

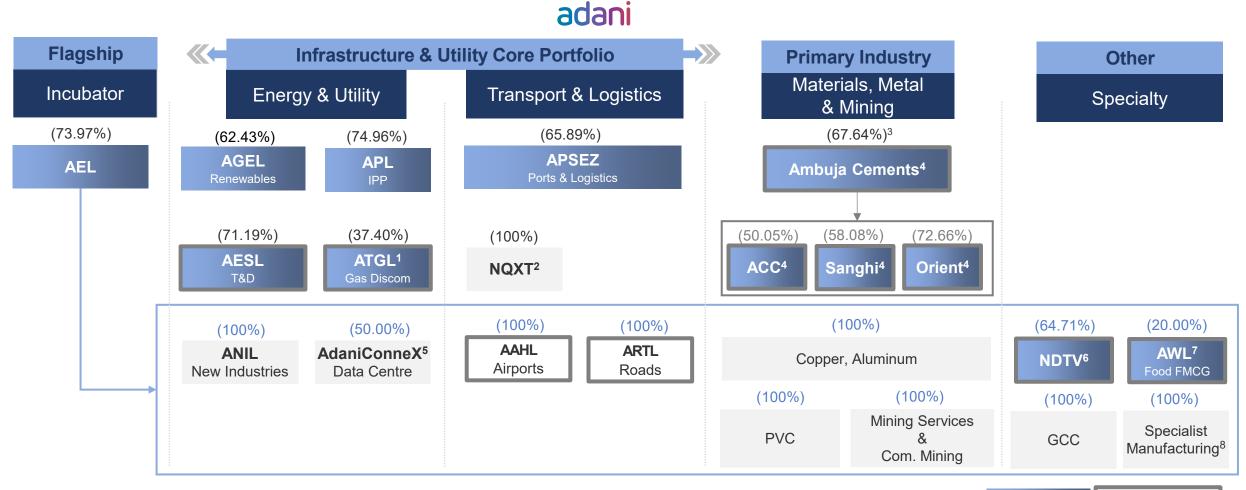
Contents

- 1 Executive Summary
- 2 1HFY26 Financial Highlights (YoY)
- 3 Capex Profile
- 4 Q2FY26 Financial Highlights (YoY)
- 5 1HFY26 Operational Highlights (YoY)
- 6 Q2FY26 Operational Highlights (YoY)
- 7 Annexure ESG Framework and Updates
- Annexure Rating and Operational and Under construction Asset Portfolio

Executive Summary

Adani Portfolio: A World Class Infrastructure & Utility Portfolio





(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries (%): Ambuja equity stake in its subsidiaries

Listed cos Direct Consumer

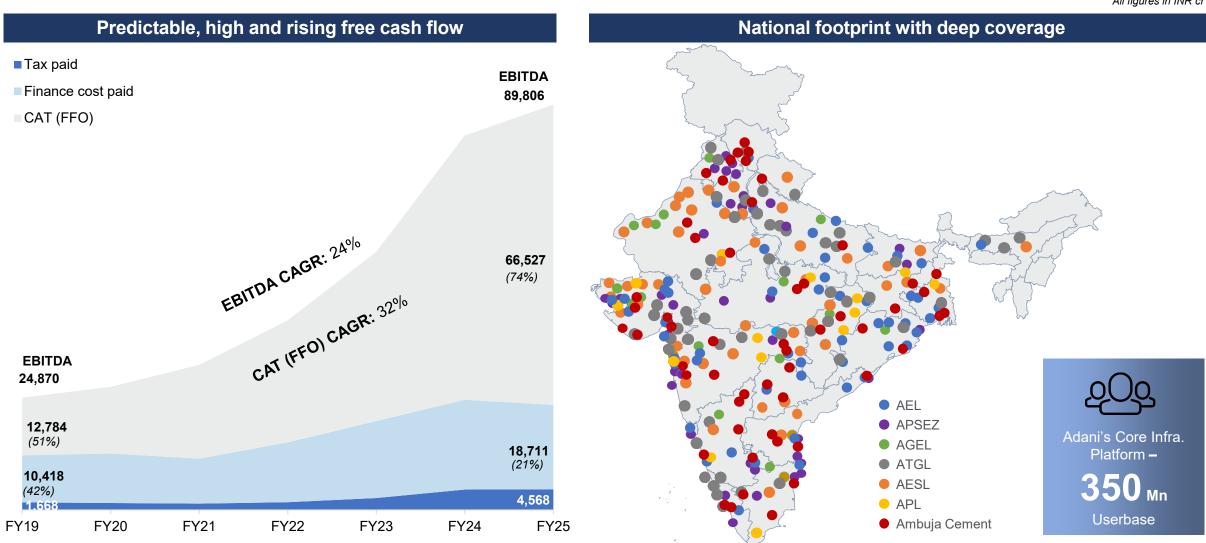
A multi-decade story of high growth centered around infrastructure & utility core

Notes: 1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. NQXT: North Queensland Export Terminal. On 17th Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 3. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 4. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30th Sep'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 7. AWL Agri Business Ltd. : AEL to exit Wilmar JV, agreement signed for residual 20% stake dilution. | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Entergy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30th September. 2025.





All figures in INR cr



Adani Portfolio: Repeatable, robust & proven transformative model of investment



DEVELOPMENT¹

Adani Infra (India) Limited | Cemindia Projects Ltd. | PSP Projects Ltd.

Origination

- Analysis & market intelligence
- Viability analysis

Site Development

- Site acquisition
- · Concessions & regulatory agreements

Construction

- Engineering & design
- · Sourcing & quality
- Project Management Consultancy (PMC)

OPERATIONS

Operations (AIMSL)

Operation

 Life cvcle O&M planning

Energy Network

Operation Center

(ENOC)

Asset Management plan

Inspired Purpose & Value Creation

 Delivering exceptional products & services for elevated engagement

CONSUMERS

New C.E.O.

Consumer | Employees | Other Stakeholders

· Differentiated and many P&Ls



India's Largest Commercial Port (at Mundra)

Strategic value

Mapping

ERFORMANCE



Line in Asia

Longest Private HVDC (Mundra - Mohindergarh)

Duration Risk Matching

Governance & Assurance

Diversified Source of Capital

Risk Management - Rate & Currency

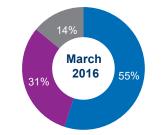
Investment Case Development



World's largest Renewable Cluster (at Khavda)

Infrastructure Financing

Growth Capital - Platform Framework



Adani's Core Infra. Platform -



350 Mn

Userbase

Capex LC

Policy, Strategy & Risk Framework

Continued Focus & Investment

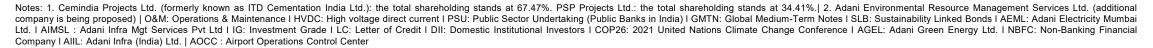
Human Capital Development

- Leadership Development Initiatives
- Investment in Human Capital

23% 26%



- Al enabled Digital Transformation
- Power Utility Business ENOC
- · City Gas Distribution SOUL
- · Transportation Business AOCC



AESL: Executive Summary – 1HFY26 and Q2FY26



Key Highlights for 1HFY26 and Q2FY26

Financial Performance:

- Operational revenue of Rs 9,138 Cr in 1HFY26 was up 4% and grew 8% to Rs 4,539
 Cr in Q2FY26, led by recently operationalized transmission assets and contribution from smart meter segment
- Recorded double digit growth in consolidated EBITDA resulting from steady core segments revenue and supported by smart meter and EPC & Other income
- PBT increased by 34% YoY to Rs 1,404 Cr in 1H and 25% YoY to Rs 745 Cr in Q2
- Adjusted PAT surged 42% YoY to Rs 1,096 Cr in 1HFY26 and 21% YoY to Rs 557 Cr in Q2FY26, supported by double-digit EBITDA growth and moderation in depreciation
- Capex increased by 1.36x to Rs 5,976 crore in 1HFY26 vs Rs 4,400 Cr in 1HFY25
- The leverage position is at comfortable level, with net debt to EBITDA at 4.4x

Transmission Business:

- Won WRNES Talegaon line with a project cost of Rs 1,663 Cr in 1HFY26
- With recent wins, the company's aggregate transmission under construction pipeline stands at Rs 60,004 Cr
- The near-term tendering pipeline in the transmission sector is solid at ~Rs 96,000 Cr

Distribution Business (AEML Mumbai):

