ₹ 5,613 Cr (\$ 0.7 Bn)

FY25 Capex: ₹ 11,444 Cr (\$ 1.3 Bn)

Growth in capex vs FY24

Capex (₹ Cr) 4,400 | 1HFY25 | 5,976 | 1HFY26 +36%

\$ 5.1 Bn New order wins in FY25

Industry Tendering : ₹ 161,540 Cr (\$ 18.9 Bn)

AESL Order wins : ₹ 43,990 Cr (\$ 5.1 Bn)

Market share

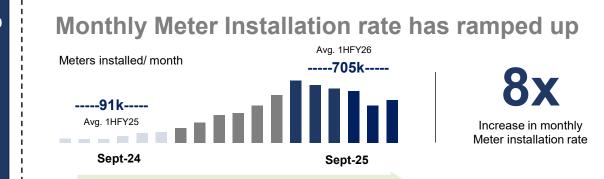
Avg. Bidding (\$)

2.4 Bn FY20-24

18.9 Bn FY25

AESL's orderbook in transmission has grown to 2.2x since Sept'24 from ₹ 27,408 Cr to ₹ 60,004 Cr including a ₹ 7,000 Cr (\$ 1 Bn) HVDC order win

Smart Metering



Meters installed crossed 7 Mn mark

of Meters Installed - Sept'24: 0.68 Mn

of Meters Installed - Sept'25: 7.37 Mn

installed

With industry leading meter installation rate (>23k daily average in 1HFY26) and huge untapped opportunity, AESL will emerge as the largest sector player

AESL: Key Investment Highlights



Key Investment Highlights

- Low Risk and Stable Regulated Infra business
- 35 Year concession life of transmission assets with availability-based Tariff structure
- 25 Year license for distribution assets with RAB based returns & pass-through O&M costs
- 10 Year contract period with assured revenue and payment security in smart meter business
- **Unique Execution** Capability
- India's largest private T&D player with transmission network of 19,642 ckms executed
- Built longest private HVDC line (Mundra Mohindergarh)

Operational Excellence

- Distribution losses reduced to 4.3% in 1HFY26 from 8.1% in FY18
- **Highest EBITDA margin** in the sector (92% in Transmission)
- Robust network availability of 99.7% in 1HFY26

Structural advantages drive material return on asset premium relative to industry peers

- Locked-in growth
- **Transmission Business** → \$ 6.8 Bn order book
- Smart Meters → 24.6 Mn meter orders over 10 projects with revenue potential of ~₹ 295 Bn over 93 months
- **Distribution business** → RAB growth in existing license areas + new distribution license opportunities
- **Massive Addressable** Market
- 300Mn+ households in India increasing at ~2% YoY combined with per capita energy consumption standing at ~1/3rd of the global average
- Upcoming sectors like data centers, district cooling systems and C&I to drive growth further
- **Robust Capital Structure**
- Capital structure designed through debt financing at longer tenure matching concession life and terms akin to stable assets
- Multiple IG-rated facilities with demonstrable access to international capital markets

Locked-in growth



Vast addressable market

- Unique long-term growth access
- Well-funded capital plan for AESL

Investment Highlights



Stable Regulatory Framework: Driving Lower Risk Anchored with Uniform Infrastructure Business



ROA - Transmission

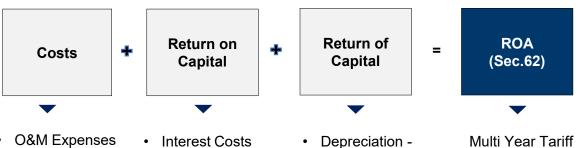
Distribution

Electricity Act 2003

TBCB - Transmission

Section 62 (ROA) Fixed Return Method - Multi Year (5 yr) Tariff

- Long life contracted assets (Transmission: 35-year concession, Distribution: Perpetual license to operate the circle)
- Defined Multi-year Tariff Regulation with building block approach for Tariff Determination
- Mid-term review during middle of control period providing true-up vs actual performance parameters



- Power **Purchase Cost**
- Other cost
- (Term debt and Working Capital)
- Return on Equity grossed up for tax

- Total @ 90%
- Salvage Value @ 10%
- Method tariff approval by Regulator

Cash flow

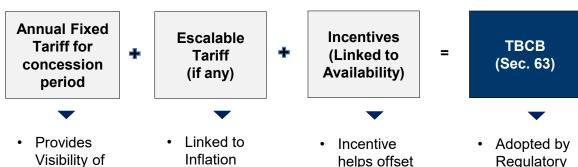
Section 63 (TBCB) Tariff Method - Concession Period Basis

- Annual charge for a 35-year period is set through the bidding process
- Projects are bid either on **BOOM or BOOT basis** (residual life of assets normally exceeds TSA period / concession period)
- Tariff is adopted by the relevant Electricity Regulatory Commission (ERC)

(Initial Year

Fixed as

per Bid)



O&M

Expenses

Efficiency Gain -> Additional incentives linked to efficiencies

Regulatory Commission ERFORMANCE

RISK MITIGATION

Adani Execution Engine: Project Management & Assurance Group (PMAG)



Institutionalised Project Execution

Adani Infra (India) Limited | ITD Cementation India Ltd. | PSP Projects Ltd.

Origination

- · Analysis & market intelligence
- Viability analysis

Site Development

- Site acquisition
- Concessions & regulatory agreements

Construction

- Engineering & design
- Sourcing & quality
- Consultancy (PMC)



India's Largest Commercial Port (at Mundra)



Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



World's largest Renewable Cluster (at Khavda)

- Project Management



Execution Risk

- Vendor Ecosystem
- · Construction Monitoring in place
- Supply chain management

Credit Risk

- Robust Vendor onboarding process
- Performance benchmarking
- · Credit scoring of vendors

Time & Cost Overrun

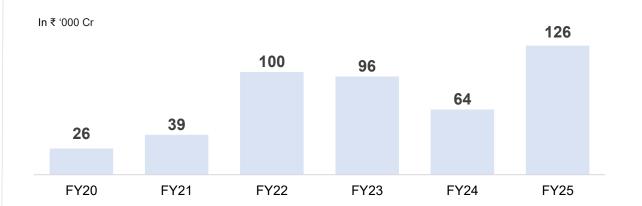
- Risk identification
- **Economies of Scale**
- · Performance Guarantee Monitoring

Liquidity Risk

- · Liquidity gap Analysis
- · Contracts Management
- Multi-layered risk governance structure

Demonstrated on-ground Capex Delivery

₹451,000 Cr Cumulative capex during by Adani Portfolio FY20 - FY25



Integrated Vendor Ecosystem built over three decades

Capacity Building and Strategic Partnerships

- Long standing relationships with pan-India vendor ecosystem
- Long-term contracts to secure project timelines
- Pre-bid tie-ups to reduce procurement delays
- Local sourcing ensuring reliable supply chain
- **Vendor training** accelerating market expansion

Vendor-Enabled Business Expansion

- Digital procurement that increases transaction transparency
- Performance based contracts incentivize vendor excellence
- Strategic support enabling rapid and de-risked project delivery

2

Execution: Transmission Execution Excellence – Case Studies 1 & 2



India's largest 765 kV TBCB Transmission Project → Warora Kurnool Transmission Line (WKTL)

1,756 ckms

Transmission Line Length

2,000 workers

Mobilized across sites at peak

140 ckms/ month

Average rate of stringing

103,000 MT

Steel used – 10x used in Eiffel Tower

An Engineering and Execution Marvel

- Erected 102m towers on Krishna river with pile foundations; completed in a tight 3-month window.
- Executed line stringing across 116 power lines, rail tracks, and highways.
- Delivered amid COVID-19 and Russia-Ukraine war, showcasing strong execution.
- Commissioned in Sep 2023, enabling 4,500 MW power flow between western and southern grids.

