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# **Executive Summary**

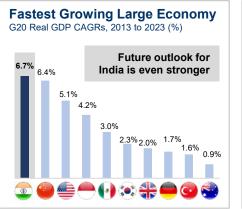
### **India** | Colossal Growth Opportunity

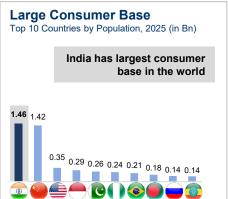


#### **Key Highlights:**

- India's real GDP grew at **6.5%** in FY25 & estimated to grow at **6.8%** in FY26.
- India's target to be a developed economy by 2047: ~\$35 Tn GDP with 10-11% nominal growth rate
- With rapid urbanization and rising consumption, Indian Infrastructure is at the cusp of multi-decade super cycle.

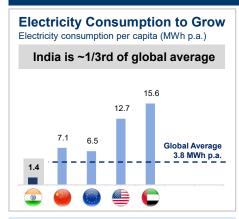
#### Fastest growing economy + large consumer base....





India Economic Growth + Large Consumer Base → Airports, Roads, Digital

#### Decarbonisation & Atmanirbhar bharat is the focus...



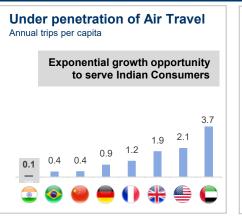
Explosive growth in power generation, transmission and distribution sectors

#### **Decarbonisation Drive and** Focus on reducing CAD

| USD b           | '22   | '23   | '24   |
|-----------------|-------|-------|-------|
| Goods Bal       | (189) | (265) | (242) |
| Petroleum Bal   | (95)  | (112) | (96)  |
| Services Bal    | 108   | 143   | 163   |
| Trade Balance   | (82)  | (122) | (78)  |
| Net remittance  | 43    | 55    | 56    |
| Cur a/c Deficit | (39)  | (67)  | (23)  |

Green Hydrogen, Primary industry (Cu, PVC, RE Mfg), driving indigenization of CAD

#### ...needs critical infra in transport and logistics



As Indians shift to air travel. airports biggest beneficiary



Scaled Road network to drive lowering of logistics cost

#### Fully developed Indigenous digital stack

#### **Digital Transactions under UPI** Umbrella

**Identification Layer** 

**Transaction Laver** 

# of transactions 186 bn in India in FY25

Global Market share of India in >48% real-time digital transactions (FY25)

Digital Stack → Primary Data Generation → Data Localisation ....

| India Al Mission |            |          | INDIAI      |
|------------------|------------|----------|-------------|
| \$1.2 bn         | Govt. allo | ocation  | to          |
|                  | strengthe  | en Al ca | apabilities |

#1

India ranks #1 in Global Al skill penetration according to Stanford Al Index 2024

Al skilled workforce has 14x seen a 14x increase from 2016 to 2023

+ AI → Datacenter Demand → Power Demand





### India | Electricity Sector – Multi-decade Investment Opportunity



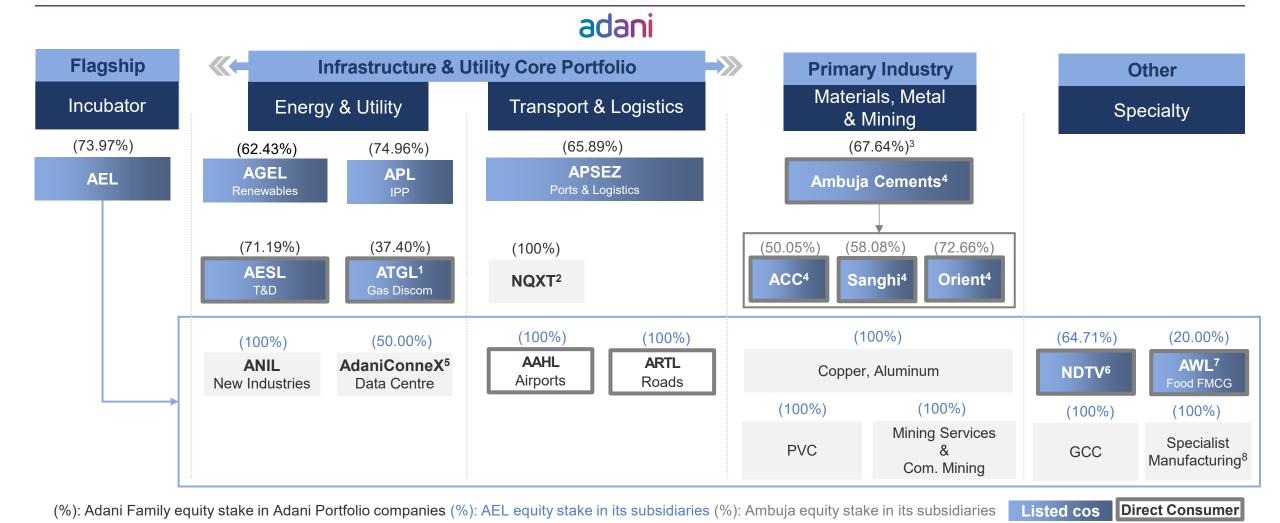


India's Energy Sector is the largest macro-Investment Opportunity, Adani Energy Businesses best positioned to play this theme



### Adani Portfolio: A World Class Infrastructure & Utility Portfolio





A multi-decade story of high growth centered around infrastructure & utility core

Notes: 1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. NQXT: North Queensland Export Terminal. On 17<sup>th</sup> Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 3. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18<sup>th</sup> July'25 | 4. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30<sup>th</sup> Sep'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 7. AWL Agri Business Ltd. : AEL to exit Wilmar JV, agreement signed for residual 20% stake dilution. | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Energies Limited | AFSE: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30<sup>th</sup> September. 2025.



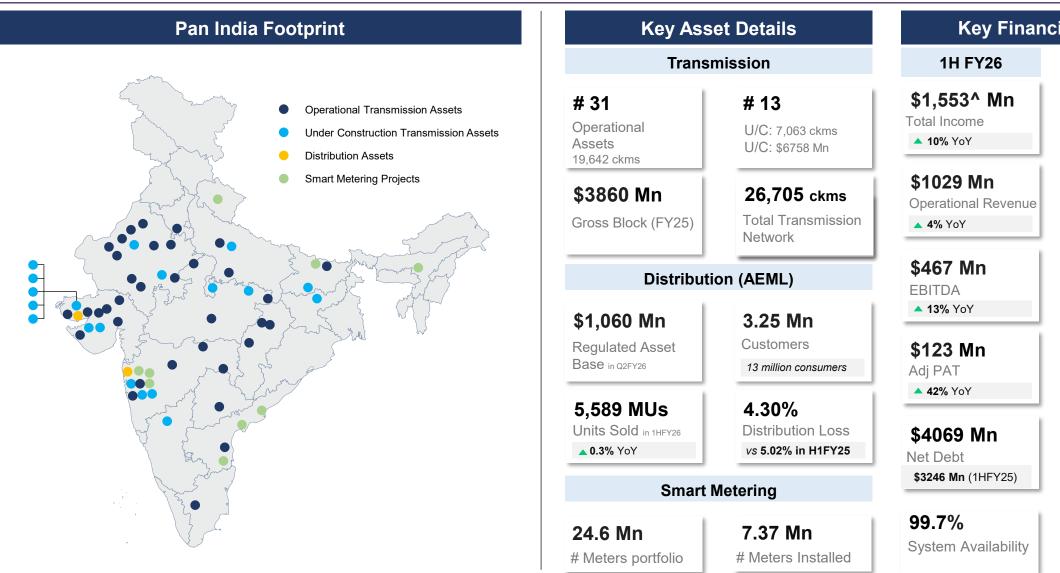
### **AESL:** Business Update



| Segment                   | Our Current Capability And Reach   | Key Contractual & Regulatory Strength   | Growth Potential   |
|---------------------------|--|---|--|
| Transmission              | <ul> <li>26 Transmission assets under fixed tariff framework and 5 Transmission assets under cost-plus (RAB) framework</li> <li>Presence in 14 Indian states</li> <li>Current orderbook → Capex of \$6758 Mn &amp; Annual Tariff of \$944 Mn</li> </ul>  | <ul> <li>Concession life → 35 Years</li> <li>Counterparty → Network Pool (Centre &amp; State)</li> <li>Availability based Tariff → No Throughput Risk</li> <li>Efficiency Linked Incentives → Higher Returns</li> </ul> | <ul> <li>₹ 96,447 Cr (\$ 10.9 Bn) near term tendering opportunity under RFP/RFQ stage</li> <li>₹ 9.15 Tn (\$ 103 Bn) overall transmission opportunity by 2032 as per CEA</li> </ul>  |
| Distribution              | <ul> <li>Adani Electricity Mumbai (400 sq. km license area)</li> <li>MUL Mundra (85 sq. km license area)</li> <li>Preferred #1 supplier in Mumbai and Mundra</li> <li>~7% of Distribution market privatized in India</li> </ul>  | <ul> <li>License → 25 Years; Perpetual Business</li> <li>Counterparty → Pool for 13 Mn Consumers</li> <li>RAB based Returns → No Throughput Risk</li> <li>O&amp;M costs → Pass Through</li> </ul>                       | <ul> <li>Growth in RAB and Consumer base in current distribution regions</li> <li>DISCOM privatization is gaining traction in Uttar Pradesh (population – 241+ million) are already in advanced stages</li> <li>Parallel licensing in Navi Mumbai &amp; Thane, Gautam Buddha Nagar and Mundra Subdistrict</li> </ul> |
| Smart Metering            | <ul> <li>24.6 Mn smart meter contracts covering 98+ Mn customers</li> <li>Presence in 5 Indian states</li> <li>Order book of \$1.6 Bn with revenue potential of ~\$3.3 Bn over 7.5 years</li> </ul>  | <ul> <li>DBFOOT Model (Capex + Opex)</li> <li>Assured Revenue to AMISP</li> <li>Revenue begins flowing instantly at Operational Go-Live</li> <li>Payment Security via Direct Debit Facility Agreement</li> </ul>        | <ul> <li>Untapped public tendering of 104 million smart<br/>meters</li> <li>Perennial business opportunity with limited life<br/>and replacement demand of meters</li> </ul>   |
| District Cooling<br>& C&I | <ul> <li>Pioneering concept of Cooling-as-a-Service (CaaS) in centralized cooling and disrupting conventional cooling practices &amp; Orderbook of 88,944 TR (~₹8.89 Bn¹)</li> <li>Digitally enabled distribution platform providing customized energy solutions to C&amp;I consumers</li> </ul> | <ul> <li>Tailormade and end-to-end energy solutions</li> <li>Serving premium customers focused on reliability and sustainability</li> <li>Futuristic levers powering the next growth phase</li> </ul>                   | <ul> <li>District Cooling has Identified target market of 250k Ton Refrigeration (TR) with India's cooling demand set to rise 8x</li> <li>C&amp;I, Captive and non-captive opportunities with an identified target market of 5-7 GW</li> </ul>   |