- Units sold at AEML marginally increased by 2% to 2,650 MUs in Q2, driven by C&I
- As part of its deleveraging plan, AEML repurchased \$44.66 mn out of outstanding \$300 mn 2031 bonds
- RAB stands at Rs 9,412 Cr as of 1HFY26, registering a growth of 13% YoY

Smart Metering:

- Secured a contract of 18.36 lakhs meters from AEML with a revenue potential of Rs 2,323 Cr
- Installed 42.4 lakhs new meters in 1HFY26, taking the total installations to 73.7 lakhs meters. The company remains on track to surpass ~1 Cr cumulative meters by FY26
- The untapped country-level market opportunity stands at 104 mn smart meters

Key Operating Metrics

Transmission - Q2FY26

26,705 ckms

Trans. Network

▲ +190 ckms (in Q2FY26)

97,236 MVATransformation
Capacity

99.6%

System Availability

₹60,004 Cr

UC Orderbook

▲ 32,704 Cr (vs Q2FY25)

During 1HFY26 commissioned three transmission projects – Khavda Phase II Part-A, KPS-1, Sangod transmission

Distribution (AEML) – Q2FY26

2,650 MUs

Units Sold in Q2FY26

▲ **2**% YoY

4.36%

Distribution Loss

vs 4.85% in Q2FY25

Smart Metering – Q2FY26

7.37 mn

Cumulative Meters Installed 24.6 mn

Meters Orderbook

Key Financial Metrics

Q2FY26

₹4,539 Cr

Operational Revenue

▲ 8% YoY

₹2,126 Cr

EBITDA

▲ **12%** YoY

₹745 Cr

PBT

▲ **25%** YoY

₹557 Cr

Adj. PAT

▲ **21%** YoY

₹3,752 Cr

Capex

▲ **1.24x** YoY

₹36,113 Cr

Net Debt

1HFY26

₹9,138 Cr

Operational Revenue

▲ **4**% YoY

₹4,144 Cr

EBITDA

▲ 13% YoY

₹1,404 Cr

PBT

▲ **34%** YoY

₹1,096 Cr

Adj. PAT

▲ **42%** YoY

₹5,976 Cr

Capex

▲ 1.36x YoY

4.4x

Net Debt to EBITDA



1HFY26 Financial Highlights (YoY)

AESL: Consolidated Financial Highlights – 1HFY26 YoY





Note: 1) Includes SCA income of Rs 3,692 crores in 1HFY26 vs Rs 1,985 crores in 1HFY25; *Adjusted for one-time deferred tax reversal (MAT entitlement of previous years) of Rs 314 crore in Q2FY25; \(^1\)Includes deferred tax reversal (MAT entitlement of previous years) of Rs 314 crore in Q2FY25; #Adjusted for an exceptional item due to carve-out of the Dahanu power plant of Rs 1,506 crore; Total Income = Operational revenue + income from SCA/EPC/traded goods + One time income/expense + Other Income; Total EBITDA = Operating EBITDA plus other income, one-time regulatory income, adjusted for CSR exp.; Cash profit calculated as PAT + Depreciation + Deferred Tax + MTM option loss)

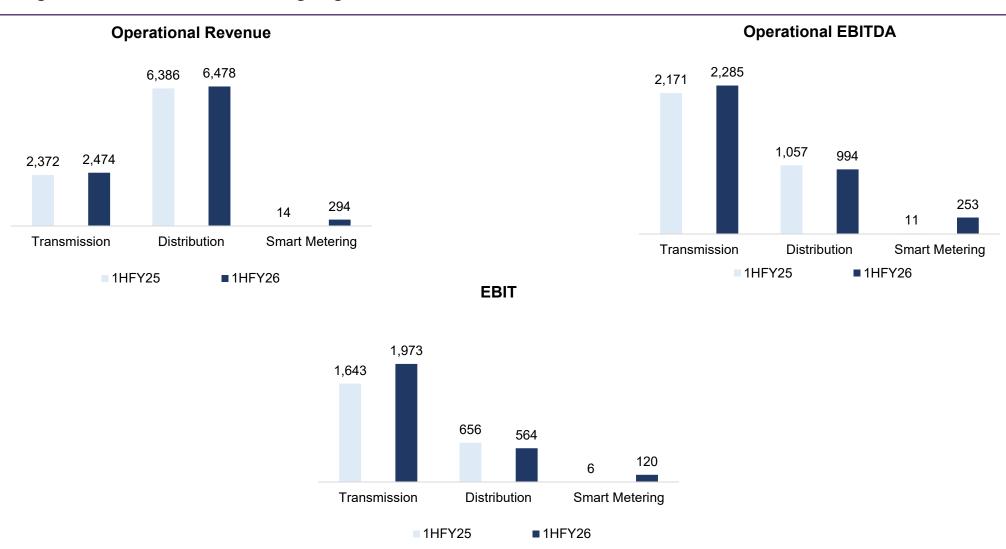
2) Service Concession Arrangements (SCA - Ind AS 115); With respect to SCA, revenue and costs are allocated between those relating to commissioning of transmission infrastructure in transmission business and procurement and installation of smart meters in smart metering business i.e., construction services and those relating to operation and maintenance services and are accounted for separately. Consideration received or receivable is allocated by reference to the relative fair value of smart meters installed when the amounts are separately identifiable. The infrastructure used in the concession arrangements is classified as financial asset, based on the nature of the payment entitlements established in the SCA. In terms of balance sheet, the fair value of future cash flows receivable for transmission infrastructure and supply & installation of smart meter (i.e. construction services) under the transmission and smart metering business segments have been initially recognised under financial assets as 'Receivables under Service Concession Arrangements' and have been recognised at amortised cost subsequently.



AESL: Segment–wise Financial Highlights – 1HFY26 YoY



(In Rs Cr)



Note: Total Income = Operational revenue + income from SCA/EPC/traded goods + One time income/expense + Other Income; Total EBITDA = Operating EBITDA plus other income, one-time regulatory income, adjusted for CSR exp.; Cash profit calculated as PAT + Depreciation + Deferred Tax + MTM option loss)

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AESL: Segment wise revenue bridge – 1HFY26 YoY



(In Rs Cr)

Dantia dana / Carmanata	Transn	nission	Distril	oution	Trac	ding	Smart N	l letering	Oth	ners	Conso	lidated
Particulars / Segments	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25
Operating Revenue	2,474	2,372	6,478	6,386	-	-	185^	10^	-	-	9,137	8,768
Revenue under Service Concession Arrangement (SCA – Ind AS 115)	2,086	1,676	-	-	-	-	1,606	310	-	-	3,692	1,985
Income from Trading Business	-	-	-	1	410	658	-	-	-	-	410	658
Income from EPC and Others	-	2	-	-	-	-	-	-	176	149	176	151
Total Revenue from Operations	4,560	4,049	6,478	6,387	410	658	1,791	320	176	149	13,415	11,562
Other Income	-	-	-	-	-	-	-	-	-	-	377	288
Total Income	-	-	-	-	-	-	-	-	-	-	13,793	11,850

Notes: 'The smart metering business segment information above includes IND AS 115 SCA adjustments, thus differs from operating revenue under conventional accounting (Non IND AS).

Notes: BOOT: Build-Own-Operate-Transfer Assets which are transferred back to the government entity which grants the concession after the expiry of the contract. 1) Other income includes treasury income, gain/(loss) on investments and other non-operating income (sale of scrap, rental income, gain on bond buy-back, bad debt recovery); 2) Service Concession Arrangements (SCA – Ind AS 115): With respect to SCA, revenue and costs are allocated between those relating to commissioning of transmission infrastructure in transmission business and procurement and installation of smart meters in smart metering business i.e., construction services and those relating to operation and maintenance services and are accounted for separately. Consideration receivable is allocated by reference to the relative fair value of smart meters installed when the amounts are separately identifiable. The infrastructure used in the concession arrangements is classified as financial asset, based on the nature of future cash flows receivable for transmission infrastructure and supply & installation of smart meter (i.e. construction services) under the transmission and smart metering business segments have been initially recognised under financial assets as 'Receivables under Service Concession Arrangements' and have been recognised at amortised cost subsequently.