Transmission towers on Krishna River



Mundra Mohindergarh ± 500kV Bipolar HVDC Project

1,980 ckms

Transmission Line Length

6,630 MVA

Transformation Capacity

2,500 MW

Power Transmission

2012 Commissioning year

India's first private HVDC line

An Engineering and Execution Marvel

- Spanned 15 km of marshy creek near Mundra, overcoming chest-high water, flooding, sandstorms, and rains.
- Deployed creative logistics like tractors and excavators and persisted through adverse conditions.
- Assembled large-scale prefabricated steel valve halls modularly—boosted speed and quality.
- Engineered 188 km electrode line from Mohindergarh to Kaithal; resolved several Right of Way (RoW) issues across Gujarat to Haryana.

Mundra Mohindergarh Transmission Network





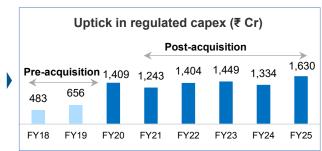
Execution: Mumbai Distribution Business - Acquisition and Turnaround - Case Study 3

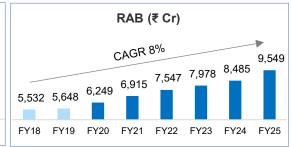




Projection Execution Excellence

- Low capex pre-acquisition on account of liquidity constraints
- Investment in capex resulting in **asset hardening** → supply reliability and higher efficiencies
- One of the highest ever regulated asset development during the Covid-19 period

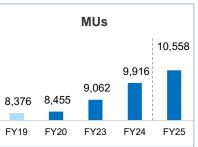




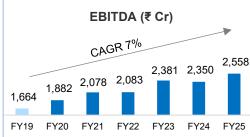


- Best practices implemented with technology integration to ensure supply reliability, responsiveness as well as profitability

Consistently delivering power



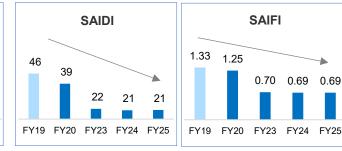
Operating assets at increasing profitability



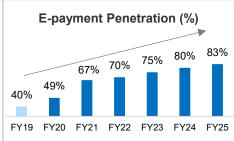
Best O&M practices → improved supply reliability at 99.99% every year

SAIFI

0.70 0.69 0.69

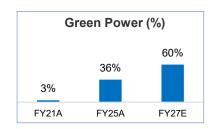


Higher digital penetration among consumers





- Sustainability is a key focus area post-acquisition to transform AEML into a world class utility
- AEML signed **700 MW wind-solar hybrid PPA** which increased renewable share from 3% in FY21 to 36% in FY25
- First time ever covenanted sustainability linked framework by a utility in India



Operations: Digitally Enabled Operations Delivering High System Availability





- Real time monitoring of operating assets across 14 states through Energy Network Operations Center (ENOC) at Ahmedabad
- Leveraging ENOC capabilities with real-time alerts, 24x7 EHV station operations, weather forecast and grid dynamics
- ENOC has successfully managed over 1,50,000+ remote operations for various voltage levels
- Equipped with advanced technological solutions, analytics, and security systems to enhance operational control and surveillance
- Major substations are already onboarded and operated remotely from Ahmedabad Corporate House through an unmanned setup, maximizing asset efficiency

Scale and Coverage

33

Substations

1,50,000+

Grid management remote operations

33 kV to 765 kV

Voltage levels managed

High line availability and Incentives

99.7%

System Availability 1HFY26

₹ 59 Cr

Incentive 1HFY26

- 360* monitoring with a centralized dashboard
- SUCOS (Substation Coordination System) revolutionizes outage management and operational safety with real-time insights and alerts
- Automatic Fault Analysis System (AFAS) is a real-time fault analysis tool provides detailed reports on system anomalies

Enabling industry-leading Transmission EBITDA margins¹

92%

Operating EBITDA Margin 1HFY26

High line availability provides assurance of consistent & predictable cashflows

All enabled O&M capability driven by AIMSL leading to improved operations and better forecasting

Operations: Key Digital Initiatives



LiDAR & Satellite Based Route Survey & Optimization



- LiDAR (drone) & satellite-based images and pre-defined constraints
- Provides optimal route between point A & B
- ▶ Displays total length of transmission line
- ▶ No. of transmission towers required & location
- Tower profiling based on various parameters
- Total amount of steel & aluminum required

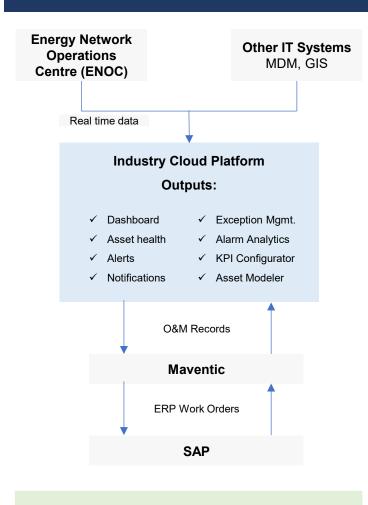




Reduction in time taken for Route Identification from **60 days** to **~21 days**

Metal Price Intelligence Virtual Agents Empirical Price (Prompts **Index** Forecast Engineering) **Forecasting Metal Prices** Steel, Copper & Aluminum **IEEMA** formula Historical Cost of for calculating Equipment asset cost Forecasting Cost of equipment Improved ability to win bids increases multi-fold

Asset Health Index & Alarm Analytics



Improves asset life thereby defers expenditure

4 Locked in Growth: Transmission & Smart Meters

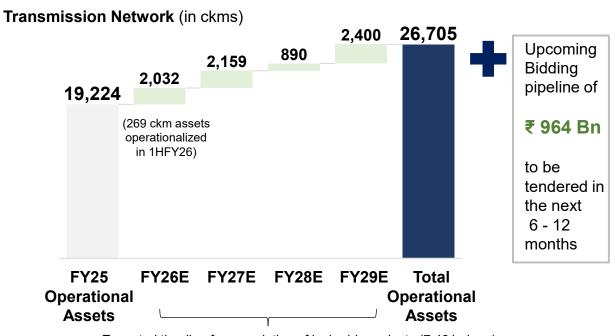


Million

yet to be

tendered

vs FY25

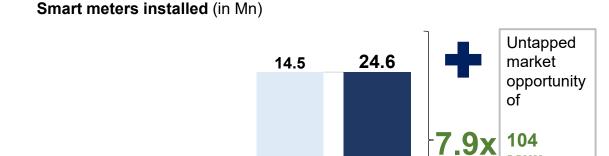


Expected timeline for completion of locked-in projects (7,481 ckms)