### **AESL:** India's Largest Utility Infrastructure Platform





### **Key Financial Metrics**

**FY25** 

\$2,858^ Mn

**Total Income** ▲ +38% YoY

\$1.994 Mn

Operational Revenue

▲ +17% YoY

\$906 Mn

**EBITDA** 

▲ +19% YoY

\$212# Mn

Adjusted PAT

▲ +48% YoY

\$3,516 Mn

Net Debt

\$3487 Mn (FY24)

99.7%

System Availability



### **AESL:** Transmission Capex and Smart Meter Installation Turbocharged in FY25 and 1HFY26



Transmission

### Capex delivery has doubled

FY24 Capex : ₹ 5,613 Cr (\$ 0.7 Bn)

FY25 Capex: ₹ 11,444 Cr (\$ 1.3 Bn)

Growth in capex vs FY24

**0.5 Bn** 1HFY25 Capex (\$) **0.7 Bn** 1HFY26 **+28**% \$ 5.1 Bn New order wins in FY25

**Industry Tendering : ₹ 161,540 Cr (\$ 18.9 Bn)** 

**AESL Order wins : ₹ 43,990 Cr (\$ 5.1 Bn)** 

Market share

Avg. Bidding (\$)

**2.4 Bn** FY20-24

**18.9 Bn** FY25

AESL's orderbook in transmission has grown to 2.1x since Sept'24 from \$3.3 Bn to \$6.8 Bn including a ₹ 7,000 Cr (\$ 0.8 Bn) HVDC order win

**Smart Metering** 

### Monthly Meter Installation rate has ramped up



Increase in monthly Meter installation rate Meters installed crossed 7 Mn mark

# of Meters Installed - Sept'24: 0.68 Mn

# of Meters Installed - Sept'25: 7.37 Mn

installed

With industry leading meter installation rate (>23k daily average in 1HFY26) and huge untapped opportunity, AESL will emerge as the largest sector player

### **AESL:** Key Investment Highlights



#### **Key Investment Highlights**

- Low Risk and Stable Regulated Infra business
- 35 Year concession life of transmission assets with availability-based Tariff structure
- 25 Year license for distribution assets with RAB based returns & pass-through O&M costs
- 10 Year contract period with assured revenue and payment security in smart meter business
- **Unique Execution** Capability
- India's largest private T&D player with transmission network of 19,642 ckms executed
- Built longest private HVDC line (Mundra Mohindergarh)

**Operational Excellence** 

- Distribution losses reduced to 4.3% in 1HFY26 from 8.1% in FY18
- **Highest EBITDA margin** in the sector (92% in Transmission)
- Robust network availability of 99.7% in 1HFY26

Structural advantages drive material return on asset premium relative to industry peers

- Locked-in growth
- **Transmission Business** → \$ 6.8 Bn order book
- Smart Meters → 24.6 Mn meter orders over 10 projects with revenue potential of ~\$3.3 Bn over 93 months
- **Distribution business** → RAB growth in existing license areas + new distribution license opportunities
- **Massive Addressable** Market
- 300Mn+ households in India increasing at ~2% YoY combined with per capita energy consumption standing at ~1/3rd of the global average
- Upcoming sectors like data centers, district cooling systems and C&I to drive growth further
- **Robust Capital Structure**
- Capital structure designed through debt financing at longer tenure matching concession life and terms akin to stable assets
- Multiple IG-rated facilities with demonstrable access to international capital markets

Locked-in growth



Vast addressable market

- Unique long-term growth access
- Well-funded capital plan for AESL

**Investment Highlights** 



### Stable Regulatory Framework: Driving Lower Risk Anchored with Uniform Infrastructure Business



**ROA - Transmission** 

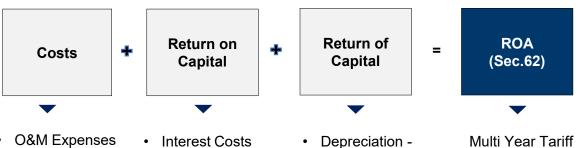
Distribution

**Electricity Act 2003** 

**TBCB - Transmission** 

#### Section 62 (ROA) Fixed Return Method - Multi Year (5 yr) Tariff

- Long life contracted assets (Transmission: 35-year concession, Distribution: Perpetual license to operate the circle)
- Defined Multi-year Tariff Regulation with building block approach for Tariff Determination
- Mid-term review during middle of control period providing true-up vs actual performance parameters



- Power **Purchase Cost**
- Other cost
- (Term debt and Working Capital)
- Return on Equity grossed up for tax

- Total @ 90%
- Salvage Value @ 10%
- Method tariff approval by Regulator

Cash flow

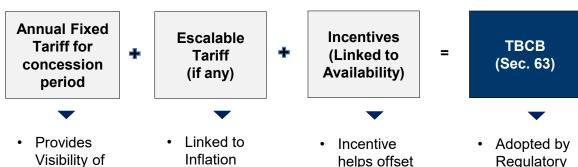
#### Section 63 (TBCB) Tariff Method - Concession Period Basis

- Annual charge for a 35-year period is set through the bidding process
- Projects are bid either on **BOOM or BOOT basis** (residual life of assets normally exceeds TSA period / concession period)
- Tariff is adopted by the relevant Electricity Regulatory Commission (ERC)

(Initial Year

Fixed as

per Bid)



O&M

**Expenses** 

Efficiency Gain -> Additional incentives linked to efficiencies

Regulatory Commission ERFORMANCE

RISK MITIGATION

### Adani Execution Engine: Project Management & Assurance Group (PMAG)



#### **Institutionalised Project Execution**

#### Adani Infra (India) Limited | ITD Cementation India Ltd. | PSP Projects Ltd.

#### Origination

- Analysis & market intelligence
- · Viability analysis

#### **Site Development**

- · Site acquisition
- Concessions & regulatory agreements

#### Construction

- · Engineering & design
- · Sourcing & quality
- Project Management Consultancy (PMC)



Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



World's largest Renewable Cluster (at Khavda)



### Execution Risk

- · Vendor Ecosystem
- · Construction Monitoring in place
- · Supply chain management

#### Credit Risk

- Robust Vendor onboarding process
- Performance benchmarking
- Credit scoring of vendors

#### Time & Cost Overrun

- Risk identification
- · Economies of Scale
- · Performance Guarantee Monitoring

#### **Liquidity Risk**

- · Liquidity gap Analysis
- Contracts Management
- · Multi-layered risk governance structure

### **Demonstrated on-ground Capex Delivery**

\$56 Bn Cumulative capex during by Adani Portfolio FY20 - FY25



#### Integrated Vendor Ecosystem built over three decades

#### **Capacity Building and Strategic Partnerships**

- Long standing relationships with pan-India vendor ecosystem
- Long-term contracts to secure project timelines
- Pre-bid tie-ups to reduce procurement delays
- · Local sourcing ensuring reliable supply chain
- Vendor training accelerating market expansion

#### Vendor-Enabled Business Expansion

- Digital procurement that increases transaction transparency
- Performance based contracts incentivize vendor excellence
- Strategic support enabling rapid and de-risked project delivery

### 2

#### **Execution:** Transmission Execution Excellence – Case Studies 1 & 2



### India's largest 765 kV TBCB Transmission Project → Warora Kurnool Transmission Line (WKTL)

**1,756** ckms

Transmission Line Length

**2,000** workers

Mobilized across sites at peak

140 ckms/ month

Average rate of stringing

**103,000** MT

Steel used – 10x used in Eiffel Tower

#### **An Engineering and Execution Marvel**

- Erected 102m towers on Krishna river with pile foundations; completed in a tight 3-month window.
- Executed line stringing across 116 power lines, rail tracks, and highways.
- Delivered amid COVID-19 and Russia-Ukraine war, showcasing strong execution.
- Commissioned in Sep 2023, enabling 4,500 MW power flow between western and southern grids.