AESL: Segment wise EBITDA bridge – 1HFY26 YoY



(In Rs Cr)

Doutioulous / Sagments	Transn	nission	Distril	bution	Trac	ding	Smart Metering Others		Consolidated			
Particulars / Segments	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25	1HFY26	1HFY25
Operating EBITDA	2,285	2,171	994	1,057	29	2	134^	7^	21	40	3,463	3,277
Add: Other Income	-	-	-	-	-	-	-	-	-	-	377	288
Add: One-time Income / Expense	-	-	-	-	-	-	-	-	-	-	-	-
Add: SCA, Trading and EPC Margin (net off income and expense)	263	55	-	0.02	-	-	62	39	-	-	325	95
Less: CSR Expenses	(15)	(1)	(6)	(5)	-	-	-	-	-	-	(21)	(6)
Total EBITDA	2,532	2,225	988	1,052	29	2	196	46	21	40	4,144	3,653

Notes:

^{1) ^}For smart metering business segment information above due to Ind AS – SCA accounting adjustment the operating EBITDA differs from operating EBITDA under conventional accounting (Non-IND AS).

The Consolidated operating EBITDA numbers of 1HFY25 have been restated due to introduction of Trading and Others segment in operating EBITDA. The segment-wise Total EBITDA of 1HFY25 have been restated due to unallocable treasury income considered at consolidated level.

³⁾ SCA: Service Concession Arrangements; EPC: Engineering, Procurement, and Construction; CSR: Corporate Social Responsibility; EBITDA: Earnings Before Interest Tax Deprecation & Amortization

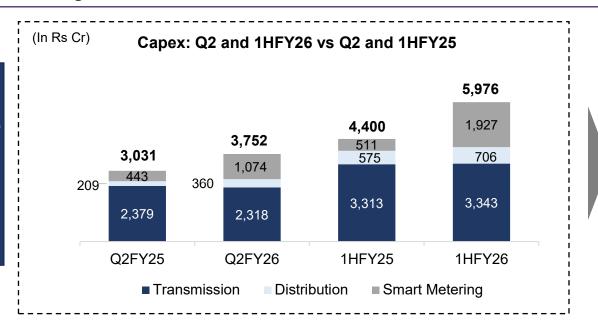
3

Capex Profile

Capex Profile: Significant Ramp-up in the Capital Expenditure and Smart Meter Installation Turbocharged

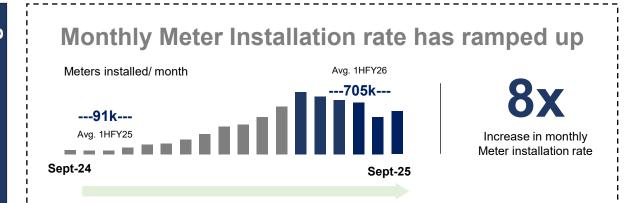






- Capex in 1HFY26 increased by 1.4x to Rs 5,976 Cr with steady capex performance across all three segments
- Smart metering capex surged 2.4x in Q2FY26 and 3.8x in 1HFY26 with rise in the meter installations
- The distribution segment capex increased by 1.7x in Q2FY26 and 1.2x in 1HFY26

Smart Metering



Meters installed crossed 7 Mn mark

of Meters Installed - Sept'24: 0.68 Mn # of Meters Installed - Sept'25: 7.37 Mn Increase in meters installed

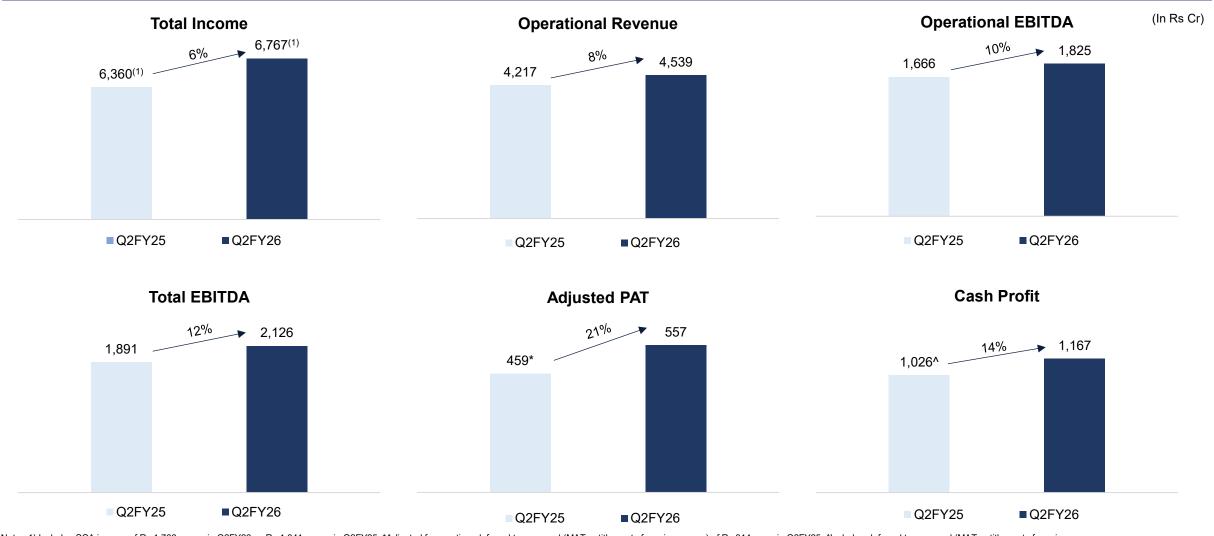
With industry leading meter installation rate (>23k daily average in 1HFY26) and huge untapped opportunity, AESL will emerge as the largest sector player

4

Q2FY26 Financial Highlights (YoY)

AESL: Consolidated Financial Highlights – Q2FY26 YoY





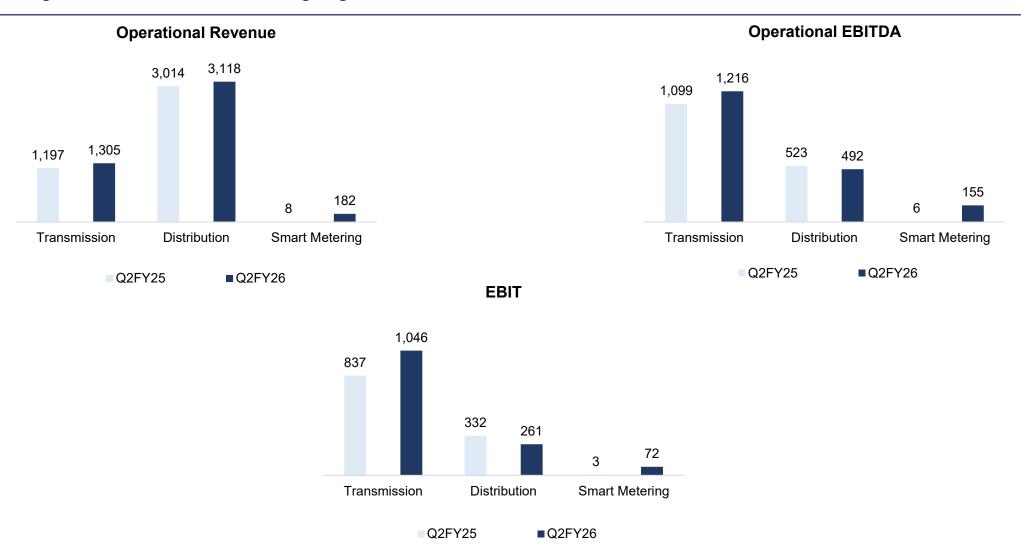
Note: 1) Includes SCA income of Rs 1,766 crores in Q2FY26 vs Rs 1,341 crores in Q2FY25; *Adjusted for one-time deferred tax reversal (MAT entitlement of previous years) of Rs 314 crore in Q2FY25; Total Income = Operational revenue + income from SCA/EPC/traded goods + One time income/expense + Other Income; Total EBITDA = Operating EBITDA plus other income, one-time regulatory income, adjusted for CSR exp.; Cash profit calculated as PAT + Depreciation + Deferred Tax + MTM option loss)

²⁾ Service Concession Arrangements (SCA – Ind AS 115): With respect to SCA, revenue and costs are allocated between those relating to commissioning of transmission infrastructure in transmission business and procurement and installation of smart meters in smart metering business i.e., construction services and those relating to operation and maintenance services and are accounted for separately. Consideration received or receivable is allocated by reference to the relative fair value of smart meters installed when the amounts are separately identifiable. The infrastructure used in the concession arrangements is classified as financial asset, based on the nature of the payment entitlements established in the SCA. In terms of balance sheet, the fair value of future cash flows receivable for transmission infrastructure and supply & installation of smart meter (i.e. construction services) under the transmission and smart metering business segments have been initially recognised under financial assets as 'Receivables under Service Concession Arrangements' and have been recognised at amortised cost subsequently.