Balance Project Cost of ₹ 616 Bn is expected to be incurred for locked-in projects



Total Annual tariff of ₹ 85 Bn is expected to be received from locked-in projects



FY28E

Balance Project Cost of ₹ 128 Bn is expected to be incurred for locked-in projects

FY27E

Expected timeline for completion of locked-in meters portfolio (24.6 million meters)

7.0

(4.2 Mn

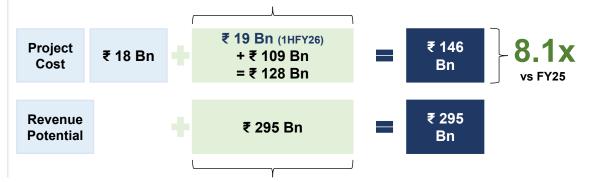
installed in

1HFY26)

FY26E

3.1

FY25



Total Revenue Potential of ₹ 295 Bn is expected to be received from lockedin projects over the contract period of 10 years



Sector Levers

Market positioning

5 Addressable Market: Huge Untapped Growth Across All Line of Businesses



Market Positioning and Sectoral Developments are Favorable for AESL

Transmission

Transmission opportunity (as per CEA) ₹ 4.76 Tn (\$ 54 Bn) by 2027 and ₹ 9.15 Tn (\$ 103 Bn) by 2032

Near-term identified opportunity about ~ ₹ 964 Bn / \$ 10.9 Bn under RFP/RFQ stage

Market share of 28% in TBCB bids

AESL's unique prowess of being the only private player to execute HVDC transmission lines (3 lines) strategically positions it to tap the upcoming big ticket **HVDC** projects

Distribution

- **DISCOM privatization picking up pace** with Uttar Pradesh leading the effort. Recently privatized DISCOMs are Odisha, Chandigarh, Dadar and Nagra Haveli, Daman and Diu.
- Parallel license in new areas like Navi Mumbai & Thane. Gautam Buddha Nagar and Mundra post approval could offer huge opportunity in terms of demand and capex
- Experience of operating and turning around the No. 1 DISCOM in a multi player environment
- AESL to emerge as a supplier of choice with vast experience and knowledge of dealing with the utility consumers

Smart Metering

Untapped market of 104 million smart meters which are yet to be tendered

- · Upcoming tenders from states like Delhi, Tamil Nadu and MP
- Perennial business opportunity with limited life of smart meters, high entry barriers and technical advantage & knowhow (software as a service)

 Based on 17% market share and the highest daily installations, AESL will emerge as the largest player in the **country** with a potential to capture 23-25% of the entire market

Cooling Solutions and C&I

Cooling Solutions

- Pioneering concept of cooling-as-aservice (CaaS) in centralized cooling and disrupting conventional cooling practices Identified target market of 250k ton refrigeration (TR)
- Captive and non-captive opportunities in CaaS across airports, data centers, residential townships, commercial

Commercial and Industrial (C&I)

- Digitally enabled distribution platform providing customized energy solutions to C&I consumers
- Target market of 5-7 GW of average demand by FY30 through captive and non-captive sources

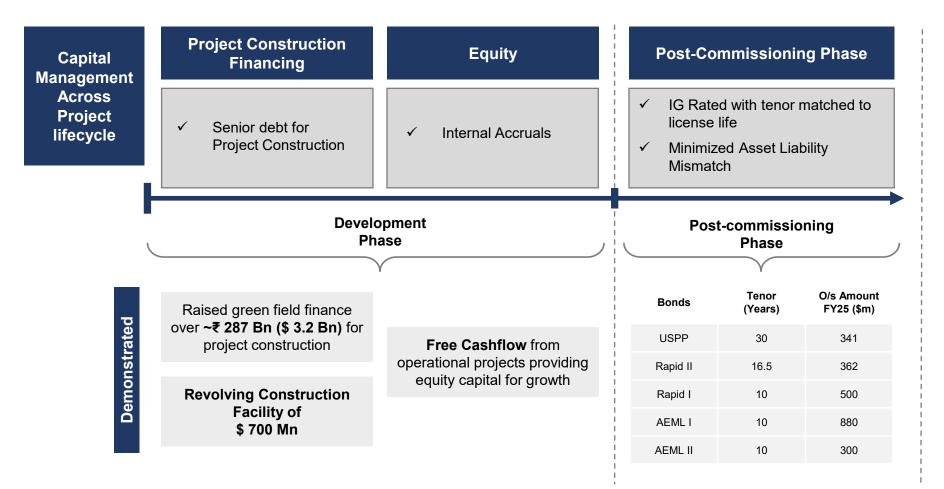
AESL is well positioned to capitalize on each of the segments it operates in

Capital Structure: Prudent Capital Management Through Business Life Cycle



AESL is the only private sector transmission and distribution company in India with International IG Rating

- Long life contracted assets with sovereign counterparties in a stable regulatory regime (Transmission: 35-year concession, Distribution: Perpetual life)
- Capital structure designed through debt financing at longer tenure matching concession life and terms akin to stable assets



Debt

Construction Phase:

Green field finance of \$ 3.2 Bn and construction facility of \$ 700 Mn allows smooth roll-out of project capex

Operational Phase:

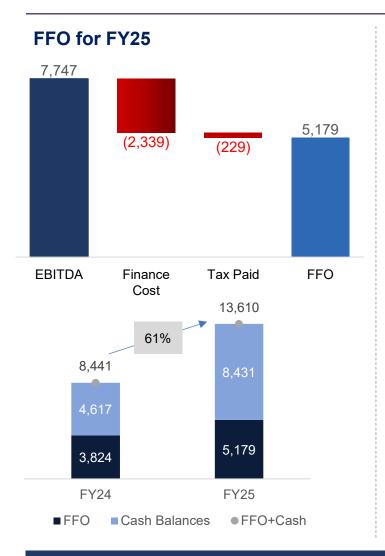
Refinancing of the asset post stabilization with the tenure matching structure to improve the return on the asset

Equity

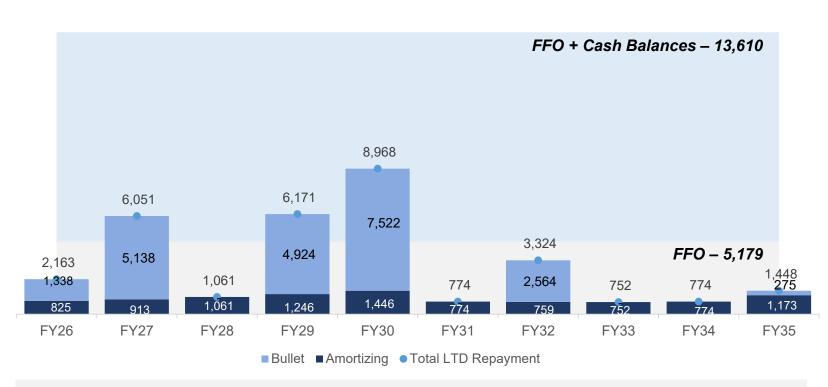
- Internal accruals in the near to medium term supports equity requirements for locked-in growth opportunities
- Demonstrated primary equity capital raise through a US\$ 1 Bn Qualified Institutional **Placement**
- Strategic sale of 25.1% stake in AEML Mumbai to Qatar Investment Authority.