Transmission towers on Krishna River



#### Mundra Mohindergarh ± 500kV Bipolar HVDC Project

**1,980** ckms

Transmission Line Length

**6,630** MVA

**Transformation Capacity** 

**2,500** MW

**Power Transmission** 

**2012** Commissioning year

India's first private HVDC line

#### **An Engineering and Execution Marvel**

- Spanned 15 km of marshy creek near Mundra, overcoming chest-high water, flooding, sandstorms, and rains.
- Deployed creative logistics like tractors and excavators and persisted through adverse conditions.
- Assembled large-scale prefabricated steel valve halls modularly—boosted speed and quality.
- Engineered 188 km electrode line from Mohindergarh to Kaithal; resolved several Right of Way (RoW) issues across Gujarat to Haryana.

Mundra Mohindergarh Transmission Network



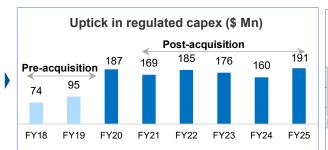
### Execution: Mumbai Distribution Business - Acquisition and Turnaround - Case Study 3

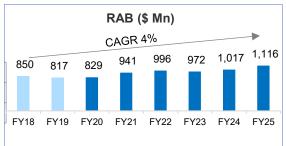




**Projection Execution** Excellence

- Low capex pre-acquisition on account of liquidity constraints
- Investment in capex resulting in **asset hardening** → supply reliability and higher efficiencies
- One of the highest ever regulated asset development during the Covid-19 period

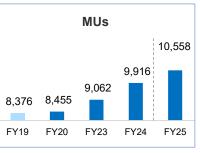




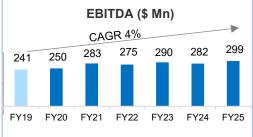


- Best practices implemented with technology integration to ensure supply reliability, responsiveness as well as profitability

#### Consistently delivering power



#### Operating assets at increasing profitability

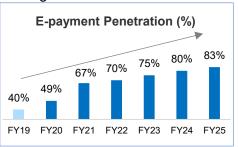


#### Best O&M practices → improved supply reliability at 99.99% every year

0.70 0.69 0.69

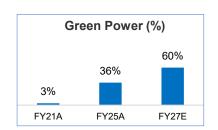


#### Higher digital penetration among consumers





- Sustainability is a key focus area post-acquisition to transform AEML into a world class utility
- AEML signed **700 MW wind-solar hybrid PPA** which increased renewable share from 3% in FY21 to 36% in FY25
- First time ever covenanted sustainability linked framework by a utility in India



### Operations: Digitally Enabled Operations Delivering High System Availability





- Real time monitoring of operating assets across 14 states through Energy Network Operations Center (ENOC) at Ahmedabad
- Leveraging ENOC capabilities with real-time alerts, 24x7 EHV station operations, weather forecast and grid dynamics
- ENOC has successfully managed over 1,50,000+ remote operations for various voltage levels
- Equipped with advanced technological solutions, analytics, and security systems to enhance operational control and surveillance
- Major substations are already onboarded and operated remotely from Ahmedabad Corporate House through an unmanned setup, maximizing asset efficiency

#### **Scale and Coverage**

33

Substations

1,50,000+

Grid management remote operations

33 kV to 765 kV

Voltage levels managed

High line availability and Incentives

99.7%

System Availability 1HFY26

\$6.6 Mn

Incentive 1HFY26

- 360\* monitoring with a centralized dashboard
- SUCOS (Substation Coordination System) revolutionizes outage management and operational safety with real-time insights and alerts
- Automatic Fault Analysis System (AFAS) is a real-time fault analysis tool provides detailed reports on system anomalies

Enabling industry-leading Transmission EBITDA margins<sup>1</sup>

92%

Operating EBITDA Margin 1HFY26 High line availability provides assurance of consistent & predictable cashflows

Al enabled O&M capability driven by AIMSL leading to improved operations and better forecasting



### Operations: Key Digital Initiatives



### LiDAR & Satellite Based Route Survey & Optimization



- LiDAR (drone) & satellite-based images and pre-defined constraints
- Provides optimal route between point A & B
- ▶ Displays total length of transmission line
- ▶ No. of transmission towers required & location
- Tower profiling based on various parameters
- Total amount of steel & aluminum required

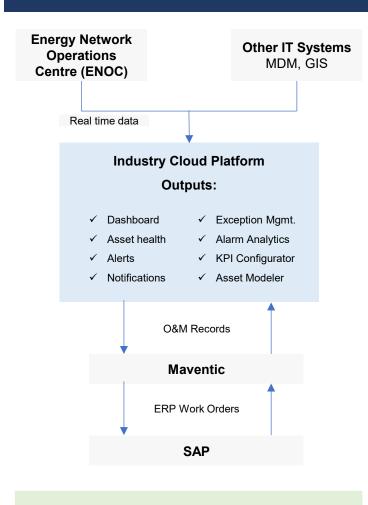




Reduction in time taken for Route Identification from **60 days** to **~21 days** 

### **Metal Price Intelligence Virtual Agents Empirical Price** (Prompts **Index** Forecast Engineering) **Forecasting Metal Prices** Steel, Copper & Aluminum **IEEMA** formula Historical Cost of for calculating Equipment asset cost Forecasting Cost of equipment Improved ability to win bids increases multi-fold

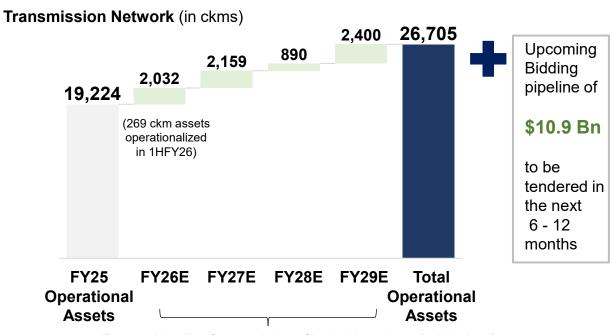
#### **Asset Health Index & Alarm Analytics**



Improves asset life thereby defers expenditure

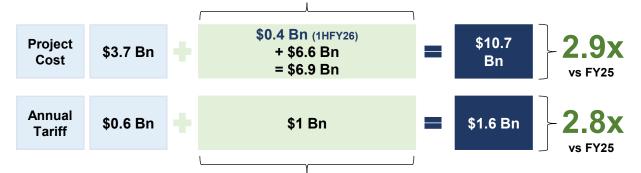
### 4 Locked in Growth: Transmission & Smart Meters





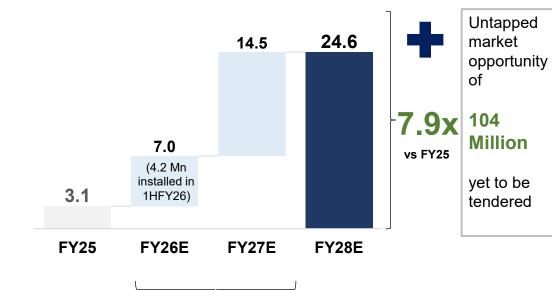
Expected timeline for completion of locked-in projects (7,481 ckms)

#### Balance Project Cost of \$6.9 Bn is expected to be incurred for locked-in projects



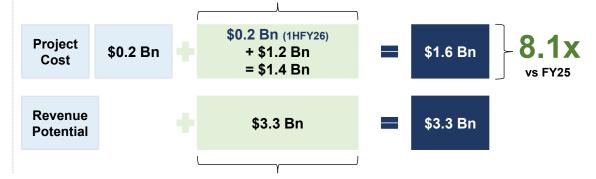
Total Annual tariff of \$1 Bn is expected to be received from locked-in projects





Expected timeline for completion of locked-in meters portfolio (24.6 million meters)

#### Balance Project Cost of \$1.4 Bn is expected to be incurred for locked-in projects



Total Revenue Potential of \$3.3 Bn is expected to be received from lockedin projects over the contract period of 10 years



Sector Levers

Market positioning

### 5 Addressable Market: Huge Untapped Growth Across All Line of Businesses



#### Market Positioning and Sectoral Developments are Favorable for AESL

#### **Transmission**

#### Transmission opportunity (as per CEA) ₹ 4.76 Tn (\$ 54 Bn) by 2027 and ₹ 9.15 Tn (\$ 103 Bn) by 2032

Near-term identified opportunity about ~ ₹ 964 Bn / \$ 10.9 Bn under RFP/RFQ stage

#### Market share of 28% in TBCB bids

AESL's unique prowess of being the only private player to execute HVDC transmission lines (3 lines) strategically positions it to tap the upcoming big ticket **HVDC** projects

#### Distribution

- **DISCOM privatization picking up pace** with Uttar Pradesh leading the effort. Recently privatized DISCOMs are Odisha, Chandigarh, Dadar and Nagra Haveli, Daman and Diu.
- Parallel license in new areas like Navi Mumbai & Thane. Gautam Buddha Nagar and Mundra post approval could offer huge opportunity in terms of demand and capex
- Experience of operating and turning around the No. 1 DISCOM in a multi player environment
- AESL to emerge as a supplier of choice with vast experience and knowledge of dealing with the utility consumers

#### **Smart Metering**

#### Untapped market of 104 million smart meters which are yet to be tendered

- · Upcoming tenders from states like Delhi, Tamil Nadu and MP
- Perennial business opportunity with limited life of smart meters, high entry barriers and technical advantage & knowhow (software as a service)

 Based on 17% market share and the highest daily installations, AESL will emerge as the largest player in the **country** with a potential to capture 23-25% of the entire market