AESL: Segment–wise Financial Highlights – Q2FY26 YoY



(In Rs Cr)



Note: Total Income = Operational revenue + income from SCA/EPC/traded goods + One time income/expense + Other Income; Total EBITDA = Operating EBITDA plus other income, one-time regulatory income, adjusted for CSR exp.; Cash profit calculated as PAT + Depreciation + Deferred Tax + MTM option loss)

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AESL: Segment wise Revenue bridge – Q2FY26 YoY



(In Rs Cr)

Dartianiana / Oceanocarta	Transn	Transmission		bution	Tra	ding	Smart N	Metering	Oth	iers	Conso	lidated
Particulars / Segments	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25
Operating Revenue	1,305	1,197	3,118	3,014	-	-	117^	7^	-	-	4,540	4,217
Revenue under Service Concession Arrangement (SCA – Ind AS 115)	1,067	1,103	-	-	-	-	699	238	-	-	1,766	1,341
Income from Trading Business	-	-	-	-	201	490	-	-	-	-	201	490
Income from EPC and Others	-	2	-	-	-	-	-	-	90	133	90	135
Total Revenue from Operations	2,372	2,303	3,118	3,014	201	490	815	243	90	133	6,596	6,184
Other Income	-	-	-	-	-	-	-	-	-	-	171	176
Total Income	-	-	-	-	-	-	-	-	-	-	6,767	6,360

Notes: AThe smart metering business segment information above includes IND AS 115 SCA adjustments, thus differs from operating revenue under conventional accounting (Non-Ind AS).

Notes: BOOT: Build-Own-Operate-Transfer Assets which are transferred back to the government entity which grants the concession after the expiry of the contract. 1) Other income includes treasury income, gain/(loss) on investments and other non-operating income (sale of scrap, rental income, gain on bond buy-back, bad debt recovery); 2) Service Concession Arrangements (SCA – Ind AS 115): With respect to SCA, revenue and costs are allocated between those relating to commissioning of transmission infrastructure in transmission business and procurement and installation of smart meters in smart metering business i.e., construction services and those relating to operation and maintenance services and are accounted for separately. Consideration receivable is allocated by reference to the relative fair value of smart meters installed when the amounts are separately identifiable. The infrastructure used in the concession arrangements is classified as financial asset, based on the nature of future cash flows receivable for transmission infrastructure and supply & installation of smart meter (i.e. construction services) under the transmission and smart metering business segments have been initially recognised under financial assets as 'Receivables under Service Concession Arrangements' and have been recognised at amortised cost subsequently.

AESL: Segment wise EBITDA bridge – Q2FY26 YoY



(In Rs Cr)

Dawtiaulawa / Sagmanta	Transn	nission	Distril	bution	Trading Smart Metering Others		ners	Consolidated				
Particulars / Segments	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25	Q2FY26	Q2FY25
Operating EBITDA	1,216	1,099	492	523	12	0	90^	5^	12	40	1,825	1,666
Add: Other Income	-	-	-	-	-	-	-	-	-	-	171	176
Add: One-time Income / Expense	-	-	-	-	-	-	-	-	-	-	-	-
Add: SCA, Trading and EPC Margin (net off income and expense)	109	33	-	-	-	-	26	20	-	-	133	54
Less: CSR Expenses	(4)	(0)	-	(5)	-	-	-	-	-	-	(4)	(6)
Total EBITDA	1,322	1,131	492	518	12	0	116	25	12	40	2,126	1,891

Notes:

^{1) ^}For smart metering business segment information above due to Ind AS – SCA accounting adjustment the operating EBITDA differs from operating EBITDA under conventional accounting (Non-IND AS).

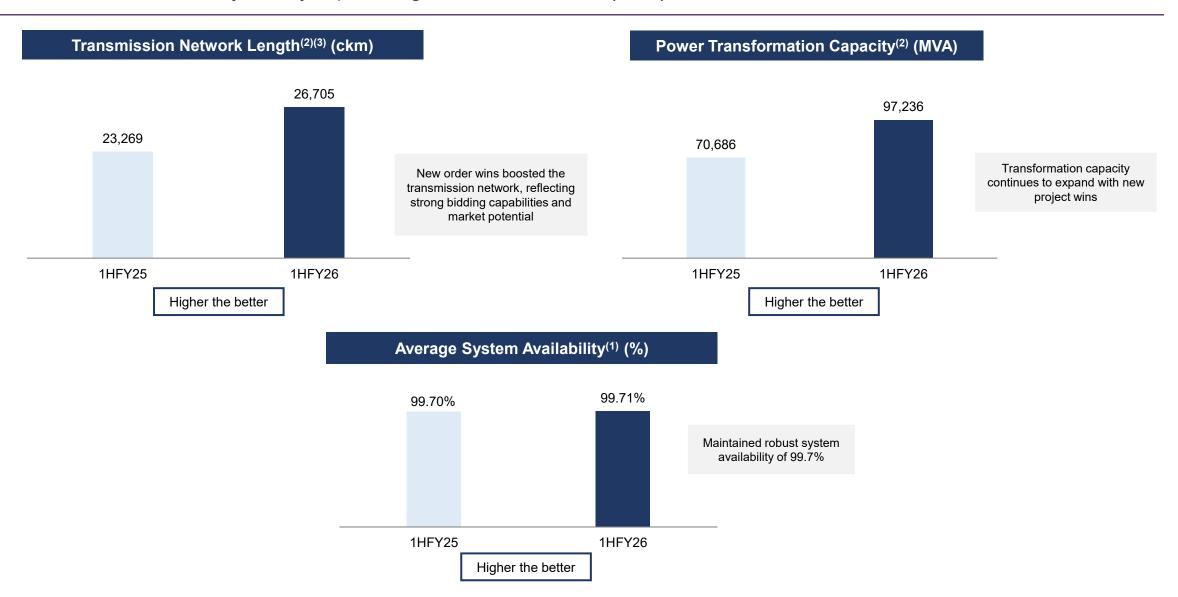
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³⁾ SCA: Service Concession Arrangements; EPC: Engineering, Procurement, and Construction; CSR: Corporate Social Responsibility; EBITDA: Earnings Before Interest Tax Deprecation & Amortization

1HFY26 Operational Performance (YoY)

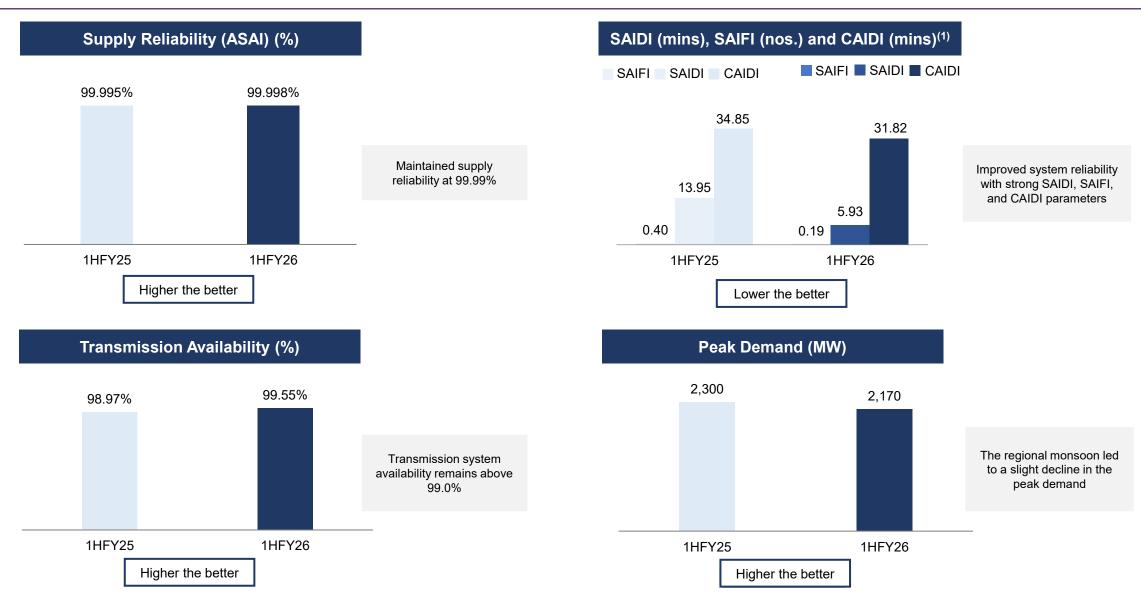
AESL: Transmission Utility – Key Operating Metrics 1HFY26 (YoY)