All figures in ₹ Cr



10 years of debt refinancing/maturity profile



- 1. 10 years Amortizing Maturity- ₹ 9,725 Cr.
- 2. Each year debt maturity is covered by FFO and Cash balance.

All debt maturities are within Cash & cash after tax (FFO) envelope

The debt maturities includes maturities of the undrawn debt portion of the committed and partially drawn facilities.

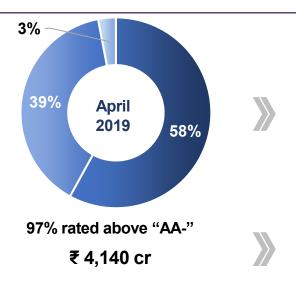
FFO: Fund Flow from Operations I Cr: Crore | LTD: Long Term Debt (External debt) I FFO: EBITDA less Actual Finance cost paid less Tax Paid I EBITDA: Earnings Before Int. Depreciation Tax & Amortization I Cash Balances include cash & cash equivalents, bank balances, current investments, market value of marketable securities (non-current investments), balance held as margin money & deposit for more than 12 months, I AESL: Adani Energy Solutions Limited



Capital Structure: Continuously Improving Credit Profile with Deep Rating Coverage









International Ratings

Entity	Rating
AESL USPP	BBB- (Fitch) / Baa3 (Moody's)
AEML	BBB- (Fitch) / Baa3 (Moody's) / BBB- (S&P)
ATSOL – Obligor Group	BBB- (Fitch) / Baa3 (Moody's)

Domestic Ratings

Entity	Rating Agency	Rating
AESL Consolidated	India Ratings/CRISIL	AA+/ Stable
Alipurduar Transmission Limited	India Ratings/CRISIL	AAA/ Stable
Western Transmission (Gujarat) Ltd	India Ratings	AAA/ Stable
Fatehgarh-Bhadla Transmission Limited	CARE	AAA/ Stable
Khavda-Bhuj Transmission Limited	CRISIL	AAA/ Stable
Bikaner-Khetri Transmission Limited	CRISIL	AAA/ Stable

Significant milestone achieved – 99% of Portfolio RR EBITDA is rated "AA-" and above.

SESG

AESL: Assurance Backed ESG Framework







Code of Conduct

Related Party Transaction Policy

AESL: ESG Ratings, Awards and Recognition



Strong ESG Ratings				
ESG Ratings	AESL's Rating			
CSRHUB	Ranking of 93%, with consistent ranking above Electric & Gas Utilities industry average score of 51%			
Sustainalytics	ESG Risk Rating of 'Low Risk' with a score of 19.9 in September 2025 (improved from Medium Risk – 25.1 in July 2025), better than global Electric Utility Industry average of 36.0			
DJSI-S&P Global Corporate Sustainability Assessment	S&P CSA as of November 2024: Scored 73/100 vs 62/100 in 2023, one of the best in Indian Electric Utility sector and significantly better than average World Electric Utility score of 42/100			
MSCI	ESG Rating of 'BB'			
FTSE Russell	FTSE reaffirms AESL as a constituent of FTSE4Good index series with ESG score of 4.4 in 2025. Also, AESL's Governance score stands at 5/5, Social score of 4.3/5 & Environment score 4/5 well above global Electric Utilities sector average of 2.9			

AESL transforming through Green Energy Adoption

- AESL's pledge to 'Net Zero by 2050' to limiting the global temperature rise to 1.5°C with no or limited temperature overshoot.
- With interim ABSOLUTE GHG emissions targets:
 - Reduce **72.7%** Scope (1 + 2) by FY 2032
 - Reduce 27.5% Scope 3 by FY 2031

- Green tariff and certificates for Mumbai customers choosing green energy options
- AEML is actively working towards goals:
 - Renewable energy: 60% by FY27, 70% by FY30 from 43% in 1HFY26
 - GHG intensity (tCO2e/EBITA): 70% reduction by FY30 w.r.t. FY 2018-19 baseline (tCO2e/EBITDA) (Targets have been aligned with National goal (tCO2e/GDP))
- AESL is developing an HVDC Transmission link for continuous supply of renewable power to Mumbai with commitment of \$1 billion (already commissioned 400 KV Kharghar Vikhroli line of 1000 MW)

AESL: ESG Commitments & Targets



ESG Commitments

- To maintain our position in the top 10 percentile ESG ratings within global electric utilities (S&P CSA)
- To purchase RE power at AEML 60% by FY27 (committed under SLB framework) & 70% RE sources by FY30
- To reduce Emission intensity (tCO2e/ EBITA) @ AEML to 50% by FY27 & 60% by FY29 w.r.t baseline FY19
- To achieve Net emissions by 2050
- To maintain Zero-Waste-to-Landfill (ZWL) and Single-use-Plastic-Free (SuPF) certification
- To retain Water Positive status for the company
- To achieve No Net Loss of biodiversity on ongoing basis
- To complete ESG Evaluation & engage all Tier-1 critical suppliers through GHG Suppliers' Engagement Program for decarbonization of value chain by FY26

AESL Targets						
Indicator	FY26 Target	FY25 Status				
Ranking in Global ESG benchmarking of electric utility sector (Percentile rank)	Top 10	Тор 9				
Water positive operating sites	100%	✓				
Zero waste to landfill operating sites	100%	✓				
Single use plastic free operating sites	100%	✓				
No Net Loss of biodiversity operating sites	100%	✓				

AEML Targets					
FY30 Target	FY27 Target	FY25 Status			
70%	60%	36%			
70%	50% (sustain)	70%			
	FY30 Target	FY30 Target FY27 Target 70% 60%			

- AEML achieved 43% RE share as of 1HFY26
- Green tariff and certificates offered to Mumbai customers for choosing green energy options
- Setup EV charging infra under "Share Charge" initiative
- Improve end user energy efficiency through demand side management program
- Supporting third parties achieve Net-Zero and SBTi targets under open access

AESL: Board of Directors and Management Overview



	100% IDs	Chaired by IDs	Chaired by NID	
Statutory Committees				400/
- Audit	\checkmark			40% Comprised or
Nomination & Remuneration	$\overline{\checkmark}$			Independent
Stakeholder Relationship		$\overline{\checkmark}$		100% of
· Corporate Social Responsibility		$\overline{\checkmark}$		Statutory Con Chaired by Independent
Risk Management		$\overline{\checkmark}$		
Ion-statutory Committe	es			
Public Consumer	\checkmark			6 Additional Bu
IT & Data Security			$\overline{\checkmark}$	specific comr
Corporate Responsibility	\checkmark			33%
Mergers and Acquisition			$\overline{\checkmark}$	Fully comprise Independent
Legal, Regulatory & Tax			$\overline{\checkmark}$	33%
Reputation Risk			V	Chaired by Independent

40% Comprised of only ndependent Directors 100% of Statutory Committees Chaired by ndependent Directors Additional Business specific committees 33% fully comprised of ndependent Directors 33% Chaired by