#### **Cooling Solutions and C&I**

#### **Cooling Solutions**

- Pioneering concept of cooling-as-aservice (CaaS) in centralized cooling and disrupting conventional cooling practices Identified target market of 250k ton refrigeration (TR)
- Captive and non-captive opportunities in CaaS across airports, data centers, residential townships, commercial

#### Commercial and Industrial (C&I)

- Digitally enabled distribution platform providing customized energy solutions to C&I consumers
- Target market of 5-7 GW of average demand by FY30 through captive and non-captive sources

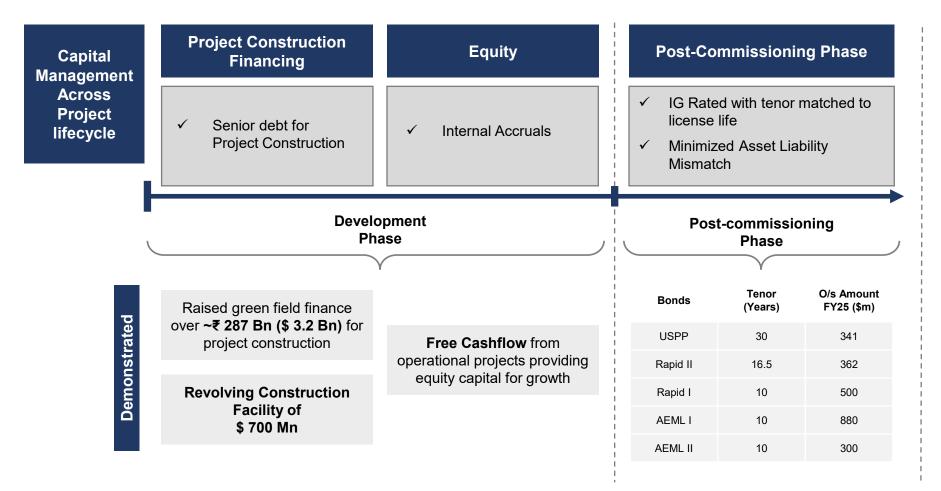
#### AESL is well positioned to capitalize on each of the segments it operates in

### © Capital Structure: Prudent Capital Management Through Business Life Cycle



#### AESL is the only private sector transmission and distribution company in India with International IG Rating

- Long life contracted assets with sovereign counterparties in a stable regulatory regime (Transmission: 35-year concession, Distribution: Perpetual life)
- Capital structure designed through debt financing at longer tenure matching concession life and terms akin to stable assets



#### Debt

#### **Construction Phase:**

Green field finance of \$ 3.2 Bn and construction facility of \$ 700 Mn allows smooth roll-out of project capex

#### **Operational Phase:**

 Refinancing of the asset post stabilization with the tenure matching structure to improve the return on the asset

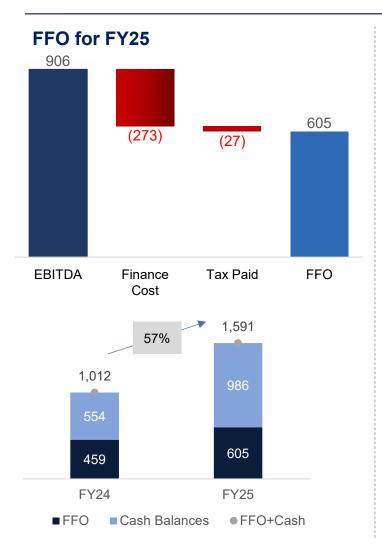
#### **Equity**

- Internal accruals in the near to medium term supports equity requirements for locked-in growth opportunities
- Demonstrated primary equity capital raise through a **US\$ 1 Bn** Qualified Institutional Placement
- Strategic sale of 25.1% stake in AEML Mumbai to Qatar Investment Authority.

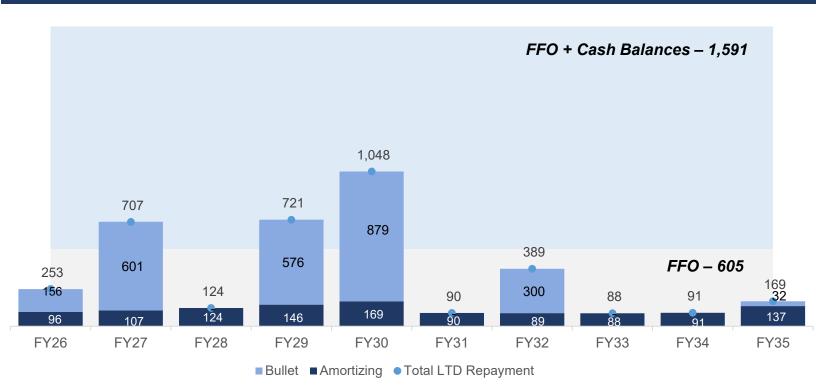
### © Capital Structure: Internal Accruals Exceeds Debt Maturities



All figures in \$ Mn







- 1. 10 years Amortizing Maturity- \$1137 Mn.
- 2. Each year debt maturity is covered by FFO and Cash balance.

### All debt maturities are within Cash & cash after tax (FFO) envelope

The debt maturities includes maturities of the undrawn debt portion of the committed and partially drawn facilities.

FFO: Fund Flow from Operations I Cr: Crore | LTD: Long Term Debt (External debt) I FFO: EBITDA less Actual Finance cost paid less Tax Paid I EBITDA: Earnings Before Int. Depreciation Tax & Amortization I Cash Balances include cash & cash equivalents, bank balances, current investments, market value of marketable securities (non-current investments), balance held as margin money & deposit for more than 12 months, I AESL: Adani Energy Solutions Limited



### Capital Structure: Continuously Improving Credit Profile with Deep Rating Coverage



Domestic AAA - AA+

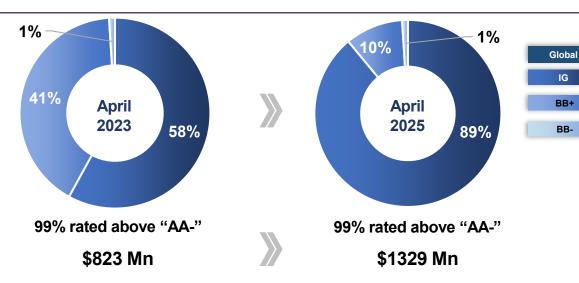
AA - AA-

A Category

BBB+ - Below







#### **International Ratings**

| Entity                | Rating                                     |
|-----------------------|--|
| AESL USPP             | BBB- (Fitch) / Baa3 (Moody's)              |
| AEML                  | BBB- (Fitch) / Baa3 (Moody's) / BBB- (S&P) |
| ATSOL – Obligor Group | BBB- (Fitch) / Baa3 (Moody's)              |

#### **Domestic Ratings**

| Entity                                | Rating Agency        | Rating      |
|---------------------------------------|----------------------|-------------|
| AESL Consolidated                     | India Ratings/CRISIL | AA+/ Stable |
| Alipurduar Transmission Limited       | India Ratings/CRISIL | AAA/ Stable |
| Western Transmission (Gujarat) Ltd    | India Ratings        | AAA/ Stable |
| Fatehgarh-Bhadla Transmission Limited | CARE                 | AAA/ Stable |
| Khavda-Bhuj Transmission Limited      | CRISIL               | AAA/ Stable |
| Bikaner-Khetri Transmission Limited   | CRISIL               | AAA/ Stable |

#### Significant milestone achieved – 99% of Portfolio RR EBITDA is rated "AA-" and above.

SESG

#### **AESL:** Assurance Backed ESG Framework







Code of Conduct

Related Party Transaction Policy

### **AESL:** ESG Ratings, Awards and Recognition



| Strong ESG Ratings                                     |   |  |  |  |
|--|---|--|--|--|
| ESG Ratings  | AESL's Rating   |  |  |  |
| CSRHUB   | Ranking of 93%, with consistent ranking above Electric & Gas Utilities industry average score of 51%  |  |  |  |
| Sustainalytics   | ESG Risk Rating of 'Low Risk' with a score of <b>19.9</b> in September 2025 (improved from Medium Risk – 25.1 in July 2025), better than global Electric Utility Industry average of <b>36.0</b>  |  |  |  |
| DJSI-S&P Global Corporate<br>Sustainability Assessment | S&P CSA as of November 2025: Scored <b>80/100</b> vs 73/100 in 2024, one of the best in Indian Electric Utility sector and significantly better than average World Electric Utility score of 42/100   |  |  |  |
| MSCI   | ESG Rating of 'BB'  |  |  |  |
| FTSE Russell   | FTSE reaffirms AESL as a constituent of FTSE4Good index series with ESG score of 4.4 in 2025. Also, AESL's Governance score stands at 5/5, Social score of 4.3/5 & Environment score 4/5 well above global Electric Utilities sector average of 2.9 |  |  |  |

### **AESL transforming through Green Energy Adoption**

- AESL's pledge to 'Net Zero by 2050' to limiting the global temperature rise to 1.5°C with no or limited temperature overshoot.
- With interim ABSOLUTE GHG emissions targets:
  - Reduce **72.7%** Scope (1 + 2) by FY 2032
  - Reduce 27.5% Scope 3 by FY 2031

- Green tariff and certificates for Mumbai customers choosing green energy options
- AEML is actively working towards goals:
  - Renewable energy: 60% by FY27, 70% by FY30 from 43% in 1HFY26
  - GHG intensity (tCO2e/EBITA): 70% reduction by FY30 w.r.t. FY 2018-19 baseline (tCO2e/EBITDA) (Targets have been aligned with National goal (tCO2e/GDP))
- AESL is developing an HVDC Transmission link for continuous supply of renewable power to Mumbai with commitment of \$1 billion (already commissioned 400 KV Kharghar Vikhroli line of 1000 MW)