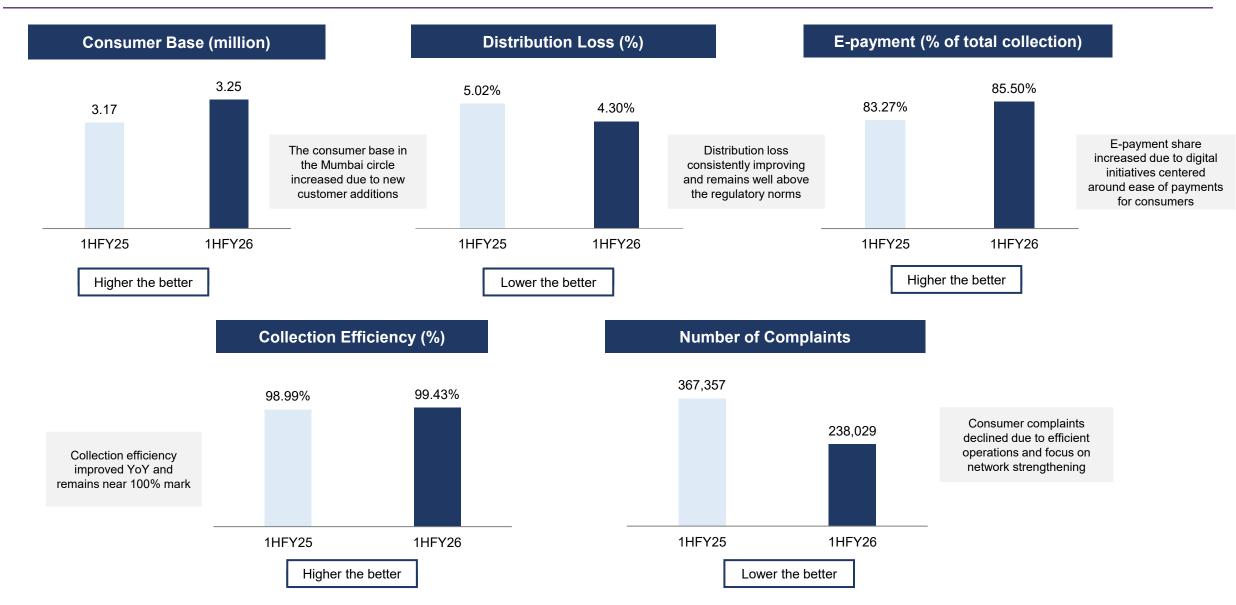
AEML: Distribution Utility – Key Operating Metrics 1HFY26 (YoY)





AEML: Distribution Utility – Key Operating Metrics 1HFY26 (YoY)

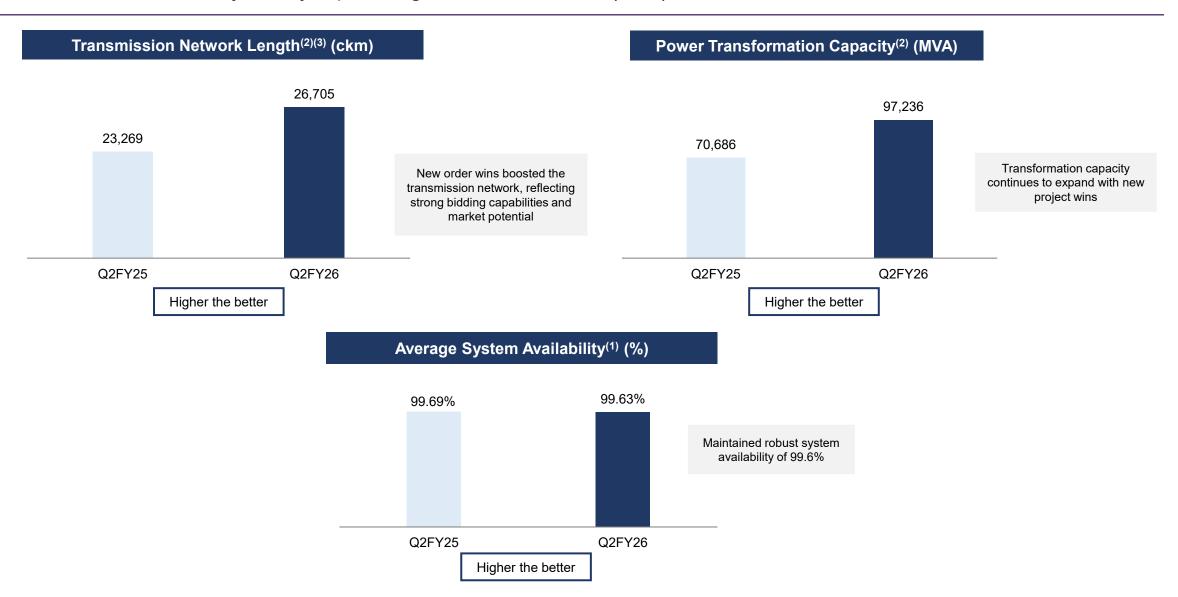




Q2FY26 Operational Highlights (YoY)

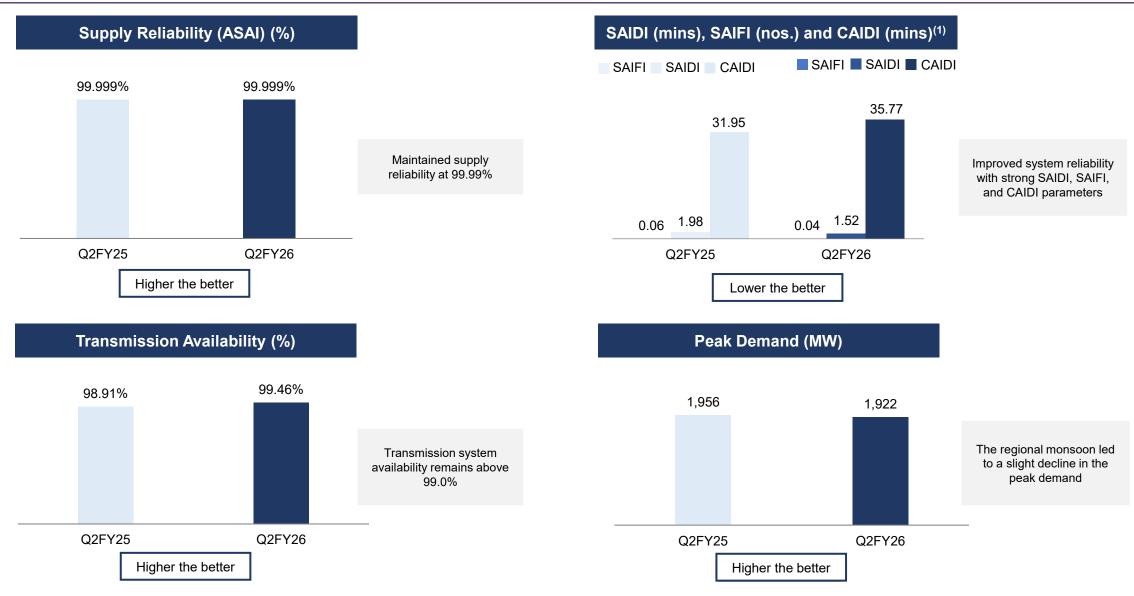
AESL: Transmission Utility – Key Operating Metrics Q2FY26 (YoY)