Pathway to strengthen Corporate Governance

- Tenure of IDs upto 3 years for max. 2 terms
- Gender Diversity Min. 30% female directors
- Management Ownership CEO and member of executive committees to have share ownership
- Related Party Transactions Independent 3rd party review & certification
- Training & Education Min. 4 sessions in a year for education of IDs

Board of Directors

Independent Directors



Chandra lyengar



50+ Yrs of Experience Skill & Expertise

- Sector Expert
- Regulatory & Policy Framework
- Governance



Lisa **MacCallum**

25+ Yrs of Experience

Skill & Expertise

- ESG
- Brand Strategy
- Global Affairs



Hemant Nerurkar



- Business Transformation
- · Supply Chain & Marketing
- Quality Control

Non-Independent Directors



Gautam Adani

Chairman

Skill & Expertise

- · Entrepreneurial Vision
- Business Leadership



Rajesh Adani

Director

Skill & Expertise

- Business relationship
- Execution



Anil Sardana Managing Director

40+ Yrs of Experience Skill & Expertise

- Industry veteran
- Strategic leadership
- Transition & Development



Kandarp

Patel Whole Time Director & CEO

25+ Yrs of Experience Skill & Expertise

- Power Trading
- Fuel Management
- · Legal & Commercial





Thank You

Annexures

AESL: Historical Financials | Profit and Loss Account



Particulars	Unit	FY22	FY23	FY24	FY25	CAGR (FY22-25)	1H FY26
Operating Metrics							
Transmission Lines	Ckms	18,795	19,779	20,509	26,696	12%	26,705
Units Sold (AEML + MUL)	Mn Units	7,972	9,050	10,574	11,506	13%	6,224
Profit and Loss Statement							
Operational Revenue	INR Cr	10,184	12,149	14,217	17,057	19%	9,137
Income from SCA, EPC, Trading and Others	INR Cr	1,074	1,144	2,390	6,710	84%	4,278
Other Income	INR Cr	604	548	611	679	4%	378
Total Income	INR Cr	11,861	13,840	17,218	24,447	27%	13,793
Cost of Power Purchased	INR Cr	2,779	3,840	4,340	5,584	26%	3,324
Cost of Fuel	INR Cr	1,066	1,384	1,119	624	(16%)	0
Construction Expenses	INR Cr	-	-	842	4,740	n/a	3,367
Purchase of Stock in Trade	INR Cr	821	755	1,029	1,366	18%	382
Employee Benefit Expenses	INR Cr	885	987	952	1,033	5%	467
Net movement in Regulatory Deferral Account	INR Cr	(682)	(1,036)	460	1,341	n/a	838
Other Expenses	INR Cr	1,500	1,809	2,154	2,014	10%	1,272
Total Operating Expenses	INR Cr	6,369	7,740	10,896	16,701	38%	9,649
EBITDA	INR Cr	5,493	6,101	6,322	7,746	12%	4,144
EBITDA Margin%	%	46%	44%	37%	32%	(11%)	30%
Depreciation and Amortization	INR Cr	1,427	1,608	1,776	1,906	10%	974
Finance Costs	INR Cr	2,365	2781	2,767	3,259	11%	1,766
Taxes	INR Cr	436	435	580	179	(26%)	305
Exceptional Items - Expense/ (Income)	INR Cr	-	-	_	1,506	n/a	-
Sub-total	INR Cr	4,228	4,825	5,123	6,850	17%	3,044
[+/-] Deferred assets recoverable/adjustable	INR Cr	(29)	4	(4)	26	n/a	(3)
Reported Profit After Tax (PAT)	INR Cr	1,236	1,281	1,196	922	(9%)	1,096
[+/-] Adjustments	INR Cr	(208)#	(210)#	-	888*	n/a	-
Adjusted Profit After Tax (PAT)	INR Cr	1,028	1,071	1,196	1,810	21%	1,096
Earnings Per Share	INR/ Share	8.90	11.10	10.20	9.05	1%	8.71

FY25 Insights

26,696 ckms

Transmission Network (Operational + Under Construction)

₹ 17,057 Cr

Operational Revenue

₹ 7,746 Cr **EBITDA**

3Y CAGR

92%

Transmission - EBITDA Margin

₹ 1,810 Cr

Adjusted Profit After Tax

3Y CAGR



AESL: Historical Financials | Balance Sheet



Particulars	Unit	FY22	FY23	FY24	FY25	1HFY26
Assets						
Non-Current Assets						
Gross Fixed Assets (Incl. CWIP)	INR Cr	41,826	46,934	51,783	56,206	58,341
[-] Accumulated Depreciation	INR Cr	(6,494)	(8,088)	(9,861)	(10,949)	(11,912)
Net Fixed Assets (Incl. CWIP)	INR Cr	35,332	38,846	41,922	45,257	46,429
Other Non-Current Assets	INR Cr	6,654	6,179	7,038	12,029	17,211
Total Non-Current Assets	INR Cr	41,986	45,025	48,961	57,286	63,640
Current Assets						
Cash and Cash Equivalents	INR Cr	1,393	1,704	2,228	3,619	4,905
Other Current Assets	INR Cr	2,961	5,239	5,819	9,968	11,854
Total Current Assets	INR Cr	4,354	6,943	8,047	13,587	16,759
Regulatory Deferral Account - Assets	INR Cr	1,124	1,964	1,571	3,088	2,274
Total Assets	INR Cr	47,464	53,932	58,579	73,960	82,673
Liabilities						
Equity						
Equity Share Capital	INR Cr	4,155	1,115	1,115	1,201	1,201
Other Equity	INR Cr	5,757	10,547	11,526	20,867	22,183
Non-Controlling Interest	INR Cr	1,094	1,098	1,062	943	1,017
Total Equity	INR Cr	11,007	12,760	13,703	23,011	24,401
Liabilities						
Long Term Borrowings	INR Cr	27,774	31,330	33,560	36,992	41,280
Short Term Borrowings	INR Cr	2,041	2,868	3,449	3,214	4,094
Other Liabilities	INR Cr	6,371	6,973	7,813	10,649	12,773
Regulatory Deferral Account - Liabilities	INR Cr	272	-	54	94	125
Total Liabilities	INR Cr	36,458	41,172	44,876	50,949	58,272
Total Equity and Liabilities	INR Cr	47,464	53,932	58,579	73,960	82,673
Return on Assets (RoA)	%	13.9%	13.7%	12.8%	14.3%	7.23%
Return on Capital Employed (RoCE)	%	9.7%	9.6%	9.0%	9.1%	3.83%
Return on Equity (RoE)	%	9.8%	9.0%	9.0%	9.9%	4.62%