### **AESL:** ESG Commitments & Targets



#### **ESG Commitments**

- To maintain our position in the top 10 percentile ESG ratings within global electric utilities (S&P CSA)
- To purchase RE power at AEML 60% by FY27 (committed under SLB framework) & 70% RE sources by FY30
- To reduce Emission intensity (tCO2e/ EBITA) @ AEML to 50% by FY27 & 60% by FY29 w.r.t baseline FY19
- To achieve Net emissions by 2050
- To maintain Zero-Waste-to-Landfill (ZWL) and Single-use-Plastic-Free (SuPF) certification
- To retain Water Positive status for the company
- To achieve No Net Loss of biodiversity on ongoing basis
- To complete ESG Evaluation & engage all Tier-1 critical suppliers through GHG Suppliers' Engagement Program for decarbonization of value chain by FY26

| AESL Targets  |             |             |  |  |  |  |
|---|-------------|-------------|--|--|--|--|
| Indicator   | FY26 Target | FY25 Status |  |  |  |  |
| Ranking in Global ESG benchmarking of electric utility sector (Percentile rank) | Top 10      | Тор 9       |  |  |  |  |
| Water positive operating sites  | 100%        | <b>✓</b>    |  |  |  |  |
| Zero waste to landfill operating sites  | 100%        | ✓           |  |  |  |  |
| Single use plastic free operating sites   | 100%        | ✓           |  |  |  |  |
| No Net Loss of biodiversity operating sites                                     | 100%        | <b>✓</b>    |  |  |  |  |

| AEML Targets |               |  |  |  |  |
|--------------|---------------|--|--|--|--|
| FY30 Target  | FY27 Target   | FY25 Status                            |  |  |  |
| 70%          | 60%           | 36%                                    |  |  |  |
| 70%          | 50% (sustain) | 70%                                    |  |  |  |
|              | FY30 Target   | <b>FY30 Target FY27 Target</b> 70% 60% |  |  |  |

- AEML achieved 43% RE share as of 1HFY26
- Green tariff and certificates offered to Mumbai customers for choosing green energy options
- Setup EV charging infra under "Share Charge" initiative
- Improve end user energy efficiency through demand side management program
- Supporting third parties achieve Net-Zero and SBTi targets under open access

### **AESL:** Board of Directors and Management Overview



|                                      | 100%<br>IDs             | Chaired<br>by<br>IDs    | Chaired<br>by<br>NID    |  |  |
|--------------------------------------|-------------------------|-------------------------|-------------------------|--|--|
| Statutory Committees                 |                         |                         |                         | 400/   |  |
| - Audit                              | $\checkmark$            |                         |                         | 40%<br>Comprised or                                |  |
| Nomination &<br>Remuneration         | $\overline{\checkmark}$ |                         |                         | Independent  |  |
| Stakeholder Relationship             |                         | $\overline{\checkmark}$ |                         | <b>100%</b> of                                     |  |
| · Corporate Social<br>Responsibility |                         | $\overline{\checkmark}$ |                         | Statutory Commit<br>Chaired by<br>Independent Dire |  |
| Risk Management                      |                         | $\overline{\checkmark}$ |                         |  |  |
| Ion-statutory Committe               | es                      |                         |                         |  |  |
| Public Consumer                      | $\checkmark$            |                         |                         | <b>6</b><br>Additional Bu                          |  |
| IT & Data Security                   |                         |                         | $\overline{\checkmark}$ | specific comr                                      |  |
| Corporate Responsibility             | $\checkmark$            |                         |                         | 33%  |  |
| Mergers and Acquisition              |                         |                         | $\overline{\checkmark}$ | Fully comprise<br>Independent                      |  |
| Legal, Regulatory & Tax              |                         |                         | $\overline{\checkmark}$ | 33%  |  |
| Reputation Risk                      |                         |                         | V                       | Chaired by Independent                             |  |

#### 40% Comprised of only ndependent Directors 100% of Statutory Committees Chaired by ndependent Directors Additional Business specific committees 33% fully comprised of ndependent Directors 33% Chaired by

#### **Pathway to strengthen Corporate Governance**

- Tenure of IDs upto 3 years for max. 2 terms
- Gender Diversity Min. 30% female directors
- Management Ownership CEO and member of executive committees to have share ownership
- Related Party Transactions Independent 3rd party review & certification
- Training & Education Min. 4 sessions in a year for education of IDs

#### **Board of Directors**

#### **Independent Directors**



Chandra lyengar



50+ Yrs of Experience Skill & Expertise

- Sector Expert
- Regulatory & Policy Framework
- Governance



Lisa **MacCallum** 

25+ Yrs of Experience

Skill & Expertise

- ESG
- Brand Strategy
- Global Affairs



Hemant Nerurkar



- Business Transformation
- · Supply Chain & Marketing
- Quality Control

#### **Non-Independent Directors**



Gautam Adani

Chairman

Skill & Expertise

- · Entrepreneurial Vision
- Business Leadership



Rajesh Adani

Director

Skill & Expertise

- Business relationship
- Execution



Anil Sardana Managing Director

#### 40+ Yrs of Experience Skill & Expertise

- Industry veteran
- Strategic leadership
- Transition & Development



**Kandarp** 

Patel Whole Time Director & CEO

25+ Yrs of Experience Skill & Expertise

- Power Trading
- Fuel Management
- · Legal & Commercial





# Thank You

## **Annexures**

### **AESL:** Historical Financials | Profit and Loss Account



| Particulars                                  | Unit       | FY22   | FY23   | FY24   | FY25   | CAGR<br>(FY22-25) | 1HFY26 |
|--|------------|--------|--------|--------|--------|-------------------|--------|
| Operating Metrics                            |            |        |        |        |        |                   |        |
| Transmission Lines                           | Ckms       | 18,795 | 19,779 | 20,509 | 26,696 | 12%               | 26,696 |
| Units Sold (AEML + MUL)                      | Mn Units   | 7,972  | 9,050  | 10,574 | 11,506 | 13%               | 3,210  |
| Profit and Loss Statement                    |            |        |        |        |        |                   |        |
| Operational Revenue                          | USD Mn     | 1,343  | 1,480  | 1,705  | 1,994  | 14%               | 1,029  |
| Income from SCA, EPC, Trading and Others     | USD Mn     | 142    | 139    | 287    | 784    | 77%               | 482    |
| Other Income                                 | USD Mn     | 80     | 67     | 73     | 79     | (0.12%)           | 43     |
| Total Income                                 | USD Mn     | 1,565  | 1,686  | 2,065  | 2,858  | 22%               | 1,553  |
| Cost of Power Purchased                      | USD Mn     | 367    | 468    | 520    | 653    | 21%               | 374    |
| Cost of Fuel                                 | USD Mn     | 141    | 169    | 134    | 73     | (20%)             | -      |
| Construction Expenses                        | USD Mn     | -      | -      | 101    | 554    | n/a               | 379    |
| Purchase of Stock in Trade                   | USD Mn     | 108    | 92     | 123    | 160    | 14%               | 43     |
| Employee Benefit Expenses                    | USD Mn     | 117    | 120    | 114    | 121    | 1%                | 53     |
| Net movement in Regulatory Deferral Account  | USD Mn     | (90)   | (126)  | 55     | 157    | n/a               | 94     |
| Other Expenses                               | USD Mn     | 198    | 220    | 258    | 235    | 6%                | 143    |
| Total Operating Expenses                     | USD Mn     | 840    | 943    | 1,307  | 1,953  | 32%               | 1,087  |
| EBITDA                                       | USD Mn     | 725    | 743    | 758    | 905    | 8%                | 467    |
| EBITDA Margin%                               | %          | 46%    | 44%    | 37%    | 32%    | (12%)             | 30%    |
| Depreciation and Amortization                | USD Mn     | 188    | 196    | 213    | 223    | 6%                | 110    |
| Finance Costs                                | USD Mn     | 312    | 339    | 332    | 381    | 7%                | 199    |
| Taxes  | USD Mn     | 58     | 53     | 70     | 21     | (29%)             | 34     |
| Exceptional Items - Expense/ (Income)        | USD Mn     | -      | -      | -      | 176    | n/a               | -      |
| Sub-total                                    | USD Mn     | 558    | 588    | 614    | 801    | 13%               | 343    |
| [+/-] Deferred assets recoverable/adjustable | USD Mn     | (4)    | 0.49   | (0.48) | 3      | n/a               | (0.34) |
| Reported Profit After Tax (PAT)              | USD Mn     | 163    | 156    | 143    | 108    | (13%)             | 123    |
| [+/-] Adjustments                            | USD Mn     | (27)#  | (26)#  | -      | 104*   | n/a               | -      |
| Adjusted Profit After Tax (PAT)              | USD Mn     | 136    | 131    | 143    | 211    | 16%               | 123    |
| Earnings Per Share                           | USD /Share | 0.12   | 0.14   | 0.12   | 0.11   | (3%)              | 0.10   |

### **FY25 Insights**

26,696 ckms

Transmission Network (Operational + Under Construction)