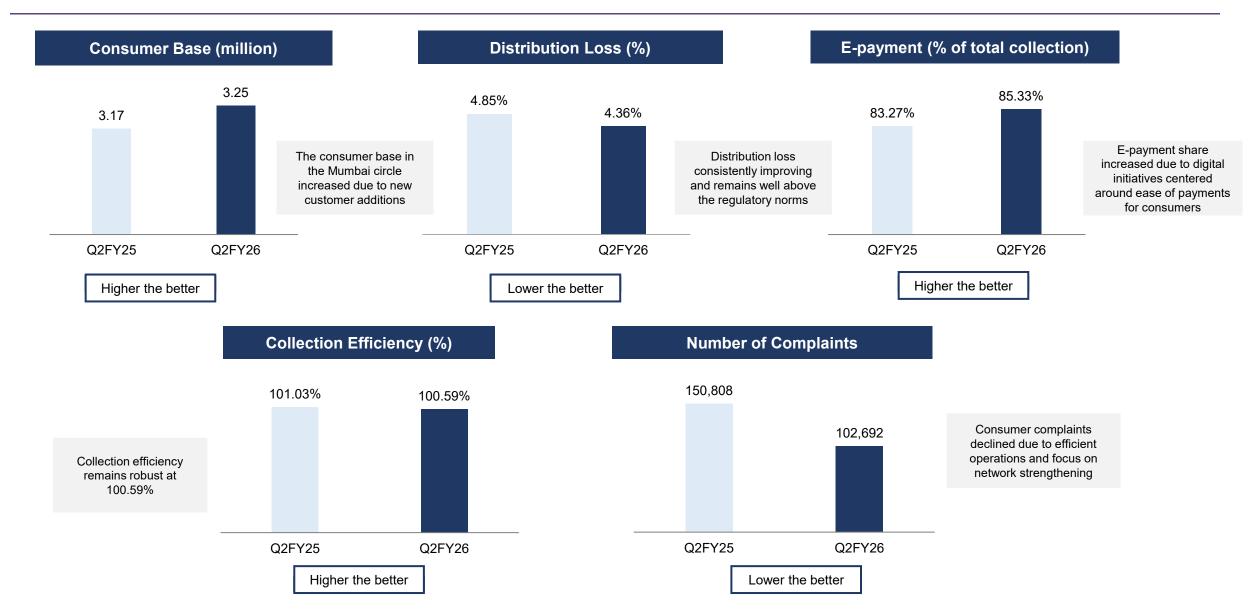
AEML: Distribution Utility – Key Operating Metrics Q2FY26 (YoY)





AEML: Distribution Utility – Key Operating Metrics Q2FY26 (YoY)





Annexure - ESG Framework and Updates

AESL: ESG Framework





ESG Ranking

- MSCI (2024): BB
- S&P CSA (as of November 2024) scored 73/100 vs. world electric utility average of 42
- FTSE (2025): **4.4/5** (world utilities avg. 2.9/5)

Guiding Principles and Disclosure Standards



United Nations Global Compact

TCFD

GHG Protocol

SBTi

Integrated Reporting framework

CDP

TNFD

UN Sustainable Development Goals

GRI Standards

Policy Structure

- · Environment & Energy as part of IMS policy
- Biodiversity Policy
 - Energy Management System
 - · Guidelines on Human Rights
- · Corporate Social Responsibility Policy
 - · Occupational Health & Safety as part of IMS Policy
 - Board Diversity
- · Code of Conduct
- Related Party Transaction Policy

UNSDG aligned:

- Affordable & Clean Energy
- Responsible consumption & production

Focus Areas

- · Sustainable Cities and Communities
- Climate Action
- · Good Health & well being
- · Decent Work And Economic Growth
- Quality Education
- · Industry, Innovation & Infrastructure Others:

Consumer empowerment

Our Commitment:

- Increase renewable power procurement to 60% by FY27 (SDG 7)
- Reduced GHG Emission Intensity(1) to 70% in FY25 and maintain minimum 50% till FY27 (SDG 13)
- Achieve Zero Waste to Landfill(2) for all operational sites (achieved since FY23)
- Achieve Single Use Plastic Free(2) (achieved YOY since FY23)

AESL: Key Environmental Indicators and Milestones



Key Performance Indicators	Current Status	Baseline	Short to Mediu	m-term Targets
Energy Mix & Emission Intensity				
- RE share in power procurement	RE share in the overall power mix at AEML reached to 43.35% in 1HFY26	3% FY19	60% by FY27	70% by FY30
- GHG Emission Intensity Reduction	AEML has reduced its GHG emission intensity to 83% (381 tCO2e/ EBITDA) in Q1FY26. The target for GHG emissions reduction is in line with Nationally Determined Contribution (NDC) for climate change. Disclosed in terms of a reduction in GHG per unit of revenue	FY19 2,254 tCO2e/EBITA	40% by FY25	60% by FY29
Naste Reduction and Biodiversity Management				1
- Zero waste to landfill (ZWL)	 Secured ZWL status from Intertek & BVCI Covered all operational sites (substations and TLs) of AESL Achieved landfill diversion rate exceeding 99% 	No certification in FY19-20	To maintain ZWL certification for AESL	
- Single use plastic (SuP) free sites	Attained SUP free status from CII-ITC CESD & BVCI Covered all operational sites of AESL & AEML Strengthening alignment with UNSDG 12	No certification in FY19-20	To maintain SUP certification for AESL	
- India Business Biodiversity Initiative (IBBI) and ensure no net loss to biodiversity	 Signatory to IBBI 2.0 and submitted first progress report in 2024 Compensatory afforestation over 1,198 hectare till FY25 	FY20-21 289 hectares	Achieve Zero Net-Loss to Biodiversity. Achieve Net Positive Gain (NPG) in accordance with IBBI principles	
- Water Neutrality (Water conservation)	 Achieved "Net Water Positive" status for all operational sites under UNSDG 6 Carried-out Water Risk Assessment & rainwater harvesting feasibility study and implemented water metering across all sites 	No water neutrality in FY 19-20	Maintain Net Water Positive Status	
Energy Efficiency and Management	'			
- Reduction in auxiliary consumption through renewable power	 42.33% auxiliary consumption from renewable sources 3.362 MWp solar capacity at Mahendragarh, Akola, Koradi, Sami, Morena, Rajnandgaon AEML for its captive consumption have shifted to green power 	Solar capacity of 1.7 MWp in FY19-20	100% auxiliary consurenewable sources by	



United Nations Sustainable Development Goals 2030



AND SANITATIO























5 GENDER EQUALITY

Our social Initiatives are mapped to UNSDG 2030

Access to Education







Tiroda, Dahanu and Sami village

- Physical infrastructure and e-learning platform in rural areas
- Educational Kits (2,830 students benefited) & School Uniforms to Anganwadi children (5,780 students benefited)
- Education & awareness in areas of Cleanliness and Safety (1,900 Schools Covered)

Community Health

3. Good Health & Well Being



Multiple locations

- Distribution of Dura Oxygen Cylinders to various hospitals in Dahanu Taluka for medical treatment of COVID patients
- Infrastructure development of two vaccination centers enhance Covid vaccination drive: >17 K vaccination done at the two centers

Women's Empowerment

- 2. Zero Hunger
- 5. Gender Equality
- 8. Decent Work & Economic Growth







Dahanu and Mumbai

- Saksham: Skill development of women through social program through National Skill Training Institute (Women)
- Inducted first ever All Women Team of meter readers
- Sanginis: Identifying and nurture women as a change agent in rural hamlets; developed 123 Sanginis till date

Sustainable Livelihood

- 2. Zero Hunger
- 8. Decent Work & Economic Growth





Dahanu

Provide support for livelihood for landless laborers In association with NABARD covering 11 villages of Dahanu and 1,000 landowning families

Ecology

- 7. Affordable and Clean Energy
- 13. Climate Action
- 14. Life Below Water
- 15. Life on Land







Mumbai and Dahanu

- AEML has achieved 36% renewable in power mix as of December 2024
- Plantation of mangroves (>20 Mn cumulative)
- >50% open area converted in green land

Water Secure Nation

Multiple locations

- Drinking water filtration plant at Agwan village of capacity 5m3/hr, where around 5,500 people benefited
- Rain-water harvesting and Borewell for increasing ground water table

6. Clean Water and Sanitation



Social licensing to operate at various locations with a goal to improve quality of life imperatives