FY25 Insights

₹ 62,987 Cr Fixed and SCA Asset Base

₹ 8,431* Cr Cash and Cash Equivalents

₹ 23,011 Cr

14.3%

Return on Assets

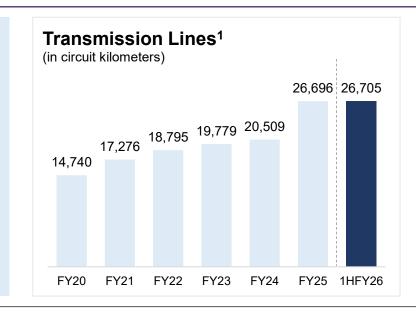
9.1%Return on Capital Employed

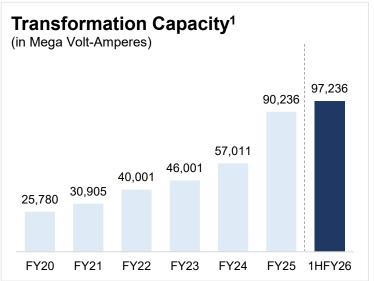
9.9% Return on Equity

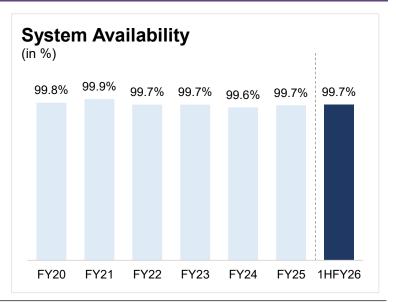
AESL: Operational Performance



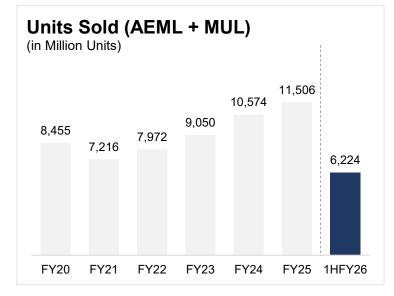


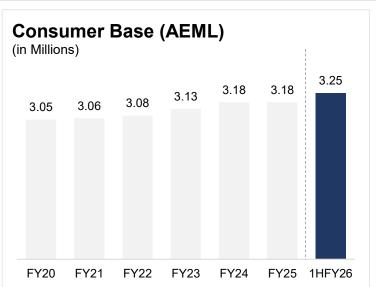


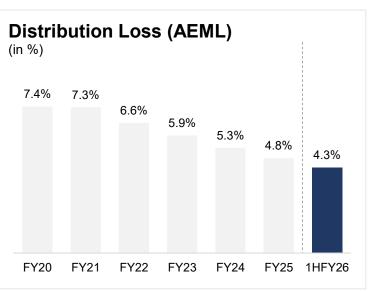






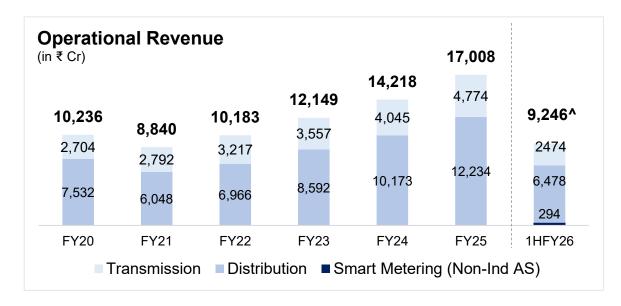


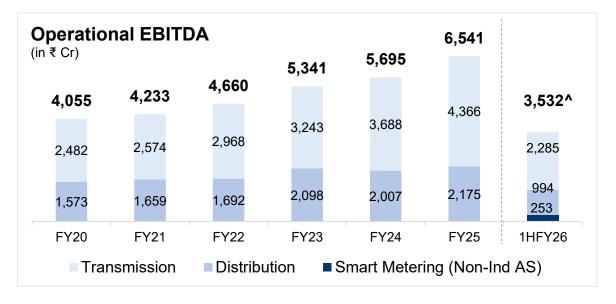


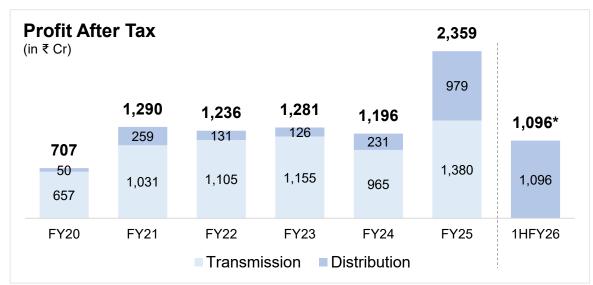


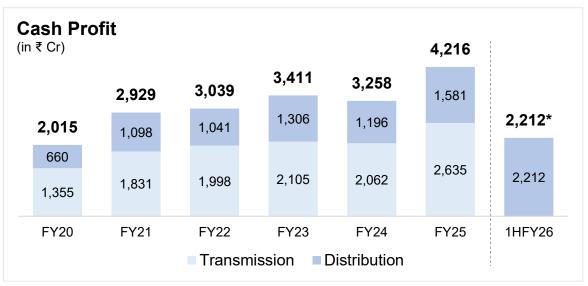
AESL: Financial Performance







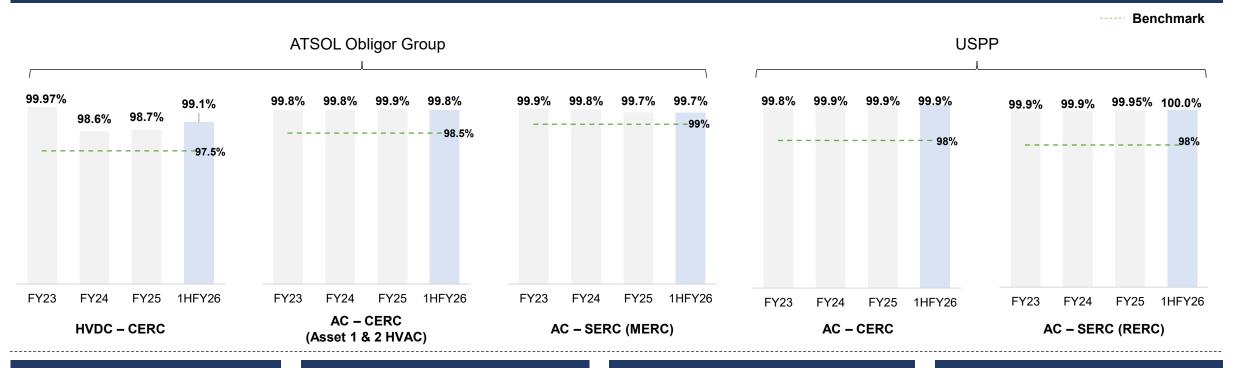




AESL: Operational Excellence



Availability-based payments translates operational excellence into maximum visibility on revenue visibility



In-housed O&M

One of the lowest O&M costs through predictive maintenance and technology excellence

Operating Efficiency

- Robust network availability of 99.7%
- One of lowest Distribution losses in the country (4.3% in 1HFY26 in AEML)
- Highest EBITDA margin in the sector (92% in Transmission)

Consumer-centricity

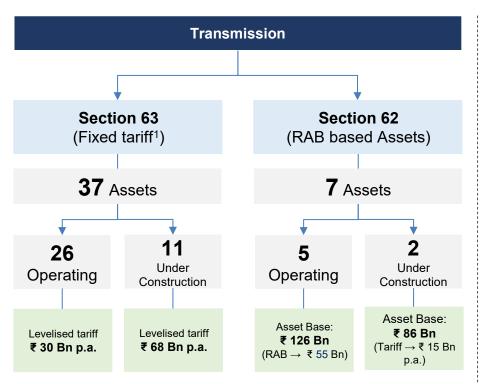
- Supplier of choice for 13 million+ consumers with a green power option
- 98 million potential smart metering consumer base