\$1,994 Mn

Operational Revenue

**\$905 Mn** EBITDA

/In

▶ **8%** 3Y CAGR

92%

Transmission - EBITDA Margin

\$211 Mn

**1** 

Adjusted Profit After Tax

3Y CAGR

### **AESL:** Historical Financials | Balance Sheet



| Particulars                               | Unit   | FY22  | FY23  | FY24    | FY25    | 1HFY26  |
|---|--------|-------|-------|---------|---------|---------|
| Assets                                    |        |       |       |         |         |         |
| Non-Current Assets                        |        |       |       |         |         |         |
| Gross Fixed Assets (Incl. CWIP)           | USD Mn | 5,517 | 5,717 | 6,210   | 6,571   | 6,571   |
| [-] Accumulated Depreciation              | USD Mn | (857) | (985) | (1,182) | (1,280) | (1,342) |
| Net Fixed Assets (Incl. CWIP)             | USD Mn | 4,661 | 4,732 | 5,027   | 5,291   | 5,229   |
| Other Non-Current Assets                  | USD Mn | 878   | 753   | 844     | 1,406   | 1,938   |
| Total Non-Current Assets                  | USD Mn | 5,539 | 5,484 | 5,871   | 6,697   | 7,167   |
| Current Assets                            |        |       |       |         |         |         |
| Cash and Cash Equivalents                 | USD Mn | 184   | 208   | 267     | 423     | 552     |
| Other Current Assets                      | USD Mn | 391   | 638   | 698     | 1,165   | 1,335   |
| Total Current Assets                      | USD Mn | 574   | 846   | 965     | 1,588   | 1,887   |
| Regulatory Deferral Account - Assets      | USD Mn | 148   | 239   | 188     | 361     | 256     |
| Total Assets                              | USD Mn | 6,261 | 6,569 | 7,024   | 8,646   | 9,311   |
| Liabilities                               |        |       |       |         |         |         |
| Equity                                    |        |       |       |         |         |         |
| Equity Share Capital                      | USD Mn | 548   | 136   | 134     | 140     | 135     |
| Other Equity                              | USD Mn | 759   | 1,285 | 1,382   | 2,439   | 2,498   |
| Non-Controlling Interest                  | USD Mn | 144   | 134   | 127     | 110     | 115     |
| Total Equity                              | USD Mn | 1,452 | 1,554 | 1,643   | 2,690   | 2,748   |
| Liabilities                               |        |       |       |         |         |         |
| Long Term Borrowings                      | USD Mn | 3,664 | 3,816 | 4,024   | 4,325   | 4,649   |
| Short Term Borrowings                     | USD Mn | 269   | 349   | 414     | 376     | 461     |
| Other Liabilities                         | USD Mn | 840   | 849   | 937     | 1,245   | 1,439   |
| Regulatory Deferral Account - Liabilities | USD Mn | 36    | -     | 6       | 11      | 14      |
| Total Liabilities                         | USD Mn | 4,809 | 5,015 | 5,381   | 5,956   | 6,563   |
| Total Equity and Liabilities              | USD Mn | 6,261 | 6,569 | 7,024   | 8,646   | 9,311   |
| Return on Assets (RoA)                    | %      | 13.9% | 13.7% | 12.8%   | 14.3%   | 7.2%    |
| Return on Capital Employed (RoCE)         | %      | 9.7%  | 9.6%  | 9.0%    | 9.1%    | 3.8%    |
| Return on Equity (RoE)                    | %      | 9.8%  | 9.0%  | 9.0%    | 9.9%    | 4.6%    |

### **FY25 Insights**

\$ 7,364 Mn Fixed and SCA Asset Base

\$ 986\* Mn Cash and Cash Equivalents

\$ 2,690 Mn Networth

14.3% Return on Assets

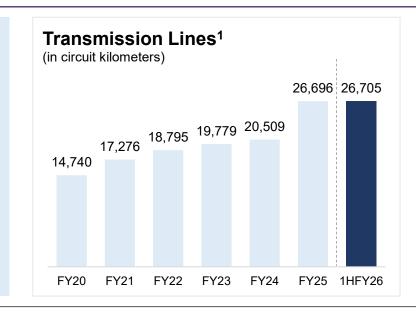
9.1% Return on Capital Employed

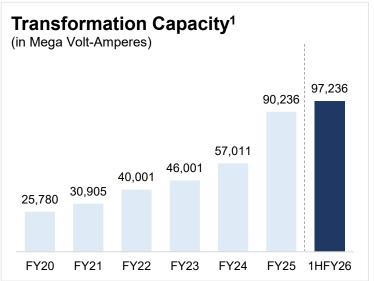
9.9% Return on Equity

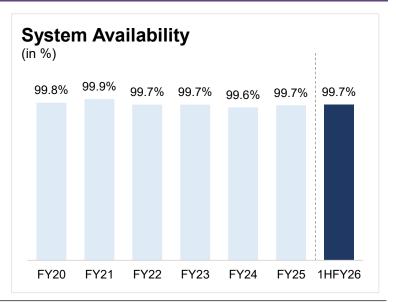
### **AESL:** Operational Performance



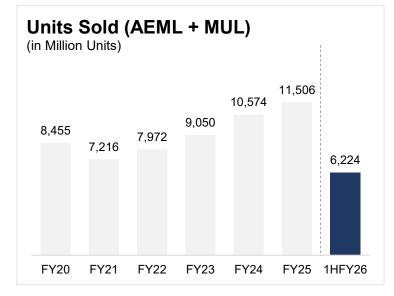


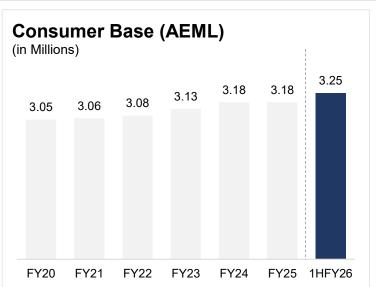


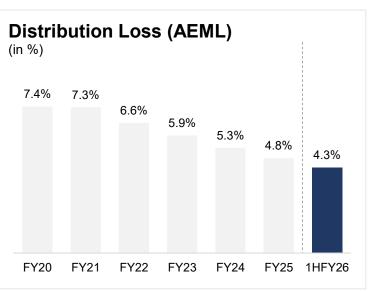






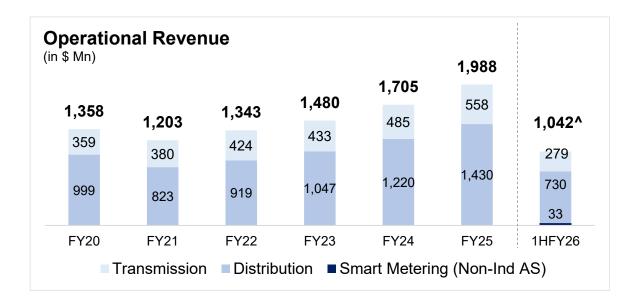


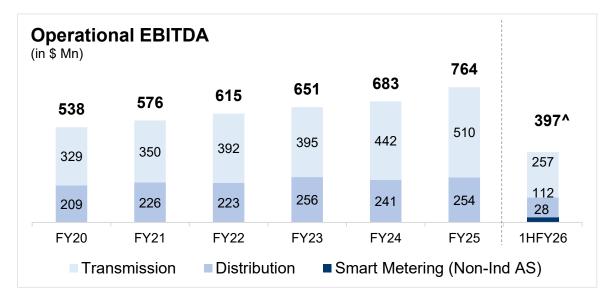


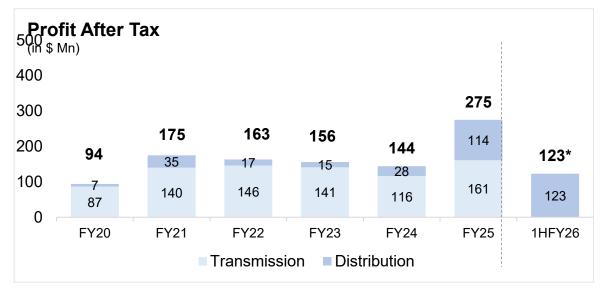


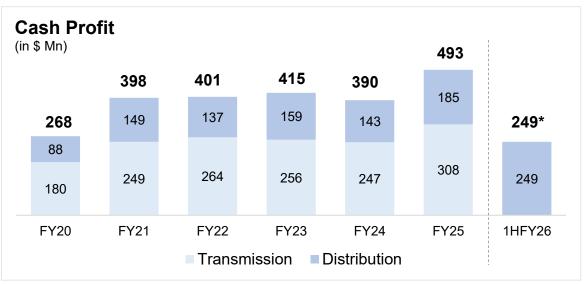
#### **AESL:** Financial Performance







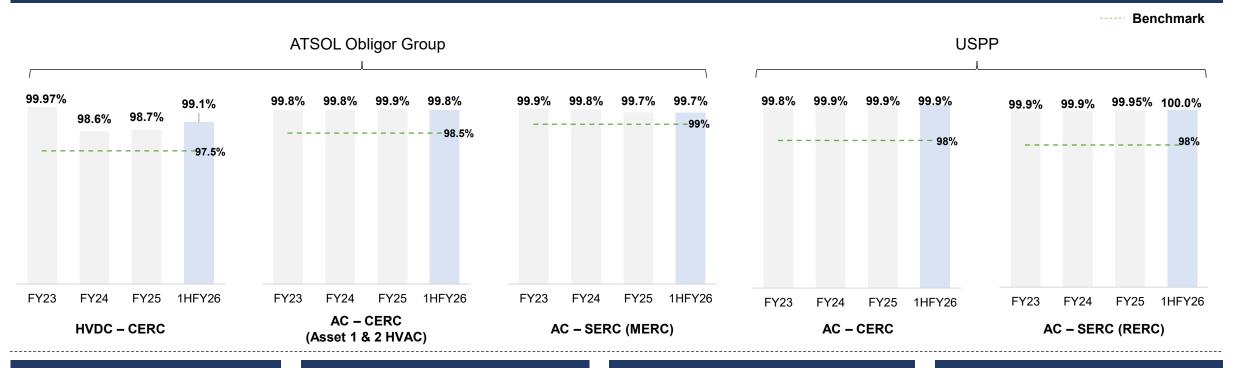




### **AESL:** Operational Excellence



#### Availability-based payments translates operational excellence into maximum visibility on revenue visibility



#### In-housed O&M

One of the lowest O&M costs through predictive maintenance and technology excellence