AESL: Key Social Indicators and Milestones



Material Categories	Material Themes	Key Performance Indicators	Baseline	Actual (1HFY26)	Target (FY26)
		Number of fatalities	Zero (FY 20-21)	1	Zero
Health & Safety	Work related injury	LTFIR per million man-hours worked	0.33 (FY 20-21)	0.28	Zero
Safety awareness and training		Average hours of training provided per person on health and safety	15.6 (FY 20-21)	8.05 hours per person	Further improve from baseline
Diversity and Inclusion	Measurement of Diversity and Inclusion Metrics and Enforcement of policies	 Women as a percentage of new hires and total workforce (%) Mapping & Disclosure of Regional & ethnic diversity Mapping & Disclosure of inclusiveness 	New Hire: 5 %Total Workforce: 5%Regional & Ethnic diversity: NO mapping	FY2024-25 • New Hire: 7% • Total Workforce: 5.2% • Regional & Ethnic diversity: 100% mapping	 New Hire: 30% [2030] Total Workforce: 6% Regional & Ethnic diversity: 100% mapping
Human Rights	Training on human rights	 Employees trained in human rights (%) Security personal trained in human rights (%) Due diligence of business & value chain 	-	100% new employees53.47% existing employees57.14% security personal trained in human rights	100%
Skills for the Future	Skill development trainings	Training and development expenditure for employees (Rs)	Rs 3.81 Cr (FY 20-21)	FY2024-25 Rs 4.99 Cr	Rs 4.69 Cr
Responsible	Proportion of spending on local suppliers (%)	 Spend on local suppliers against the total procurement budget (%) Due diligence of supply chain 	99.4 % (FY 20-21)	98% spend on local supplier ESG Due diligence for all suppliers initiated	>95%
Procurement	Supplier screening on ESG metrics	Suppliers screened on ESG criteria (%)	100% (Critical New Suppliers)	100% New onboard suppliers screened on ESG criteria	100% (Critical all suppliers)



Policies

Committees

Assurance

- Environment Policy covered in BR Policy
- Water Policy
- **Bio-diversity Policy**
- Due -diligence for CoC, HR, ESG etc



- Corporate Responsibility Committee
- Risk Management Committee

- Corporate Social Responsibility Policy
- Occupational Health and Safety Policy
- Human Rights covered in BR policy



- Corporate Social Responsibility Committee
- Stakeholder Relationship Committee

- Related Party Transaction Policy
- Dividend Distribution and Shareholder Return
- Nomination and Remuneration
- Code for Fair Disclosure of UPSI



- Audit Committee (100% independent directors)
- Nomination and Remuneration Committee (100%) independent directors)
- Risk Management committee
- Info tech and data security committee

Corporate Responsibility Committee

Established "CRC" to provide assurance for all **FSG** commitments comprising of 100% Independent directors

Enabling board backed assurance leading to lower risk to stakeholders

AESL: Key Governance Indicators and Milestones



Material Categories	Material Themes	Key Performance Indicators	Baseline	Actions Taken and Goals
Board Gender Diversity	Board Gender Diversity	Balance the board composition in terms of men and women directors	16.6% - women directors in board as of FY21	• 28.5% of women directors in board (2 of 7 board members)
Board Independence	Great Board Independence and Improved Disclosures	Improve board strength and independence Incorporate non-statutory committees Enhance disclosures in board & committee meetings	6 directors as of FY21 Only statutory committees as of FY21	Board comprises of: 3 (43%) Non-Executive & independent 2 (28.5%) Non-Executive & Non-Independent 2 (28.5%) Executive directors Enhanced disclosures through formation of new committees with minimum 50% IDs (CRC, RMC, PCC, IT & Data Security) Committees chaired by Independent Directors (Audit, NRC, STC)
Code of Conduct	Corruption and Bribery Cases	 Number of Corruption cases and Bribery and Associated Risks Adoption of Anti Corruption and Bribery Policy % of Governance body members and employees trained on anti-corruption 	Zero corruption cases	 Company Adopted Anti Corruption and Bribery Policy Zero Case on Corruption and Bribery Identification and Assessment of risks Yearly DD for CoC for board, employees, suppliers & ABAC policy
Anti-competitive Practices	Fines and Settlements	Fines or settlements paid related to anti- competitive business practices (Rs)	Zero as of FY21	 Zero in FY25 and beyond Yearly ABAC due diligence
Customer orientation and satisfaction	Consumer Satisfaction	 Affordable tariffs Service reliability Sustainable power	Distribution loss reductionCSAT surveysReliability metrics	 Competitive tariff through RE power Option to switch to green power tariff Advanced metering implementation for 20 million consumers
Corporate Governance Standing	ESG Ratings	Improvement in ratings through improved disclosures and adoption of best practices	• CSA: 59/100 (2022); • FTSE: 3.3/5 (2022)	Achieved: • CSA – 73/100 (Achieved 80.8/100 w/o MSA) • FTSE: 4.4/5 (Achieved in June'25)

Notes

A) List of non-statutory committees – CRC: Corporate Social Responsibility & Sustainability Committee; PRC: Public Consumer Committee; Information Technology & Data Security Committee; RMC: Risk Management Committee; B) List of statutory committees: SRC: Stakeholders' Relationship Committee NRC: Nomination and Remuneration Committee; STC: Securities and Transfer Committee; Audit Committee;

C) Sub-committees under Risk Management Committee: Mergers & Acquisitions Committee; Legal, Regulatory & Tax Committee; Reputation Risk Committee

AESL: Enhanced Safety Culture



Safety Initiatives During Q2FY26

- Safety training: 81,669 man-hours of safety training and awareness during Q2FY26
- Positive Safety Culture:
 - o Recorded 10.73 millions safe man hours across all the project sites
 - o An Al-based PPE compliance and access control Proof of Concept (POC) was deployed at the JKTL site
 - o A third-party audit was conducted to assess fire prevention, emergency preparedness and fire safety compliance
 - o AEML honored with the "Excellence in Road Safety Initiatives" award at OSH India 2025
 - o A Proof of Concept (POC) for Arc Flash Study and Flash Risk Assessment is currently underway to enhance electrical safety across projects sites
- · 'Saksham' Mandatory Contractor Workmen Incubation and Induction Program was conducted at various project sites to enhance training effectiveness. Trained 5,090 contract workers and employees across the project sites

Safety	Performance	in Q2FY26
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	Transn	nission	Distributi	Distribution (AEML)		
Safety Parameters	Q2FY26	Q2FY25	Q2FY26	Q2FY25		
Near Miss Reporting (Awareness)*	165	312	1,426	1,304		
Suraksha Samwad (Safety Dialogue)#	1,170	1,156	2,193	2,025		
LTI	0	1	2	1		
Fatalities	0	0	1	0		
LTIFR (LTI Frequency Rate)	0	0.33	0.47	0.15		
LTI (LTI Severity Rate)	0	4.06	963.75	4.29		
Safety training (in Man-Hours)	47,135	20,169	34,534	27,602		









8

Annexure – Ratings and Operational and Under-construction Asset Portfolio

AESL and AEML Credit Ratings



International – ATSOL Obligor Group (Transmission business) (Reg S/ 144A) AESL and AEML Ratings - Domestic

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
Moody's	Dollar Bond	Baa3/Negative

International – AESL USPP (Transmission business) (Reg D)

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Negative
Moody's	Dollar Bond	Baa3/Negative

International – AEML US\$ 1 bn (Reg S/144A) and US\$ 300 mn GMTN (Distribution business)

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond (for both)	BBB-
S&P	Dollar Bond (US\$ 1 bn)	BBB-/Stable
Moody's	Dollar Bond (for both)	Baa3/Negative
CareEdge Global	Dollar Bond (for both)	BBB+/Stable

Rating Agency	Facility	Rating/Outlook		
AESL	India Ratings/CRISIL/ICRA	AA+, AA+, A1+/Stable		
AEML	India Ratings/CRISIL	AA+/Stable/Positive		

SPV Ratings - Domestic

Company	Rating Agency	Rating/	Outlook
WTGL	India Ratings	AAA	Stable
KBTL	CRISIL	AAA	Stable
WKTL	India Ratings	AAA	Stable
BKTL	CRISIL	AAA	Stable
APTL	India Ratings/ CRISIL	AAA	Stable
FBTL	CARE	AAA	Stable
LBTL	CARE/CRISIL/ICRA/India Ratings	AAA	Stable
WRSS	CARE/CRISIL/ICRA/India Ratings	AAA	Stable
MEGPTCL	India Ratings	AA+	Stable
ATIL India Ratings		AA+	Stable
WTPL	India Ratings	AA+	Stable
ATSOL	India Ratings	AA+	Stable
JKTL	India Ratings	AA+	Stable
ATBSPL	India Ratings	AA	Stable
ATSTL	CRISIL/India Ratings	AA+	Stable
OBTL CARE		AA	Stable
GTL	GTL India Ratings		Stable
HTL	CARE/ICRA	Α	Stable
MTSCL	India Ratings	AA-	Stable
ATSCL	CARE	AA-	Stable
BSML	CRISIL	AA-	Stable
NESML	CRISIL	AA-	Stable
ATS7L	CRISIL	AA-	Stable
MPTPL	India Ratings	A-	Positive
KPS1	CARE/ICRA	AA	Stable
Khavda II A	ICRA	AA	Stable