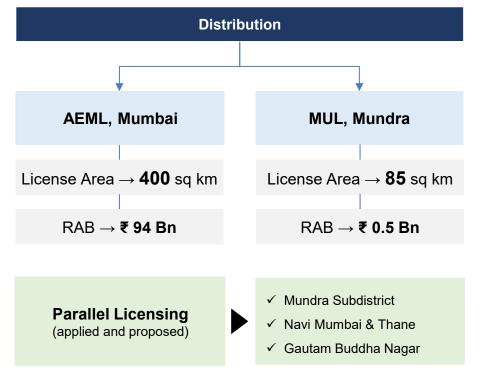
Diversification of Energy Business

- Decarbonization of Grid: achieved 43% RE power and on track to reach 60% by FY27
- Installed 3.36 MWp solar capacity for auxiliary consumption at substations

AESL: Diversified Asset Base across Key Business Segments



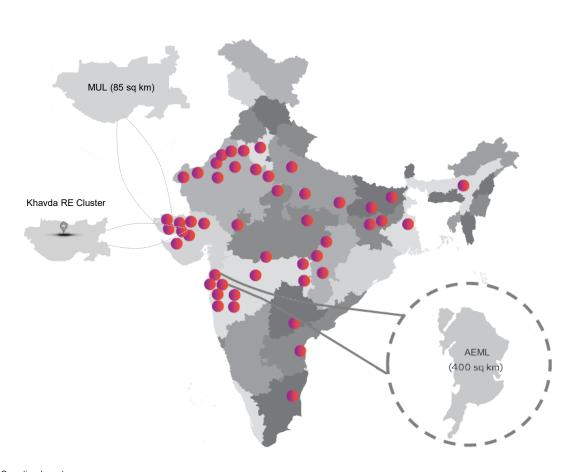






Asset Portfolio: Presence Across the Country





Red: Operational assets

#Map not to scale

^Partial commissioning of NKTL line: 247 ckm out of 304 ckm; WRSR: 125 ckm out of 635 ckm; Khavda Ph III Part A: 64 ckm out of 594 ckm; thus total 436 ckm has been added out of total 7.063 ckm in under-construction stage

Ckt: circuit; ckms: circuit kilometers; MEGPTCL: Maharashtra Eastern Grid Power Transmission Company Limited; ATIL: Adani Transmission (India) Limited; ATSCL: Aravali Transmission Service Company LTD; MTSCL: Maru Transmission Service Company LTD; WTGL: Western Transmission (Gujarat) LTD.; WTPL: Western Transco Power LTD; AEML: Adani Electricity Mumbai Limited; STL: Sipat Transmission Limited; RRWTL: Raipur Rajnandgaon-Warora Transmission Limited; CWRTL: Chhattisgarh-WR Transmission Limited; ATRL: Adani Transmission (Rajasthan) Limited; HPTSL: Hadoti Power Transmission Limited; BPTSL: Barmer Power Transmission Limited; TPTSL: Thar Power Transmission Limited; ATL: Alipurduar Transmission Ltd.; GTL: Ghatampur Transmission Limited; FBTL: Fatehgarh Bhadla Transmission Ltd; BKTL: Bikaner Khetri Transmission Limited; ATBPSL: Adani Transmission Bikaner Sikar Private Limited; OBTL: Obra- C Badaun Transmission Limited; WRSS_XXIA: WRSS XXI(A) Transco Limited; Lakadia Banaskantha Transco Limited; JWTL: Jam Khambaliya Transco Limited; MUL: MPSEZ Utility Limited; NKTL: North Karanpura Transco Limited; KVTL: Kharghar Vikroli Transmission Limited; WKTL: Warora Kurnool Transmission Ltd.; AEMIL: Adani Electricity Mumbai Infra Limited; MP II: MP Power Transmission Package II Ltd; KHAVDA: Khavda Transmission Ltd.; KARUR: Karur Transmission Ltd.; NES: Network Expansion Scheme (NES)

16 States (distinct states including smart metering business) 26,705 Ckt km Transmission Line **97,236**MVA
Transmission
Capacity

No	Operational	Ckt Kms
1	MEGPTCL	1,217
2	ATIL (3 lines)	3,834
3	ATSCL	97
4	MTSCL	300
5	WTGL	974
6	WTPL	2,089
7	AEML	593
8	STL	348
9	RRWTL	611
10	CWRTL	434
11	ATRL	278
12	HPTSL	116
13	BPTSL	133
14	TPTSL	164
15	APTL	650
16	GTL	897
17	FBTL	292
18	BKTL	481
19	ATBPSL	343
20	OBTL	630
21	WRSS_XXIA	295
22	LBTL	351
23	JKTL	37
24	MUL	253
25	WKTL	1,756

26	KTL	9		
27	KVTL	74		
28	KBTL	217		
29	ATSTL (EPTCL)	673		
30	MP II	1,088		
31	Khavda II Part A	355		
32	KPS – 1	43		
33	Sangod Trans	11		
	Subtotal (A)	19,642		
No	Under construction [^]	Ckt Kms		
34	NKTL	304		
35	AEMIL (HVDC)	80		
36	WRSR	635		
37	Khavda Ph III Part A	594		
38	Khavda Phase IV Part A	597		
39	NES – Navinal (Mundra)	260		
40	NES – Jamnagar	658		
41	Khavda Phase IV Part D	644		
42	Rajasthan Ph III Part I	2,400		
43	Line & SS Augmentation	-		
44	Navinal Mundra (Ph1-B1)	150		
45	Mahan Transmission	740		
46	WRNES Talegaon	-		
	Subtotal (B)	7,063		
	Total (A+B)	26,705		