#### **Operating Efficiency**

- Robust network availability of 99.7%
- One of lowest Distribution losses in the country (4.3% in 1HFY26 in AEML)
- Highest EBITDA margin in the sector (92% in Transmission)

#### **Consumer-centricity**

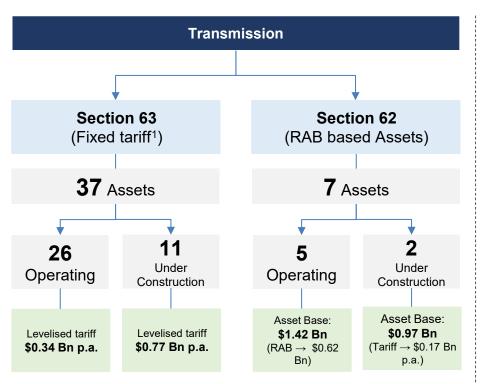
- Supplier of choice for 13 million+ consumers with a green power option
- 98 million potential smart metering consumer base

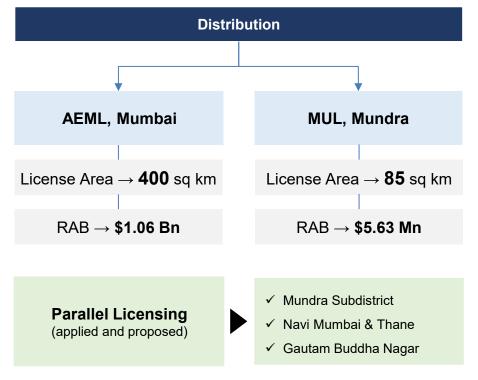
#### **Diversification of Energy Business**

- Decarbonization of Grid: achieved 43% RE power and on track to reach 60% by FY27
- Installed 3.36 MWp solar capacity for auxiliary consumption at substations

### **AESL:** Diversified Asset Base across Key Business Segments



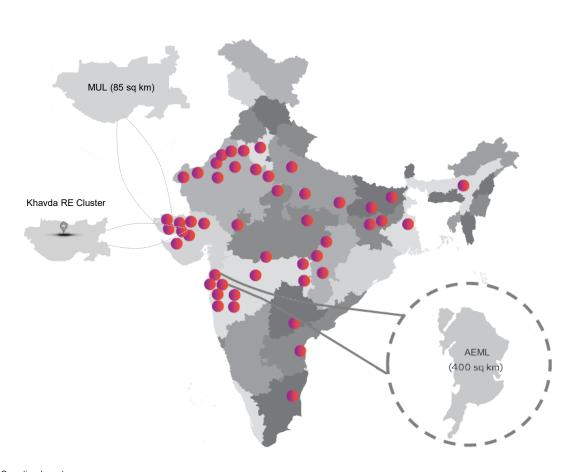






### Asset Portfolio: Presence Across the Country





Red: Operational assets

#Map not to scale

^Partial commissioning of NKTL line: 247 ckm out of 304 ckm; WRSR: 125 ckm out of 635 ckm; Khavda Ph III Part A: 64 ckm out of 594 ckm; thus total 436 ckm has been added out of total 7.063 ckm in under-construction stage

Ckt: circuit; ckms: circuit kilometers; MEGPTCL: Maharashtra Eastern Grid Power Transmission Company Limited; ATIL: Adani Transmission (India) Limited; ATSCL: Aravali Transmission Service Company LTD; MTSCL: Maru Transmission Service Company LTD; WTGL: Western Transmission (Gujarat) LTD.; WTPL: Western Transco Power LTD; AEML: Adani Electricity Mumbai Limited; STL: Sipat Transmission Limited; RRWTL: Raipur Rajnandgaon-Warora Transmission Limited; CWRTL: Chhattisgarh-WR Transmission Limited; ATRL: Adani Transmission (Rajasthan) Limited; HPTSL: Hadoti Power Transmission Limited; BPTSL: Barmer Power Transmission Limited; TPTSL: Thar Power Transmission Limited; ATL: Alipurduar Transmission Ltd.; GTL: Ghatampur Transmission Limited; FBTL: Fatehgarh Bhadla Transmission Ltd; BKTL: Bikaner Khetri Transmission Limited; ATBPSL: Adani Transmission Bikaner Sikar Private Limited; OBTL: Obra- C Badaun Transmission Limited; WRSS\_XXIA: WRSS XXI(A) Transco Limited; Lakadia Banaskantha Transco Limited; JWTL: Jam Khambaliya Transco Limited; MUL: MPSEZ Utility Limited; NKTL: North Karanpura Transco Limited; KVTL: Kharghar Vikroli Transmission Limited; WKTL: Warora Kurnool Transmission Ltd.; AEMIL: Adani Electricity Mumbai Infra Limited; MP II: MP Power Transmission Package II Ltd; KHAVDA: Khavda Transmission Ltd.; KARUR: Karur Transmission Ltd.; NES: Network Expansion Scheme (NES)

16 States (distinct states including smart metering business) 26,705 Ckt km Transmission Line **97,236**MVA
Transmission
Capacity

| No | Operational    | Ckt Kms |
|----|----------------|---------|
| 1  | MEGPTCL        | 1,217   |
| 2  | ATIL (3 lines) | 3,834   |
| 3  | ATSCL          | 97      |
| 4  | MTSCL          | 300     |
| 5  | WTGL           | 974     |
| 6  | WTPL           | 2,089   |
| 7  | AEML           | 593     |
| 8  | STL            | 348     |
| 9  | RRWTL          | 611     |
| 10 | CWRTL          | 434     |
| 11 | ATRL           | 278     |
| 12 | HPTSL          | 116     |
| 13 | BPTSL          | 133     |
| 14 | TPTSL          | 164     |
| 15 | APTL           | 650     |
| 16 | GTL            | 897     |
| 17 | FBTL           | 292     |
| 18 | BKTL           | 481     |
| 19 | ATBPSL         | 343     |
| 20 | OBTL           | 630     |
| 21 | WRSS_XXIA      | 295     |
| 22 | LBTL           | 351     |
| 23 | JKTL           | 37      |
| 24 | MUL            | 253     |
| 25 | WKTL           | 1,756   |

| 26 | KTL                             | 9       |
|----|---------------------------------|---------|
| 27 | KVTL                            | 74      |
| 28 | KBTL                            | 217     |
| 29 | ATSTL (EPTCL)                   | 673     |
| 30 | MP II                           | 1,088   |
| 31 | Khavda II Part A                | 355     |
| 32 | KPS – 1                         | 43      |
| 33 | Sangod Trans                    | 11      |
|    | Subtotal (A)                    | 19,642  |
| No | Under construction <sup>^</sup> | Ckt Kms |
| 34 | NKTL                            | 304     |
| 35 | AEMIL (HVDC)                    | 80      |
| 36 | WRSR                            | 635     |
| 37 | Khavda Ph III Part A            | 594     |
| 38 | Khavda Phase IV Part A          | 597     |
| 39 | NES – Navinal (Mundra)          | 260     |
| 40 | NES – Jamnagar                  | 658     |
| 41 | Khavda Phase IV Part D          | 644     |
| 42 | Rajasthan Ph III Part I         | 2,400   |
| 43 | Line & SS Augmentation          | -       |
| 44 | Navinal Mundra (Ph1-B1)         | 150     |
| 45 | Mahan Transmission              | 740     |
| 46 | WRNES Talegaon                  | -       |
|    | Subtotal (B)                    | 7,063   |
|    | Total (A+B)                     | 26,705  |
|    |                                 |         |