AESL: Operational T&D Asset Portfolio as of September 2025



Sr No.	Projects Name	Transmission Line (Asset Details)	Transmission Line Length (ckm)	Transformation Capacity (MVA)	Contract Type
1	Adani Transmission India Limited (ATIL)	Mundra – Dehgam, Mundra – Mohindergarh and Tiroda – Warora	3,834	6,630	ROA
2	Maharashtra Eastern Grid Power Transmission Company Limited (MEGPTCL)	Tiroda – Aurangabad	1,217	6,000	ROA
3	Adani Electricity Mumbai Limited (AEML)(2)	Mumbai Distribution Business	593	3,500	ROA
4	MPSEZ Utility Limited (MUL)	Mundra SEZ Distribution Business	253	710	ROA
5	Aravali Transmission Service Company Limited (ATSCL)	Aravali Lines	97	630	TBCB
6	Maru Transmission Service Company Limited (MTSCL)	Maru Lines	300	730	TBCB
7	Western Transmission (Gujarat) Limited (WTGL)	Western Transmission (Gujarat)	974	-	TBCB
8	Western Transco Power Limited (WTPL)	Western Transmission (Maharashtra)	2,089	-	TBCB
9	Adani Transmission Bikaner Sikar Private Limited (ATBSPL)	Bikaner – Sikar	343	-	TBCB
10	Alipurduar Transmission Limited (APTL)	Alipurduar Transmission	650	-	TBCB
11	Adani Transmission (Rajasthan) Limited (ATRL)	Suratgarh – Sikar	278	-	TBCB
12	Raipur Rajnandgaon – Warora Transmission Limited (RRWTL)	Raipur – Rajnandgaon – Warora	611	-	TBCB
13	Chhattisgarh – WR Transmission Limited (CWRTL)	Chhattisgarh – WR	434	630	TBCB
14	Sipat Transmission Limited (STL)	Sipat – Rajnandgaon	348	-	TBCB
15	Hadoti Power Transmission Limited (HPTSL) – PPP 8	Hadoti Lines	116	310	TBCB
16	Barmer Power Transmission Limited (BPTSL) – PPP 9	Barmer Lines	133	150	TBCB
17	Thar Power Transmission Limited (TPTSL) – PPP 10	Thar Lines	164	125	TBCB
18	Fatehgarh Bhadla Transmission Limited (FBTL)	Fategarh – Bhadla	292	-	TBCB
19	Bikaner Khetri Transmission Limited (BKTL)	Bikaner – Sikar	481	-	TBCB
20	Ghatampur Transmission Limited (GTL)	Ghatampur	897	-	TBCB
21	Obra-C Badaun Transmission Limited (OBTL)	Obra	630	950	TBCB
22	Lakadia Banaskantha Transco Limited (LBTL)	Lakadia – Banaskantha	351	-	TBCB
23	WRSS XXI(A) Transco Limited (WRSS_XXIA)	Lakadia – Bhuj	295	3,000	TBCB
24	Jam Khambaliya Transco Limited (JKTL)	Jam Khambaliya	37	2,500	TBCB
25	Warora Kurnool Transmission Limited (WKTL)	Warora – Kurnool	1,756	3,000	TBCB
26	Karur Transmission Line (KTL)	Karur	9	1,000	TBCB
27	Kharghar Vikroli Transmission Limited (KVTL)	Kharghar – Vikhroli	74	1,500	TBCB
28	Khavda-Bhuj Transmission Limited (KBTL)	Khavda – Bhuj	217	4,500	TBCB
29	Adani Energy Solutions Mahan Limited (AESML)	Mahan – Sipat	673	-	ROA
30	MP Power Transmission Package-II Limited (MP II)	MP Package – II	1,088	2,736	TBCB
31	Khavda II-A Transmission	Khavda-II-A	355	-	TBCB
32	KPS 1 Transmission Limited (KPS - 1)	Khavda Pooling Station 1	43	6,000	TBCB
33	Sangod Transmission Service Limited (STSL)	Sangod	11	1,160	TBCB
	Total Operational Assets		19,642	45,761	

AESL: Transmission Under-construction Asset Portfolio as of September 2025



Sr No.	Projects Name	Transmission Line (Asset Details)	Transmission Line Length (ckm)	Transformation Capacity (MVA)	Contract Type	Project Cost ⁽¹⁾ (Rs Cr)	COD ⁽²⁾
1	North Karanpura Transco Limited (NKTL)	North Karanpura	304	1,000	ТВСВ	965	Oct-25
2	Adani Electricity Mumbai Infra Limited (AEMIL – HVDC)#	HVDC Mumbai	80	1,000	ROA	7,000	Dec-25
3	WRSR Transmission Limited (WRSR)	WRSR (Narendra – Pune Line)	635	6,000	TBCB	2,110	Dec-25
4	Halvad Transmission Limited (HTL)	Khavda Phase-III Part-A (Halvad)	594	-	TBCB	2,720	Dec-25
5	Khavda IV – A Power Transmission Limited	Khavda Phase IV – A	597	4,500	TBCB	4,102	Aug-26
6	Navinal Transmission Limited (NTL)	NES – Navinal (Mundra)	260	6,000	ТВСВ	2,495	Jul-26
7	Jamnagar Transmission Limited (JTL)	NES – Jamnagar	658	3,000	TBCB	3,938	Oct-26
8	Pune-III Transmission Limited	Khavda Phase IV Part D	644	4,500	TBCB	3,455	Nov-26
9	Rajasthan Part I Power Transmission Limited	HVDC Rajasthan Phase-II	2,400	7,500	TBCB	25,000	Dec'28 - Jun'29
10	Line and Substation Augmentation (15 projects)	Line and Substation Augmentation (15 projects)	-	9,175	ROA	1,556	Jan'25 - Sept'27
11	Mundra I Transmission Limited	Navinal (Mundra) Phase 1 Part B1	150	3,000	TBCB	2,800	Mar-28
12	Mahan Transmission Limited (MTL)	Mahan	740	2,800	TBCB	2,200	Apr-27
13	WRNES Talegaon Power Transmission Limited	WRNES Talegaon	-	3,000	TBCB	1,663	Jan-28
	Total Transmission Under-construction Assets		7,063	51,475		60,004	

AESL: Smart Metering Under-construction Portfolio as of September 2025



Sr No.	Projects Name	Coverage Area	Smart Meters Qty (Mn)	Revenue Potential (Rs Cr)	Contract Period (months)	Contract Type	Month of Award
1	Brihanmumbai Electric Supply & Transport Undertaking (BEST)	Mumbai (BEST Circle)	1.1	1,304	120	DBFOOT	Sept & Oct'22 (Amendment)
2	Assam Power Distribution Company Limited (APDCL)	Tejpur, Mangaldoi, North Lakhimpur	0.8	845	120	DBFOOT	Feb'23
3	Andhra Pradesh Eastern Power Distribution Company Limited (APEPDCL)	Srikakulam, Vizianagaram, Visakhapatnam, East Godavari and West Godavari	1.1	1,289	120	DBFOOT	Jun & Dec'23
4	Andhra Pradesh Central Power Distribution Company Limited (APCPDCL)	Krishna, Guntur, and Prakasam	1.7	2,084	120	DBFOOT	Jun & Nov'23
5	Andhra Pradesh Southern Power Distribution Company Limited (APSPDCL)	Nellore, Chittoor, Kadapa, Anantapuram, Kurnoolam & Kurnool	1.3	1,795	120	DBFOOT	Jun & Sept'23
6	Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-05)	Bhandup Zone, Kalyan Zone and Konkan Zone (inc additional qty)	8.1	9,667	120	DBFOOT	Aug'23 & Mar'24
7	Maharashtra State Electricity Distribution Co. Limited (MSEDCL, NSC-06)	Baramati Zone and Pune Zone	5.2	6,294	120	DBFOOT	Aug'23
8	North Bihar Power Distribution Company Limited (NBPDCL)	Siwan, Suran, Gopalganj, Vaishali, and Samastipur	2.8	3,102	120	DBFOOT	Aug'23
9	Uttarakhand Power Corporation Limited (UPCL)	Kumaon Region	0.7	816	120	DBFOOT	Dec'23
10	Adani Electricity Mumbai Limited (AEML)	Mumbai (AEML Circle)	1.8	2,323	120	DBFOOT	Jun'25
	Total Smart Metering Under-construction Assets		24.6	29,519			

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