AESL: Operational T&D Asset Portfolio as of September 2025



Sr No.	Projects Name	Transmission Line (Asset Details)	Transmission Line Length (ckm)	Transformation Capacity (MVA)	Contract Type
1	Adani Transmission India Limited (ATIL)	Mundra – Dehgam, Mundra – Mohindergarh and Tiroda – Warora	3,834	6,630	ROA
2	Maharashtra Eastern Grid Power Transmission Company Limited (MEGPTCL)	Tiroda – Aurangabad	1,217	6,000	ROA
3	Adani Electricity Mumbai Limited (AEML) ⁽²⁾	Mumbai Distribution Business	593	3,500	ROA
4	MPSEZ Utility Limited (MUL)	Mundra SEZ Distribution Business	253	710	ROA
5	Aravali Transmission Service Company Limited (ATSCL)	Aravali Lines	97	630	TBCB
6	Maru Transmission Service Company Limited (MTSCL)	Maru Lines	300	730	TBCB
7	Western Transmission (Gujarat) Limited (WTGL)	Western Transmission (Gujarat)	974	-	TBCB
8	Western Transco Power Limited (WTPL)	Western Transmission (Maharashtra)	2,089	-	TBCB
9	Adani Transmission Bikaner Sikar Private Limited (ATBSPL)	Bikaner – Sikar	343	-	TBCB
10	Alipurduar Transmission Limited (APTL)	Alipurduar Transmission	650	-	TBCB
11	Adani Transmission (Rajasthan) Limited (ATRL)	Suratgarh – Sikar	278	-	TBCB
12	Raipur Rajnandgaon – Warora Transmission Limited (RRWTL)	Raipur – Rajnandgaon – Warora	611	-	TBCB
13	Chhattisgarh – WR Transmission Limited (CWRTL)	Chhattisgarh – WR	434	630	TBCB
14	Sipat Transmission Limited (STL)	Sipat – Rajnandgaon	348	-	TBCB
15	Hadoti Power Transmission Limited (HPTSL) – PPP 8	Hadoti Lines	116	310	TBCB
16	Barmer Power Transmission Limited (BPTSL) – PPP 9	Barmer Lines	133	150	TBCB
17	Thar Power Transmission Limited (TPTSL) – PPP 10	Thar Lines	164	125	TBCB
18	Fatehgarh Bhadla Transmission Limited (FBTL)	Fategarh – Bhadla	292	-	TBCB
19	Bikaner Khetri Transmission Limited (BKTL)	Bikaner – Sikar	481	-	TBCB
20	Ghatampur Transmission Limited (GTL)	Ghatampur	897	-	TBCB
21	Obra-C Badaun Transmission Limited (OBTL)	Obra	630	950	TBCB
22	Lakadia Banaskantha Transco Limited (LBTL)	Lakadia – Banaskantha	351	-	TBCB
23	WRSS XXI(A) Transco Limited (WRSS_XXIA)	Lakadia – Bhuj	295	3,000	TBCB
24	Jam Khambaliya Transco Limited (JKTL)	Jam Khambaliya	37	2,500	TBCB
25	Warora Kurnool Transmission Limited (WKTL)	Warora – Kurnool	1,756	3,000	TBCB
26	Karur Transmission Line (KTL)	Karur	9	1,000	TBCB
27	Kharghar Vikroli Transmission Limited (KVTL)	Kharghar – Vikhroli	74	1,500	TBCB
28	Khavda-Bhuj Transmission Limited (KBTL)	Khavda – Bhuj	217	4,500	TBCB
29	Adani Energy Solutions Mahan Limited (AESML)	Mahan – Sipat	673	-	ROA
30	MP Power Transmission Package-II Limited (MP II)	MP Package – II	1,088	2,736	TBCB
31	Khavda II-A Transmission	Khavda-II-A	355	-	TBCB
32	KPS 1 Transmission Limited (KPS - 1)	Khavda Pooling Station 1	43	6,000	TBCB
33	Sangod Transmission Service Limited (STSL)	Sangod	11	1,160	TBCB
	Total Operational Assets		19,642	45,761	

AESL: Transmission Under-construction Asset Portfolio as of September 2025



Sr No.	Projects Name	Transmission Line (Asset Details)	Transmission Line Length (ckm)	Transformation Capacity (MVA)	Contract Type	Project Cost ⁽¹⁾ (Rs Cr)	COD ⁽²⁾
1	North Karanpura Transco Limited (NKTL)	North Karanpura	304	1,000	ТВСВ	965	Oct-25
2	Adani Electricity Mumbai Infra Limited (AEMIL – HVDC)#	HVDC Mumbai	80	1,000	ROA	7,000	Dec-25
3	WRSR Transmission Limited (WRSR)	WRSR (Narendra – Pune Line)	635	6,000	TBCB	2,110	Dec-25
4	Halvad Transmission Limited (HTL)	Khavda Phase-III Part-A (Halvad)	594	-	TBCB	2,720	Dec-25
5	Khavda IV – A Power Transmission Limited	Khavda Phase IV – A	597	4,500	TBCB	4,102	Aug-26
6	Navinal Transmission Limited (NTL)	NES – Navinal (Mundra)	260	6,000	ТВСВ	2,495	Jul-26
7	Jamnagar Transmission Limited (JTL)	NES – Jamnagar	658	3,000	TBCB	3,938	Oct-26
8	Pune-III Transmission Limited	Khavda Phase IV Part D	644	4,500	TBCB	3,455	Nov-26
9	Rajasthan Part I Power Transmission Limited	HVDC Rajasthan Phase-II	2,400	7,500	TBCB	25,000	Dec'28 - Jun'29
10	Line and Substation Augmentation (15 projects)	Line and Substation Augmentation (15 projects)	-	9,175	ROA	1,556	Jan'25 - Sept'27
11	Mundra I Transmission Limited	Navinal (Mundra) Phase 1 Part B1	150	3,000	TBCB	2,800	Mar-28
12	Mahan Transmission Limited (MTL)	Mahan	740	2,800	TBCB	2,200	Apr-27
13	WRNES Talegaon Power Transmission Limited	WRNES Talegaon	-	3,000	TBCB	1,663	Jan-28
	Total Transmission Under-construction Assets		7,063	51,475		60,004	

AESL: Smart Metering Under-construction Portfolio as of September 2025



Sr No.	Projects Name	Coverage Area	Smart Meters Qty (Mn)	Revenue Potential (Rs Cr)	Contract Period (months)	Contract Type	Month of Award
1	Brihanmumbai Electric Supply & Transport Undertaking (BEST)	Mumbai (BEST Circle)	1.1	1,304	120	DBFOOT	Sept & Oct'22 (Amendment)
2	Assam Power Distribution Company Limited (APDCL)	Tejpur, Mangaldoi, North Lakhimpur	0.8	845	120	DBFOOT	Feb'23
3	Andhra Pradesh Eastern Power Distribution Company Limited (APEPDCL)	Srikakulam, Vizianagaram, Visakhapatnam, East Godavari and West Godavari	1.1	1,289	120	DBFOOT	Jun & Dec'23
4	Andhra Pradesh Central Power Distribution Company Limited (APCPDCL)	Krishna, Guntur, and Prakasam	1.7	2,084	120	DBFOOT	Jun & Nov'23
5	Andhra Pradesh Southern Power Distribution Company Limited (APSPDCL)	Nellore, Chittoor, Kadapa, Anantapuram, Kurnoolam & Kurnool	1.3	1,795	120	DBFOOT	Jun & Sept'23
6	Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-05)	Bhandup Zone, Kalyan Zone and Konkan Zone (inc additional qty)	8.1	9,667	120	DBFOOT	Aug'23 & Mar'24
7	Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-06)	Baramati Zone and Pune Zone	5.2	6,294	120	DBFOOT	Aug'23
8	North Bihar Power Distribution Company Limited (NBPDCL)	Siwan, Suran, Gopalganj, Vaishali, and Samastipur	2.8	3,102	120	DBFOOT	Aug'23
9	Uttarakhand Power Corporation Limited (UPCL)	Kumaon Region	0.7	816	120	DBFOOT	Dec'23
10	Adani Electricity Mumbai Limited (AEML)	Mumbai (AEML Circle)	1.8	2,323	120	DBFOOT	Jun'25
	Total Smart Metering Under-construction Assets		24.6	29,519			

Disclaimer



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Thank You