### **AESL:** Operational T&D Asset Portfolio as of September 2025



| Sr No. | ojects Name Transmission Line (Asset Details)                         |  | Transmission<br>Line Length<br>(ckm) | Transformation<br>Capacity (MVA) | Contract<br>Type |
|--------|---|--|--------------------------------------|----------------------------------|------------------|
| 1      | Adani Transmission India Limited (ATIL)                               | Mundra – Dehgam, Mundra – Mohindergarh and Tiroda – Warora | 3,834                                | 6,630                            | ROA              |
| 2      | Maharashtra Eastern Grid Power Transmission Company Limited (MEGPTCL) | Tiroda – Aurangabad  | 1,217                                | 6,000                            | ROA              |
| 3      | Adani Electricity Mumbai Limited (AEML) <sup>(2)</sup>                | Mumbai Distribution Business                               | 593                                  | 3,500                            | ROA              |
| 4      | MPSEZ Utility Limited (MUL)   | Mundra SEZ Distribution Business                           | 253                                  | 710                              | ROA              |
| 5      | Aravali Transmission Service Company Limited (ATSCL)                  | Aravali Lines  | 97                                   | 630                              | TBCB             |
| 6      | Maru Transmission Service Company Limited (MTSCL)                     | Maru Lines   | 300                                  | 730                              | TBCB             |
| 7      | Western Transmission (Gujarat) Limited (WTGL)                         | Western Transmission (Gujarat)                             | 974                                  | -                                | TBCB             |
| 8      | Western Transco Power Limited (WTPL)                                  | Western Transmission (Maharashtra)                         | 2,089                                | -                                | TBCB             |
| 9      | Adani Transmission Bikaner Sikar Private Limited (ATBSPL)             | Bikaner – Sikar  | 343                                  | -                                | TBCB             |
| 10     | Alipurduar Transmission Limited (APTL)                                | Alipurduar Transmission                                    | 650                                  | -                                | TBCB             |
| 11     | Adani Transmission (Rajasthan) Limited (ATRL)                         | Suratgarh – Sikar  | 278                                  | -                                | TBCB             |
| 12     | Raipur Rajnandgaon – Warora Transmission Limited (RRWTL)              | Raipur – Rajnandgaon – Warora                              | 611                                  | -                                | TBCB             |
| 13     | Chhattisgarh – WR Transmission Limited (CWRTL)                        | Chhattisgarh – WR  | 434                                  | 630                              | TBCB             |
| 14     | Sipat Transmission Limited (STL)                                      | Sipat – Rajnandgaon  | 348                                  | -                                | TBCB             |
| 15     | Hadoti Power Transmission Limited (HPTSL) – PPP 8                     | Hadoti Lines   | 116                                  | 310                              | TBCB             |
| 16     | Barmer Power Transmission Limited (BPTSL) – PPP 9                     | Barmer Lines   | 133                                  | 150                              | TBCB             |
| 17     | Thar Power Transmission Limited (TPTSL) – PPP 10                      | Thar Lines   | 164                                  | 125                              | TBCB             |
| 18     | Fatehgarh Bhadla Transmission Limited (FBTL)                          | Fategarh – Bhadla  | 292                                  | -                                | TBCB             |
| 19     | Bikaner Khetri Transmission Limited (BKTL)                            | Bikaner – Sikar  | 481                                  | -                                | TBCB             |
| 20     | Ghatampur Transmission Limited (GTL)                                  | Ghatampur  | 897                                  | -                                | TBCB             |
| 21     | Obra-C Badaun Transmission Limited (OBTL)                             | Obra   | 630                                  | 950                              | TBCB             |
| 22     | Lakadia Banaskantha Transco Limited (LBTL)                            | Lakadia – Banaskantha                                      | 351                                  | -                                | TBCB             |
| 23     | WRSS XXI(A) Transco Limited (WRSS_XXIA)                               | Lakadia – Bhuj   | 295                                  | 3,000                            | TBCB             |
| 24     | Jam Khambaliya Transco Limited (JKTL)                                 | Jam Khambaliya   | 37                                   | 2,500                            | TBCB             |
| 25     | Warora Kurnool Transmission Limited (WKTL)                            | Warora – Kurnool   | 1,756                                | 3,000                            | TBCB             |
| 26     | Karur Transmission Line (KTL)   | Karur  | 9                                    | 1,000                            | TBCB             |
| 27     | Kharghar Vikroli Transmission Limited (KVTL)                          | Kharghar – Vikhroli  | 74                                   | 1,500                            | TBCB             |
| 28     | Khavda-Bhuj Transmission Limited (KBTL)                               | Khavda – Bhuj  | 217                                  | 4,500                            | TBCB             |
| 29     | Adani Energy Solutions Mahan Limited (AESML)                          | Mahan – Sipat  | 673                                  | -                                | ROA              |
| 30     | MP Power Transmission Package-II Limited (MP II)                      | MP Package – II  | 1,088                                | 2,736                            | TBCB             |
| 31     | Khavda II-A Transmission  | Khavda-II-A  | 355                                  | -                                | TBCB             |
| 32     | KPS 1 Transmission Limited (KPS - 1)                                  | Khavda Pooling Station 1                                   | 43                                   | 6,000                            | TBCB             |
| 33     | Sangod Transmission Service Limited (STSL)                            | Sangod   | 11                                   | 1,160                            | TBCB             |
|        | Total Operational Assets  |  | 19,642                               | 45,761                           |                  |

### **AESL:** Transmission Under-construction Asset Portfolio as of September 2025



| Sr No. | Projects Name  | Transmission Line (Asset Details)              | Transmission Line<br>Length (ckm) | Transformation<br>Capacity (MVA) | Contract<br>Type | Project Cost <sup>(1)</sup><br>(\$ Mn) | COD <sup>(2)</sup> |
|--------|--|--|-----------------------------------|----------------------------------|------------------|--|--------------------|
| 1      | North Karanpura Transco Limited (NKTL)                 | North Karanpura                                | 304                               | 1,000                            | ТВСВ             | 109                                    | Oct-25             |
| 2      | Adani Electricity Mumbai Infra Limited (AEMIL – HVDC)# | HVDC Mumbai                                    | 80                                | 1,000                            | ROA              | 788                                    | Dec-25             |
| 3      | WRSR Transmission Limited (WRSR)                       | WRSR (Narendra – Pune Line)                    | 635                               | 6,000                            | TBCB             | 238                                    | Dec-25             |
| 4      | Halvad Transmission Limited (HTL)                      | Khavda Phase-III Part-A (Halvad)               | 594                               | -                                | TBCB             | 306                                    | Dec-25             |
| 5      | Khavda IV – A Power Transmission Limited               | Khavda Phase IV – A                            | 597                               | 4,500                            | TBCB             | 462                                    | Aug-26             |
| 6      | Navinal Transmission Limited (NTL)                     | NES – Navinal (Mundra)                         | 260                               | 6,000                            | TBCB             | 281                                    | Jul-26             |
| 7      | Jamnagar Transmission Limited (JTL)                    | NES – Jamnagar                                 | 658                               | 3,000                            | TBCB             | 444                                    | Oct-26             |
| 8      | Pune-III Transmission Limited                          | Khavda Phase IV Part D                         | 644                               | 4,500                            | TBCB             | 389                                    | Nov-26             |
| 9      | Rajasthan Part I Power Transmission Limited            | HVDC Rajasthan Phase-II                        | 2,400                             | 7,500                            | TBCB             | 2,816                                  | Dec'28 - Jun'29    |
| 10     | Line and Substation Augmentation (15 projects)         | Line and Substation Augmentation (15 projects) | -                                 | 9,175                            | ROA              | 175                                    | Jan'25 - Sept'27   |
| 11     | Mundra I Transmission Limited                          | Navinal (Mundra) Phase 1 Part B1               | 150                               | 3,000                            | TBCB             | 315                                    | Mar-28             |
| 12     | Mahan Transmission Limited (MTL)                       | Mahan  | 740                               | 2,800                            | TBCB             | 248                                    | Apr-27             |
| 13     | WRNES Talegaon Power Transmission Limited              | WRNES Talegaon                                 | -                                 | 3,000                            | TBCB             | 187                                    | Jan-28             |
|        | Total Transmission Under-construction Assets           |  | 7,063                             | 51,475                           |                  | 6,758                                  |                    |

### **AESL:** Smart Metering Under-construction Portfolio as of September 2025



| Sr No. | Projects Name   | Coverage Area   | Smart Meters<br>Qty (Mn) | Revenue Potential<br>(\$ Mn) | Contract Period<br>(months) | Contract<br>Type | Month of<br>Award            |
|--------|---|---|--------------------------|------------------------------|-----------------------------|------------------|------------------------------|
| 1      | Brihanmumbai Electric Supply & Transport Undertaking (BEST)             | Mumbai (BEST Circle)  | 1.1                      | 147                          | 120                         | DBFOOT           | Sept & Oct'22<br>(Amendment) |
| 2      | Assam Power Distribution Company Limited (APDCL)                        | Tejpur, Mangaldoi, North Lakhimpur  | 0.8                      | 95                           | 120                         | DBFOOT           | Feb'23                       |
| 3      | Andhra Pradesh Eastern Power Distribution Company Limited (APEPDCL)     | Srikakulam, Vizianagaram, Visakhapatnam,<br>East Godavari and West Godavari | 1.1                      | 145                          | 120                         | DBFOOT           | Jun & Dec'23                 |
| 4      | Andhra Pradesh Central Power Distribution Company Limited (APCPDCL)     | Krishna, Guntur, and Prakasam   | 1.7                      | 235                          | 120                         | DBFOOT           | Jun & Nov'23                 |
| 5      | Andhra Pradesh Southern Power Distribution Company Limited (APSPDCL)    | Nellore, Chittoor, Kadapa, Anantapuram,<br>Kurnoolam & Kurnool              | 1.3                      | 202                          | 120                         | DBFOOT           | Jun & Sept'23                |
| 6      | Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-05) | Bhandup Zone, Kalyan Zone and Konkan<br>Zone (inc additional qty)           | 8.1                      | 1,089                        | 120                         | DBFOOT           | Aug'23 & Mar'24              |
| 7      | Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-06) | Baramati Zone and Pune Zone   | 5.2                      | 709                          | 120                         | DBFOOT           | Aug'23                       |
| 8      | North Bihar Power Distribution Company Limited (NBPDCL)                 | Siwan, Suran, Gopalganj, Vaishali, and<br>Samastipur                        | 2.8                      | 349                          | 120                         | DBFOOT           | Aug'23                       |
| 9      | Uttarakhand Power Corporation Limited (UPCL)                            | Kumaon Region   | 0.7                      | 92                           | 120                         | DBFOOT           | Dec'23                       |
| 10     | Adani Electricity Mumbai Limited (AEML)                                 | Mumbai (AEML Circle)  | 1.8                      | 262                          | 120                         | DBFOOT           | Jun'25                       |
|        | Total Smart Metering Under-construction Assets                          |   | 24.6                     | 3,324                        |                             |                  |                              |

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# Thank You